AGENDA HIGHLIGHTS

- RECOGNITION OF OUTGOING TransNet INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE MEMBER

- ANNUAL REVIEW AND PROPOSED AMENDMENTS TO BOARD POLICIES AND BYLAWS

PLEASE TURN OFF CELL PHONES DURING THE MEETING

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MESSAGE FROM THE CLERK

In compliance with Government Code §54952.3, the Clerk hereby announces that the compensation for legislative body members attending the following simultaneous or serial meetings is: Executive Committee (EC) $100, Board of Directors (BOD) $150, and Regional Transportation Commission (RTC) $100. Compensation rates for the EC and BOD are set pursuant to the SANDAG Bylaws and the compensation rate for the RTC is set pursuant to state law.

MISSION STATEMENT

The 18 cities and county government are SANDAG serving as the forum for regional decision-making. SANDAG builds consensus, makes strategic plans, obtains and allocates resources, plans, engineers, and builds public transit, and provides information on a broad range of topics pertinent to the region’s quality of life.
Welcome to SANDAG. Members of the public may speak to the Board of Directors on any item at the time the Board is considering the item. Please complete a Speaker’s Slip, which is located in the rear of the room, and then present the slip to the Clerk of the Board seated at the front table. Members of the public may address the Board on any issue under the agenda item entitled Public Comments/Communications/Member Comments. Public speakers are limited to three minutes or less per person. The Board of Directors may take action on any item appearing on the agenda.

Public comments regarding the agenda can be sent to SANDAG via comment@sandag.org. Please include the agenda item, your name, and your organization. Email comments should be received no later than 12 noon, two working days prior to the Board of Directors meeting. Any handouts, presentations, or other materials from the public intended for distribution at the Board of Directors meeting should be received by the Clerk of the Board no later than 12 noon, two working days prior to the meeting.

In order to keep the public informed in an efficient manner and facilitate public participation, SANDAG also provides access to all agenda and meeting materials online at www.sandag.org/meetings. Additionally, interested persons can sign up for e-notifications via our e-distribution list at either the SANDAG website or by sending an email request to webmaster@sandag.org.

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**ITEM #**

**APPROVAL OF MEETING MINUTES**

+1A. SEPTEMBER 13, 2013, BOARD POLICY MEETING MINUTES
+1B. SEPTEMBER 27, 2013, BOARD BUSINESS MEETING MINUTES

**PUBLIC COMMENTS/COMMUNICATIONS/MEMBER COMMENTS**

Public comments under this agenda item will be limited to five public speakers. Members of the public shall have the opportunity to address the Board on any issue within the jurisdiction of SANDAG that is not on this agenda. Other public comments will be heard during the items under the heading “Reports.” Anyone desiring to speak shall reserve time by completing a “Request to Speak” form and giving it to the Clerk of the Board prior to speaking. Public speakers should notify the Clerk of the Board if they have a handout for distribution to Board members. Public speakers are limited to three minutes or less per person. Board members also may provide information and announcements under this agenda item.

+3. ACTIONS FROM POLICY ADVISORY COMMITTEES (Kim Kawada)

This item summarizes the actions taken by the Transportation and Regional Planning Committees on October 4, the Executive Committee on October 11, and the Transportation and Public Safety Committees on October 18, 2013.

**CONSENT (4 through 10)**

+4. PROPOSED FY 2014 PROGRAM BUDGET AMENDMENT: SANTA MARGARITA RIVER BRIDGE AND SECOND TRACK PROJECT (Ramon Ruelas)

The Santa Margarita River Bridge and Second Track Project will add new double track in addition to replacing the existing single-track bridge with a new double-track bridge. Several unanticipated circumstances and events have resulted in impacts to the overall project schedule and cost, which cannot be absorbed by the existing project budget. The Transportation Committee recommends that the Board of Directors approve an amendment to the FY 2014 Program Budget to increase the Santa Margarita River Bridge and Second Track Project (CIP 1141600) by $1.3 million funded from State Traffic Congestion Relief Program funds.

+5. PROPOSED FY 2014 PROGRAM BUDGET AMENDMENT: EAST COUNTY BUS MAINTENANCE FACILITY (John Dorow)

The Transportation Committee recommends that the Board of Directors approve an amendment to the FY 2014 Program Budget to transfer $5 million from the SANDAG East County Bus Maintenance Facility (ECBMF) Project (CIP 1049600) to the Metropolitan Transit System for the construction of a compressed natural gas station at the ECBMF in El Cajon.
+6. PROPOSED FY 2014 PROGRAM BUDGET AMENDMENT: CENTRALIZED TRAIN CONTROL MAINTENANCE PROJECT (Francine Jimenez)  

The Transportation Committee recommends that the Board of Directors authorize the Executive Director to enter into a Memorandum of Understanding with the Metropolitan Transit System to accept $1,152,229 for the Centralized Train Control Maintenance Project (OWP 33123.00) and approve the proposed amendment to the FY 2014 Program Budget.

+7. 2014 BOARD OF DIRECTORS AND POLICY ADVISORY COMMITTEE ANNUAL MEETING CALENDAR (Kim Kawada)*  

The Board of Directors is asked to approve the calendar of meetings of the Board and the Policy Advisory Committees for the upcoming year.

+8. SERIES 13 REGIONAL GROWTH FORECAST (Clint Daniels and Kirby Brady)*  

During the past year, SANDAG staff, representatives and elected officials from each of the San Diego region’s 19 jurisdictions, and stakeholders have worked together to develop a long-range growth forecast for the San Diego region and its neighborhoods. The Board of Directors is asked to accept the Series 13 Regional Growth Forecast for use in San Diego Forward: The Regional Plan and other planning efforts.

+9. REPORT SUMMARIZING DELEGATED ACTIONS TAKEN BY THE EXECUTIVE DIRECTOR (André Douzdjian)*  

In accordance with various SANDAG Board Policies, this report summarizes certain delegated actions taken by the Executive Director since the last Board of Directors meeting.

+10. REPORT ON MEETINGS AND EVENTS ATTENDED ON BEHALF OF SANDAG (Kim Kawada)  

Board members will provide brief reports orally or in writing on external meetings and events attended on behalf of SANDAG since the last Board of Directors meeting.

**CHAIR’S REPORT (11)**

11. RECOGNITION OF OUTGOING TransNet INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE MEMBER*  

The Board of Directors will recognize John Chalker, an outgoing member of the TransNet Independent Taxpayer Oversight Committee.

**REPORTS (12 through 13)**

+12. APPROVAL OF PROPOSED CONSTRUCTION AWARD (First Vice Chair Jim Janney; Laura Coté)*  

The Board of Directors is asked to authorize the Executive Director to execute a construction contract award for the Sorrento Valley Double Track Project.
13. ANNUAL REVIEW AND PROPOSED AMENDMENTS TO BOARD POLICIES AND BYLAWS (First Vice Chair Jim Janney; John Kirk)*

The Executive Committee recommends that the Board of Directors: (1) approve the proposed amendments to the Board Policies discussed in the report; and (2) renew the annual delegation of authority to the Executive Director pursuant to Board Policy No. 003: Investment Policy; and (3) renew its approval of Board Policy No. 032: San Diego County Regional Transportation Commission Interest Rate Swap Policy, as amended.

14. CONTINUED PUBLIC COMMENTS

If the five speaker limit for public comments was exceeded at the beginning of this agenda, other public comments will be taken at this time. Subjects of previous agenda items may not again be addressed under public comment.

15. UPCOMING MEETINGS

The Board Policy meeting scheduled for Friday, November 1, 2013, has been cancelled. The next Board Business meeting is scheduled for Friday, November 15, 2013, at 9 a.m. (Third Friday due to the Thanksgiving Holiday).

16. ADJOURNMENT

+ next to an agenda item indicates an attachment
* next to an agenda item indicates a San Diego County Regional Transportation Commission item
SERIES 13 REGIONAL GROWTH FORECAST

Introduction

During the past year, SANDAG staff, representatives and elected officials from each of the San Diego region’s 19 jurisdictions, and stakeholders have worked together to develop a long-range growth forecast for the San Diego region and its neighborhoods.

Discussion

The Series 13 Regional Growth Forecast and accompanying slide presentation (Attachment 1) was presented to the Regional Planning Committee and the Board of Directors in September, and presentations have been made to the majority of the jurisdictions during the past several months.

Next Steps

Upon acceptance, the Series 13 Regional Growth Forecast will be used to inform SANDAG planning efforts such as San Diego Forward: The Regional Plan as well as by partner agencies such as the San Diego County Water Authority for use in its Urban Water Management Plan.

GARY L. GALLEGOS
Executive Director

Attachment: 1. Series 13 Regional Growth Forecast Report, Table, and Slide Presentation from September 13, 2013, Board of Directors meeting

Key Staff Contacts: Kirby Brady, (619) 699-6924, kirby.brady@sandag.org
Clint Daniels, (619) 699-6946, clint.daniels@sandag.org
SERIES 13 REGIONAL GROWTH FORECAST: DRAFT SUBREGIONAL FORECAST

Introduction

During the past 12 months, SANDAG staff and representatives and elected officials from each of the San Diego region’s 19 jurisdictions and stakeholders have worked together to develop a long-range growth forecast for the San Diego region and its neighborhoods. The Series 13 Regional Growth Forecast will serve as the foundation for San Diego Forward: The Regional Plan, including the alternative land use and transportation scenarios and other planning documents (e.g., water, general plans) across the region. The preliminary results of that effort are described in detail, below.

Discussion

Overview of Forecasted Regional Growth

As shown in Table 1, SANDAG projects the region’s population will grow by nearly one million people by 2050. This forecast is consistent with previous expectations, although future growth rates have been reduced due to increased domestic migration out of the region. The growth in population will drive job growth and housing demand within the region, adding nearly 500,000 jobs and more than 330,000 housing units by 2050.

Table 1: Series 13 San Diego Regional Growth Forecast

<table>
<thead>
<tr>
<th></th>
<th>Population</th>
<th></th>
<th>Housing Units</th>
<th></th>
<th>Jobs</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Total</td>
<td>Percent Average Annual Change</td>
<td>Total</td>
<td>Percent Average Annual Change</td>
<td>Total</td>
<td>Percent Average Annual Change</td>
</tr>
<tr>
<td>2010</td>
<td>3,095,313</td>
<td>-</td>
<td>1,158,076</td>
<td>-</td>
<td>1,421,941</td>
<td>-</td>
</tr>
<tr>
<td>2012</td>
<td>3,143,429</td>
<td>0.8%</td>
<td>1,165,818</td>
<td>0.3%</td>
<td>1,450,913</td>
<td>1.0%</td>
</tr>
<tr>
<td>2020</td>
<td>3,435,713</td>
<td>1.1%</td>
<td>1,249,654</td>
<td>0.9%</td>
<td>1,624,124</td>
<td>1.4%</td>
</tr>
<tr>
<td>2035</td>
<td>3,853,698</td>
<td>0.8%</td>
<td>1,394,688</td>
<td>0.7%</td>
<td>1,769,938</td>
<td>0.6%</td>
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<tr>
<td>2050</td>
<td>4,068,759</td>
<td>0.4%</td>
<td>1,491,804</td>
<td>0.4%</td>
<td>1,911,405</td>
<td>0.5%</td>
</tr>
<tr>
<td>2010-2050</td>
<td>973,446</td>
<td>0.7%</td>
<td>333,728</td>
<td>0.6%</td>
<td>489,464</td>
<td>0.7%</td>
</tr>
</tbody>
</table>

1 SANDAG denotes forecasts by a sequential series number. The current working forecast is known as the Series 13: 2050 Regional Growth Forecast. The forecast used in the 2050 Regional Transportation Plan and its Sustainable Communities Strategy adopted by the Board of Directors in October 2011 was the Series 12: 2050 Regional Growth Forecast.

2 Data from 2010 are included as reference to the U.S. Census for population. Housing and Jobs in 2010 are sourced from the SANDAG land inventory system and California Employment Development Department. San Diego Forward: The Regional Plan will use 2012 as its reference year.
Much of the region’s growth will be driven by natural increase, total births minus deaths. Longer life expectancies will contribute to the aging population seen in the outer years of the forecast, while the trends of increased deaths (as a result of the older population) and net out-migration will factor into the slower growth rates anticipated in the future. By 2050 it is expected that nearly 20 percent of the population will be ages 65 and over, compared with just 12 percent today.

In terms of the race and ethnic composition of the region, significant changes are on the horizon. The 2010 census revealed San Diego to now be a majority-minority region, meaning no single race or ethnic group comprises more than 50 percent of the total population. In 2010 the two dominant race and ethnic groups were non-Hispanic whites and Hispanics, accounting for 48 percent and 32 percent of the region’s total population, respectively. By 2050, however, it is expected that Hispanics will account for more than 46 percent of the total population while the non-Hispanic White population will decline to approximately 30 percent. The Asian population is expected to increase to more than 15 percent, up from 11 percent in 2010. Non-Hispanic blacks, two or more races, and “other” groups each comprise less than 5 percent of the total population today and are expected to remain relatively unchanged out to 2050.

**Changing Local Plans**

This forecast represents a continuing trend in the San Diego region to provide more housing and job opportunities in the existing urbanized areas of the region. Since 1999, more than three quarters of the local jurisdictions have made or are in the process of making significant updates to their general plans. In 1999, SANDAG projected 21 percent of future housing growth would occur in the unincorporated areas of the county under the local general plans at the time. Today, SANDAG expects 17 percent of growth to occur in the unincorporated areas, and much of that is focused in existing villages such as Lakeside, Valley Center, Ramona, and Alpine. As a result of these updates, SANDAG has identified sufficient housing opportunities in the existing general plans for the first time in nearly two decades.

The forecasted growth also reflects more sustainable general plans from the local jurisdictions. At the turn of the century, about 90 percent of vacant residential land in the cities was planned for single-family use. The Series 13 Forecast shows 82 percent of housing growth by 2050 being multifamily. Local and regional conservation programs also continue to protect more of the San Diego region’s sensitive lands. Currently, more than 50 percent of the region is preserved as open space, parks, or habitat, and SANDAG forecasts that dedicated open space will increase by almost 30 percent by 2050.

**General Intensification of Existing Uses**

As a result of changing local plans, SANDAG forecasts a general intensification of existing land uses within urban communities and along key transportation corridors. For example, National City’s general plan update results in opportunities for more than 10,000 additional multifamily units near the Blue Line Trolley and the planned Trolley line connecting San Ysidro and University Towne Centre (UTC) via National City. San Marcos has drafted specific plans for the San Marcos Creek and University districts, adding mixed-use developments near California State University, San Marcos and the SPRINTER rail corridor. Finally, over half of the growth in new housing will occur in the city of San Diego. Downtown San Diego will continue to thrive over the next few decades, and the growth also will start to occur into areas of Barrio Logan, Golden Hill, and Uptown communities.
In terms of jobs, SANDAG expects the existing employment centers to continue to thrive. The UTC/Sorrento Valley/Torrey Mesa employment cluster will continue to be the largest job center in the region. SANDAG expects downtown San Diego to add another 30,000 jobs by 2050. The Otay Mesa border area will become a much larger job center, growing from approximately 15,000 jobs today to more than 45,000 by 2050. Finally, Chula Vista will add nearly 50,000 new jobs as the Chula Vista Bayfront, downtown investments, and new planned communities in eastern Chula Vista come online.

More detailed results of this growth forecast are shown by jurisdiction in Attachment 1.

**SANDAG Forecasting Process**

The SANDAG forecast is completed in two steps. The first is the development of a regional forecast of population, housing, and jobs. The regional forecast establishes the framework for the next step, the subregional forecast. The regional forecast is developed by SANDAG, with input from expert demographers, economists, developers, local planning directors, and natural resource managers. These experts review economic and demographic assumptions about fertility, migration, inflation, and other indicators. In addition to the traditional expert panel review conducted by the agency, SANDAG also has reviewed the forecast with key stakeholders across the region, including transportation, land use, and economic development advocates.

SANDAG uses its Demographic and Economic Forecasting Model (DEFM) to develop the regional forecast. DEFM was first developed to support the Series 4 forecast in the late 1970s. DEFM uses a standard demographic (i.e., cohort-survival) economic modeling technique to estimate future growth. Forecasts developed using DEFM have had strong accuracy; since Series 4 (1977), on average DEFM regional forecasts have been within 4 percent of observed population growth.

The DEFM results feed the subregional allocation models to develop city- and community-level forecasts. The Series 13 subregional forecast employs a new tool called the Production, Exchange, Consumption, and Allocation System (PECAS). This new model offers several enhancements beyond the subregional forecasting models used in prior forecasts by introducing economic conditions and return on investment calculations into the projections of development, redevelopment, and infill. PECAS, in addition to new data sources, continues to rely upon the land use plans, policies, and zoning ordinances of the 18 cities, the County of San Diego, and other land use authorities.

For the development of the subregional forecast, SANDAG staff works extensively with each jurisdiction to collect and verify detailed land use inputs down to the parcel level. The data collected includes information on remaining housing capacity, zoning, existing and planned land use, as well as constraints to development (e.g., steep slopes, habitat lands, floodplains, etc.).

In addition to providing land use information, each jurisdiction is asked to provide guidance on the most likely development patterns for their jurisdiction by 2050.

A preliminary draft of the subregional forecast was presented to the Regional Planning Technical Working Group (the region’s planning directors) on June 13, 2013. SANDAG staff consulted with each jurisdiction to review these numbers and incorporate any necessary changes to the revised draft subregional forecast.
This report is scheduled to be presented to the Regional Planning Committee for discussion at its September 6, 2013, meeting. Any comments resulting from that discussion will be included in the September 13, 2013, presentation to the Board of Directors.

GARY L. GALLEGOS
Executive Director

Attachment: 1. Draft Series 13 Subregional Growth Forecast

Key Staff Contacts: Kirby Brady, (619) 699-6924, kirby.brady@sandag.org
Clint Daniels, (619) 699-6946, clint.daniels@sandag.org
<table>
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<th>Region Total</th>
<th>Projected</th>
<th>Percent</th>
<th>Avg Ann</th>
</tr>
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<tbody>
<tr>
<td>1,158,076</td>
<td>1,249,654</td>
<td>97.116</td>
<td>28.8%</td>
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**Housing**

<table>
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<th>Projected</th>
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<th>Avg Ann</th>
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**Jobs**

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Series 13
Regional Growth Forecast

Preliminary Subregional Forecast

Board of Directors
September 13th, 2013

An aging, diversifying population...

Growing more sustainably...

Dedicating more lands to preservation...
Forty Years in San Diego

2050 California Forecast

- 50 Million By 2050 (13 Million New Residents)
- San Diego is 2nd Most Populous County
- Majority of Growth in Southern California

Source: State of California, Department of Finance, Report P-1 (County), State and County Total Population Projections, 2010-2060: Sacramento, California, January 2013.
Population, Jobs, and Housing

2010 - 2050
973,000 more people
489,000 more jobs
333,000 more housing units

Population, Jobs, and Housing

Series 13 Subregional Forecast: Population Trends

San Diego Region Population by Age and Gender

San Diego Region Population

2010 White, 48%
2050 White, 30%

2010 Hispanic, 32%
2050 Hispanic, 46%

2010 Asian, 11%
2050 Asian, 16%

2010 Black, 4%
2050 Black, 3%

2010 Two or more, 5%
2050 Two or more, 4%
Series 13 Subregional Forecast: Land Use Inputs

- Updated General Plans
  - Chula Vista (SP)
  - Escondido
  - Imperial Beach
  - National City
  - San Diego
  - San Marcos (SP)
  - Vista
  - County

- Site Specific Projects

- Sufficient Housing Lands
Proposed Conserved Habitat Lands

Open space will increase by 30%
(based on MHCP & MSCP plans)

Series 13 Subregional Forecast:
Housing Trends

2010-2050 Housing Units Growth,
Region Total by Jurisdiction

San Diego 45%

2010-2050

2050
2035
2020
2010

Unincorporated 1%
Coronado 1%
Lemon Grove 1%
National City 3%
San Marcos 3%
Carlsbad 2%
El Cajon 1%
San diego 1%
La Mesa 2%
La Jolla 2%
National City 3%
Coronado 1%
Lemon Grove 1%
National City 3%
San Marcos 3%
Carlsbad 2%
El Cajon 1%
San diego 1%
La Mesa 2%
La Jolla 2%
National City 3%
San Marcos 3%
Carlsbad 2%
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San Marcos 3%
Carlsbad 2%
El Cajon 1%
San diego 1%
La Mesa 2%
La Jolla 2%
National City 3%
San Marcos 3%
Carlsbad 2%
Series 13 Subregional Forecast

Housing Growth

- 87% of growth within 1/2 mile to transit

Housing Growth
(n = 333,728)

- Single Family 18%
- Multi Family 82%

San Diego: 50%
Unincorporated: 10%
Chula Vista: 10%
San Marcos: 6%
Carlsbad: 4%
Vista: 3%
National City: 3%
Oceanside: 3%
El Cajon: 2%
La Jolla: 2%
Encinitas: 1%
Lemon Grove: 1%
Solana Beach: 1%
Coronado: 1%
Del Mar: 1%

2010-2050 Jobs Growth, Region Total by Jurisdiction

- 2050
- 2035
- 2020
- 2010
Series 13 Subregional Forecast
Job Growth

• 79% of growth within 1/2 mile to transit

Total Jobs, by Industry 2050 2010

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<th>Industry</th>
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<th>2050</th>
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<td>200,000</td>
</tr>
<tr>
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<td>Education / Health</td>
<td>50,000</td>
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</tr>
<tr>
<td>Military</td>
<td>25,000</td>
<td>50,000</td>
</tr>
<tr>
<td>Construction</td>
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</table>
Dedicating more lands to preservation…

An aging, diversifying population…

Growing more sustainably…