

WATERFIX: CREATING A MODEL ORGANIZATION TO DELIVER THE PROGRAM ON TIME AND BUDGET

Taking Effective Steps to Safely Design and Construct WaterFix within Specifications, while Prudently Managing Risk

The Department of Water Resources (DWR) and participating public water agencies have extensively studied and analyzed organizational models for major infrastructure projects. DWR and the public water agencies will form a partnership to implement the most effective means of staffing, designing, contracting, constructing and financing WaterFix. This model is in the best interests of both the state and the public water agencies funding the project, assigning roles and responsibilities that align around a shared vision to build the project on time and budget.

ROLES

DEPARTMENT OF WATER RESOURCES (DWR) / DELTA CONVEYANCE OFFICE (DCO)

DWR has created the DCO to oversee WaterFix. DCO responsibilities include:

- ▶ Approve California WaterFix specifications that meet DWR standards for safety, durability, long-term operations and maintenance
- ▶ Review and approve any material changes to the specifications for design, construction and permit compliance
- ▶ Review and approve the California WaterFix annual budgets
- ▶ Ensure compliance with the Joint Exercise of Power Agreement between DWR and the DCA
- ▶ Oversee and approve acquisition process of necessary lands, easements and right-of-way for California WaterFix
- ▶ Review and approve the construction bid documents, the As-builts plans and ultimately facilities for operation

CONSTRUCTION JOINT POWERS AUTHORITY

The Construction JPA (Design Construction Authority (DCA)) will be formed by the participating funding agencies of the State Water Project. DCA responsibilities include:

- ▶ Implement final planning and design, construction and all financial accounting
- ▶ Develop the program's strategic, spending and business plans
- ▶ Let and manage construction contracts
- ▶ Select and supervise the Executive Director, Engineering Design Manager, and other staff/consultants
- ▶ Develop and implement a program-wide safety policy and approach to risk management
- ▶ Ensure compliance with construction specifications and mitigation measures
- ▶ Provide regular updates and reports to DWR
- ▶ Maintain transparency through the DCA board and public information programs
- ▶ Finalize remaining permits and ensure compliance with terms