

Board of Directors Finance and Insurance Committee

4/8/2014 Board Meeting

8-1

Subject

Approve proposed biennial budget for fiscal years 2014/15 and 2015/16, proposed ten-year forecast, proposed revenue requirements for fiscal years 2014/15 and 2015/16, and recommended water rates and charges to be effective on January 1, 2015 and January 1, 2016; adopt resolutions fixing and adopting water rates and charges for 2015 and 2016; and transmit the General Manager's Business Plan Strategic Priorities for FY 2014/15 and FY 2015/16

Executive Summary

This letter recommends approval of the biennial budget for fiscal year (FY) 2014/15 and FY 2015/16 and the associated ten-year forecast, and the revenue requirements for FY 2014/15 and FY 2015/16, and the recommended water rates and charges to be effective on January 1, 2015 and January 1, 2016; and adoption of (1) the resolution fixing and adopting water rates to be effective on January 1, 2015 and January 1, 2016; (2) the resolution to fix and adopt the Readiness-to-Serve Charge effective January 1, 2015; and (3) the resolution to fix and adopt the Capacity Charge effective January 1, 2015. This letter recommends specific uses of projected reserves over the maximum reserve target on June 30, 2014 to reduce future obligations.

The Board, Finance and Insurance (F&I) Committee, and member agencies have been reviewing and evaluating Metropolitan's biennial budget and revenue requirements and the rates necessary to support the revenue requirements. The ten-year forecast of costs, fixed charges, revenue requirements and rates was also presented and implications of near-term actions on long-term revenue requirements were discussed. The proposed budget, revenue requirements and recommended rates were provided to the Board on January 30, 2014, and presented on February 10, 2014. Board workshops were held on February 10, 2014 at the F&I Committee meeting, on February 25, 2014 and on March 10, 2014 at the F&I Committee, and these included extended budget, revenue requirements and rates discussions. The F&I Committee meeting on April 7, 2014 will provide an opportunity for more review and discussion.

The General Manager's Business Plan Strategic Priorities for the biennial budget period are provided in **Attachment 1** – General Manager's Business Plan Strategic Priorities for FY 2014/15 and FY 2015/16, and will be discussed at the Executive Committee meeting in April 2014.

PUBLIC HEARING: Proposed Rates and Charges

A public hearing on proposed rates and charges was held on March 11, 2014, where members of the public addressed the Board and provided comments. Eleven speakers provided oral comments to the Board. In addition, sixteen letters have been received on the proposed rates and charges and made part of the record. A list of all member agencies, subagencies and members of the public that provided comments in response to the proposed rates and charges is included in **Attachment 2** – Public Hearing Comments. All materials received at the public hearing have been reviewed by staff and are available for review in the office of the Chief Financial Officer and on the Directors' and Metropolitan's websites.

PUBLIC HEARING: Suspending the Tax Rate Restriction in Section 124.5 of the Metropolitan Water District (MWD) Act

A public hearing on the proposal to suspend the tax rate restriction in Section 124.5 of the MWD Act was held on March 11, 2014, where members of the public addressed the Board and provided comments. Six speakers provided oral comments to the Board. Two letters were received on the proposal to suspend the tax rate restriction; some of the written comments on proposed rates and charges also commented on this proposal. A list of all member agencies, subagencies and members of the public that provided comments in response to the suspension of the tax rate restriction is included in **Attachment 2** – Public Hearing Comments.

Details

BIENNIAL BUDGET AND RATES AND CHARGES OPTIONS

Based on the Board discussions over the past two months, three options are presented for the Board's consideration as described below. All options substantially meet the Board's financial policies by providing anticipated revenues that meet the anticipated cost of service, as shown in the biennial budget proposal and cost of service reports, meet the fixed charge coverage target, provide increased funding from revenues for the Capital Investment Plan (CIP), and promote long-term fiscal sustainability goals as reflected in the proposed ten-year forecast. The options also allocate costs so that payers bear their fair and reasonable share.

Assumed in the three options is a biennial budget and revenue requirement based on normal conditions. While the state is currently experiencing drought conditions and the SWP allocation for calendar year 2014 is zero percent, Metropolitan is prepared to meet these difficult conditions. Metropolitan delivers a reliable water supply to the region throughout a variety of hydrologic conditions. Metropolitan has a diverse water supply portfolio and has made long-term investments in storage programs, conservation, local resource development, and drought response to help meet customer demands if the next several years are dry. Historically, Metropolitan's water sales have varied widely during dry periods. Therefore, it is reasonable for Metropolitan to base the proposed biennial budget and revenue requirement on a conservative sales estimate of 1.75 million acre-feet (MAF), State Water Project (SWP) deliveries of 955 thousand acre-feet (TAF), and Colorado River deliveries of 880 TAF for each of FY 2014/15 and FY 2015/16. Although the SWP allocation is currently set at zero percent, the allocation is subject to change, Metropolitan anticipates moving stored water through the SWP, and there is a potential for water purchases, transfers or exchanges using the SWP facilities. Variations in revenues and costs due to hydrology will be managed by use of financial reserves established for this purpose, including the use of Water Management designated funds discussed below. Attachment 3 – Biennial FY 2014/15 and 2015/16 Budget Summary provides an overview of the biennial budget.

Also, each of the three options assumes the Board maintains the ad valorem tax rate at its current level when the rate is set in August of this year. The current ad valorem tax rate is estimated to generate \$182 million over the next two fiscal years, providing \$115 million to pay for general obligation and State Water Contract (SWC) Burns-Porter bond debt service and \$67 million to offset other SWC costs. In addition, maintaining the ad valorem tax rate helps to maintain a balance between fixed and variable revenues and mitigate the need for future water rate increases. If the ad valorem tax rate restriction is not suspended when the Board sets the tax rate in August, the revenue shortfall for the proposed biennial budget will be made up from the Replacement & Refurbishment (R&R) Fund, and projected rate increases in FY 2016/17 and 2017/18 will be 2 percent higher.

Finally, all three options provide for allocation of an estimated \$350 million in water rate stabilization reserves over the reserve target on June 30, 2014 to reduce future obligations, keep future rate increases reasonable and provide funds for water management activities in response to the current drought conditions. The biennial budget and rates and charges propose:

• \$100 million deposited to the R&R Fund. This \$100 million along with the increased funding from revenues for the CIP included in the budget proposal will delay new money bond issues until FY 2017/18 and will reduce the required debt service during the biennial budget period and over the ten-year financial plan. Also, the allowable balance in the R&R Fund at the end of the fiscal year will be increased from \$95 million to \$160 million. This will allow increased flexibility to carry over unexpended Pay-As-You-Go (PAYGo) funds from one year to the next.

- \$100 million deposited to the Other Post-Employment Benefits (OPEB) Trust. As shown in the presentation to the F&I Committee on March 10, 2014, from Bartel Associates, LLC, Metropolitan's actuary, this funding reduces the liability for benefits accruing to Metropolitan from prior years. Metropolitan's annual required contribution (ARC) is reduced by \$7.2 million in FY 2015/16 and all future years.
- Any remaining amounts over target, currently estimated at \$150 million, will be placed in a Water Management Fund to cover costs associated with replenishing storage, purchasing transfers, and providing drought response programs. The estimated costs of replenishing storage based on current operational plans would more than exhaust the \$150 million.

Proposed Rate Options for Board Consideration

Option #1 (Staff Recommendation)—Proposed rate increases of 1.5 percent in FY 2014/15 and 1.5 percent in FY 2015/16.

This option continues funding the Board's key priorities as described in the February 11, 2014 Board Letter 8-1, including:

- Funding for the CIP of \$513 million for the biennial period of FY 2014/15 and FY 2015/16, of which \$466 million will be funded from revenues. This level of revenue-funded capital is appropriate given the significant portion of the capital program that is focused on replacement and refurbishment of capital facilities, and lessens the pressure on water rates from debt service in future years. This higher level of revenue-funded capital combined with withdrawals from the R&R Fund will cover 100 percent of the projected capital spending for the next three fiscal years.
- Continued funding of \$132 million for the biennial period of FY 2014/15 and FY 2015/16 for storage programs in the region, the Central Valley, and the Colorado River system to cover the costs of storing or withdrawing supplies. This initiative helps reduce the likelihood that Metropolitan will need to declare a Water Supply Allocation in dry years.
- Continued funding of conservation programs at \$40 million for the biennial period of FY 2014/15 and FY 2015/16 to help our member agencies and retail water agencies meet the state-mandated 20 percent by 2020 goal of reduced per capita water consumption and reduce the need to transport water into the Metropolitan service area or within Metropolitan's distribution system.
- Funding for the Local Resources Program incentives at \$84 million for the biennial period of FY 2014/15 and FY 2015/16 to meet the 2010 Integrated Resources Plan Update goals for local resource development and reduce the need to transport water into the Metropolitan service area or within Metropolitan's distribution system.
- Fully funding the ARC for OPEB beginning in FY 2014/15, one year earlier than originally planned and continuing to fully fund the ARC thereafter. It is estimated that by the end of FY 2015/16, Metropolitan's OPEB liability will be approximately 45 percent funded.
- Funding of \$831 million for the biennial period of FY 2014/15 and FY 2015/16 for Operations and Maintenance (O&M), including labor and benefits, water treatment chemicals, solids handling, professional services, and operating equipment purchases. This proposed O&M funding includes increased benefit costs, including retirement-related benefits, and merit increases; funding of positions in connection with succession planning; three new positions for Water System Operations to provide engineering support; and funding for two positions to provide additional interim support for the Bay-Delta initiative.
- Rate increases in the remaining eight years of the ten-year forecast ranging from 3 to 5 percent and meets all financial policy guidelines.

The cost-of-service reports supporting Option #1 are provided as **Attachment 4** – Metropolitan Water District of Southern California, FY 2014/15 Cost of Service Option 1, and **Attachment 5** – Metropolitan Water District of Southern California, FY 2015/16 Cost of Service Option 1.

Option #2—Proposed rate increases of 0.0 percent in FY 2014/15 and 1.5 percent in FY 2015/16.

This option includes all funding objectives identified in Option #1, but reduces revenue-funded capital by \$28 million to \$438 million over the biennial budget period and increases the withdrawals from the R&R Fund by a like amount. Rate increases in the remaining eight years of the ten-year forecast are slightly higher in the near term, and range from 3.5 to 5 percent, but fails to meet the revenue bond coverage policy in fiscal year 2017.

The cost-of-service reports supporting Option #2 are provided as **Attachment 6** – Metropolitan Water District of Southern California, FY 2014/15 Cost of Service Option 2, and **Attachment 7** – Metropolitan Water District of Southern California, FY 2015/16 Cost of Service Option 2.

Option #3—Proposed rate increases of 0.75 percent in FY 2014/15 and 1.25 percent in FY 2015/16.

This option includes all funding objectives identified in Option #1, but reduces revenue-funded capital by \$16 million to \$450 million over the biennial budget period and increases the withdrawals from the R&R Fund by a like amount. Rate increases in the remaining eight years of the ten-year forecast are slightly higher in the near term, and range from 3.1 to 5 percent.

The cost-of-service reports supporting Option #3 are provided as **Attachment 8** – Metropolitan Water District of Southern California, FY 2014/15 Cost of Service Option 3, and **Attachment 9** – Metropolitan Water District of Southern California, FY 2015/16 Cost of Service Option 3.

REVENUE REQUIREMENTS

Table 1 summarizes the revenue requirements for FY 2014/15 and 2015/16 under the three options.

Table 1. Revenue Requirements by Option

	ı	on 1	Onti	ion 2	Onti	ion 3
Fiscal Year	2014/15	2015/16	2014/15	2015/16	2014/15	2015/16
Departmental O&M	\$ 386,248,712	\$ 390,951,466	\$ 386,248,712	\$ 390,951,466	\$ 386,248,712	\$ 390,951,466
General District Requirements						
State Water Project	495,708,877	515,004,362	495,708,877	515,004,362	495,708,877	515,004,362
Colorado River Aqueduct	29,178,396	36,503,152	29,178,396	36,503,152	29,178,396	36,503,152
Supply Programs	65,524,620	66,451,886	65,524,620	66,451,886	65,524,620	66,451,886
Demand Management	62,160,118	61,654,768	62,160,118	61,654,768	62,160,118	61,654,768
Capital Financing Program	571,258,865	545,707,370	564,258,865	524,707,370	566,258,865	534,707,370
Other O&M	27,462,998	26,634,780	27,462,998	26,634,780	27,462,998	26,634,780
Increase (Decrease) in Required Res	9,900,000	18,200,000	9,200,000	20,300,000	9,500,000	19,600,000
Total	1,261,193,874	1,270,156,318	1,253,493,874	1,251,256,318	1,255,793,874	1,260,556,318
Revenue Offsets	(135,791,692)	(149,902,442)	(135,753,166)	(149,525,981)	(135,772,334)	(149,699,116
Net Revenue Requirements	\$ 1,511,650,894	\$ 1,511,205,342	\$ 1,503,989,419	\$ 1,492,681,803	\$ 1,506,270,251	\$ 1,501,808,668

Totals may not foot due to rounding

RATES AND CHARGES BY OPTION

The detailed rates and charges under the three options are as follows:

Table 2. Rates and Charges by Option

		Opti	on 1	Opti	on 2	Opti	on 3
Effective January 1st	2014	2015	2016	2015	2016	2015	2016
Tier 1 Supply Rate (\$/AF)	\$148	\$158	\$156	\$155	\$154	\$157	\$154
Tier 2 Supply Rate (\$/AF)	\$290	\$290	\$290	\$290	\$290	\$290	\$290
System Access Rate (\$/AF)	\$243	\$257	\$259	\$253	\$257	\$255	\$258
Water Stewardship Rate (\$/AF)	\$41	\$41	\$41	\$41	\$41	\$41	\$41
System Power Rate (\$/AF)	\$161	\$126	\$138	\$125	\$137	\$125	\$137
Full Service Untreated Volumetric Cost (\$/AF) Tier 1 Tier 2	\$593 \$735	\$582 \$714	\$594 \$728	\$574 \$709	\$589 \$725	\$578 \$711	\$590 \$726
Full Service Exchange Cost (\$/AF)	\$445	\$424	\$438	\$419	\$435	\$421	\$436
Treatment Surcharge (\$/AF) Full Service Treated Volumetric Cost (\$/AF)	\$297	\$341	\$348	\$335	\$339	\$337	\$343
Tier 1	\$890 \$1,032	\$923 \$1,055	\$942 \$1,076	\$909 \$1,044	\$928 \$1,064	\$915 \$1,048	\$933 \$1,069
Readiness-to-Serve Charge (\$M)	\$166	\$158	\$153	\$155	\$148	\$157	\$150
Capacity Charge (\$/cfs)	\$8,600	\$11,100	\$10,900	\$10,900	\$10,500	\$11,000	\$10,700

Metropolitan's Board establishes rates and charges for water services that, so far as practicable, result in revenues to pay for Metropolitan's operations and maintenance expenses, operating equipment, power costs on the CRA, SWP operations, maintenance, power and replacements costs, SWP capital charges, demand management programs, and supply programs. To develop each biennial budget proposal and establish Metropolitan's revenue requirement for a given period, Metropolitan staff assemble and calculate Metropolitan's operating expenses, capital financing costs and other requirements expected to be incurred during the fiscal years in the budget period—the cost of service. Staff also estimates offsetting revenue sources. This information is used to develop the proposed biennial budget and revenue requirements.

The ten-year forecast provides planning beyond the budget period and provides information to the Board on the impacts of different rate proposals and funding assumptions over a longer planning horizon.

Actual revenues and expenses may vary from budgeted amounts for a variety of reasons. Administrative Code Section 5202 (e) contemplates variation in actuals to budget and provides policy guidance to the Board. Metropolitan's financial obligations may include liabilities and future commitments, such as retiree obligations and debt service, that are not reflected in the budget but that can be addressed in a fiscally prudent manner to reduce future obligations and keep future rate increases reasonable within the policy guidance provided by Administrative Code Section 5202 (e).

As approved by the F&I Committee, staff will provide a mid-cycle biennial budget review in June 2015.

SUSPENSION OF THE TAX RATE RESTRICTION IN SECTION 124.5 OF THE MWD ACT

Metropolitan has assessed ad valorem taxes in its service area since its inception. Metropolitan has constitutional and statutory authority, as well as voter authorization, to collect revenues through ad valorem taxes assessed on real property within its service territory. Generally, Metropolitan may collect ad valorem taxes to cover its

general obligation bonds and its SWC payments, as described below. Since fiscal year 1990/91, Section 124.5 of the MWD Act has limited property tax collections to the amount necessary to pay the total of annual debt service on Metropolitan's general obligation bonds plus a small portion of its SWC payment obligation, limited to the debt service on state general obligation bonds (Burns-Porter bonds) for facilities benefitting Metropolitan as of 1990/91. Under this approach, ad valorem property tax revenue has been decreasing, and will continue to decrease, as Metropolitan's general obligation bonds and the Burns-Porter bonds are paid off. In the meantime, Metropolitan's SWC obligations are increasing. For example, the State is expecting substantial costs associated with repair and replacement of the 50-year-old SWP infrastructure. Further, implementation of the Delta Habitat Conservation and Conveyance Program and Bay Delta Conservation Plan (BDCP) would lead to increased SWC payments.

Section 124.5 permits Metropolitan to suspend the restriction discussed above if, following a public hearing, the Board finds that tax revenue in excess of the restriction is essential to the fiscal integrity of Metropolitan. Notice of the public hearing was filed with the offices of the Speaker of the California Assembly and the President pro Tempore of the Senate on February 20, 2014. As described previously, the public hearing was held on March 11, 2014.

The Board will undertake consideration of suspending the tax rate restriction in August. The ad valorem tax rate is set by the Board in August of each year once the tax rolls from the County Assessor are received by Metropolitan. Taking action to suspend the restriction in August concurrent with action to set the tax rate will give the Board the flexibility to set the rate at the minimum necessary to recover the debt service on Metropolitan's General Obligation bonds and the SWP Burns-Porter bonds, or set the rate up to the current rate of 0.0035 percent of assessed valuations to cover a portion of its SWC payment obligation. As mentioned previously, if the Board decides to not suspend the tax rate restriction in August, any reduction in revenues will be made up from the R&R Fund, and projected rate increases in FY 2016/17 and FY 2017/18 will be 2 percent higher.

TEN-YEAR FINANCIAL FORECAST

The proposed biennial budget and ten-year financial forecast comprise Metropolitan's long-range financial plan. The biennial Budget establishes the foundation for a ten-year forecast of water sales, expenditures, revenues, projected rate increases and financial indicators. Incorporating a ten-year financial forecast within the biennial budget process helps ensure the long-range financial plan is continuously updated every two years to reflect any changes in underlying assumptions and/or financial policies. This approach is well suited to the dynamic environment Metropolitan operates in, rather than periodic updates of a stand-alone long-term financial planning document. The ten-year forecast is included as **Attachment 10** – Ten-Year Financial Forecast to this letter.

The proposed biennial budget sets the stage for predictable and reasonable rate increases over the ten-year planning period. Use of reserves over target and higher levels of revenue funding for the CIP will result in lower revenue requirements in later years of the forecast. Depositing \$100 million to the OPEB Trust will lower operating expenses beginning in FY 2015/16 by \$7.2 million and every year thereafter extending beyond the forecast and resulting in a significant savings to Metropolitan. Use of revenues to fund the CIP will postpone and reduce any needed new money bond issues. Over the ten-year forecast, the higher proposed levels of revenue funding for the CIP will result in debt service by FY 2023/24 that is approximately \$50 million less than it would be under previous assumptions. These lower costs combined with maintaining the ad valorem tax rate at its current level throughout the ten-year period will mitigate increases in future water rates and charges.

Key financial indicators of the ten-year forecast are summarized in Figure 1.

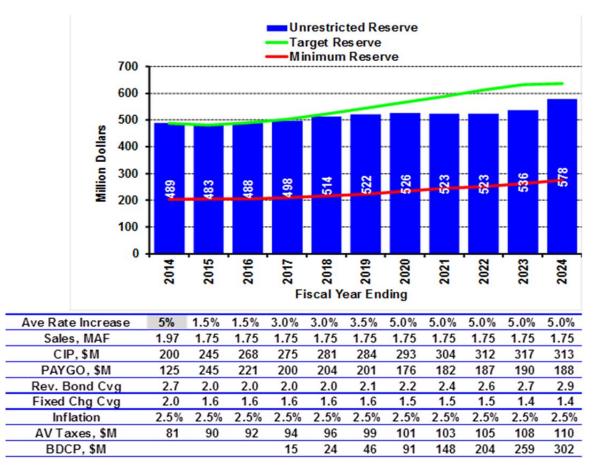


Figure 1: Projected Rate Increases, Reserves, and Financial Indicators, Option #1

The ten-year forecast, which is presented in Attachment 2, assumes the following:

- Sales are forecasted throughout the period at 1.75 MAF;
- Beginning in FY 2019/20, sixty percent of the CIP is revenue funded. Revenue-funding a percentage of the CIP costs rather than using a fixed dollar amount allow revenue-based funding to adjust to changes in the CIP over time. For the first five years of the ten-year forecast, approximately 70 to 100 hundred percent of the CIP is funded from revenues;
- OPEB will be 63 percent funded by FY 2023/24, assuming full funding of the ARC and \$100 million is deposited to the OPEB Trust at June 30, 2014;
- Metropolitan's investments in storage programs continue, providing regional supply reliability;
- Demand management programs continue to be funded to help ensure that our member agencies and retail water agencies meet the 20 percent by 2020 goal of reduced per capita water consumption;
- Resulting rate increases beyond the biennial budget period are in a range of 3 percent to 5 percent each year.

Policy

MWD Act Sections 124.5 and 134

Metropolitan Water District Administrative Code Section 5107: Biennial Budget Process

Metropolitan Water District Administrative Code Section 5109: Capital Funding from Current Revenues

Metropolitan Water District Administrative Code Section 5202 (e): Fund Parameters (Water Rate Stabilization Fund)

Metropolitan Water District Administrative Code Sections 4301 (a): Cost of Service and Revenue Requirement

Metropolitan Water District Administrative Code Sections 4304: Apportionment of Revenues and Setting of Water Rates

California Environmental Quality Act (CEQA)

CEQA determination for Options #1, #2, #3 and #4:

The proposed action is not defined as a project under CEQA because it involves continuing administrative activities, such as general policy and procedure making (Section 15378(b)(2) of the State CEQA Guidelines). In addition, the proposed action is not subject to CEQA because it involves other government fiscal activities, which do not involve any commitment to any specific project which may result in a potentially significant physical impact on the environment (Section 15378(b)(4) of the State CEQA Guidelines).

The CEQA determination is: Determine that the proposed action is not subject to CEQA pursuant to Sections 15378(b)(2) and 15378(b)(4) of the State CEQA Guidelines.

Board Options

Option #1

Adopt the CEQA determination that the proposed action is not subject to CEQA and is categorically exempt, and

- a. Approve the FY 2014/15 and FY 2015/16 biennial budget and:
 - i. Appropriate \$2,163.5 million for Metropolitan O&M and operating equipment, power costs on the Colorado River Aqueduct, SWP operations, maintenance, power and replacement costs and SWP capital charges; demand management programs including the local resources and conservation credits program; and costs associated with supply programs;
 - ii. Appropriate as continuing appropriation, \$650.6 million for FY 2014/15 and 2015/16 debt service on Metropolitan general obligation and revenue bonds;
 - iii. Authorize the use of \$466.4 million in operating revenues to fund the Capital Investment Plan, and raise the end-of-fiscal-year fund balance of the R&R Fund to \$160 million on June 30, 2014 and thereafter; and
 - iv. Authorize use of reserves over target on June 30, 2014 in the manner set forth in this letter.
- b. Determine that the revenue requirement to be paid from rates and charges is \$1,511.7 million in FY 2014/15 and \$1,511.2 million in FY 2015/16;
- c. Approve water rates effective January 1, 2015, and January 1, 2016, as shown under Option #1 in Table 2 above;
- d. Adopt the Resolution Fixing and Adopting Water Rates to be effective January 1, 2015 and 2016, in the form of **Attachment 11**, using the rates shown under Option #1 in Section 1 of the Resolution;
- e. Adopt the Resolution Fixing and Adopting A Readiness-To-Serve Charge For Calendar Year 2015, in the form of **Attachment 12**, using the charge shown under Option #1 in Section 5 of the Resolution;
- f. Adopt the Resolution Fixing and Adopting A Capacity Charge For Calendar Year 2015, in the form of **Attachment 13.** using the charge shown under Option #1 in Section 6 of the Resolution:
- g. Approve the Ten-Year Financial Forecast; and,
- h. Determine that if the ad valorem tax rate restriction is not suspended, fixed revenues available to meet the fixed payment obligations of the SWC will continue to decline and, without other actions, the imbalance in fixed to variable revenues will increase. The revenue shortfall in the biennial budget will be made up from the R&R Fund.

Fiscal Impact: Revenues from rates and charges of \$1,489.5 million in FY 2014/15, and \$1,507.2 million in FY 2015/16, and an increase in the overall effective rate of 1.5 percent in 2015 and 1.5 percent in 2016 if the rates and charges are adopted as recommended.

Option #2

Adopt the CEQA determination that the proposed action is not subject to CEQA and is categorically exempt, and

- a. Approve the FY 2014/15 and FY 2015/16 biennial budget and:
 - Appropriate \$2,163.5 million for Metropolitan O&M and operating equipment, power costs on the Colorado River Aqueduct, SWP operations, maintenance, power and replacement costs and SWP capital charges; demand management programs including the local resources and conservation credits program; and costs associated with supply programs;
 - ii. Appropriate as continuing appropriation, \$650.6 million for FY 2014/15 and 2015/16 debt service on Metropolitan general obligation and revenue bonds;
 - iii. Authorize the use of \$438.4 million in operating revenues to fund the Capital Investment Plan, and raise the end-of-fiscal-year fund balance of the R&R Fund to \$160 million on June 30, 2014 and thereafter; and
 - iv. Authorize use of reserves over target on June 30, 2014 in the manner set forth in this letter.
- b. Determine that the revenue requirement to be paid from rates and charges is \$1,504.0 million in FY 2014/15 and \$1,492.7 million in FY 2015/16;
- c. Approve water rates effective January 1, 2015, and January 1, 2016, as shown under Option #2 in Table 2 above:
- d. Adopt the Resolution Fixing and Adopting Water Rates to be effective January 1, 2015 and 2016, in the form of **Attachment 11**, using the rates shown under Option #2 in Section 1 of the Resolution;
- e. Adopt the Resolution Fixing and Adopting A Readiness-To-Serve Charge For Calendar Year 2015, in the form of **Attachment 12**, using the charge shown under Option #2 in Section 5 of the Resolution;
- f. Adopt the Resolution Fixing and Adopting A Capacity Charge For Calendar Year 2015, in the form of **Attachment 13**, using the charge shown under Option #2 in Section 6 of the Resolution;
- g. Approve the Ten-Year Financial Forecast; and,
- h. Determine that if the ad valorem tax rate restriction is not suspended fixed revenues available to meet the fixed payment obligations of the SWC will continue to decline and, without other actions, the imbalance in fixed to variable revenues will increase. The revenue shortfall in the biennial budget will be made up from the R&R Fund.

Fiscal Impact: Revenues from rates and charges of \$1,479.1million in FY 2014/15, and \$1,484.1 million in FY 2015/16, and an increase in the overall effective rate of 0.0 percent in 2015 and 1.5 percent in 2016 if the rates and charges are adopted as recommended.

Option #3

Adopt the CEQA determination that the proposed action is not subject to CEQA and is categorically exempt, and

- a. Approve the FY 2014/15 and FY 2015/16 biennial budget and:
 - Appropriate \$2,163.5 million for Metropolitan O&M and operating equipment, power costs on the Colorado River Aqueduct, SWP operations, maintenance, power and replacement costs and SWP capital charges; demand management programs including the local resources and conservation credits program; and costs associated with supply programs;
 - ii. Appropriate as continuing appropriation, \$650.6 million for FY 2014/15 and 2015/16 debt service on Metropolitan general obligation and revenue bonds;
 - iii. Authorize the use of \$450.4 million in operating revenues to fund the Capital Investment Plan, and raise the end-of-fiscal-year fund balance of the R&R Fund to \$160 million on June 30, 2014 and thereafter; and
 - iv. Authorize use of reserves over target on June 30, 2014 in the manner set forth in this letter.
- b. Determine that the revenue requirement to be paid from rates and charges is \$1,506.3 million in FY 2014/15 and \$1,501.8 million in FY 2015/16;
- c. Approve water rates effective January 1, 2015, and January 1, 2016, as shown under Option #2 in Table 2 above;
- d. Adopt the Resolution Fixing and Adopting Water Rates to be effective January 1, 2015 and 2016, in the form of **Attachment 11**, using the rates shown under Option #3 in Section 1 of the Resolution;

- e. Adopt the Resolution Fixing and Adopting A Readiness-To-Serve Charge For Calendar Year 2015, in the form of **Attachment 12**, using the charge shown under Option #3 in Section 5 of the Resolution;
- f. Adopt the Resolution Fixing and Adopting A Capacity Charge For Calendar Year 2015, in the form of **Attachment 13**, using the charge shown under Option #3 in Section 6 of the Resolution;
- g. Approve the Ten-Year Financial Forecast; and
- h. Determine that if the ad valorem tax rate restriction is not suspended, fixed revenues available to meet the fixed payment obligations of the SWC will continue to decline and, without other actions, the imbalance in fixed to variable revenues will increase. The revenue shortfall in the biennial budget will be made up from the R&R Fund.

Fiscal Impact: Revenues from rates and charges of \$1,484.1 million in FY 2014/15, and \$1,493.8 million in FY 2015/16, and an increase in the overall effective rate of 0.75 percent in 2015 and 1.25 percent in 2016 if the rates and charges are adopted as recommended.

Option #4

Adopt the CEQA determination that the proposed action is not subject to CEQA and is categorically exempt, and instruct staff to modify the proposed budgets and the recommended rates and charges as specified by the Board.

Fiscal Impact: Unknown

Staff Recommendation

Option #1

3/27/2014 Garv Breakx Date Chief Financial Officer

3/27/2014

Date

Jeffrey **Ki**ghtlinger Gener**a**l **V**lanager

Attachment 1 - General Manager's Business Plan Strategic Priorities for FY 2014/15 and FY 2015/16

Attachment 2 - Public Hearing Comments

Attachment 3 – Biennial FY 2014/15 and 2015/16 Budget Summary

Attachment 4 - Metropolitan Water District of Southern California, FY 2014/15 Cost of Service Option 1

Attachment 5 - Metropolitan Water District of Southern California, FY 2015/16 Cost of Service Option 1

Attachment 6 - Metropolitan Water District of Southern California, FY 2014/15 Cost of Service Option 2

Attachment 7 – Metropolitan Water District of Southern California, FY 2015/16 Cost of Service Option 2

Attachment 8 - Metropolitan Water District of Southern California, FY 2014/15 Cost of Service Option 3

Attachment 9 - Metropolitan Water District of Southern California, FY 2015/16 Cost of Service Option 3

Attachment 10 – Ten-Year Financial Forecast

Attachment 11 - Resolution Fixing and Adopting Water Rates to be Effective January 1, 2015 and 2016

Attachment 12 - Resolution Fixing and Adopting A Readiness-To-Serve Charge For Calendar Year 2015

Attachment 13 - Resolution Fixing and Adopting A Capacity Charge For Calendar Year 2015

General Manager's Business Plan Strategic Priorities

For Fiscal Year 2014/15 and Fiscal Year 2015/16

The proposed biennial budget is intended to provide funding for the Metropolitan's operations, capital programs and all ancillary functions of Metropolitan for Fiscal Years 2014/15 and 2015/16. The key strategic priorities that the Office of the General Manager will be focused on for the period covered by the biennial budget are addressed below. An update and any revisions to those strategic priorities will be provided at the close of FY 2014/15.

Strategic Priority #1: Complete the Bay-Delta Conservation Plan (BDCP) and the associated Environmental Impact Report/Statement

During Fiscal Year 2014/15, the goal will be to complete the environmental documentation and necessary financing agreements so that Metropolitan's Board of Directors can make a sound business decision on participation in and implementation of a BDCP.

Interim steps in this process that will be completed during this time period include organizing and developing procedures and structures to handle the mechanics and logistics of managing a mega-construction project including but not limited to: establishing and staffing a construction office; developing appropriate specifications for equipment procurement, design and construction; establishing procedures for land acquisition and habitat development; creating approaches for interim and long-term project financing; and preparing all necessary permitting documentation.

In addition, staff will continue near-term efforts to provide greater reliability of State Water Project supplies. These actions include identifying and pursuing early-action habitat projects that satisfy current permit obligations that will also be compatible with the BDCP. Staff will also pursue implementation of new management techniques for species in the Delta including development of new models for species life cycles, turbidity monitoring and other approaches all designed to lead to better management of water supplies while enhancing protection for endangered species.

Finally, staff will work on implementation of the Delta Flood Emergency Preparedness, Response and Recovery Plan in the event of a catastrophic interruption of water supplies due to earthquake or flood damage.

Strategic Priority #2: Develop Water Supplies and Manage Water Reserves

Staff will work closely with the Board to manage Metropolitan's water supply reserves in the face of unprecedented drought conditions in California and throughout the Southwest. The

actions will include implementation of storage withdrawals, coordination of deliveries with the member agencies, close monitoring of drought conditions and possible allocation actions as part of the WSDM plan and targeted outreach on conservation efforts.

Strategic Priority #3: Educate the Public and Stakeholders on Critical Water Supply Conditions and Critical Water Management Decisions.

The coming two years are shaping up to be momentous years for the water industry in California. The current drought gripping California has caused unprecedented water conditions for much of California and led to dramatic response at the state and federal level. These conditions are likely to deepen at least through 2014 if not beyond. Additionally, events are shaping up for key decisions on a Bay-Delta plan, a potential water bond, significant legislative proposals for statewide action and key Colorado River milestones. It will be essential to fully engage the public and key stakeholders in Metropolitan's service area and statewide in the importance of these issues, as decisions made over the next two years will be felt for a generation.

Strategic Priority #4: Employee Development

The proposed budget calls for Metropolitan to cease its managed attrition that has shrunk Metropolitan from 2,400 full-time employee positions to a current workforce of approximately 1,750. Recruitment activity will be expanded to fully replace all retirements and actually add some positions to bring the work force to 1,828 positions over the next two years. Increased employee cross-training and employee development efforts will be needed to meet the challenge of increased retirements brought about by an aging workforce.

Strategic Priority #5: Local Projects and Integrated Resources Plan Updates

Staff intends to review its Local Resources Program and conservation rebate programs during this drought period to review what new actions might be appropriate, learn from this experience as to how to improve our programs and work with the public and member agencies on expanding conservation efforts. Metropolitan's IRP was adopted in 2010 and will be updated in 2015 along with the state required Regional Urban Water Management Plan.

Public Comments

Public Hearing: Proposed Rates and Charges held March 11, 2014

The following members of the public spoke in opposition of the proposed water rates and charges:

Conner Everts, Southern California Watershed Alliance
Jerry Kern, Councilmember, City of Oceanside
Patricia Raetz, Oceanside Utilities Commission
DeAna Verbeke, Helix Water District
Gary Felien, Oceanside City Council
Alan Smerican, Santa Fe Irrigation District
James H. Knott, Vice Chair, City of Oceanside Utilities Commission
Tom Wornham, San Diego County Water Authority
Mark Westin, San Diego County Water Authority
Jim Murtland, Rincon Municipal Water District/SDCWA
Dennis Cushman, San Diego County Water Authority

Letters of support were received from the following agencies:

Three Valleys Municipal Water District West Basin Municipal Water District Western Municipal Water District

Letters of opposition were received from the following agencies:

City of Coronado
City of Oceanside
City of Laguna Hills
City of Lawndale
City of Poway
City of San Diego, Mayor's Office
City of San Diego, Public Utilities
Helix Water District
Olivenhain Municipal Water District
San Diego County Board of Supervisors
San Diego Regional Economic Corporation
San Diego Taxpayers Association
Santa Fe Irrigation District

Public Comments

Public Hearing to Consider Suspending the Tax Rate Limitations in Section 124.5 of the MWD Act to Maintain the Ad Valorem Tax Rate held March 11, 2014

The following members of the public spoke in opposition of the proposed Ad Valorem tax:

Conner Evans, Southern California Watershed Alliance Tom Wornham, San Diego County Water Authority Jerry Kern, Councilmember, City of Oceanside James H. Knott III, Vice Chair, City of Oceanside Utilities Commision Alan Smerican, Santa Fe Irrigation District Gary Felien, Oceanside City Council

Letters of opposition were received from the following agencies:

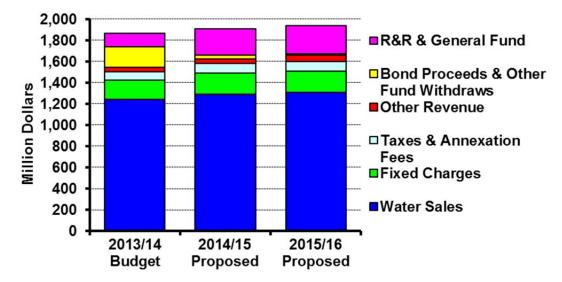
City of San Diego, Public Utilities San Diego Regional Economic Corporation

Biennial Budget Summary FY 2014/15 & 2015/16

The proposed biennial budget for fiscal years 2014/15 and 2015/16 (FY 2014/15 and FY 2015/16) provides funding for Metropolitan's key priorities while meeting or exceeding all financial policy guidelines, with proposed overall rate increases of 1.5 percent in each year of the proposed biennial budget. The proposed overall rate increases of 1.5 percent are at their lowest level in the past ten years.

The biennial budget presents the sources and uses of funds. The budget is developed and monitored on a modified accrual basis. Revenues and expenses are recognized in the period they are earned and incurred. Depreciation and amortization are not included; payment of debt service is included. The modified-accrual basis of accounting provides a better match of revenues and expenses for budgeting and reporting.

Figure 1. Sources of Funds



SOURCES OF FUNDS

Estimated revenues from water sales, fixed charges (readiness-to-serve charge and capacity charge), taxes and annexation fees, and other miscellaneous income (interest income, power recovery, etc.) are projected to be \$1.63 billion for FY 2014/15 and \$1.66 billion for FY 2015/16. For FY 2014/15, this is \$80.3 million more than the FY 2013/14 budget, and for FY 2015/16, this is \$32.1 million more

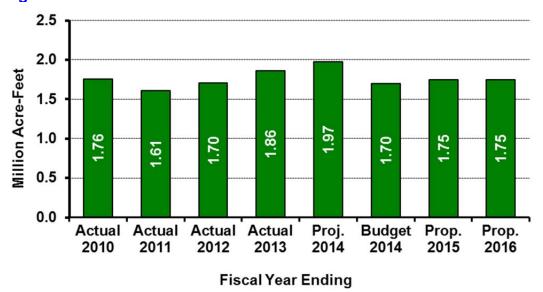
than FY 2014/15. The increase in revenues is due to increases in water rates and charges in calendar year 2015 and calendar year 2016 and maintaining the ad valorem tax rate at .0035 percent of assessed valuations. Figure 1 shows the major sources of funds. Summaries of sources and uses of funds are shown in Tables 6, 7 and 8 at the end of this section. A description of each revenue source is included in the Glossary of Terms.

Water Sales

Revenues from water sales are budgeted at \$1,290.6 million in FY 2014/15 and \$1,310.8 million in FY2015/16, and are based on rates and charges adopted by the Board for January 1, 2014. In addition, water rates and charges are proposed to increase by 1.5 percent

overall effective January 1, 2015 and 1.5 percent overall effective January 1, 2016. Water sales for both 2014/15 and 2015/16 are estimated to be 1.75 million acre-feet (MAF), an increase of 50 thousand acre-fee (TAF) from the FY 2013/14 budget.

Figure 2. Water Sales Trend



The FY 2014/15 fiscal year water sales include 1.57 MAF of firm sales and 181 thousand acre-feet (TAF) of Exchange Water. Treated sales are estimated to be 910 TAF, or 52 percent of total sales in FY 2014/15. The FY 2015/16 fiscal year water sales include 1.57 MAF of firm sales and 179 TAF of Exchange Water. Treated sales are estimated to be 898 TAF, or 51 percent of total sales in FY 2015/16. Figure 2 shows the trend of water sales.

Taxes and Annexation Fees

Revenues from taxes and annexation fees, which will be used to pay voter-approved debt service on general obligation bonds and a portion of the capital costs of the State Water Project (SWP), are estimated to be \$90.2 million in FY 2014/15 and \$92.2 million in FY 2015/16. The ad valorem tax rate is assumed to remain at the current level of .0035 percent of assessed value; assessed

valuations are projected to increase by 2.5 percent each fiscal year.

Fixed Charges

Fixed charges include the Capacity Charge and Readiness-to-Serve Charge. In FY 2014/15, these charges are estimated to generate \$37.5 million and \$162.0 million, respectively. In FY 2015/16, these charges are estimated to generate \$43.3 million and \$155.0 million, respectively. In total this represents a \$17.3 million increase from the FY 2013/14 to FY 2014/15, and a \$0.7 million decrease from the FY 2015/16 budget.

Other Revenue

Interest earnings are estimated to total \$16.2 million and \$27.9 million for FY 2014/15 and FY 2015/16 respectively (including trust accounts and construction funds), primarily due to higher assumed interest rates.

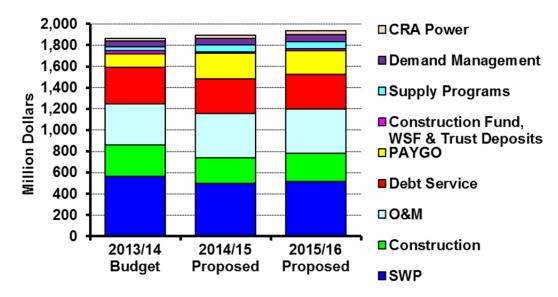
Receipts from hydroelectric and Colorado River Aqueduct (CRA) power sales are estimated to be \$19.3 million for FY 2014/15 and \$18.9 million for FY 2015/16.

Other Sources

For FY 2014/15 and FY 2015/16 Metropolitan does not plan to issue any new debt. The

funding requirements of the CIP will be met from current operating revenues (i.e., budgeted PAYGO) and by drawing down the R&R fund balance. In FY 2014/15, a total of \$1.89 billion will be available for expenditures and other obligations and in FY 2015/16 this figure will increase to \$1.93 billion.

Figure 3. Uses of Funds



USES OF FUNDS

Total uses of funds are \$1.89 billion for FY 2014/15 and \$1.93 billion for FY 2015/16. Figure 3 shows the breakdown of expenditures and other obligations that make up the Uses of Funds.

Colorado River Aqueduct Power

CRA power costs are projected to be \$29.2 million in FY 2014/15 and \$36.5 million in FY 2015/16 based on pumping 882 TAF and 876 TAF, respectively, through the CRA. FY 2015/16 is \$7.3 million higher despite similar pumping as a result of the need to purchase supplemental energy.

State Water Project

State Water Project (SWP) expenditures are budgeted at \$495.7 million for FY 2014/15 and \$515.0 million in FY 2015/16. This is based on total deliveries of 1.03 MAF for

FY 2014/15, of which 94 TAF are received via exchange, and 1.02 TAF for FY 2015/16, of which 94 TAF are received via exchange.

SWP power costs are expected to be \$183.8 million for FY 2014/15 and \$194.0 million for FY 2015/16 and include the cost of pumping 912 TAF and 907 TAF respectively.

For FY 2014/15, the average total unit cost of SWP power is expected to be about \$202 per acre-foot, which includes \$18 per acre-foot for fixed power costs and \$183 per acre-foot for variable pumping costs. For FY 2015/16, the average total unit cost of SWP power is expected to be about \$214 per acre-foot, primarily for variable pumping costs.

SWP minimum operations, maintenance, power, and replacement charges are estimated to be about \$183.4 million in both FY 2014/15

and FY 2015/16. FY 2014/15 capital charges are expected to decrease \$19.5 million from the FY 2013/14 budget but then increase \$6.7 million in FY 2015/16. The initial decrease reflects incorporation of rate management credits into the forecast of SWP costs. Rate management credits result from a provision of the State Water Contract that provides for the reduction of capital charges based on differences between the Department of Water Resources' collections from the SWP contractors and the actual amounts paid for capital-related charges.

Demand Management Costs

Metropolitan provides financial assistance to its member agencies for the development of local water recycling and groundwater recovery projects through the Local Resource Program (LRP). Metropolitan also provides financial assistance for the development of conservation programs through the Conservation Credits Program (CCP).

As part of the LRP, Metropolitan entered into agreements to provide financial assistance to water-recycling projects, principally for landscape irrigation, groundwater recharge, and industrial uses. Metropolitan expects to provide incentives for the production of about 187 TAF of recycled water in each of FY 2014/15 and FY 2015/16.

Metropolitan also entered into agreements to provide financial assistance to projects to treat contaminated groundwater for potable uses. Metropolitan expects to provide incentives for the production of about 77 TAF of recovered groundwater in each of FY 2014/15 and FY 2015/16.

The CCP provides financial assistance to customers in Metropolitan's service area for water conservation programs. The budget for CCP provides rebate funding for residential, commercial, industrial, and landscape conservation activities. The FY 2014/15 and FY 2015/16 funding for CCP is budgeted at \$20 million per year.

The CCP and LRP programs reduce the need to transport water into the Metropolitan service area or within Metropolitan's distribution system.

OPERATIONS AND MAINTENANCE

The FY 2013/14 operations and maintenance (O&M) budget has been restated to reflect the redistribution of a portion of the \$10 million in OPEB funding in FY 2013/14 to salaries and benefits in the same manner that retirement-related expenses are reflected in the FY 2014/15 and FY 2015/16 budgets. The O&M portion, or \$8.4 million of the \$10 million OPEB funding, was redistributed to the Department budgets with \$1.6 million remaining in Other O&M. The FY 2013/14 Restated budget also includes an additional \$0.2M of Ethics department expenses authorized by the Board in August 2013.

The FY 2014/15 O&M budget, including operating equipment purchases, is \$413.7 million. This is \$23.2 million, or 6.0 percent, higher than the FY 2013/14 restated budget of \$390.5 million. The FY 2015/16 O&M budget is \$417.6 million, an increase of \$3.9 million, or 0.9 percent. Table 1 summarizes the O&M budget by expenditure type. A more detailed discussion of significant factors impacting the O&M budget follows Table 1.

2013/14

Table 1.	2014/15 Operations & Maintenance Annual Budget	(dollars) by
	Expenditure Type	

				Restated Budget vs.	2014/15 Proposed vs.
	2013/14 Restated Budget	2014/15 Proposed	2015/16 Proposed	2014/15 Proposed	2015/16 Proposed
Salaries & Benefits (1)	244,650.9	264,694.7	267,409.5	20,043.9	2,714.7
Chemicals, Solids, and Power (2)	25,413.4	26,565.7	27,644.2	1,152.3	1,078.5
Outside Services	41,232.5	43,426.4	43,814.2	2,193.9	387.8
Materials & Supplies (3)	24,807.5	25,379.9	25,767.7	572.4	387.8
Other	47,234.5	46,004.0	44,760.4	(1,230.5)	(1,243.6)
Operating Equipment	7,124.6	7,640.9	8,190.3	516.3	549.4
Total	390,463.4	413,711.7	417,586.2	23,248.3	3,874.5

Totals may not foot due to rounding

- (1) Includes overhead credit for construction and savings from liability reduction
- (2) Costs associated with treatment only.
- (3) Without chemicals associated with treatment plants.

FY 2014/15 O&M Budget

The proposed FY 2014/15 O&M budget includes \$413.7 million for labor and benefits, water treatment chemicals, power, and solids handling, materials and supplies, professional services, and operating equipment purchases. This is \$23.2 million, or 6.0 percent, higher than the FY 2013/14 restated budget of \$390.5 million due primarily to an increase in retirement-related benefit costs and merit increases for qualified employees, variable treatment costs, and outside services.

Salaries and Benefits – Labor costs, not including those charged to construction, are \$264.7 million. This is \$20.0 million, or 8 percent, higher than the FY 2013/14 restated budget of \$244.6 million. This increase is primarily the result of an increase in retirement-related benefit costs and merit increases for qualified employees; three additional positions for Water Systems Operations, funding of two additional positions in the Bay-Delta program and funding additional positions to assist with succession planning.

Salaries not including fringe benefits or the overhead credit are 4 percent higher than the FY 2013/14 restated budget. Fringe benefits are \$10.7 million, or 11.1 percent higher, than the FY 2013/14 restated budget primarily as a

result of full funding of the annual actuarial required contribution (ARC) for Metropolitan's Other Post-Employment Benefits (OPEB) liability. Future annual ARC amounts are mitigated by a proposed additional deposit to the OPEB Trust of \$100 million in FY 2013/14. The FY 2015/16 budget reflects \$7.2 million reduction in the anticipated ARC due to this deposit.

The total personnel complement for the FY 2014/15 budget is 1,905 authorized positions, including 19 agency and district temporary full-time equivalents (FTEs), and reflects an increase of 2 net positions from the FY 2013/14 budget. Total regular authorized employee positions are 137 positions below the FY 2008/09 budget. The proposed FY 2014/15 budget assumes a vacancy rate of approximately 3.2 percent and 3 regular employee positions remain unfunded.

Other O&M – Outside services is anticipated to increase \$2.2 million in FY 2014/15 primarily as a result of an increase for security equipment maintenance and Emergency Maintenance System (EMS) storage costs.

Chemicals, solids, and power reflect the cost of the water treatment process and are anticipated to increase by \$1.1 million in FY 2014/15, driven by an overall increase in

chemical unit commodity prices and higher electricity rates.

FY 2015/16 O&M Budget

The proposed FY 2015/16 O&M budget is \$417.6 million, an increase of \$3.9 million, or 1 percent, compared to the FY 2014/15 budget. This increase is primarily due to merit increases for qualified employees, increase in fringe benefit costs, and forecasted increases in chemical and power costs to operate the treatment plants.

Salaries and Benefits – The FY 2015/16 O&M labor budget includes \$7.2 million of anticipated savings on retirement related benefit costs as a result of the proposed \$100 million deposit to the OPEB Trust in FY 2013/14.

The FY 2015/16 O&M labor budget is about \$2.7 million higher than the FY 2014/15 budget driven primarily by an increase in overall fringe benefit costs and merit increases

for qualified employees offset by savings on retirement related benefits costs.

Salaries not including fringe benefits or the overhead credit are 2 percent higher than the FY 2014/15 budget. Fringe benefits are only 0.3 percent lower than the FY 2014/15 budget as a result of the \$7.2 million in anticipated savings on retirement related benefit costs.

The total budgeted personnel complement for FY 2015/16 is reduced by 1 position to 1,904 positions, including 19 agency and district temporary FTEs. The proposed FY 2015/16 budget assumes a vacancy rate of approximately 3.2 percent and 3 regular employee positions remain unfunded.

Other O&M –The cost of chemicals, power, and sludge disposal incurred in the water treatment process is anticipated to increase by \$1.1 million in FY 2015/16 driven primarily by modest inflationary pressure on chemical commodity prices and electricity rates.

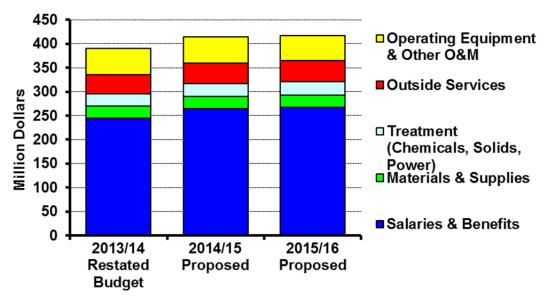


Figure 4. Departmental Budget by Expenditure Type

Figure 4 summarizes the total departmental O&M budget by expenditure type, of which 66 percent is for salaries and benefits.

Figure 5 depicts the distribution of the departmental O&M by organization without other O&M, the overhead credit, and

operating equipment. Including treatment costs, the Water System Operations (WSO) Group accounts for 55 percent of the total departmental budget for both FY 2014/15 and FY 2015/16. A summary of the O&M budget by organization is shown in Table 2.

Figure 5. Departmental Budget by Organization (without Other O&M, operating equipment, and overhead credit)

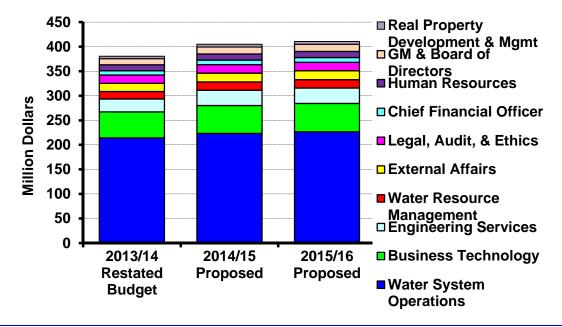


Table 2. Operations & Maintenance Budget by Organization

Departmental Units	F	2013/14 Restated Budget	2014/15 Proposed	ı	2015/16 Proposed	2013/14 Restated Budget vs. 2014/15 Proposed		%	201	4/15 Proposed vs. 2015/16 Proposed	%
Office of the General Manager	\$	12,854.2	\$ 14,482.4	\$	14,676.6	\$ 1,628.2	2	12.7%	\$	194.2	1.3%
Water System Operations w/o Variable Treatment		188,578.0	196,619.7		198,816.1	8,041.7	7	4.3%		2,196.4	1.1%
Water Resource Management		15,272.8	17,120.7		17,157.9	1,848.0)	12.1%		37.1	0.2%
Engineering Services		26,289.7	31,125.3		31,457.0	4,835.6	3	18.4%		331.7	1.1%
Business Technology		53,167.8	56,848.2		57,776.7	3,680.4	1	6.9%		928.5	1.6%
Real Property Development & Mgmt		4,797.5	5,564.5		5,554.3	767.′		16.0%		(10.2)	(0.2%)
Human Resources		11,865.2	12,364.7		12,380.6	499.5	5	4.2%		15.9	0.1%
Office of the Chief Financial Officer		8,901.4	9,390.7		9,646.8	489.2	2	5.5%		256.2	2.7%
External Affairs		16,456.4	17,883.9		18,048.1	1,427.5	5	8.7%		164.2	0.9%
Subtotal - General Manager's Dep.		338,182.9	361,400.0		365,514.0	23,217.1	ı	6.9%		4,114.0	1.1%
General Counsel		13,355.0	12,970.0		13,228.5	(385.0	0)	(2.9%)		258.5	2.0%
General Auditor		2,811.7	3,016.8		3,072.0	205.1	1	7.3%		55.2	1.8%
Ethics Office		846.4	1,040.5		1,040.4	194.1	1	22.9%		(0.0)	(0.0%)
Overhead Credit from Construction		(20,806.9)	(18,744.3)		(19,547.7)	2,062.6	3	(9.9%)		(803.5)	4.3%
Total Departmental Budget		334,389.0	359,683.0		363,307.3	25,294.0	ו	7.6%		3,624.2	1.0%
Other O&M											
PC Replacement		3,525.0	-		-	(3,525.0	0)	(100.0%)		-	NA
CCP Vendor Administration		1,589.1	1,550.0		1,550.0	(39.1	1)	(2.5%)		-	NA
Performance Programs		673.0	673.0		673.0		-	NA		-	NA
Association Dues		4,981.0	5,065.9		5,184.8	84.9	9	1.7%		118.9	2.3%
Contingency		2,057.1	-		-	(2,057.	1)	(100.0%)		-	NA
Insurance		9,566.6	11,344.0		9,800.0	1,777.4	1	18.6%		(1,544.0)	(13.6%)
Leases		532.6	565.0		600.0	32.4	1	6.1%		35.0	6.2%
Property Taxes		612.0	624.2		636.7	12.2	2	2.0%		12.5	2.0%
Subtotal - Other		23,536.4	19,822.1		18,444.5	(3,714.3	3)	(15.8%)		(1,377.6)	(6.9%)
TOTAL OPERATIONS & MAINTENANCE		357,925.4	379,505.1		381,751.8	21,579.7	7	6.0%		2,246.6	0.6%
Operating Equipment		7,124.6	7,640.9		8,190.3	516.3	3	7.2%		549.4	7.2%
Variable Treatment		25,413.4	26,565.7		27,644.2	1,152.3	3	4.5%		1,078.5	4.1%
GRAND TOTAL	\$	390,463.4	\$ 413,711.7	\$	417,586.2	\$ 23,248.3	3	6.0%	\$	3,874.5	0.9%

Totals may not foot due to rounding

LABOR

Total authorized positions (including temporary workers) for FY 2014/15 and FY 2015/16 are 1,905 and 1,904 positions respectively. Total O&M personnel are up by 2 district temporary positions (rounded) to 1,905 in 2014/15 and drop 1 regular full time position to a total of 1,904 in FY 2015/16. Positions dedicated to capital work are expected to decrease slightly during the biennium while positions dedicated to O&M

will increase slightly. The proposed FY 2014/15 and FY 2015/16 budget assumes a vacancy rate of approximately 3.2 percent and 3 positions remain unfunded in each budget year. Therefore, funded positions are lower than the authorized complement.

The personnel complement is broken down on Tables 3 and 4.

Table 3. Regular and Temporary Positions

	2012/13 Budget	2013/14 Budget	2014/15 Proposed	2015/16 Proposed	2013/14 Budget vs. 2014/15 Proposed	2014/15 Proposed vs. 2015/16 Proposed
Regular Full Time Positions	1,883	1,881	1,886	1,885	5	-1
District Temporary Positions	19	18	19	19	2	0
Agency Temporary Positions	6	5	-	-	-5	0
Total	1,908	1,904	1,905	1,904	2	-1

Totals may not foot due to rounding.

Table 4. O&M and Capital Staffing Levels

	2013/14	2014/15	2015/16
	Budget	Proposed	Proposed
O&M Positions			
Regular Full Time Positions	1,598	1,608	1,604
District & Agency Temporary Positions	20	19	19
Total O&M	1,618	1,627	1,623
Capital Positions			
Regular Full Time Positions	283	278	281
District & Agency Temporary Positions	3	-	-
Total Capital	286	278	281
GRAND TOTAL	1,904	1,905	1,904

Totals may not foot due to rounding.

Supply Programs

Major supply program expenditures for FY 2014/15 and FY 2015/16 are estimated to be \$65.5 million and \$66.5 million respectively and include (may not foot due to rounding):

- \$12.2 million in FY 2014/15 and \$12.6 million in FY 2015/16 for operating and maintaining the IID/MWD conservation agreement;
- \$27.2 million in FY 2014/15 and \$21.1 million in FY 2015/16 for Colorado Programs;
- \$14.3 million in FY 2014/15 and \$20.1 million in FY 2015/16 for Central Valley Storage Programs;
- \$8.6 million in FY 2014/15 and \$9.4 million in FY 2015/16 for the Palo Verde Irrigation District (PVID) Land Management Program; and,
- \$3.2 million in FY 2014/15 and \$3.2 million in FY 2015/16 for transfers and in-basin programs.

ANNUAL CAPITAL INVESTMENT PLAN

The CIP budget for FY 2014/15 and FY 2015/16 is estimated to be \$245.4 million and \$267.9 million respectively. It is proposed to be funded by current operating revenues (i.e., budgeted PAYGo) and by drawing down the R&R fund balance. The FY 2014/15 capital budget is \$49.2 million lower than the FY 2013/14 budget and the FY 2015/16 capital budget is \$22.5 million higher than the FY 2014/15 budget.

The two largest areas of expenditures in the FY 2014/15 and FY 2015/16 CIP are Infrastructure Reliability and Water Quality. It is currently anticipated that infrastructure expenditures will continue to grow as more facilities reach the end of their service life.

Cash Funded Capital

The CIP is proposed to be funded by current operating revenues (budgeted PAYGo) and by drawing down the R&R fund balance. The PAYGo funding for FY 2014/15 has been

budgeted at \$245 million. In FY 2015/16, PAYGo funding has been budgeted at \$221 million and in addition to a \$47 million draw from the R&R fund will fund the \$268 million CIP.

Debt Service

For FY 2014/15 and FY 2015/16 Metropolitan does not plan to issue any new debt. Debt service payments in FY 2014/15 are budgeted to be \$325.8 million and include \$23.2 million in G.O. bond debt service, \$297.5 million in revenue bond debt service, \$3.9 million in variable rate debt administration costs (liquidity, remarketing fees, and broker-dealer fees), and \$1.3 million for State Revolving Fund Loan payments. Total debt service costs in FY 2014/15 are expected to be \$17.6 million less than the FY 2013/14 budget.

Debt service payments in FY 2015/16 are budgeted to be \$324.7 million and include \$23.3 million in G.O. bond debt service, \$296.4 million in revenue bond debt service, \$3.7 million in variable rate debt administration costs (liquidity, remarketing fees, and broker-dealer fees), and \$1.3 million for State Revolving Fund Loan payments. Total debt service costs in FY 2015/16 are expected to be \$1.1 million less than the FY 2014/15 budget.

Metropolitan currently has \$4.5 billion in outstanding debt. Of this amount, \$4.3 billion is revenue bond debt, of which 9 percent is in an unhedged variable rate mode.

Reserve Transfers

The FY 2014/15 budget forecasts an \$5.6 million decrease in reserves by June 30, 2015 and includes the Water Rate Stabilization Fund (WRSF) and the Revenue Remainder Fund. In addition, the Treatment Surcharge Stabilization Fund (TSSF) is expected to decrease \$4.4 million and the Water Stewardship Fund (WSF) is expected to decrease by \$9.5 million.

The FY 2015/16 budget forecasts a \$4.8 million increase in reserves by June 30, 2016 and includes the Water Rate Stabilization Fund (WRSF) and the Revenue Remainder Fund. In addition the Treatment Surcharge Stabilization Fund (TSSF) is expected to remain at zero and

the Water Stewardship Fund (WSF) is expected to decrease by \$8.8 million.

FUND BALANCES AND RESERVE LEVELS

Metropolitan operates as a single enterprise fund for financial statements and budgeting purposes. Through its administrative code, Metropolitan identifies a number of accounts, which are referred to as funds, to separately track uses of monies for specific purposes as summarized in Table 5. Figure 6 shows the distribution of these funds by type.

Fund balances are budgeted to be \$1.52 billion at June 30, 2015. Of that total, \$834.2 million is restricted by bond covenants, contracts, or board policy, and \$683.8 million is unrestricted. In addition, fund balances are budgeted to be \$1.49 billion at June 30, 2016. Of that total, \$852.3 million is restricted by bond covenants,

contracts, or board policy, and \$633.4 million is unrestricted.

On June 30, 2015, the minimum and target reserve fund targets are estimated to be \$204.9 million and \$487.0 million, respectively. Based on projected revenues and expenditures, it is estimated that the balance in the WRSF and Revenue Remainder Fund will total about \$490.5 million, about \$8.5 million above the target.

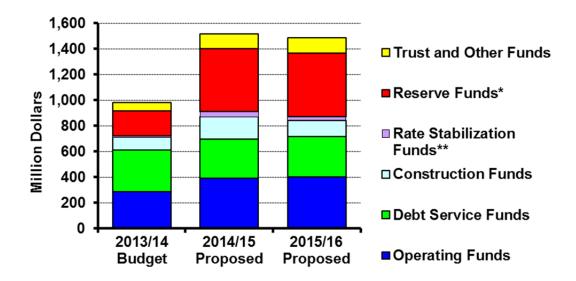
On June 30, 2016, the minimum and target reserve fund targets are estimated to be \$205.4 million and \$489.6 million, respectively. Based on projected revenues and expenditures, it is estimated that the balance in the WRSF and Revenue Remainder Fund will total about \$495.3 million, about \$5.7 million over the target.

Table 5. Projected Fund Balances (dollars in millions)

	Restric	cted	Unre	stricted	
	Contractual	Board	Designated	Undesignated	Total
2014/15 Proposed					
Operating Funds	173.4	216.4	-	-	389.8
Debt Service Funds	309.0	-	-	-	309.0
Construction Funds	18.4	-	153.5	-	171.9
Reserve Funds*	-	-	-	490.5	490.5
Rate Stabilization Funds**	-	-	38.8	-	38.8
Trust and Other Funds	67.0	50.1	-	0.9	118.0
Total June 30, 2015	567.7	266.5	192.3	491.4	1,518.0
2015/16 Proposed					
Operating Funds	179.1	222.4	-	-	401.5
Debt Service Funds	314.8	-	-	-	314.8
Construction Funds	18.9	-	106.7	-	125.6
Reserve Funds*	-	-	-	495.3	495.3
Rate Stabilization Funds**	-	-	30.5	-	30.5
Trust and Other Funds	67.0	50.1	-	0.9	118.0
Total June 30, 2016	579.8	272.5	137.1	496.2	1,485.7

Based on modified accrual accounting.

Figure 6. Fund Distribution by Type



^{*} includes Water Rate Stabilization Fund and Revenue Remainder Fund.

Totals may not foot due to rounding.

* includes Water Rate Stabilization Fund and Revenue Remainder Fund.

^{**} includes Water Stewardship Fund and Treatment Surcharge Stabilization Fund

^{**} includes Water Stewardship Fund and Treatment Surcharge Stabilization Fund

Table 6. Sources and Uses of Funds (dollars in millions)

									2014/15 Proposed ompared to		2015/16 Proposed ompared to
	,	013/14	2	013/14	-	2014/15	2	015/16	 2013/14	_	2014/15
		Budget		oiected		oposed		oposed	Budget		Proposed
USES OF FUNDS		uugu		- Jo - Ci - Ci		-		-			
Expenses											
State Water Contract	\$	564.0	\$	426.0	\$	495.7	\$	515.0	\$ (68.3)	\$	19.3
Supply Programs		37.0		76.5		65.5		66.5	28.5		0.9
Colorado River Power		24.9		24.9		29.2		36.5	4.3		7.3
Debt Service		343.4		369.0		325.8		324.7	(17.6)		(1.1)
Demand Management		53.6		53.6		62.2		61.7	8.5		(0.5)
Departmental O&M		326.3		336.1		359.7		363.3	33.4		3.6
Treatment Chemicals, Solids & Power		26.4		26.4		26.6		27.6	0.2		1.1
Other O&M		37.5		128.0		27.5		26.6	(10.0)		(0.8)
Sub-total Expenses		1,413.3		1,440.6		1,392.1		1,421.9	(21.1)		29.8
Capital Investment Plan		294.6		200.0		245.4		267.9	(49.2)		22.5
Fund Deposits									` ,		
Water Transfer Fund		-		95.0		-		-	-		-
R&R and General Fund		125.0		225.0		245.4		221.0	120.4		(24.4)
Revenue Bond Construction		2.9		-		-		-	(2.9)		-
Water Stewardship Fund		0.3		14.1		-		-	(0.3)		-
Treatment Surcharge Stabilization Fund		-		-		-		0.4	` -		0.4
Interest for Construction & Trust Funds		0.9		0.2		0.1		0.4	(0.8)		0.3
Increase in Required Reserves		28.2		8.6		9.9		18.2	(18.3)		8.3
Increase in Water Rate Stabilization Fund		-		-		-		4.3	` -		4.3
Sub-total Fund Deposits		157.3		342.9		255.5		244.3	98.1		(11.1)
TOTAL USES OF FUNDS	\$	1,865.2	\$	1,983.5	\$	1,893.0	\$	1,934.1	\$ 27.8	\$	41.1
SOURCES OF FUNDS											
Revenues											
Taxes	\$	80.1	\$	81.1	\$	90.2	\$	92.2	\$ 10.1	\$	2.0
Annexations		1.0		-		-		-	(1.0)		-
Interest Income		14.1		7.7		16.2		27.9	2.1		11.7
Hydro Power		20.9		17.0		19.3		18.9	(1.7)		(0.4)
Fixed Charges (RTS & Capacity Charge)		182.1		182.1		199.5		198.8	17.4		(0.7)
Water Sales Revenue		1,240.7		1,437.5		1,290.0		1,308.4	49.2		18.4
Miscellaneous Revenue		6.1		6.1		10.2		11.3	4.1		1.1
Bond Proceeds and Reimbursements		178.6		-		-		-	(178.6)		-
Sub-total Revenues		1,723.7		1,731.7		1,625.4		1,657.5	(98.4)		32.1
Fund Withdrawals											
R&R and General Fund		125.0		130.0		245.4		267.9	120.4		22.5
Bond Funds for Construction		-		70.0		-		-	-		-
Water Stewardship Fund		-		-		9.5		8.8	9.5		(0.7)
Treatment Surcharge Stabilization Fund		-		0.5		4.4		-	4.4		(4.4)
Decrease in Required Reserves		1.5		-		-		-	(1.5)		-
Decrease in Water Rate Stabilization Fund	1	14.9		51.3		8.4		-	(6.6)		(8.4)
Sub-total Fund Withdrawals		141.5		251.8		267.6		276.6	126.1		9.0
TOTAL SOURCES OF FUNDS	\$	1,865.2	\$	1,983.5	\$	1,893.0	\$	1,934.1	\$ 27.8	\$	41.1

Totals may not foot due to rounding.

Table 7. June 30, 2015 Sources and Uses by Fund (dollars in millions)

				Оре	erating Fun	nds			Debt	Stabili	zation Funds	_	Constr	uction Funds	Trust &
Fiscal Year Ending June 30th, 2015	All Funds	General	Water	O&M	Water	Water	Self-Insured	State	Service	Water	Water Treatment	Reserve	R&R	Revenue Bond	Other
(\$ in Millions)			Revenue		Standby	Transfer	Retention	Contract	Funds	Stewardship	Surcharge Stab.	Funds (1)		Construction	Funds
Beginning of Year Balance	1,530.1	117.0	-	169.2	0.6	119.9	24.9	68.2	323.1	48.2	4.4	496.1	153.5	4.0	0.9
USES OF FUNDS															
Expenses															
State Water Contract	495.7	-	-	360.8	-	-	-	134.9	-	-	-	-	-	-	
Supply Programs	65.5	-	-	65.5	-	-	-	-	-	-	-	-	-	-	-
Colorado River Power	29.2	-	-	29.2	-	-	-	-	-	-	-	-	-	-	-
Debt Service	325.8	1.3	-	3.9	-	-	-	-	320.7	-	-	-	-	-	-
Demand Management	62.2	-	-	62.2	-	-	-	-	-	-	-	-	-	-	-
Departmental O&M	359.7	-	-	359.7	-	-	-	-	-	-	-	-	-	-	-
Treatment Chemicals, Sludge & Power	26.6	-	-	26.6	-	-	-	-	-	-	-	-	-	-	-
Other O&M	27.5	7.6	-	19.8	-	-	-	-	-	-	-	-	-	-	-
Sub-total Expenses	1,392.1	8.9	-	927.6	-	-	-	134.9	320.7	-	-	-	-	-	-
Capital Investment Plan	245.4	15.7	-	-	-	-	-	-	-	-	-	-	229.8	-	-
Fund Deposits															
R&R and General Fund	245.4	15.7	-	-	-	-	-	-	-	-	-	-	229.8	-	-
Revenue Bond Construction	-	-	-	_	-	-	-	-	_	-	-	-	-	-	-
Water Stewardship Fund	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Treatment Surcharge Stabilization Fund	_	_	_	_	_	_	_	_	_	_	_	-	-	_	_
Interest for Construction & Trust Funds	0.1	_	_	_	_	_	_	_	_	_	_	_	_	0.1	0.0
Increase in Required Reserves	9.9	_	_	4.2	_	_	_	2.8	0.1	_	_	2.8	_	0.1	-
Increase in Rate Stabilization Fund	5.5	_	_	7.2	_	_	_	2.0	0.1	_	_	2.0	_	_	_
Sub-total Fund Deposits	255.5	15.7	_	4.2	_	_	_	2.8	0.1	_	_	2.8	229.8	0.1	0.0
TOTAL USES OF FUNDS	1,893.0	40.2		931.8				137.7	320.8			2.8	459.5	0.1	0.0
SOURCES OF FUNDS	1,033.0	40.2		331.0				137.7	320.0			2.0	439.3	0.1	0.0
Revenues															
Taxes	90.2	_	_	_	_	_	_	67.0	23.2	_		_	_	_	_
Annexations	30.2	-	_	_	_	_	_	07.0	25.2	_	-	_	_	_	_
Interest Income	16.2	1.3	_	2.0	0.0	1.4	0.3	0.8	3.6	0.5	0.0	4.4	1.8	0.1	0.0
Hydro Power	19.3	1.3	19.3	2.0	0.0	1.4	0.3	0.6	3.0	0.5	0.0	4.4	1.0	0.1	0.0
Fixed Charges (RTS & Capacity Charge)	199.5	_	199.5							1		1			_
Water Sales Revenue	1,290.0	-	1,290.0	_	_	_	_	-	_	_	-	_	_	_	_
Miscellaneous Revenue	10.2	10.2	1,290.0	-	-	-	-	-	-	· -	-	-	-	-	-
Bond Proceeds	10.2	10.2	-	-	-	-	-	-	-	· -	-	-	-	-	-
Sub-total Revenues	1,625.4	11.6	1,508.8	2.0	0.0	1.4	0.3	67.8	26.7	0.5	0.0	4.4	1.8	0.1	0.0
	1,025.4	11.0	1,500.0	2.0	0.0	1.4	0.3	07.0	20.7	0.5	0.0	4.4	1.0	0.1	0.0
Fund Withdrawals															
Transfer Fund			-	-	=	-	-	-	-	-	-	-		-	-
R&R and General Fund	245.4	15.7	-	-	-	-	-	-	-	-	-	-	229.8	-	-
Bond Funds for Construction	-	-	-	-	=	-	-	-	-	-	-	-	-	-	-
Water Stewardship Fund	9.5	-	-	-	=	-	-	-	-	9.5	-	-	-	-	-
Treatment Surcharge Stabilization Fund	4.4	-	-	-	-	-	-	-	-	-	4.4	-	-	-	-
Decrease in Required Reserves	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease in Rate Stabilization Fund	8.4	-	-	-	-	-	-	-	-	-	-	8.4	-	-	-
Sub-total Fund Withdrawals	267.6	15.7	-	-	-	-	-	-	-	9.5	4.4	8.4	229.8	-	-
TOTAL SOURCES OF FUNDS	1.893.0	27.2	1.508.8	2.0	0.0	1.4	0.3	67.8	26.7	10.0	4.4	12.7	231.5	0.1	0.0
Inter-Fund Transfers	-,	13.0	(1,508.8)	929.8	(0.0)	(1.4)		69.9	279.8	(10.0)	(4.4)		228.0	14.2	-
End of Year Balance	1,518.0	117.0	-	173.4	0.6	119.9	24.9	71.0	309.0		0.0		153.5	18.4	0.9
	.,0.0.0	71110			0.0				000.0	00.0					0.0

Totals may not foot due to rounding (1) Includes Water Rate Stabilization Fund and Revenue Remainder Fund

Table 8. June 30, 2016 Sources and Uses by Fund (dollars in millions)

		Operating Funds				Debt Stabilization Funds			_	Constr	uction Funds	Trust &			
Fiscal Year Ending June 30th, 2016	All Funds	General	Water	O&M	Water	Water	Self-Insured	State	Service	Water	Water Treatment	Reserve	R&R	Revenue Bond	Other
(\$ in Millions)			Revenue		Standby	Transfer	Retention	Contract	Funds	Stewardship	Surcharge Stab.	Funds (1)		Construction	Funds
Beginning of Year Balance	1,518.0	117.0	-	173.4	0.6	119.9	24.9	71.0	309.0	38.8	0.0	490.5	153.5	18.4	0.9
USES OF FUNDS															
Expenses															
State Water Contract	515.0	-	-	373.7	-	-	-	141.3	-	-	-	-	-	-	-
Supply Programs	66.5	-	-	66.5	-	-	-	-	-	-	-	-	-	-	-
Colorado River Power	36.5	-	-	36.5	-	-	-	-	-	-	-	-	-	-	-
Debt Service	324.7	1.3	-	3.7	-	-	-	-	319.7	-	-	-	-	-	-
Demand Management	61.7	-	-	61.7	-	-	-	-	-	-	-	-	-	-	-
Departmental O&M	363.3	-	-	363.3	-	-	-	-	-	-	-	-	-	-	-
Treatment Chemicals, Sludge & Power	27.6	-	-	27.6	-	-	-	-	-	-	-	-	-	-	-
Other O&M	26.6	8.2	-	18.4	-	-	-	-	-	-	-	-	-	-	-
Sub-total Expenses	1,421.9	9.5	-	951.4	-	-	-	141.3	319.7	-	-	-	-	-	-
Capital Investment Plan	267.9	12.5	-	-	-	-	-	-	-	-	-	-	255.3	-	-
Fund Deposits															
R&R and General Fund	221.0	12.5	-	-	-	-	-	-	-	-	-	-	208.5	-	-
Revenue Bond Construction	-	-	-	-	-	_	-	-	-	-	-	-	_	-	-
Water Stewardship Fund	_	_	_	_	_	_	_	-	_	_	_	_	_	_	_
Treatment Surcharge Stabilization Fund	0.4	_	_	_	_	_	_	_	_	_	0.4	_	_	_	_
Interest for Construction & Trust Funds	0.4	_	_	_	_	_	_	_	_	_	0.1	_	_	0.4	0.0
Increase in Required Reserves	18.2	_	_	5.7	_	_	_	6.0	6.0	_	_	0.5	_	0.1	0.0
Increase in Rate Stabilization Fund	4.3	_	_	5.7	_	_	_	0.0	0.0	_	_	4.3	_	_	_
Sub-total Fund Deposits	244.3	12.5		5.7				6.0	6.0		0.4	4.8	208.5	0.4	0.0
TOTAL USES OF FUNDS	1,934.1	34.5		957.1				147.3	325.7	_	0.4	4.8	463.8	0.4	0.0 0.0
SOURCES OF FUNDS	1,934.1	34.3	-	957.1	-	-	-	147.3	323.7	-	0.4	4.0	403.0	0.4	0.0
Revenues															
Taxes	92.2							68.9	23.3						
Annexations	92.2	-	-	_	-	-	-	00.9	23.3	-	-	-	-	-	-
	27.9	2.4	-	3.6	- 0 0	2.4	0.5	1.5	6.2	0.7	0.0	- 7.7	2.6	0.4	0.0
Interest Income	27.9 18.9	2.4	18.9	3.6	0.0	2.4	0.5	1.5	6.2	0.7	0.0	1.1	2.6	0.4	0.0
Hydro Power Fixed Charges (RTS & Capacity Charge)	198.8	-	198.8	-	-	-	-	-	-	-	-	-	-	-	-
Water Sales Revenue	1.308.4	-	1.308.4	-	-	-	-	-	-	-	-	-	-	-	-
		44.0	1,308.4	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Revenue	11.3	11.3	-	-	-	-	-	-	-	-	-	-	-	-	-
Bond Proceeds	4 057 5	40.0	4 500 0	-	-		0.5	70.4			-	7.7	-		-
Sub-total Revenues	1,657.5	13.6	1,526.0	3.6	0.0	2.4	0.5	70.4	29.5	0.7	0.0	1.1	2.6	0.4	0.0
Fund Withdrawals															
Transfer Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
R&R and General Fund	267.9	12.5	-	-	-	-	-	-	-	-	-	-	255.3	-	-
Bond Funds for Construction	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Stewardship Fund	8.8	-	-	-	-	-	-	-	-	8.8	-	-	-	-	-
Treatment Surcharge Stabilization Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease in Required Reserves	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease in Rate Stabilization Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub-total Fund Withdrawals	276.6	12.5	-	-	-	-	-	-	-	8.8	-	-	255.3	-	-
TOTAL SOURCES OF FUNDS	1,934.1	26.2	1,526.0	3.6	0.0	2.4	0.5	70.4	29.5	9.5	0.0	7.7	258.0	0.4	0.0
Inter-Fund Transfers	- 1,00-4.1	8.3	(1,526.0)	953.5	(0.0)			76.9	296.1	(9.5)		(2.9)	205.8	0.2	0.0
End of Year Balance	1,485,7	117.0	(1,520.0)	179.1	0.6	119.9	24.9	77.0	314.8	30.0	0.5	495.3	106.7	18.9	1.0
End of Ital Dalation	1,700.7	117.0		175.1	0.0	113.3	4.3	77.0	517.0	55.0	0.5	755.5	100.7	10.3	1.0

Totals may not foot due to rounding (1) Includes Water Rate Stabilization Fund and Revenue Remainder Fund

Metropolitan Water District of Southern California

Fiscal Year 2014/15 Cost of Service Option 1

April 2014

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1 Cost of Service

Prior to discussing the specific rates and charges that make up the rate structure, it is important to understand the cost of service process that supports the rates and charges. The purpose of the cost of service process is to: (1) identify which costs should be recovered through rates and charges; (2) organize Metropolitan's costs into service functions; (3) classify service function costs on the basis for which the cost was incurred; and (4) allocate costs to rate elements. The purpose of sorting Metropolitan's costs in a manner that reflects the type of service provided (e.g., supply vs. conveyance), the characteristics of the cost (e.g., fixed or variable) and the reason why the cost was incurred (e.g., to meet peak or average demand) is to create logical cost of service "building blocks". The building blocks can then be arranged to design rates and charges with a reasonable nexus between costs and benefits.

1.1 Cost of Service Process

The general cost of service process involves the four basic steps outlined below.

Step 1 - Development Of Revenue Requirements

In the revenue requirement step, the costs that Metropolitan must recover through rates and charges, after consideration of revenue offsets, are identified. The cash needs approach, an accepted industry practice for government-owned utilities, has historically been used in identifying Metropolitan's revenue requirements and was applied for the purposes of this study. Under the cash needs approach, revenue requirements include operating costs and annual requirements for meeting financed capital items (debt service, funding of replacement and refurbishment from operating revenues, etc.).

Step 2 – Identification Of Service Function Costs

In the functional allocation step, revenue requirements are allocated to different categories based on the operational functions served by each cost. The functional categories are identified in such a way as to allow the development of logical allocation bases. The functional categories used in the cost of service process include:

- Supply
- Conveyance and Aqueduct
- Storage
- Treatment
- Distribution
- Demand Management
- Administrative and General
- Hydroelectric

In order to provide more finite functional allocation, many of these functional categories are subdivided into more detailed sub-functions in the cost of service process. For example, costs for the Supply and Conveyance and Aqueduct functions are further subdivided into the sub-functions State Water Project (SWP), Colorado River Aqueduct (CRA), and Other. Similarly, costs in the Storage function are broken down into the sub-functions Emergency Storage, Drought Carryover Storage, and Regulatory Storage.

Step 3 - Classification Of Costs

In the cost classification step, functionalized costs are separated into categories according to their causes and behavioral characteristics. Proper cost classification is critical in developing a rate structure that recovers costs in a manner consistent with the causes and behaviors of those costs. Under American Water Works Association (AWWA) guidelines, cost classification may be done using either the Base/Extra-Capacity approach or the Commodity/Demand approach. In the simplest sense, these approaches offer alternative means of distinguishing between utility costs incurred to meet average or base demands and costs incurred to meet peak demands. The Commodity/Demand approach was modified for its application to Metropolitan's rate structure by adding a separate cost classification for costs related to providing standby service. Analysis of system operating data indicated that a modified Commodity/Demand approach was most appropriate for developing Metropolitan's cost of service classification bases.

Step 4 - Allocation Of Costs To Rate Design Elements

The allocation of costs to the rate design elements depends on the purpose for which the cost was incurred and the manner in which the member agencies use the Metropolitan system. For example, costs incurred to meet average system demands are typically recovered by dollar per acre-foot rates and are allocated based on the volume of water purchased by each agency. Rates that are levied on the amount or volume of water delivered are commonly referred to as volumetric rates as the customer's costs vary with the volume of water purchased. Costs incurred to meet peak distribution demands (referred to in this report as demand costs) are recovered through a peaking charge (the Capacity Charge) and are allocated to agencies based on their peak summer demand behavior. Costs incurred to provide standby service in the event of an emergency are referred to here as standby costs. Differentiating between costs for average usage and peak usage is just one example of how the cost of service process allows for the design of rates and charges that improves overall customer equity and efficiency. Figure 1 summarizes the cost of service process.

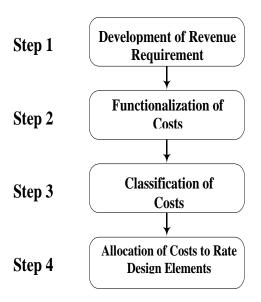


Figure 1. The Cost of Service Process

1.2 Revenue Requirements

The estimated revenue requirements presented in this report are for FY 2014/15. Throughout the report, FY 2014/15 is used as the "test year" to demonstrate the application of the cost of service process. Schedule 1 summarizes the FY 2014/15 revenue requirement by the major budget line items used in Metropolitan's budgeting process. Current estimates indicate Metropolitan's annual expenditures (including capital financing costs, but not construction outlays financed with bond proceeds, if any) will total approximately \$1.647 billion in FY 2014/15.

The rates and charges do not have to cover this entire amount. Metropolitan generates a significant amount of revenue from interest income, hydroelectric power sales and miscellaneous income. These internally generated revenues are referred to as revenue offsets and are expected to generate about \$46 million in FY 2014/15. It is expected that Metropolitan will also generate about \$90 million in ad valorem property tax revenues (assuming that ad valorem tax rates are maintained at 0.0035% of assessed valuation). Property tax revenues are used to pay for a portion of Metropolitan's general obligation bond debt service, and a portion of Metropolitan's obligation to pay for debt service on bonds issued to fund the State Water Project (SWP), and other SWP costs. The total revenue offsets for FY 2014/15 are estimated to be around \$136 million. Therefore, the revenue required from rates and charges is the difference between the total costs and the revenue offsets, or \$1.512 billion. Given an effective date of January 1, 2015, the rates and charges recommended in this report, combined with rates and charges effective through December 31, 2014 will generate a total of \$1.489 billion in 2014/15.

All of Metropolitan's costs fall under the broad categories of Departmental Costs or General District Requirements. Departmental Costs include budgeted items identified with specific organizational groups. General District Requirements consist of requirements associated with the Colorado River

Aqueduct (CRA), SWP, the capital financing costs associated with the Capital Investment Plan (CIP), and Water Management Programs. General District Requirements also include reserve fund transfers required by bond covenants and Metropolitan's Administrative Code.

When considered in total, General District Requirements make up approximately 71 percent of the absolute value of the allocated costs. The largest component of the revenue requirement relates to the capital financing program at \$571 million, which makes up approximately 32 percent of Metropolitan's FY 2015/16 revenue requirements. Capital financing costs include pay-as-you-go funding of the CIP at \$245 million. Metropolitan's SWP costs is the second largest component of the revenue requirement at \$496 million, constituting approximately 28 percent of the revenue requirement. Metropolitan's SWP contract requires Metropolitan to pay its allocated share of the capital, minimum operations, maintenance, power and replacement costs incurred to develop and convey its water supply entitlement, irrespective of the quantity of water Metropolitan takes delivery of in any given year. Departmental O&M costs at \$386 million make up 22 percent of the total revenue requirement in FY 2014/15. Water System Operations is the largest single component of the Departmental Costs and accounts for 12 percent of the revenue requirements. Water System Operations responsibilities include operating and maintaining Metropolitan's pumping, storage, treatment, and hydroelectric facilities, as well as the CRA and other conveyance and supply facilities.

Schedule 1. Revenue Requirements (by budget line item)

	Fis	cal Year Ending 2015	% of Revenue Requirements (1
Departmental Operations & Maintenance		2013	requirements (
Office of the General Manager & Human Resources	\$	25,604,438	1.4%
External Affairs	١Ψ	17,056,198	1.0%
Water System Operations		212,855,716	11.9%
Chief Financial Officer		8.956.070	0.5%
Business Technology & Engineering Services		83,901,805	4.7%
Real Property Development & Mgmt		5,307,024	0.3%
Water Resource Management		16,328,333	0.9%
Ethics Department		992.272	0.1%
General Counsel		12,369,676	0.7%
Audit Department		2,877,181	0.2%
Total		386,248,712	21.7%
Seneral District Requirements			
State Water Project		495,708,877	27.8%
Colorado River Aqueduct Power		29,178,396	1.6%
Supply Programs		65,524,620	3.7%
Demand Management		62,160,118	3.5%
Capital Financing Program		571,258,865	32.0%
Operating Equipment and Leases		27,462,998	1.5%
Increase (Decrease) in Required Reserves		9,900,000	0.6%
Total		1,261,193,874	70.7%
evenue Offsets		(135,791,692)	7.6%
Net Revenue Requirements	\$	1,511,650,894	100.0%

⁽¹⁾ Given as a percentage of the absolute values of total dollars allocated. Totals may not foot due to rounding

1.3 Service Function Costs

Several major service functions result in the delivery of water to Metropolitan's member agencies. These include the supply itself, the conveyance capacity and energy used to move the supply, storage of water, distribution of supplies within Metropolitan's system, and treatment of these supplies. Metropolitan's rate structure recovers the majority of the cost of providing these functions through rates and charges.

The functional categories developed for Metropolitan's cost of service process are consistent with the AWWA rate setting guidelines, a standard chart of accounts for utilities developed by the National Association of Regulatory Utility Commissioners (NARUC), and the National Council of Governmental Accounting. Because all water utilities are not identical, the rate structure reflects Metropolitan's unique physical, financial, and institutional characteristics, as permitted under the AWWA guidelines.

A key goal of functional allocation is to maximize the degree to which rates and charges reflect the costs of providing different types of service. For functional allocation to be of maximum benefit, two criteria must be kept in mind when establishing functional categories.

- The categories should correlate charges for different types of service with the costs of providing those different types of service; and
- Each function should include reasonable allocation bases by which costs may be allocated.

Each of the functions developed for the cost of service process is described below.

- Supply. This function includes costs for those SWP and CRA facilities and programs that relate to maintaining and developing supplies to meet the member agencies' demands. For example, Metropolitan's supply related costs include investments in the Conservation Agreement with the Imperial Irrigation District and the Palo Verde Irrigation District (PVID) Program from the Colorado River supply programs. The SWP programs include transfer programs such as Kern Delta Program, Semitropic Water Storage Program, Yuba Accord Program, and the Arvin-Edison Water Storage Program. Costs for in-basin programs within Metropolitan's service area, such as Conjunctive Use Programs are also included.
- Conveyance and Aqueduct. This function includes the capital, operations, maintenance, and overhead costs for SWP and CRA facilities that convey water through Metropolitan's internal distribution system. Variable power costs for the SWP and CRA are also considered to be Conveyance and Aqueduct costs but are separately reported under a "power" sub-function. Conveyance and Aqueduct facilities can be distinguished from Metropolitan's other facilities primarily by the fact that they do not typically include direct connections to the member agencies. For purposes of this study, the Inland Feeder Project functions as an extension of the SWP East Branch and is therefore considered a Conveyance and Aqueduct facility as well.
- Storage. Storage costs include the capital financing, operating, maintenance, and overhead costs for Diamond Valley Lake, Lake Mathews, Lake Skinner, and five smaller regulatory reservoirs within the distribution system. Metropolitan's larger storage facilities are operated to provide: (1) emergency storage in the event of an earthquake or similar system outage; (2) drought storage that produces additional supplies during times of shortage; and (3) regulatory storage to balance system demands and supplies and provide for operating

flexibility. To reasonably allocate the costs of storage capacity among member agencies, the storage service function is categorized into sub-functions of emergency, drought, and regulatory storage.

- *Treatment*. This function includes capital financing, operating, maintenance, and overhead costs for Metropolitan's five treatment plants and is considered separately from other costs so that treated water service may be priced separately.
- *Distribution*. This function includes capital financing, operating, maintenance, and overhead costs for the "in-basin" feeders, canals, pipelines, laterals, and other appurtenant works. The "in-basin" facilities are distinguished from Conveyance and Aqueduct facilities at the point of connection to the SWP, Lake Mathews, and other major turnouts along the CRA facilities.
- *Demand Management*. A separate demand management service function has been used to clearly identify the cost of Metropolitan's investments in local resources like conservation, recycling, and desalination.
- Administrative and General (A&G). These costs occur in each of the Groups' departmental budgets and reflect overhead costs that cannot be directly functionalized. The cost-of-service process allocates A&G costs to the service functions based on the labor costs of non-A&G dollars allocated to each function.
- *Hydroelectric*. Hydroelectric costs include the capital financing, operating, maintenance, and overhead costs incurred to operate the 16 small hydroelectric plants located throughout the water distribution system.

1.3.1 Functional Allocation Bases

The functional allocation bases are used to allocate costs to the various service functions. The primary functional allocation bases used in the cost-of-service process are listed below.

- Direct assignment
- Net Book Value plus Work-In-Progress
- Prorating in proportion to other allocations
- Manager analysis
- Prior year results

Schedule 2 summarizes the amounts of total cost allocated using each of the above types of allocation bases.

Schedule 2. Summary of Functional Allocations by Type of Allocation Basis

	Estimated for	% of Allocated
Primary Functional Allocation Bases	FY 2015	Dollars
Direct Assignment	\$ 915,417,554	51.3%
Net Book Value/Work in Progress	616,268,845	34.6%
Prorating	75,657,552	4.2%
Manager Analysis	35,097,356	2.0%
Prior-Year Results	75,268,351	4.2%
Other	\$ 65,524,620	3.7%
Total Dollars Allocated	\$ 1,783,234,277	100.0%
Portion of Above Allocations Relating to:		
Revenue Requirements before Offsets	1,647,442,586	
Revenue Offsets	135,791,692	
Total Dollars Allocated	\$ 1,783,234,277	

Totals may not foot due to rounding

Each of the primary allocation bases is discussed in detail in the remainder of this section. Discussion of each allocation basis includes examples of costs allocated using that particular basis.

(a) Direct assignment

Direct assignment makes use of a clear and direct connection between a revenue requirement and the function being served by that revenue requirement. Directly assigned costs typically include: Costs associated with specific treatment plants, purely administrative costs, and certain distribution and conveyance departmental costs. Examples of costs that are directly assigned to specific functional categories are given below.

- * Water System Operations Group departmental costs for treatment plants are directly assigned to treatment.
- * Transmission charges for State Water Contract are directly assigned to conveyance SWP.

(b) Net Book Value Plus Work-In-Progress

Capital financing costs, including debt service and funding replacements and refurbishments from operating revenues, comprise about 32 percent of Metropolitan's annual revenue requirements. One approach would be to allocate payments on each debt issue in direct proportion to specific project expenditures made using bond proceeds. But, this approach would result in a high degree of volatility in relative capital cost allocations from year to year. The approach used in this analysis is one widely used in water industry cost of service studies. Capital and debt-related costs (including repair and replacement costs paid from current revenues) are allocated on the basis of the relative net book values of fixed assets plus work in progress for assets under construction within each functional category. This approach produces capital cost allocations that are consistent with the functional distribution of assets. Also, since the allocation basis is tied to fixed asset records rather than debt payment records, the resulting allocations are more reflective of the true useful lives of assets. Use of net book values as an allocation basis provides an improved matching of functional costs with asset lives. A listing of fixed asset net book values summarized by asset function is shown in Schedule 3.

Schedule 3. Net Book Value and Work in Progress Allocation Base

	NBV for	% of Total
Functional Categories	FY 2015	NBV
Source of Supply	\$ 30,700,042	0.4%
Conveyance & Aqueduct	1,821,106,630	21.4%
Storage	2,163,558,220	25.4%
Treatment	2,640,203,625	31.0%
Distribution	1,415,131,452	16.6%
Administrative & General	324,056,000	3.8%
Hydroelectric	133,033,516	1.6%
Total Fixed Assets Net Book Value	\$ 8,527,789,487	100.0%

Totals may not foot due to rounding

In most instances, the cost-of-service process uses net book value *plus* work-in-progress to develop allocation bases for debt and capital costs. Examples of revenue requirements allocated using these net book value and work-in-progress allocations are shown below.

- * Revenue Bond Debt Service: allocated using Net Book Value plus Work In Progress.
- * Annual deposit of operating revenue to replacement and refurbishment fund: allocated using Net Book Value plus Work In Progress.

To calculate the relative percentage of fixed assets in each functional category, Metropolitan staff conducted a detailed analysis of historical accounting records and built a database of fixed asset accounts that contains records for all facilities currently in service and under construction. Each facility was sorted into the major service function that best represented the facilities primary purpose and was then further categorized into the appropriate sub-functions described earlier.

(c) Prorating in proportion to other allocations

Utility cost of service studies frequently contain line items for which it would be difficult to identify an allocation basis specific to that line item. In these cases, the most logical allocation basis is often a prorata blend of allocation results calculated for other revenue requirements in the same departmental group, or general category. Reasonable prorata allocations are based on a logical nexus between a cost and the purpose which it serves. For example: Human Resources Section costs are allocated using all labor costs, since Human Resources spends its time and resources attending to the labor force.

(d) Manager analyses

The functional interrelationships of some organizational units are so complex and/or dynamic that reliable allocation bases can only be developed with extensive input from the organization's managers. In these cases, managers use their firsthand knowledge of the organization's internal operations to generate a functional analysis of departmental costs. For example, Fleet Services Unit costs are allocated to treatment, storage, conveyance and distribution based on vehicle count by location.

(e) Prior year results

If available, accounting data for the prior fiscal year by appropriation are used to functionalize Departmental O&M costs for several units or sections. Many of the appropriations parallel the service functions used in the cost of service. For example, Conveyance and Distribution Section costs are allocated to distribution, hydroelectric, and conveyance functions based on the prior year accounting data by appropriation.

A summary of the functional allocation results is shown in Schedules 4 and 5. Schedule 4 provides a breakdown of the revenue requirement for FY 2014/15 into the major service functions and subfunctions prior to the redistribution of administrative and general costs. Schedule 5 serves as a cross-reference summarizing how the budget line items are distributed among the service functions. The largest functional component of Metropolitan's revenue requirement is the Conveyance and Aqueduct function, which constitutes approximately 36 percent of the allocated revenue requirement.

Schedule 4. Revenue Requirement (by service function)

Schedule 4. Revenue Requirement		% of Allocated
Functional Categories	Fiscal Year Ending 2015	
Source of Supply	2015	Dollars (1)
CRA	\$ 47,180,634	2 10/
SWP		3.1% 6.7%
	101,115,906	
Other Supply Total	11,763,099 160,059,639	0.8% 10.5%
lotai	160,059,639	10.5%
Conveyance & Aqueduct		
CRA		
CRA Power (net of sales)	42,781,561	2.8%
CRA All Other	53,100,271	3.5%
SWP		
SWP Power	184,409,292	12.1%
SWP All Other	175,798,675	11.6%
Other Conveyance & Aqueduct	97,995,986	6.4%
Total	554,085,785	36.5%
Storage		
Storage Costs Other Than Power		
Emergency	74,871,510	4.9%
Drought	62,999,153	4.1%
Regulatory	18,717,463	1.2%
Wadsworth plant pumping/generation	(1,425,574)	0.1%
Total	155,162,552	10.4%
Treatment		
Jensen	62,086,670	4.1%
Weymouth	61,590,844	4.1%
Diemer	61,456,795	4.0%
Mills	32,206,302	2.1%
Skinner	69,892,621	4.6%
Total	287,233,232	18.9%
Distribution	162,342,445	10.7%
Demand Management	72,654,176	4.8%
Hydroelectric	(2,656,874)	0.2%
Administrative & General	122,769,939	8.1%
Total Functional Allocations:	\$ 1,511,650,894	100.0%
i otal i allotioliai Allocations.	Ψ 1,511,050,054	100.070

⁽¹⁾ Given as a percentage of the absolute values of total dollars allocated. Totals may not foot due to rounding

Schedule 5. Service Function Revenue Requirements (by budget line item)

Fiscal Year Ending	Source of	Conveyance &		Water			Demand	Hydro	Administrative	Total \$
2015	Supply	Aqueduct	Storage	Quality	Treatment	Distribution	Management	Electric	& General	Allocated
Departmental Operations & Maintenance										
Office of the General Manager & Human Resources	\$ 1,207,446	\$ 8,890,537	\$ 804,377	\$ -	\$ 4,405,392	\$ 3,016,462	\$ 371,837	\$ 293,525	\$ 6,614,861	\$ 25,604,438
External Affairs	-	-	-	-	-	-	2,899,604	-	14,156,594	17,056,198
Water System Operations	12,395,861	37,908,946	3,483,044	-	96,038,409	56,738,335	8,181	5,343,427	939,514	212,855,716
Chief Financial Officer	-	-	-	-	-	-	-	-	8,956,070	8,956,070
Business Technology & Engineering Services	2,452,792	10,624,123	9,094,017	-	17,749,543	10,786,617	722,436	1,033,366	31,438,910	83,901,805
Real Property Development & Mgmt	-	-	5,307,024	-	-	-	-	-	-	5,307,024
Water Resource Management	9,374,492	-	-	-	128,794	1,152,536	5,479,140	-	193,370	16,328,333
Ethics Department	-	-	-	-	-	-	-	-	992,272	992,272
General Counsel	-	-	-	-	-	-	-	-	12,369,676	12,369,676
Audit Department	-	-	-	-	-	-	-	-	2,877,181	2,877,181
Total Departmental O&M	25,430,591	57,423,606	18,688,462	-	118,322,138	71,693,950	9,481,199	6,670,318	78,538,449	386,248,712
General District Requirements										
State Water Project	78,539,665	417,169,212	-	-	-	-	-	-	-	495,708,877
Colorado River Aqueduct Power	-	29,178,396	-	-	-	-	-	-	-	29,178,396
Supply Programs	65,524,620	-	-	-	-	-	-	-	-	65,524,620
Demand Management	-	-	-	-	-	-	62,160,118	-	-	62,160,118
Capital Financing Program	1,973,149	117,045,904	139,055,904	-	176,861,745	106,944,172	-	8,550,311	20,827,681	571,258,865
Other Operating Costs	581,869	1,181,728	387,630	-	2,122,962	1,453,636	1,729,189	141,450	19,864,534	27,462,998
Increase (Decrease) in Required Reserves	-	-	-	-	-	-	-	-	9,900,000	9,900,000
Total General District Requirements	146,619,303	564,575,240	139,443,534	-	178,984,707	108,397,807	63,889,306	8,691,761	50,592,215	1,261,193,874
Revenue Offsets	(11,990,254)	(67,913,062)	(2,969,444)	-	(10,073,613)	(17,749,312)	(716,329)	(18,018,953)	(6,360,725)	(135,791,692)
Net Revenue Requirements	\$ 160,059,639	\$ 554,085,785	\$ 155,162,552	\$ -	\$ 287,233,232	\$ 162,342,445	\$ 72,654,176	\$ (2,656,874)	\$ 122,769,939	\$ 1,511,650,894

Totals may not foot due to rounding

1.4 Classified Costs

In the cost classification step, functionalized costs are further categorized based on the causes and behavioral characteristics of these costs. An important part of the classification process is identifying which costs are incurred to meet average demands vs. peak demands and which costs are incurred to provide standby service. As with the functional allocation process, the proposed classification process is consistent with AWWA guidelines, but has been tailored to meet Metropolitan's specific operational structure and service environment.

Two methods are discussed in the AWWA M1 Manual, Principles of Water Rates, Fees and Charges. These two methods are the Commodity/Demand method and the Base/Extra Capacity method.

In the simplest sense, these approaches offer alternative means of distinguishing between utility costs incurred to meet average or base demands and costs incurred to meet peak demands. The Commodity/Demand method allocates costs that vary with the amount of water produced to the commodity category with all other costs associated with water production allocated to the demand category. In the Base/Extra Capacity method, costs related to average demand conditions are allocated to the base category, and capacity costs associated with meeting above average demand conditions are allocated to the extra capacity category.

The Commodity/Demand approach was modified for its application to Metropolitan's rate structure by adding a separate cost classification for costs related to providing standby service. Analysis of system operating data indicated that a modified Commodity/Demand approach was most appropriate for developing Metropolitan's cost of service classification bases.

Classification categories used in the analysis include:

- Fixed demand costs
- Fixed commodity costs
- Fixed standby costs
- Variable commodity costs
- Hydroelectric costs

Demand costs are incurred to meet peak demands. Only the direct capital financing costs were included in the demand classification category. A portion of capital financing costs was included in the demand cost category because in order to meet peak demands additional physical capacity is designed into the system and, therefore, additional capital costs are incurred. Commodity costs are generally costs that tend to vary with the amount of water produced. Variable commodity costs include costs of chemicals, most power costs, and other cost components that increase or decrease in relation to the volume of water supplied. Fixed commodity costs include fixed operations and maintenance and capital financing costs that are not related to accommodating peak demands or standby service.

Standby service costs relate to Metropolitan's role in ensuring system reliability during emergencies such as an earthquake or an outage of a major facility like the Colorado River Aqueduct. The standby costs identified include the emergency storage capacity within the system, and the standby capacity within the conveyance and distribution systems.

An additional component used in Metropolitan's cost classification process is the hydroelectric component. While not a part of most water utilities' cost classification procedures, the hydroelectric classification component is necessary to segregate revenue requirements carried from the hydroelectric function established in the functional allocation process. Hydroelectric revenue requirements are later embedded in the distribution function. Any net revenues generated by the hydroelectric operations offset the distribution costs and reduce the System Access Rate. All users of the distribution system benefit proportionately from the revenue offset provided by the sale of hydroelectric energy.

Schedule 6 provides the classification percentages used to distribute the service function costs into demand, commodity and standby service classification categories. All of the supply costs are classified as fixed commodity costs. Because these particular supply costs have been incurred to provide an amount of annual reliable system yield and not to provide peak demand delivery capability or standby service, they are reasonably treated as fixed commodity costs.

Costs for the Conveyance and Aqueduct (C&A) service function are classified into demand, commodity, and standby categories. Because the capital costs for C&A were incurred to meet all three classification categories, an analysis of C&A capacity usage for the test year was used to determine that 54 percent of the available conveyance capacity varies with the quantity of water produced. A system peak factor¹ of 1.4 was applied to the annual usage to determine that 24 percent of available capacity is used to meet peak monthly deliveries to the member agencies. The remaining portion of C&A, around 22 percent, is used for standby. The same classification percentages are applied to the CRA, SWP, and Other (Inland Feeder) Conveyance and Aqueduct sub-functions. The classification shares reflect the system average use of conveyance capacity and not the usage of individual facilities. All of the Conveyance and Aqueduct energy costs for pumping water to Southern California are classified as variable commodity costs and, therefore, are not shown in Schedule 6 because they carry through the classification step.

Storage service function costs for emergency, drought and regulatory storage are also distributed to the classification categories based on the type of service provided. Emergency storage costs are classified as 100 percent standby related. Emergency storage is a prime example of a cost Metropolitan incurs to ensure the reliability of deliveries to the member agencies. In effect, through the emergency storage capacity in the system, Metropolitan is "standing by" to provide service in the event of a catastrophe such as a major earthquake that disrupts regional conveyance capacity for an extended period of time. Drought carryover storage serves to provide reliable supplies by carrying over surplus supplies from periods of above normal precipitation and snow pack to drought periods when supplies decrease. Drought storage creates supply and is one component of the portfolio of resources that result in a reliable amount of annual system supplies. As a result, drought storage is classified as a fixed commodity cost, in the same manner as Metropolitan's supply costs. Regulatory storage within the Metropolitan system provides operational flexibility in meeting peak demands and flow requirements, essentially increasing the physical distribution capacity. Therefore, regulatory storage is classified in the same manner as distribution costs.

¹ Peak monthly deliveries to the member agencies average about 44 percent more than the average monthly deliveries.

Distribution service function costs were classified as fixed commodity by using projected sales data for the test year. During this period, 44 percent of the system distribution capacity varies with the quantity of water produced. Distribution service function costs were classified as fixed demand by using three years of recorded non-coincident peaks. The difference between the three-year average non-coincident peak and the fixed commodity flows divided by the system capacity, or 39 percent of the distribution capacity, was used to meet peak day demands. Although the Metropolitan distribution system has a great deal of operational flexibility, the total amount of distribution capacity was limited to the historical peak non-coincident² 24-hour daily flow of all the member agencies. The remaining 17 percent of distribution capacity is associated with standby service.

Treatment service function costs were also classified as fixed commodity by using projected treated deliveries to the member agencies for the test year. Treatment fixed demand percentage calculation uses system non-coincident peak factor applied to the test year usage; the remaining capacity is associated with standby service. Total treated water capacity of 4,204 cfs, the total design capacity of all the treatment plants, was used in the calculation. Administrative and general costs have been allocated to the classification categories by service function based on the ratio of classified non-A&G service function costs to total non-A&G service function costs.

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² The term "non-coincident" means that the peak day flow for each agency may or may not coincide with the peak day system flow. Both non-coincident and coincident approaches to measuring peak demands are used in rate design approaches. A non-coincident approach is used in the rate design to capture the different operating characteristics of the member agencies (e.g., the distribution system is designed to meet peak demands in different load areas within the System that have non-coincident demands due to each member agencies unique operating characteristics).

Schedule 6. Classification Percentages

	Classifi	cation Percenta	ages		
	Fixed	Fixed	Fixed	Total %	
Function	Commodity	Demand	Standby	Classified	Comments
Source of Supply					
Colorado River Aqueduct	100%	0%	0%	100%	Supply costs classified as fixed commodity
State Water Project	100%	0%	0%	100%	Supply costs classified as fixed commodity
Conveyance & Aqueduct					
Colorado River Aqueduct	54%	24%	22%	100%	Demand percentage represents amount of system conveyance capacity used to meet peak demands. Commodity percentage represents amount of capacity that is a function of the amount of water delivered. Standby percentage is the remainding conveyance capacity. SWP, CRA, and Other are treated the same due to the use of a uniform system-wide System Access Rate.
State Water Project	54%	24%	22%	100%	
Other	54%	24%	22%	100%	
Storage					
Emergency	0%	0%	100%	100%	Classifies as Standby (recovered by RTS)
Drought	100%	0%	0%	100%	Classified as fixed commodity (recovered by Supply Rates)
Regulatory	44%	39%	17%	100%	Classified the same way as distribution.
Treatment	30%	30%	40%	100%	Demand percentage represents amount of system treatment capacity used to meet peak demands. Commodity percentage represents amount of capacity that is a function of the amount of treated water delivered. Standby percentage is the remaining treatment capacity. The same classification is applied to all five treatment plants due to the use of a uniform system-wide Treatment Surcharge.
Distribution	44%	39%	17%	100%	Demand percentage represents amount of system distribution capacity used to meet peak demands. Commodity percentage represents amount of capacity that is a function of the amount of water delivered. Standby percentage is the remaining distribution capacity. The same classification is applied to all distribution facilities due to the use of a uniform system-wide System Access Rate.

Totals may not foot due to rounding

A summary of cost classification results is shown in Schedule 7. The classification of the service function costs results in about 9 percent, or \$133 million of the total revenue requirements, being allocated to the demand classification category. This amount represents a reasonable estimate of the annual fixed capital financing costs incurred to meet peak demands (plus the allocated administrative and general costs). A portion of Metropolitan's property tax revenue is allocated to C&A fixed demand costs and is used to pay for the general obligation bond debt service allocated to the C&A costs, and other SWP costs. This revenue offsets the amount that needs to be recovered through rates.

Schedule 7. Service Function Revenue Requirements (by classification category)

Fiscal year ending 2015	Fixed		Fixed	Fixed	Variable	Hydroelectric		Total
Functional categories (by sub-Fuction)	Demand	(Commodity	Standby	Commodity	Tiyai ocicoti io		Classified
Source of Supply								
CRA	\$	- \$	52,741,102	\$ - ;	\$ -	\$ -	\$	52,741,102
SWP		-	113,032,908	-	-	-		113,032,908
Other Supply		-	13,149,438	-	-	-		13,149,438
Subtotal: Source of Supply		-	178,923,447	-	-	-		178,923,447
Conveyance & Aqueduct								
CRA								
CRA Power		-	15,677,878	-	29,718,233	-		45,396,111
CRA All Other	3,755,098	3	51,557,144	3,527,190	-	-		58,839,432
SWP								
SWP Power		-	-	-	190,576,058	-		190,576,058
SWP All Other	10,617,196	6	174,460,076	9,972,807	-	-		195,050,079
Other Conveyance & Aqueduct	21,722,867	7	63,399,948	21,352,077	-	-		106,474,891
Subtotal: Conveyance & Aqueduct	36,095,161	I	305,095,045	34,852,074	220,294,291	-		596,336,571
Storage								
Storage Costs Other Than Power								
Emergency		-	9,890,309	68,847,461	-	-		78,737,770
Drought		-	70,423,909	-	-	-		70,423,909
Regulatory	6,833,665	5	10,437,148	2,957,425	-	-		20,228,238
Storage Power		-	-	-	(1,473,247)	-		(1,473,247
Subtotal: Storage	6,833,665	5	90,751,367	71,804,886	(1,473,247)	-		167,916,671
Water Quality								
CRA	-		-	-	-	-		-
SWP	-		-	-	-	-		-
Other	-		-	-	-	-		-
Subtotal: Water Quality	-		-	-	-	-		-
Treatment	53,774,185	5	160,272,997	65,975,221	30,061,780	-		310,084,182
Distribution	37,191,750)	124,404,549	16,095,582	-	-		177,691,882
Demand Management		-	81,216,825	-	-	-	1	81,216,825
Hydroelectric		-				(518,683)		(518,683
Total Costs Classified	\$ 133,894,761	\$	940,664,230	\$ 188,727,763	\$ 248,882,824	\$ (518,683)	\$	1,511,650,894

8-1

Totals may not foot due to rounding

About 62 percent of the revenue requirement (\$941 million) is classified as fixed commodity. These fixed capital and operating costs are incurred by Metropolitan to meet annual average service needs and are typically recovered by a combination of fixed charges and volumetric rates. Fixed capital costs classified to the Standby category total about \$189 million and account for about 12 percent of the revenue requirements. Standby service costs are commonly recovered by a fixed charge allocated on a reasonable representation of a customer's need for standby service. The variable commodity costs for power on the conveyance and aqueduct systems, and power, chemicals and solids handling at the treatment plants change with the amount of water delivered to the member agencies. These costs are classified as variable commodity costs, total about \$249 million, and account for about 16 percent of the total revenue requirement. Because of the variable nature of these costs, it is appropriate to recover them through volumetric rates.

2 Rates and Charges

Schedule 8 provides a cross-reference between the classified service function costs and their allocation to the rate design elements. The specifics of each rate design element are discussed in detail in the following section. Schedule 9 summarizes the rates and charges that would be effective on January 1, 2015 using the assumptions and methodology of this report. Average costs by member agency will vary depending upon an agency's RTS allocation, capacity charge and relative proportions of treated and untreated Tier 1 and Tier 2 purchases.

Schedule 8. Classified Service Function Revenue Requirements (by rate design element)

Fiscal year ending 2015	Rate Design Elements							
Service Function by Classification Category	Supply Rates	System Access Rate	Water Stewardship Rate	System Power Rate	Capacity Charge	Readiness-to- Serve Charge	Treatment Surcharge	Total Costs Allocated
Supply								
Fixed Demand	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Commodity	178,923,447	-	-	-	-	-	-	178,923,447
Fixed Standby	-	-	-	-	-	-	-	-
Variable Commodity	-	-	-	-	-	-	-	-
Hydroelectric	-	-	-	-	-	-	-	-
Subtotal: Supply	178,923,447	-	-	-	-	-	-	178,923,447
Conveyance and Aqueduct								
Fixed Demand	_	_	_	_	_	36,095,161	_	36,095,161
Fixed Commodity		305,095,045	_			30,033,101		305,095,045
Fixed Standby	_	303,033,043	-	_	-	34,852,074	_	34,852,074
	-	-	-	220 204 204	-	34,652,074		
Variable Commodity	-	-	-	220,294,291	· -	-	-	220,294,291
Hydroelectric Subtotal: Conveyance and Aqueduct	-	305,095,045	-	220,294,291	-	70,947,234	-	596,336,571
dabiotain com syanco ana r quodaci								
Storage Fixed Demand					6,833,665			6,833,665
		-	-	-	6,833,665	-	-	
Fixed Commodity	70,423,909	20,327,457	-	-	-	-	-	90,751,367
Fixed Standby	-	-	-	-	-	71,804,886	-	71,804,886
Variable Commodity	(1,473,247)	-	-	-	-	-	-	(1,473,247)
Hydroelectric	-	-	-	-	-	-	-	-
Subtotal: Storage	68,950,663	20,327,457	-	-	6,833,665	71,804,886	-	167,916,671
Treatment								
Fixed Demand	-	-	-	-	-	-	53,774,185	53,774,185
Fixed Commodity	_	_	_	_	_	_	160,272,997	160,272,997
Fixed Standby	_	_	_	_	_	_	65,975,221	65,975,221
Variable Commodity	_	_	_	_	_	_	30,061,780	30,061,780
Hydroelectric	_		_	_	_	_	30,001,700	-
Subtotal: Treatment	-	-	-	-	-	-	310,084,182	310,084,182
Distribution								
Fixed Demand	-	-	-	-	37,191,750	-	-	37,191,750
Fixed Commodity	-	124,404,549	-	-	-		-	124,404,549
Fixed Standby	-	-	-	-	-	16,095,582	-	16,095,582
Variable Commodity	-	-	-	-	-	-	-	-
Hydroelectric	-	(518,683)	-	-	-	-	-	(518,683)
Subtotal: Distribution	-	123,885,866	-	-	37,191,750	16,095,582	-	177,173,199
Demand Management								
Fixed Demand	-	-	-	-	-	-	-	
Fixed Commodity		_	81,216,825	_				81,216,825
Fixed Standby	_	_		_		_	_	,0,020
Variable Commodity	_	_	_	_		_	_	_
Hydroelectric								-
Subtotal: Demand Management	-	-	81,216,825	-	-	-	-	81,216,825
T-1-1								
Total				1	1			400.00::
Fixed Demand	-			-	44,025,415	36,095,161	53,774,185	133,894,761
Fixed Commodity	249,347,357	449,827,052	81,216,825	-	-	-	160,272,997	940,664,230
Fixed Standby	-	-	-	-	-	122,752,542	65,975,221	188,727,763
Variable Commodity	(1,473,247)	-	-	220,294,291	-	-	30,061,780	248,882,824
Hydroelectric	-	(518,683)	-	-	-	-	-	(518,683)
Total	\$ 247,874,110	\$ 449,308,368	\$ 81,216,825	\$ 220,294,291	\$ 44,025,415	\$ 158,847,703	\$ 310,084,182	\$ 1,511,650,894

Totals may not foot due to rounding

Schedule 9. Rates and Charges Summary

Kates and Charges Summary			
Effective January 1st	2014	2015	2016
Tier 1 Supply Rate (\$/AF)	\$148	\$158	\$156
Tier 2 Supply Rate (\$/AF)	\$290	\$290	\$290
System Access Rate (\$/AF)	\$243	\$257	\$259
Water Stewardship Rate (\$/AF)	\$41	\$41	\$41
System Power Rate (\$/AF)	\$161	\$126	\$138
Full Service Untreated Volumetric Cost (\$/AF) Tier 1 Tier 2	\$593 \$735	\$582 \$714	\$594 \$728
Full Service Exchange Cost (\$/AF)	\$445	\$424	\$438
Treatment Surcharge (\$/AF) Full Service Treated Volumetric Cost (\$/AF)	\$297	\$341	\$348
Tier 1	\$890	\$923	\$942
Tier 2	\$1,032	\$1,055	\$1,076
Readiness-to-Serve Charge (\$M)	\$166	\$158	\$153
Capacity Charge (\$/cfs)	\$8,600	\$11,100	\$10,900

2.1 System Access Rate (SAR)

The SAR is a volumetric³ system-wide rate levied on each acre-foot of water that moves through the MWD system. The MWD system includes MWD's right to use SWP facilities for transportation of SWP and non-SWP water. All system users (member agency or third party) pay the SAR to use Metropolitan's conveyance and distribution system. To meet the board stated objective to collect all costs in 2014/15, the SAR would increase to \$257 per acre-foot. The SAR recovers the cost of providing conveyance and distribution capacity to meet average annual demands. Current estimates indicate that the SAR revenue requirement will be about \$449 million in FY 2014/15, or 30 percent of the total revenue requirement.

2.2 Water Stewardship Rate (WSR)

The WSR would remain unchanged at \$41 per acre-foot. The WSR recovers the costs of providing financial incentives for existing and future investments in local resources including conservation and recycled water. These investments or incentive payments are identified as the "demand management" service function in the cost of service process. Demand management costs are classified as 100 percent fixed commodity costs and are estimated to be about \$81 million in FY 2014/15, about 5 percent of the revenue requirement. The WSR is a volumetric rate paid by each acre-foot of water that moves through the Metropolitan system. All system users (member agency or third parties) will pay the same proportional costs for existing and future conservation and recycling investments.

Investments in conservation, recycling, and groundwater recovery decrease the region's overall dependence on imported water supplies from environmentally sensitive areas like the Bay-Delta; increase the overall level of water supply reliability in Southern California; reduce and defer system capacity expansion costs; and create available space to be used to complete water transfers. Because conservation measures and local resource investments reduce the overall level of dependence on the imported water system, more capacity is available in existing facilities for a longer period of time. The space in the system made available by conservation and recycling is open to all system users. Similar to the public benefit charges implemented in the electric and natural gas industries in California after "open access" (customer choice of supplier) was implemented, the regional and statewide benefits of demand management are assessed to all users of the Metropolitan system, regardless of the source of the imported water supply.

The benefits of demand management programs are recognized by section 130.5 of the MWD Act, enacted by S.B. 60 (Stats. 1999, ch. 414), which requires the Metropolitan to "place increased emphasis on sustainable, environmentally sound, and cost-effective water conservation, recycling, and groundwater storage and replenishment measures." Because Metropolitan is mandated under S.B. 60 to fund water supply programs like conservation and recycling, it is appropriate to recover the costs of supporting these programs on all water moved through the system.

2.3 System Power Rate (SPR)

SPR would decrease to \$126 per acre-foot in 2015. The SPR is a volumetric rate that recovers the costs of pumping water to Southern California. The SPR recovers the cost of power for both the SWP and CRA. In FY 2014/15 the revenue requirement for the SPR is estimated to be about \$220 million, about 15 percent of the total revenue requirement.

³ A volumetric rate is a charge applied to the actual amount of water delivered.

2.4 Treatment Surcharge

The treatment surcharge would increase to \$341 per acre-foot to collect all treatment costs in 2014/15. The treatment surcharge is a system-wide volumetric rate set to recover the cost of providing treated water service. The treatment surcharge revenue requirement is expected to be about \$310 million in FY 2014/15, almost 21 percent of the total revenue requirement. The treatment surcharge recovers all costs associated with providing treated water service, including commodity, demand and standby related costs. Significant capital improvements at Metropolitan's five treatment plants, such as the Ozone Retrofit Program at Weymouth, as well as refurbishments and improvement programs at all five treatment plants result in additional capital financing costs being allocated to the treatment surcharge.

2.5 Capacity Charge

The Capacity Charge would increase to \$11,100 per cubic-foot-second of capacity during calendar year 2015. The increase is due to the increase in pay-as-you-go funding of the CIP, and the increase in the fixed demand classification factor. The capacity charge is levied on the maximum summer day demand placed on the distribution system between May 1 and September 30 for a three-calendar year period. The three-year period ending December 31, 2013 is used to levy the capacity charge effective January 1, 2015 through December 31, 2015. Demands measured for the purposes of billing the capacity charge include all firm demand including wheeling service and exchanges.

The capacity charge is intended to pay for the cost of peaking capacity on Metropolitan's distribution system, while providing an incentive for local agencies to decrease their use of the Metropolitan system to meet peak day demands and to shift demands into lower use time periods particularly October through April. Over time, a member agency will benefit from local supply investments and operational strategies that reduce its peak day demand on the system in the form of a lower total capacity charge. The estimated capacity charge to be paid by each member agency in calendar year 2015 is included in Schedule 10.

Schedule 10. Capacity Charge (by member agency)

	(1)	Rate (\$/cfs):			
	C	Calendar Yea		\$11,100	
					Calendar Year
					2015 Capacity
AGENCY	2011	2012	2013	3-Year Peak	Charge
Anaheim	39.3	38.3	31.3	39.3	\$436,230
Beverly Hills	31.5	32.7	30.8	32.7	\$362,970
Burbank	21.4	20.9	19.7	21.4	\$237,540
Calleguas	210.1	224.0	228.7	228.7	\$2,538,570
Central Basin	79.2	74.5	73.6	79.2	\$879,120
Compton	2.4	2.3	2.9	2.9	\$32,190
Eastern	190.9	237.2	267.4	267.4	\$2,968,140
Foothill	19.0	17.6	18.9	19.0	\$210,900
Fullerton	27.4	24.4	20.0	27.4	\$304,140
Glendale	49.0	41.5	44.9	49.0	\$543,900
Inland Empire	138.0	126.7	153.9	153.9	\$1,708,290
Las Virgenes	43.4	41.9	43.2	43.4	\$481,740
Long Beach	59.9	60.4	66.9	66.9	\$742,590
Los Angeles	329.0	512.9	767.1	767.1	\$8,514,810
MWDOC	390.1	401.1	381.9	401.1	\$4,452,210
Pasadena	50.6	52.1	52.5	52.5	\$582,750
San Diego CWA	760.7	961.5	967.4	967.4	\$10,738,140
San Fernando	1.6	2.8	4.9	4.9	\$54,390
San Marino	1.3	5.3	6.1	6.1	\$67,710
Santa Ana	20.0	19.2	19.6	20.0	\$222,000
Santa Monica	21.1	19.7	22.7	22.7	\$251,970
Three Valleys	122.7	133.0	178.6	178.6	\$1,982,460
Torrance	35.5	36.2	34.1	36.2	\$401,820
Upper San Gabriel	20.4	15.2	16.1	20.4	\$226,440
West Basin	214.6	222.6	230.2	230.2	\$2,555,220
Western MWD	179.3	193.7	198.6	198.6	\$2,204,460
Total	3,058.4	3,517.8	3,882.0	3,937.0	\$43,700,700

Totals may not foot due to rounding

2.6 Readiness-to-Serve Charge

The costs of providing standby service, such as emergency storage, are recovered by the RTS. Metropolitan's costs for providing emergency storage capacity within the system are estimated to be about \$72 million in FY 2014/15. In addition, to simplify the rate design by reducing the number of separate charges, the demand and standby related costs identified for the conveyance and aqueduct service function, and standby costs for the distribution function, are also allocated to the RTS. These costs are estimated to be about \$87 million in FY 2014/15. The RTS would decrease to \$158 million in calendar year 2015. The decrease is due to the decrease in the standby classification factor which outweighs the increase in pay-as-you go funding of the CIP.

The RTS is allocated to the member agencies based on each agency's proportional share of a ten-year rolling average of all firm deliveries (including water transfers and exchanges that use Metropolitan system capacity). A ten-year rolling average leads to a relatively stable RTS allocation that reasonably represents an agency's potential long-term need for standby service under different demand conditions. Member agencies that so choose may have a portion of their total RTS

obligation offset by standby charge collections levied by Metropolitan on behalf of the member agency. The estimated RTS for each member agency for calendar year 2015 is shown in Schedule 11.

Schedule 11. Readiness-to-Serve Charge (by member agency)

Water rate \$91.14/acre-f							
Member Agency	Rolling Ten-Year Average Firm Deliveries (Acre-Feet) FY2003/04 - FY2012/13	RTS Share	12 months @ \$158 million per year (1/15- 12/15)				
Anaheim	22,572	1.30%	\$ 2,057,081				
Beverly Hills	11,524	0.66%	1,050,245				
Burbank	12,642	0.73%	1,152,126				
Calleguas MWD	109,981	6.34%	10,023,254				
Central Basin MWD	56,302	3.25%	5,131,143				
Compton	2,538	0.15%	231,331				
Eastern MWD	97,935	5.65%	8,925,454				
Foothill MWD	10,373	0.60%	945,347				
Fullerton	10,147	0.59%	924,732				
Glendale	20,503	1.18%	1,868,566				
Inland Empire Utilities Agency	60,010	3.46%	5,469,040				
Las Virgenes MWD	22,797	1.31%	2,077,605				
Long Beach	34,315	1.98%	3,127,321				
Los Angeles	289,350	16.69%	26,370,304				
Municipal Water District of Orange County	222,281	12.82%	20,257,825				
Pasadena	21,669	1.25%	1,974,794				
San Diego County Water Authority	393,731	22.71%	35,883,186				
San Fernando	138	0.01%	12,559				
San Marino	1,002	0.06%	91,300				
Santa Ana	13,509	0.78%	1,231,150				
Santa Monica	11,001	0.63%	1,002,553				
Three Valleys MWD	68,167	3.93%	6,212,474				
Torrance	18,845	1.09%	1,717,453				
Upper San Gabriel Valley MWD	17,081	0.99%	1,556,716				
West Basin MWD	131,114	7.56%	11,949,272				
Western MWD	74,144	4.28%	6,757,168				
MWD Total	1,733,668	100.00%	\$ 158,000,000				

Totals may not foot due to rounding

2.7 Purchase Order

The Purchase Order determines the amount of water that can be purchased at the Tier 1 rate. The existing Amended and Restated Purchase Order agreements presently in effect expire December 31, 2014. The Purchase Order will be addressed in the second half of 2014.

2.8 Tier 2 supply rate

The Tier 2 Supply Rate reflects Metropolitan's cost of purchasing water transfers north of the Delta. The Tier 2 Supply Rate encourages the member agencies and their customers to maintain existing local supplies and develop cost-effective local supply resources and conservation. The Tier 2 Supply Rate would remain at its current level of \$290 per acre-foot. At an expected average sales level of 1.75 million acre-feet, it is estimated that no acre-feet will be sold at the Tier 2 Supply Rate.

2.9 Tier 1 supply rate

The total revenue requirement for the supply service function is about \$248 million in FY 2014/15. The Tier 1 Supply Rate would be increased to \$158 per acre-foot in 2015. The Tier 1 Supply Rate is simply calculated as the amount of the total supply revenue requirement that is not recovered by the Tier 2 Supply Rate divided by the estimated amount of Tier 1 water sales. At an expected demand level of about 1.75 MAF, it is estimated that Metropolitan will sell 1.57 MAF at the Tier 1 Supply Rate in 2014/15.

The two-tier pricing approach is closely linked to the Purchase Order and a base level of demand. The 2015 Tier 1 Annual Limit for all member agencies will be provided to the Board later in 2014.

3 Sales

Staff estimates of water sales used for developing the rate recommendation were based on current member agency demands and information and an expectation that demands will trend to levels expected under normal weather conditions. Since 1989/90, total sales have averaged about 2.00 MAF per year, ranging from a high of around 2.5 MAF in 1989/90 to a low of about 1.5 MAF in 1997/98. In 2014/15, water sales are projected to be 1.75 MAF. Treated water sales are projected to be 910 TAF in 2014/15 and Exchanges 181 TAF.

4 Proof of Revenue

Based on expected sales of 1.75 MAF the expected revenues would be about \$9.7 million lower than the total revenue requirement, if the rates and charges were in effect the entire test year period. The cost-of-service allocation assuming a full twelve months of revenue is used to allocate costs among the various rate elements, but should not be interpreted as over- or under-collection during a given fiscal year. However, because the recommended rates do not take effect until January 1, 2015, the expected revenues for 2014/15 will be about \$22.2 million lower than the total revenue requirement in 2014/15. The total revenue requirement includes a \$2.8 million increase in the required reserves for the Revenue Remainder Fund. Draws from the Water Stewardship Fund and Treatment Surcharge Stabilization Fund are \$9.5 million and \$4.4 million respectively in 2014/15. Accounting for these adjustments, the required draw from reserves is almost \$5.6 million in 2014/15.

Schedule 12. FY 2014/15 Proof of Revenue if Rates Effective for Full Test Year (\$ millions)

	Revenues if Rates Effective July 1st	Revenue Requirements	Difference	% Over (Under) Collected
Supply	247.9	247.9	0.0	0%
System Access Rate	449.8	449.3	0.4	0%
Water Stewardship Rate	71.8	81.2	(9.5)	-12%
System Power Rate	220.5	220.3	0.2	0%
Treatment Surcharge	310.4	310.1	0.3	0%
Readiness-to-serve Charge	158.0	158.8	(8.0)	-1%
Capacity Charge	43.7	44.0	(0.3)	-1%
Total	1,501.9	1,511.7	(9.7)	-1%

Totals may not foot due to rounding

Schedule 13. FY 2014/15 Proof of Revenue if Rates Effective January 1 (\$ millions)

	Revenues if Rates	Revenue	Difference	% Over (Under)
	Effective Jan 1	Requirements	Difference	Collected
Supply	239.1	247.9	(8.7)	-4%
System Access Rate	436.1	449.3	(13.2)	-3%
Water Stewardship Rate	71.8	81.2	(9.5)	-12%
System Power Rate	254.5	220.3	34.2	16%
Treatment Surcharge	288.4	310.1	(21.7)	-7%
Readiness-to-serve Charge	162.0	158.8	3.2	2%
Capacity Charge	37.5	44.0	(6.5)	-15%
Total	1,489.5	1,511.7	(22.2)	-1%

Totals may not foot due to rounding

Metropolitan Water District of Southern California

Fiscal Year 2015/16 Cost of Service Option 1

April 2014

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1 Cost of Service

Prior to discussing the specific rates and charges that make up the rate structure, it is important to understand the cost of service process that supports the rates and charges. The purpose of the cost of service process is to: (1) identify which costs should be recovered through rates and charges; (2) organize Metropolitan's costs into service functions; (3) classify service function costs on the basis for which the cost was incurred; and (4) allocate costs to rate elements. The purpose of sorting Metropolitan's costs in a manner that reflects the type of service provided (e.g., supply vs. conveyance), the characteristics of the cost (e.g., fixed or variable) and the reason why the cost was incurred (e.g., to meet peak or average demand) is to create logical cost of service "building blocks". The building blocks can then be arranged to design rates and charges with a reasonable nexus between costs and benefits.

1.1 Cost of Service Process

The general cost of service process involves the four basic steps outlined below.

Step 1 - Development Of Revenue Requirements

In the revenue requirement step, the costs that Metropolitan must recover through rates and charges, after consideration of revenue offsets, are identified. The cash needs approach, an accepted industry practice for government-owned utilities, has historically been used in identifying Metropolitan's revenue requirements and was applied for the purposes of this study. Under the cash needs approach, revenue requirements include operating costs and annual requirements for meeting financed capital items (debt service, funding of replacement and refurbishment from operating revenues, etc.).

Step 2 – Identification Of Service Function Costs

In the functional allocation step, revenue requirements are allocated to different categories based on the operational functions served by each cost. The functional categories are identified in such a way as to allow the development of logical allocation bases. The functional categories used in the cost of service process include:

- Supply
- Conveyance and Aqueduct
- Storage
- Treatment
- Distribution
- Demand Management
- Administrative and General
- Hydroelectric

In order to provide more finite functional allocation, many of these functional categories are subdivided into more detailed sub-functions in the cost of service process. For example, costs for the Supply and Conveyance and Aqueduct functions are further subdivided into the sub-functions State Water Project (SWP), Colorado River Aqueduct (CRA), and Other. Similarly, costs in the Storage function are broken down into the sub-functions Emergency Storage, Drought Carryover Storage, and Regulatory Storage.

Step 3 - Classification Of Costs

In the cost classification step, functionalized costs are separated into categories according to their causes and behavioral characteristics. Proper cost classification is critical in developing a rate structure that recovers costs in a manner consistent with the causes and behaviors of those costs. Under American Water Works Association (AWWA) guidelines, cost classification may be done using either the Base/Extra-Capacity approach or the Commodity/Demand approach. In the simplest sense, these approaches offer alternative means of distinguishing between utility costs incurred to meet average or base demands and costs incurred to meet peak demands. The Commodity/Demand approach was modified for its application to Metropolitan's rate structure by adding a separate cost classification for costs related to providing standby service. Analysis of system operating data indicated that a modified Commodity/Demand approach was most appropriate for developing Metropolitan's cost of service classification bases.

Step 4 - Allocation Of Costs To Rate Design Elements

The allocation of costs to the rate design elements depends on the purpose for which the cost was incurred and the manner in which the member agencies use the Metropolitan system. For example, costs incurred to meet average system demands are typically recovered by dollar per acre-foot rates and are allocated based on the volume of water purchased by each agency. Rates that are levied on the amount or volume of water delivered are commonly referred to as volumetric rates as the customer's costs vary with the volume of water purchased. Costs incurred to meet peak distribution demands (referred to in this report as demand costs) are recovered through a peaking charge (the Capacity Charge) and are allocated to agencies based on their peak summer demand behavior. Costs incurred to provide standby service in the event of an emergency are referred to here as standby costs. Differentiating between costs for average usage and peak usage is just one example of how the cost of service process allows for the design of rates and charges that improves overall customer equity and efficiency. Figure 1 summarizes the cost of service process.

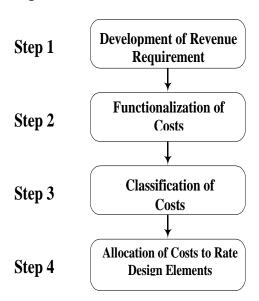


Figure 1. The Cost of Service Process

1.2 Revenue Requirements

The estimated revenue requirements presented in this report are for FY 2015/16. Throughout the report, FY 2015/16 is used as the "test year" to demonstrate the application of the cost of service process. Schedule 1 summarizes the FY 2015/16 revenue requirement by the major budget line items used in Metropolitan's budgeting process. Current estimates indicate Metropolitan's annual expenditures (including capital financing costs, but not construction outlays financed with bond proceeds, if any) will total approximately \$1.661 billion in FY 2015/16.

The rates and charges do not have to cover this entire amount. Metropolitan generates a significant amount of revenue from interest income, hydroelectric power sales and miscellaneous income. These internally generated revenues are referred to as revenue offsets and are expected to generate about \$58 million in FY 2015/16. It is expected that Metropolitan will also generate about \$92 million in ad valorem property tax revenues (assuming that ad valorem tax rates are maintained at 0.0035% of assessed valuation). Property tax revenues are used to pay for a portion of Metropolitan's general obligation bond debt service, a portion of Metropolitan's obligation to pay for debt service on bonds issued to fund the State Water Project (SWP), and other SWP costs. The total revenue offsets for FY 2015/16 are estimated to be around \$150 million. Therefore, the revenue required from rates and charges is the difference between the total costs and the revenue offsets, or \$1.511 billion. Given an effective date of January 1, 2016, the rates and charges recommended in this report, combined with rates and charges effective through December 31, 2015 will generate a total of \$1.507 billion in 2015/16.

All of Metropolitan's costs fall under the broad categories of Departmental Costs or General District Requirements. Departmental Costs include budgeted items identified with specific organizational groups. General District Requirements consist of requirements associated with the Colorado River

Aqueduct (CRA), SWP, the capital financing costs associated with the Capital Investment Plan (CIP), and Water Management Programs. General District Requirements also include reserve fund transfers required by bond covenants and Metropolitan's Administrative Code.

When considered in total, General District Requirements make up approximately 70 percent of the absolute value of the allocated costs. The largest component of the revenue requirement relates to the capital financing program at \$546 million, which makes up approximately 30 percent of Metropolitan's FY 2015/16 revenue requirements. Capital financing costs include pay-as-you-go funding of the CIP at \$221 million. Metropolitan's SWP costs is the second largest component of the revenue requirement at \$515 million, constituting approximately 28 percent of the revenue requirement. Metropolitan's SWP contract requires Metropolitan to pay its allocated share of the capital, minimum operations, maintenance, power and replacement costs incurred to develop and convey its water supply entitlement, irrespective of the quantity of water Metropolitan takes delivery of in any given year. Departmental O&M costs at \$391 million make up 22 percent of the total revenue requirement in FY 2015/16. Water System Operations is the largest single component of the Departmental Costs and accounts for 12 percent of the revenue requirements. Water System Operations responsibilities include operating and maintaining Metropolitan's pumping, storage, treatment, and hydroelectric facilities, as well as the CRA and other conveyance and supply facilities.

Schedule 1. Revenue Requirements (by budget line item)

	Fis	cal Year Ending	% of Revenue
		2016	Requirements (1)
Departmental Operations & Maintenance			
Office of the General Manager & Human Resources	\$	25,768,716	1.4%
External Affairs		17,188,606	0.9%
Water System Operations		215,676,523	11.9%
Chief Financial Officer		9,187,432	0.5%
Business Technology & Engineering Services		84,984,360	4.7%
Real Property Development & Mgmt		5,289,803	0.3%
Water Resource Management		16,340,755	0.9%
Ethics Department		990,943	0.1%
General Counsel		12,598,621	0.7%
_Audit Department		2,925,708	0.2%
Total		390,951,466	21.6%
General District Requirements			
State Water Project		515,004,362	28.4%
Colorado River Aqueduct Power		36,503,152	2.0%
Supply Programs		66,451,886	3.7%
Demand Management		61,654,768	3.4%
Capital Financing Program		545,707,370	30.1%
Operating Equipment and Leases		26,634,780	1.5%
Increase (Decrease) in Required Reserves		18,200,000	1.0%
Total		1,270,156,317	70.1%
Revenue Offsets		(149,902,442)	8.3%
Net Revenue Requirements	\$	1,511,205,342	100.0%

⁽¹⁾ Given as a percentage of the absolute values of total dollars allocated. Totals may not foot due to rounding

1.3 Service Function Costs

Several major service functions result in the delivery of water to Metropolitan's member agencies. These include the supply itself, the conveyance capacity and energy used to move the supply, storage of water, distribution of supplies within Metropolitan's system, and treatment of these supplies. Metropolitan's rate structure recovers the majority of the cost of providing these functions through rates and charges.

The functional categories developed for Metropolitan's cost of service process are consistent with the AWWA rate setting guidelines, a standard chart of accounts for utilities developed by the National Association of Regulatory Utility Commissioners (NARUC), and the National Council of Governmental Accounting. Because all water utilities are not identical, the rate structure reflects Metropolitan's unique physical, financial, and institutional characteristics, as permitted under the AWWA guidelines.

A key goal of functional allocation is to maximize the degree to which rates and charges reflect the costs of providing different types of service. For functional allocation to be of maximum benefit, two criteria must be kept in mind when establishing functional categories.

- The categories should correlate charges for different types of service with the costs of providing those different types of service; and
- Each function should include reasonable allocation bases by which costs may be allocated.

Each of the functions developed for the cost of service process is described below.

- Supply. This function includes costs for those SWP and CRA facilities and programs that relate to maintaining and developing supplies to meet the member agencies' demands. For example, Metropolitan's supply related costs include investments in the Conservation Agreement with the Imperial Irrigation District and the Palo Verde Irrigation District (PVID) Program from the Colorado River supply programs. The SWP programs include transfer programs such as Kern Delta Program, Semitropic Water Storage Program, Yuba Accord Program, and the Arvin-Edison Water Storage Program. Costs for in-basin programs within Metropolitan's service area, such as Conjunctive Use Programs are also included.
- Conveyance and Aqueduct. This function includes the capital, operations, maintenance, and overhead costs for SWP and CRA facilities that convey water through Metropolitan's internal distribution system. Variable power costs for the SWP and CRA are also considered to be Conveyance and Aqueduct costs but are separately reported under a "power" sub-function. Conveyance and Aqueduct facilities can be distinguished from Metropolitan's other facilities primarily by the fact that they do not typically include direct connections to the member agencies. For purposes of this study, the Inland Feeder Project functions as an extension of the SWP East Branch and is therefore considered a Conveyance and Aqueduct facility as well.
- Storage. Storage costs include the capital financing, operating, maintenance, and overhead costs for Diamond Valley Lake, Lake Mathews, Lake Skinner, and five smaller regulatory reservoirs within the distribution system. Metropolitan's larger storage facilities are operated to provide: (1) emergency storage in the event of an earthquake or similar system outage; (2) drought storage that produces additional supplies during times of shortage; and (3) regulatory storage to balance system demands and supplies and provide for operating

flexibility. To reasonably allocate the costs of storage capacity among member agencies, the storage service function is categorized into sub-functions of emergency, drought, and regulatory storage.

- *Treatment*. This function includes capital financing, operating, maintenance, and overhead costs for Metropolitan's five treatment plants and is considered separately from other costs so that treated water service may be priced separately.
- *Distribution*. This function includes capital financing, operating, maintenance, and overhead costs for the "in-basin" feeders, canals, pipelines, laterals, and other appurtenant works. The "in-basin" facilities are distinguished from Conveyance and Aqueduct facilities at the point of connection to the SWP, Lake Mathews, and other major turnouts along the CRA facilities.
- *Demand Management*. A separate demand management service function has been used to clearly identify the cost of Metropolitan's investments in local resources like conservation, recycling, and desalination.
- Administrative and General (A&G). These costs occur in each of the Groups' departmental budgets and reflect overhead costs that cannot be directly functionalized. The cost-of-service process allocates A&G costs to the service functions based on the labor costs of non-A&G dollars allocated to each function.
- *Hydroelectric*. Hydroelectric costs include the capital financing, operating, maintenance, and overhead costs incurred to operate the 16 small hydroelectric plants located throughout the water distribution system.

1.3.1 Functional Allocation Bases

The functional allocation bases are used to allocate costs to the various service functions. The primary functional allocation bases used in the cost-of-service process are listed below.

- Direct assignment
- Net Book Value plus Work-In-Progress
- Prorating in proportion to other allocations
- Manager analysis
- Prior year results

Schedule 2 summarizes the amounts of total cost allocated using each of the above types of allocation bases.

Schedule 2. Summary of Functional Allocations by Type of Allocation Basis

		Estimated for	% of Allocated
Primary Functional Allocation Bases		FY 2016	Dollars
Direct Assignment	\$	953,742,911	52.7%
Net Book Value/Work in Progress		591,851,933	32.7%
Prorating		87,925,396	4.9%
Manager Analysis		35,315,288	2.0%
Prior-Year Results		75,722,811	4.2%
Other	\$	66,451,886	3.7%
Total Dollars Allocated	\$	1,811,010,225	100.0%
Portion of Above Allocations Relating to:			
Revenue Requirements before Offsets		1,661,107,784	
Revenue Offsets		149,902,442	
Total Dollars Allocated	\$	1,811,010,225	

Each of the primary allocation bases is discussed in detail in the remainder of this section. Discussion of each allocation basis includes examples of costs allocated using that particular basis.

(a) Direct assignment

Direct assignment makes use of a clear and direct connection between a revenue requirement and the function being served by that revenue requirement. Directly assigned costs typically include: Costs associated with specific treatment plants, purely administrative costs, and certain distribution and conveyance departmental costs. Examples of costs that are directly assigned to specific functional categories are given below.

- * Water System Operations Group departmental costs for treatment plants are directly assigned to treatment.
- * Transmission charges for SWP are directly assigned to conveyance.

(b) Net Book Value Plus Work-In-Progress

Capital financing costs, including debt service and funding replacements and refurbishments from operating revenues, comprise about 30 percent of Metropolitan's annual revenue requirements. One approach would be to allocate payments on each debt issue in direct proportion to specific project expenditures made using bond proceeds. But, this approach would result in a high degree of volatility in relative capital cost allocations from year to year. The approach used in this analysis is one widely used in water industry cost of service studies. Capital and debt-related costs (including repair and replacement costs paid from current revenues) are allocated on the basis of the relative net book values of fixed assets plus work in progress for assets under construction within each functional category. This approach produces capital cost allocations that are consistent with the functional distribution of assets. Also, since the allocation basis is tied to fixed asset records rather than debt payment records, the resulting allocations are more reflective of the true useful lives of assets. Use of net book values as an allocation basis provides an improved matching of functional costs with asset lives. A listing of fixed asset net book values summarized by asset function is shown in Schedule 3.

Schedule 3. Net Book Value and Work in Progress Allocation Base

	NBV for	% of Total
Functional Categories	FY 2016	NBV
Source of Supply	\$ 30,274,044	0.4%
Conveyance & Aqueduct	1,809,704,101	20.9%
Storage	2,140,326,295	24.7%
Treatment	2,752,343,054	31.8%
Distribution	1,455,183,855	16.8%
Administrative & General	332,149,508	3.8%
Hydroelectric	129,745,901	1.5%
Total Fixed Assets Net Book Value	\$ 8,649,726,758	100.0%

Totals may not foot due to rounding

In most instances, the cost-of-service process uses net book value *plus* work-in-progress to develop allocation bases for debt and capital costs.

Examples of revenue requirements allocated using these net book value and work-in-progress allocations are shown below.

- * Revenue Bond Debt Service: allocated using Net Book Value plus Work In Progress.
- * Annual deposit of operating revenue to replacement and refurbishment fund: allocated using Net Book Value plus Work In Progress.

To calculate the relative percentage of fixed assets in each functional category, Metropolitan staff conducted a detailed analysis of historical accounting records and built a database of fixed asset accounts that contains records for all facilities currently in service and under construction. Each facility was sorted into the major service function that best represented the facilities primary purpose and was then further categorized into the appropriate sub-functions described earlier.

(c) Prorating in proportion to other allocations

Utility cost of service studies frequently contain line items for which it would be difficult to identify an allocation basis specific to that line item. In these cases, the most logical allocation basis is often a prorata blend of allocation results calculated for other revenue requirements in the same departmental group, or general category. Reasonable prorata allocations are based on a logical nexus between a cost and the purpose which it serves. For example: Human Resources Section costs are allocated using all labor costs, since Human Resources spends its time and resources attending to the labor force.

(d) Manager analyses

The functional interrelationships of some organizational units are so complex and/or dynamic that reliable allocation bases can only be developed with extensive input from the organization's

managers. In these cases, managers use their firsthand knowledge of the organization's internal operations to generate a functional analysis of departmental costs. For example, Fleet Services Unit costs are allocated to treatment, storage, conveyance and distribution based on vehicle count by location.

(e) Prior year results

If available, accounting data for the prior fiscal year by appropriation are used to functionalize Departmental O&M costs for several units or sections. Many of the appropriations parallel the service functions used in the cost of service. For example, Conveyance and Distribution Section costs are allocated to distribution, hydroelectric, and conveyance functions based on the prior year accounting data by appropriation.

A summary of the functional allocation results is shown in Schedules 4 and 5. Schedule 4 provides a breakdown of the revenue requirement for FY 2015/16 into the major service functions and subfunctions prior to the redistribution of administrative and general costs. Schedule 5 serves as a cross-reference summarizing how the budget line items are distributed among the service functions. The largest functional component of Metropolitan's revenue requirement is the Conveyance and Aqueduct function, which constitutes approximately 37 percent of the allocated revenue requirement.

Schedule 4. Revenue Requirement (by service function)

	Figgal Voor Ending	0/ of Allocated
Functional Categories	Fiscal Year Ending 2016	% of Allocated Dollars (1)
Source of Supply	2016	Dollars (1)
CRA	\$ 49,573,495	3.3%
SWP	96,951,217	6.4%
Other Supply	11,621,482	0.8%
Total	158,146,194	10.4%
lotai	130,140,134	10.470
Conveyance & Aqueduct		
CRA		
CRA Power (net of sales)	49,217,238	3.2%
CRA All Other	52,674,965	3.5%
SWP		
SWP Power	193,111,079	12.7%
SWP All Other	182,208,199	12.0%
Other Conveyance & Aqueduct	90,684,324	6.0%
Total	567,895,806	37.4%
Storage		
Storage Costs Other Than Power		
Emergency	69,726,786	4.6%
Drought	58,532,605	3.9%
Regulatory	17,553,035	1.2%
Wadsworth plant pumping/generation	(1,520,282)	0.1%
Total	144,292,144	9.7%
Treatment		
Jensen	61,456,577	4.0%
Weymouth	64,235,692	4.2%
Diemer	60,228,929	4.0%
Mills	31,063,891	2.0%
Skinner	67,258,178	4.4%
Total	284,243,268	18.7%
lotai	204,243,200	10.7 /6
Distribution	158,892,682	10.5%
Demand Management	71,684,023	4.7%
Hydroelectric	(2,903,631)	0.2%
Administrative & General	128,954,856	8.5%
Total Functional Allocations:	\$ 1,511,205,342	100.0%

⁽¹⁾ Given as a percentage of the absolute values of total dollars allocated. Totals may not foot due to rounding

Schedule 5. Service Function Revenue Requirements (by budget line item)

Fiscal Year Ending	Source of	Conveyance &				Demand	Hydro	Administrative	Total \$
2016	Supply	Aqueduct	Storage	Treatment	Distribution	Management	Electric	& General	Allocated
Departmental Operations & Maintenance									
Office of the General Manager & Human Resources	\$ 1,203,318	\$ 8,964,397	\$ 792,987	\$ 4,419,717	\$ 3,027,311	\$ 370,259	\$ 293,646	\$ 6,697,083	\$ 25,768,716
External Affairs	-	-	-	-	-	2,897,383	-	14,291,223	17,188,606
Water System Operations	12,546,789	38,317,628	3,528,311	97,792,705	57,158,424	8,160	5,370,823	953,683	215,676,523
Chief Financial Officer	-	-	-	-	-	-	-	9,187,432	9,187,432
Business Technology & Engineering Services	2,496,064	10,644,224	8,988,988	18,315,713	11,055,946	735,770	1,032,911	31,714,743	84,984,360
Real Property Development & Mgmt	-	-	5,289,803	-	-	-	-	-	5,289,803
Water Resource Management	9,380,797	-	-	128,775	1,152,505	5,485,083	-	193,594	16,340,755
Ethics Department	-	-	-	-	-	-	-	990,943	990,943
General Counsel	-	-	-	-	-	-	-	12,598,621	12,598,621
Audit Department	-	-	-	-	-	-	-	2,925,708	2,925,708
Total Departmental O&M	25,626,969	57,926,248	18,600,089	120,656,910	72,394,186	9,496,655	6,697,379	79,553,028	390,951,466
General District Requirements									
State Water Project	78,539,665	436,464,698	-	-	-	-	-	-	515,004,362
Colorado River Aqueduct Power	-	36,503,152	-	-	-	-	-	-	36,503,152
Supply Programs	66,451,886	-	-	-	-	-	-	-	66,451,886
Demand Management	-	-	-	-	-	61,654,768	-	-	61,654,768
Capital Financing Program	1,828,348	109,293,922	129,261,272	173,644,085	103,784,375	-	7,835,777	20,059,590	545,707,370
Other Operating Costs	620,797	1,264,620	409,105	2,280,150	1,561,802	1,741,018	151,493	18,605,795	26,634,780
Increase (Decrease) in Required Reserves	-	-	-	-	-	-	-	18,200,000	18,200,000
Total General District Requirements	147,440,696	583,526,391	129,670,378	175,924,235	105,346,178	63,395,786	7,987,270	56,865,385	1,270,156,31
Revenue Offsets	(14,921,471)	(73,556,833)	(3,978,323)	(12,337,878)	(18,847,681)	(1,208,418)	(17,588,280)	(7,463,557)	(149,902,44
Net Revenue Requirements	\$ 158,146,194	\$ 567,895,806	\$ 144,292,144	\$ 284,243,268	\$ 158,892,682	\$ 71,684,023	\$ (2,903,631)	\$ 128,954,856	\$ 1,511,205,342

1.4 Classified Costs

In the cost classification step, functionalized costs are further categorized based on the causes and behavioral characteristics of these costs. An important part of the classification process is identifying which costs are incurred to meet average demands vs. peak demands and which costs are incurred to provide standby service. As with the functional allocation process, the proposed classification process is consistent with AWWA guidelines, but has been tailored to meet Metropolitan's specific operational structure and service environment.

Two methods are discussed in the AWWA M1 Manual, Principles of Water Rates, Fees and Charges. These two methods are the Commodity/Demand method and the Base/Extra Capacity method.

In the simplest sense, these approaches offer alternative means of distinguishing between utility costs incurred to meet average or base demands and costs incurred to meet peak demands. The Commodity/Demand method allocates costs that vary with the amount of water produced to the commodity category with all other costs associated with water production allocated to the demand category. In the Base/Extra Capacity method, costs related to average demand conditions are allocated to the base category, and capacity costs associated with meeting above average demand conditions are allocated to the extra capacity category.

The Commodity/Demand approach was modified for its application to Metropolitan's rate structure by adding a separate cost classification for costs related to providing standby service. Analysis of system operating data indicated that a modified Commodity/Demand approach was most appropriate for developing Metropolitan's cost of service classification bases.

Classification categories used in the analysis include:

- Fixed demand costs
- Fixed commodity costs
- Fixed standby costs
- Variable commodity costs
- Hydroelectric costs

Demand costs are incurred to meet peak demands. Only the direct capital financing costs were included in the demand classification category. A portion of capital financing costs was included in the demand cost category because in order to meet peak demands additional physical capacity is designed into the system and, therefore, additional capital costs are incurred. Commodity costs are generally costs that tend to vary with the amount of water produced. Variable commodity costs include costs of chemicals, most power costs, and other cost components that increase or decrease in relation to the volume of water supplied. Fixed commodity costs include fixed operations and maintenance and capital financing costs that are not related to accommodating peak demands or standby service.

Standby service costs relate to Metropolitan's role in ensuring system reliability during emergencies such as an earthquake or an outage of a major facility like the Colorado River Aqueduct. The standby costs identified include the emergency storage capacity within the system, and the standby capacity within the conveyance and distribution systems.

An additional component used in Metropolitan's cost classification process is the hydroelectric component. While not a part of most water utilities' cost classification procedures, the hydroelectric classification component is necessary to segregate revenue requirements carried from the hydroelectric function established in the functional allocation process. Hydroelectric revenue requirements are later embedded in the distribution function. Any net revenues generated by the hydroelectric operations offset the distribution costs and reduce the System Access Rate. All users of the distribution system benefit proportionately from the revenue offset provided by the sale of hydroelectric energy.

Schedule 6 provides the classification percentages used to distribute the service function costs into demand, commodity and standby service classification categories. All of the supply costs are classified as fixed commodity costs. Because these particular supply costs have been incurred to provide an amount of annual reliable system yield and not to provide peak demand delivery capability or standby service, they are reasonably treated as fixed commodity costs.

Costs for the Conveyance and Aqueduct (C&A) service function are classified into demand, commodity, and standby categories. Because the capital costs for C&A were incurred to meet all three classification categories, an analysis of C&A capacity usage for the test year was used to determine that 54 percent of the available conveyance capacity varies with the quantity of water produced. A system peak factor¹ of 1.4 was applied to the annual usage to determine that 24 percent of available capacity is used to meet peak monthly deliveries to the member agencies. The remaining portion of C&A, around 22 percent, is used for standby. The same classification percentages are applied to the CRA, SWP, and Other (Inland Feeder) Conveyance and Aqueduct sub-functions. The classification shares reflect the system average use of conveyance capacity and not the usage of individual facilities. All of the Conveyance and Aqueduct energy costs for pumping water to Southern California are classified as variable commodity costs and, therefore, are not shown in Schedule 6 because they carry through the classification step.

Storage service function costs for emergency, drought and regulatory storage are also distributed to the classification categories based on the type of service provided. Emergency storage costs are classified as 100 percent standby related. Emergency storage is a prime example of a cost Metropolitan incurs to ensure the reliability of deliveries to the member agencies. In effect, through the emergency storage capacity in the system, Metropolitan is "standing by" to provide service in the event of a catastrophe such as a major earthquake that disrupts regional conveyance capacity for an extended period of time. Drought carryover storage serves to provide reliable supplies by carrying over surplus supplies from periods of above normal precipitation and snow pack to drought periods when supplies decrease. Drought storage creates supply and is one component of the portfolio of resources that result in a reliable amount of annual system supplies. As a result, drought storage is classified as a fixed commodity cost, in the same manner as Metropolitan's supply costs. Regulatory storage within the Metropolitan system provides operational flexibility in meeting peak demands and flow requirements, essentially increasing the physical distribution capacity. Therefore, regulatory storage is classified in the same manner as distribution costs.

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¹ Peak monthly deliveries to the member agencies average about 44 percent more than the average monthly deliveries.

Distribution service function costs were classified as fixed commodity by using projected sales data for the test year. During this period, 44 percent of the system distribution capacity varies with the quantity of water produced. Distribution service function costs were classified as fixed demand by using three years of recorded non-coincident peaks. The difference between the three-year average non-coincident peak and the commodity flows divided by the system capacity, or 39 percent of the distribution capacity, was used to meet peak day demands. Although the Metropolitan distribution system has a great deal of operational flexibility, the total amount of distribution capacity was limited to the historical peak non-coincident² 24-hour daily flow of all the member agencies. The remaining 17 percent of distribution capacity is associated with standby service.

Treatment service function costs were also classified as fixed commodity by using projected treated deliveries to the member agencies for the test year. Treatment fixed demand percentage calculation uses system non-coincident peak factor applied to the test year usage; the remaining capacity is associated with standby service. Total treated water capacity of 4,204 cfs, the total design capacity of all the treatment plants, was used in the calculation. Administrative and general costs have been allocated to the classification categories by service function based on the ratio of classified non-A&G service function costs.

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² The term "non-coincident" means that the peak day flow for each agency may or may not coincide with the peak day system flow. Both non-coincident and coincident approaches to measuring peak demands are used in rate design approaches. A non-coincident approach is used in the rate design to capture the different operating characteristics of the member agencies (e.g., the distribution system is designed to meet peak demands in different load areas within the System that have non-coincident demands due to each member agencies unique operating characteristics).

Schedule 6. Classification Percentages

	Classifi	cation Percenta	ages		
	Fixed	Fixed	Fixed	Total %	
Function	Commodity	Demand	Standby	Classified	Comments
Source of Supply					
Colorado River Aqueduct	100%	0%	0%	100%	Supply costs classified as fixed commodity
State Water Project	100%	0%	0%	100%	Supply costs classified as fixed commodity
Conveyance & Aqueduct					
Colorado River Aqueduct	54%	24%	22%	100%	Demand percentage represents amount of system conveyance capacity used to meet peak demands. Commodity percentage represents amount of capacity that is a function of the amount of water delivered. Standby percentage is the remainding conveyance capacity. SWP, CRA, and Other are treated the same due to the use of a uniform system-wide System Access Rate.
State Water Project	54%	24%	22%	100%	
Other	54%	24%	22%	100%	
Storage					
Emergency	0%	0%	100%	100%	Classifies as Standby (recovered by RTS)
Drought	100%	0%	0%	100%	Classified as fixed commodity (recovered by Supply Rates)
Regulatory	44%	39%	17%	100%	Classified the same way as distribution.
Treatment	30%	30%	40%	100%	Demand percentage represents amount of system treatment capacity used to meet peak demands. Commodity percentage represents amount of capacity that is a function of the amount of treated water delivered. Standby percentage is the remaining treatment capacity. The same classification is applied to all five treatment plants due to the use of a uniform system-wide Treatment Surcharge.
Distribution	44%	39%	17%	100%	Demand percentage represents amount of system distribution capacity used to meet peak demands. Commodity percentage represents amount of capacity that is a function of the amount of water delivered. Standby percentage is the remaining distribution capacity. The same classification is applied to all distribution facilities due to the use of a uniform system-wide System Access Rate.

A summary of cost classification results is shown in Schedule 7. The classification of the service function costs results in about 8 percent, or \$129 million of the total revenue requirements, being allocated to the demand classification category. This amount represents a reasonable estimate of the annual fixed capital financing costs incurred to meet peak demands (plus the allocated administrative and general costs). A portion of Metropolitan's property tax revenue is allocated to C&A fixed demand costs and is used to pay for the general obligation bond debt service allocated to the C&A costs, and other SWP costs. This revenue offsets the amount that needs to be recovered through rates.

Schedule 7. Service Function Revenue Requirements (by classification category)

Fiscal year ending 2016		Fixed	Fixed		Fixed	Variable	l ludu a ala atuia	Total	
Functional categories (by sub-Fuction)	[Demand	Commodity		Standby	Commodity	Hydroelectric	Classifie	ed
Source of Supply									
CRA	\$	- :	\$ 55,683,441	\$	- ;	\$ -	\$ -	\$ 55,	683,441
SWP		-	108,900,479		-	-	-	108,	900,479
Other Supply		-	13,053,833		-	-	-	13,	053,833
Subtotal: Source of Supply		-	177,637,753		-	-	-	177,	637,753
Conveyance & Aqueduct									
CRA									
CRA Power		-	15,213,042		-	37,020,265	-	52,	233,308
CRA All Other		3,541,876	51,816,162		3,325,924	-	-	58,	683,962
SWP								,	•
SWP Power		-		-	-	200,401,686	-	200,	401,686
SWP All Other		11,650,837	180,484,614		10,940,472	-	-	203,	075,923
Other Conveyance & Aqueduct		19,596,238	59,574,978		19,909,080	-	-	99.	080,297
Subtotal: Conveyance & Aqueduct		34,788,951	307,088,797		34,175,476	237,421,951	-	613,	475,176
Storage									
Storage Costs Other Than Power									
Emergency		-	9,888,663		63,879,450	-	-	73,	768,113
Drought		-	65,746,763		-	-	-	65,	746,763
Regulatory		6,437,787	9,847,436		2,785,275	-	-	19,	070,497
Storage Power		-		-	-	(1,577,678)	-	(1,	577,678)
Subtotal: Storage		6,437,787	85,482,862		66,664,724	(1,577,678)	-	157,	007,695
Water Quality									
CRA		-	-		-	-	-		-
SWP		-	-		-	-	-		-
Other		-	-		-	-	-		-
Subtotal: Water Quality		-	-		-	-	-		-
Treatment		51,737,722	160,191,964		65,306,631	31,217,846	-	308,	454,163
Distribution		36,145,652	123,065,588		15,638,226	-	-	174,	849,467
Demand Management		-	80,519,097		-	-	-	80,	519,097
Hydroelectric		-		-	-	-	(738,008)	(738,008)
Total Costs Classified	\$	129,110,112	\$ 933,986,061	\$	181,785,058	\$ 267,062,120	\$ (738,008)	\$ 1,511,	205,342

About 62 percent of the revenue requirement (\$934 million) is classified as fixed commodity. These fixed capital and operating costs are incurred by Metropolitan to meet annual average service needs and are typically recovered by a combination of fixed charges and volumetric rates. Fixed capital costs classified to the Standby category total about \$182 million and account for about 12 percent of the revenue requirements. Standby service costs are commonly recovered by a fixed charge allocated on a reasonable representation of a customer's need for standby service. The variable commodity costs for power on the conveyance and aqueduct systems, and power, chemicals and solids handling at the treatment plants change with the amount of water delivered to the member agencies. These costs are classified as variable commodity costs, total about \$267 million, and account for about 18 percent of the total revenue requirement. Because of the variable nature of these costs, it is appropriate to recover them through volumetric rates.

2 Rates and Charges

Schedule 8 provides a cross-reference between the classified service function costs and their allocation to the rate design elements. The specifics of each rate design element are discussed in detail in the following section. Schedule 9 summarizes the rates and charges that would be effective on January 1, 2016 using the assumptions and methodology of this report. Average costs by member agency will vary depending upon an agency's RTS allocation, capacity charge and relative proportions of treated and untreated Tier 1 and Tier 2 purchases.

Schedule 8. Classified Service Function Revenue Requirements (by rate design element)

Fiscal year ending 2016				Rate Design Eleme		,		
Service Function by Classification Category	Supply Rates	System Access Rate	Water Stewardship Rate	System Power Rate	Capacity Charge	Readiness-to- Serve Charge	Treatment Surcharge	Total Costs Allocated
Supply								
Fixed Demand	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Commodity	177,637,753	-	-	-	-	-	-	177,637,753
Fixed Standby	-	-	-	-	-	-	-	-
Variable Commodity	-	-	-	-	-	-	-	-
Hydroelectric	-	-	-	-	-	-	-	-
Subtotal: Supply	177,637,753	-	-	-	-	-	-	177,637,753
Conveyance and Aqueduct								
Fixed Demand	-	-	-	-	-	34,788,951	-	34,788,95
Fixed Commodity	-	307,088,797	-	-	-	-	-	307,088,79
Fixed Standby	-	-	_	-	_	34,175,476	_	34,175,470
Variable Commodity	_	_	_	237,421,951	_	_	_	237,421,95
Hydroelectric	_	_	_		_	_	_	,,
Subtotal: Conveyance and Aqueduct	-	307,088,797	-	237,421,951	-	68,964,427	-	613,475,176
Storage								
Fixed Demand	_	_	_	_	6,437,787	_		6,437,787
Fixed Commodity	65,746,763	19,736,099	_		5,457,767			85,482,862
Fixed Standby	00,740,700	10,700,000			_	66,664,724	_	66,664,724
Variable Commodity	(1,577,678)			_		00,004,724		(1,577,678
Hydroelectric	(1,577,070)	_		=	_	_	-	(1,577,070
Subtotal: Storage	64,169,086	19,736,099	-	-	6,437,787	66,664,724	-	157,007,695
T								
Treatment Fixed Demand							E4 707 700	51,737,722
	-	-	-	-	-	-	51,737,722	
Fixed Commodity	-	-	-	-	-	-	160,191,964	160,191,964
Fixed Standby	-	-	-	-	-	-	65,306,631	65,306,63
Variable Commodity	-	-	-	-	-	-	31,217,846	31,217,84
Hydroelectric Subtotal: Treatment	-	-	-	-	-	-	308,454,163	308,454,163
Distribution								
Fixed Demand	-	-	-	-	36,145,652	-	-	36,145,652
Fixed Commodity	-	123,065,588	-	-	-	-	-	123,065,588
Fixed Standby	-	-	-	-	-	15,638,226	-	15,638,226
Variable Commodity	-	-	-	-	-	-	-	-
Hydroelectric	-	(738,008)	-	-	-	-	-	(738,008
Subtotal: Distribution	-	122,327,579	-	-	36,145,652	15,638,226	-	174,111,458
Demand Management								
Fixed Demand	-	-	-	-	-	-	-	-
Fixed Commodity	-	-	80,519,097	-	-	-	-	80,519,097
Fixed Standby	-	-	-	-	-	-	-	-
Variable Commodity	-	-	-	-	-	-	-	-
Hydroelectric	-	-	-	-	-	-	-	-
Subtotal: Demand Management	-	-	80,519,097	-	-	-	-	80,519,097
Total								
Fixed Demand	_	_	_	_	42,583,439	34,788,951	51,737,722	129,110,11
Fixed Commodity	243,384,516	449,890,484	80,519,097	_	.2,000,400	- 1,7 55,561	160,191,964	933,986,06
Fixed Standby	- 10,004,010	- 10,000,404	-	_	_	116,478,427	65,306,631	181,785,058
· mod ottariday	1	_		l	1	110,710,421		
Variable Commodity	(1 577 678)	-	_	237 421 951				
Variable Commodity Hydroelectric	(1,577,678)	(738,008)	-	237,421,951		_	31,217,846	267,062,120 (738,008

Schedule 9. Rates and Charges Summary

Effective January 1st	2014	2015	2016
Tier 1 Supply Rate (\$/AF)	\$148	\$158	\$156
Tier 2 Supply Rate (\$/AF)	\$290	\$290	\$290
System Access Rate (\$/AF)	\$243	\$257	\$259
Water Stewardship Rate (\$/AF)	\$41	\$41	\$41
System Power Rate (\$/AF)	\$161	\$126	\$138
Full Service Untreated Volumetric Cost (\$/AF) Tier 1 Tier 2	\$593 \$735	\$582 \$714	\$594 \$728
Full Service Exchange Cost (\$/AF)	\$445	\$424	\$438
Treatment Surcharge (\$/AF) Full Service Treated Volumetric Cost (\$/AF)	\$297	\$341	\$348
Tier 1 Tier 2	\$890 \$1,032	\$923 \$1,055	\$942 \$1,076
Readiness-to-Serve Charge (\$M)	\$166	\$158	\$153
Capacity Charge (\$/cfs)	\$8,600	\$11,100	\$10,900

2.1 System Access Rate (SAR)

The SAR is a volumetric³ system-wide rate levied on each acre-foot of water that moves through the MWD system. The MWD system includes MWD's right to use SWP facilities for transportation of SWP and non-SWP water. All system users (member agency or third party) pay the SAR to use Metropolitan's conveyance and distribution system. To meet the board stated objective to collect all costs in 2015/16, the SAR would increase to \$259 per acre-foot. The SAR recovers the cost of providing conveyance and distribution capacity to meet average annual demands. Current estimates indicate that the SAR revenue requirement will be about \$449 million in FY 2015/16, or 30 percent of the total revenue requirement.

2.2 Water Stewardship Rate (WSR)

The WSR would remain unchanged at \$41 per acre-foot. The WSR recovers the costs of providing financial incentives for existing and future investments in local resources including conservation and recycled water. These investments or incentive payments are identified as the "demand management" service function in the cost of service process. Demand management costs are classified as

³ A volumetric rate is a charge applied to the actual amount of water delivered.

100 percent fixed commodity costs and are estimated to be about \$80 million in FY 2015/16, about 5 percent of the revenue requirement. The WSR is a volumetric rate paid by each acre-foot of water that moves through the Metropolitan system. All system users (member agency or third parties) will pay the same proportional costs for existing and future conservation and recycling investments.

Investments in conservation, recycling, and groundwater recovery decrease the region's overall dependence on imported water supplies from environmentally sensitive areas like the Bay-Delta; increase the overall level of water supply reliability in Southern California; reduce and defer system capacity expansion costs; and create available space to be used to complete water transfers. Because conservation measures and local resource investments reduce the overall level of dependence on the imported water system, more capacity is available in existing facilities for a longer period of time. The space in the system made available by conservation and recycling is open to all system users. Similar to the public benefit charges implemented in the electric and natural gas industries in California after "open access" (customer choice of supplier) was implemented, the regional and statewide benefits of demand management are assessed to all users of the Metropolitan system, regardless of the source of the imported water supply.

The benefits of demand management programs are recognized by section 130.5 of the MWD Act, enacted by S.B. 60 (Stats. 1999, ch. 414), which requires the Metropolitan to "place increased emphasis on sustainable, environmentally sound, and cost-effective water conservation, recycling, and groundwater storage and replenishment measures." Because Metropolitan is mandated under S.B. 60 to fund water supply programs like conservation and recycling, it is appropriate to recover the costs of supporting these programs on all water moved through the system.

2.3 System Power Rate (SPR)

SPR would increase to \$138 per acre-foot in 2016. The SPR is a volumetric rate that recovers the costs of pumping water to Southern California. The SPR recovers the cost of power for both the SWP and CRA. In FY 2015/16 the revenue requirement for the SPR is estimated to be about \$237 million, about 16 percent of the total revenue requirement.

2.4 Treatment Surcharge

The treatment surcharge would increase to \$348 per acre-foot to collect all treatment costs in 2015/16. The treatment surcharge is a system-wide volumetric rate set to recover the cost of providing treated water service. The treatment surcharge revenue requirement is expected to be about \$308 million in FY 2015/16, almost 20 percent of the total revenue requirement. The treatment surcharge recovers all costs associated with providing treated water service, including commodity, demand and standby related costs. Significant capital improvements at Metropolitan's five treatment plants, such as the Ozone Retrofit Program at Weymouth, as well as refurbishments and improvement programs at all five treatment plants result in additional capital financing costs being allocated to the treatment surcharge.

2.5 Capacity Charge

The Capacity Charge would decrease to \$10,900 per cubic-foot-second of capacity during calendar year 2016. The decrease is due to the decrease in pay-as-you-go funding of the CIP. The capacity charge is levied on the maximum summer day demand placed on the distribution system between May 1 and September 30 for a three-calendar year period. The three-year period ending December 31,

2014 is used to levy the capacity charge effective January 1, 2016 through December 31, 2016. Demands measured for the purposes of billing the capacity charge include all firm demand, including wheeling service and exchanges.

The capacity charge is intended to pay for the cost of peaking capacity on Metropolitan's distribution system, while providing an incentive for local agencies to decrease their use of the Metropolitan system to meet peak day demands and to shift demands into lower use time periods particularly October through April. Over time, a member agency will benefit from local supply investments and operational strategies that reduce its peak day demand on the system in the form of a lower total capacity charge. The estimated capacity charge to be paid by each member agency in calendar year 2016 will be provided to the Board in April 2015.

2.6 Readiness-to-Serve Charge

The costs of providing standby service, such as emergency storage, are recovered by the RTS. Metropolitan's costs for providing emergency storage capacity within the system are estimated to be about \$67 million in FY 2015/16. In addition, to simplify the rate design by reducing the number of separate charges, the demand and standby related costs identified for the conveyance and aqueduct service function, and standby costs for the distribution function, are also allocated to the RTS. These costs are estimated to be about \$84 million in FY 2015/16. The RTS would decrease to \$153 million in calendar year 2016. The decrease is due to the decrease in pay-as-you go funding of the CIP.

The RTS is allocated to the member agencies based on each agency's proportional share of a ten-year rolling average of all firm deliveries (including water transfers and exchanges that use Metropolitan system capacity). A ten-year rolling average leads to a relatively stable RTS allocation that reasonably represents an agency's potential long-term need for standby service under different demand conditions. Member agencies that so choose may have a portion of their total RTS obligation offset by standby charge collections levied by Metropolitan on behalf of the member agency. The detailed schedule with an estimate of each agency's RTS obligation for calendar year 2016 will be provided to the Board in April 2015.

2.7 Purchase Order

The Purchase Order determines the amount of water that can be purchased at the Tier 1 rate. The existing Amended and Restated Purchase Order agreements presently in effect expire December 31, 2014. The Purchase Order will be addressed in the second half of 2014.

2.8 Tier 2 supply rate

The Tier 2 Supply Rate reflects Metropolitan's cost of purchasing water transfers north of the Delta. The Tier 2 Supply Rate encourages the member agencies and their customers to maintain existing local supplies and develop cost-effective local supply resources and conservation. The Tier 2 Supply Rate would remain at its current level of \$290 per acre-foot. At an expected average sales level of 1.75 million acre-feet, it is estimated that no acre-feet will be sold at the Tier 2 Supply Rate.

2.9 Tier 1 supply rate

The total revenue requirement for the supply service function is about \$242 million in FY 2015/16. The Tier 1 Supply Rate would decrease to \$156 per acre-foot in 2016. The Tier 1 Supply Rate is simply calculated as the amount of the total supply revenue requirement that is not recovered by the Tier 2 Supply Rate divided by the estimated amount of Tier 1 water sales. At an expected demand level of about 1.75 MAF, it is estimated that Metropolitan will sell about 1.57 MAF at the Tier 1 Supply Rate in 2015/16. The two-tier pricing approach is closely linked to the Purchase Order and a base level of demand. The 2016 Tier 1 Annual Limit for all member agencies will be provided to the Board in April 2015.

3 Sales

Staff estimates of water sales used for developing the rate recommendation were based on current member agency demands and information and an expectation that demands will trend to levels expected under normal weather conditions. Since 1989/90, total sales have averaged about 2.00 MAF per year, ranging from a high of around 2.5 MAF in 1989/90 to a low of about 1.5 MAF in 1997/98. In 2015/16, water sales are projected to be 1.75 MAF. Treated water sales are projected to be 898 TAF in 2015/16, and Exchanges 179 TAF.

4 Proof of Revenue

Based on expected sales of 1.75 MAF the expected revenues would be about \$8.7 million higher than the total revenue requirement, if the rates and charges were in effect the entire test year period. The cost-of-service allocation assuming a full twelve months of revenue is used to allocate costs among the various rate elements, but should not be interpreted as over- or under-collection during a given fiscal year. However, because the recommended rates do not take effect until January 1, 2016, the expected revenues for 2015/16 will be about \$4 million lower than the total revenue requirement in 2015/16. The total revenue requirement includes a \$0.5 million increase in the required reserves for the Revenue Remainder Fund. Draws from the Water Stewardship Fund are \$8.8 million and deposits to the Treatment Surcharge Stabilization Fund \$0.4 million in 2015/16. Accounting for these adjustments, the deposit to reserves is almost \$4.8 million in 2015/16.

Schedule 10. FY 2015/16 Proof of Revenue if Rates Effective for Full Test Year (\$ millions)

	Revenues if Rates	Revenue	Difference	% Over (Under)
	Effective July 1st	Requirements	Difference	Collected
Supply	245.1	241.8	3.3	1%
System Access Rate	453.3	449.2	4.1	1%
Water Stewardship Rate	71.8	80.5	(8.8)	-11%
System Power Rate	241.5	237.4	4.1	2%
Treatment Surcharge	312.4	308.5	3.9	1%
Readiness-to-serve Charge	153.0	151.3	1.7	1%
Capacity Charge	42.9	42.6	0.3	1%
Total	1,519.9	1,511.2	8.7	1%

Totals may not foot due to rounding

Schedule 11. FY 2015/16 Proof of Revenue if Rates Effective January 1 (\$ millions)

	Revenues if Rates	Revenue	Difference	% Over (Under)
	Effective Jan 1	Requirements	Dillerence	Collected
Supply	246.9	241.8	5.1	2%
System Access Rate	451.3	449.2	2.1	0%
Water Stewardship Rate	71.8	80.5	(8.8)	-11%
System Power Rate	229.6	237.4	(7.8)	-3%
Treatment Surcharge	308.9	308.5	0.4	0%
Readiness-to-serve Charge	155.5	151.3	4.2	3%
Capacity Charge	43.3	42.6	0.7	2%
Total	1,507.2	1,511.2	(4.0)	0%

Totals may not foot due to rounding

Metropolitan Water District of Southern California

Fiscal Year 2014/15 Cost of Service Option 2

April 2014

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1 Cost of Service

Prior to discussing the specific rates and charges that make up the rate structure, it is important to understand the cost of service process that supports the rates and charges. The purpose of the cost of service process is to: (1) identify which costs should be recovered through rates and charges; (2) organize Metropolitan's costs into service functions; (3) classify service function costs on the basis for which the cost was incurred; and (4) allocate costs to rate elements. The purpose of sorting Metropolitan's costs in a manner that reflects the type of service provided (e.g., supply vs. conveyance), the characteristics of the cost (e.g., fixed or variable) and the reason why the cost was incurred (e.g., to meet peak or average demand) is to create logical cost of service "building blocks". The building blocks can then be arranged to design rates and charges with a reasonable nexus between costs and benefits.

1.1 Cost of Service Process

The general cost of service process involves the four basic steps outlined below.

Step 1 - Development Of Revenue Requirements

In the revenue requirement step, the costs that Metropolitan must recover through rates and charges, after consideration of revenue offsets, are identified. The cash needs approach, an accepted industry practice for government-owned utilities, has historically been used in identifying Metropolitan's revenue requirements and was applied for the purposes of this study. Under the cash needs approach, revenue requirements include operating costs and annual requirements for meeting financed capital items (debt service, funding of replacement and refurbishment from operating revenues, etc.).

Step 2 – Identification Of Service Function Costs

In the functional allocation step, revenue requirements are allocated to different categories based on the operational functions served by each cost. The functional categories are identified in such a way as to allow the development of logical allocation bases. The functional categories used in the cost of service process include:

- Supply
- Conveyance and Aqueduct
- Storage
- Treatment
- Distribution
- Demand Management
- Administrative and General
- Hydroelectric

In order to provide more finite functional allocation, many of these functional categories are subdivided into more detailed sub-functions in the cost of service process. For example, costs for the Supply and Conveyance and Aqueduct functions are further subdivided into the sub-functions State Water Project (SWP), Colorado River Aqueduct (CRA), and Other. Similarly, costs in the Storage function are broken down into the sub-functions Emergency Storage, Drought Carryover Storage, and Regulatory Storage.

Step 3 - Classification Of Costs

In the cost classification step, functionalized costs are separated into categories according to their causes and behavioral characteristics. Proper cost classification is critical in developing a rate structure that recovers costs in a manner consistent with the causes and behaviors of those costs. Under American Water Works Association (AWWA) guidelines, cost classification may be done using either the Base/Extra-Capacity approach or the Commodity/Demand approach. In the simplest sense, these approaches offer alternative means of distinguishing between utility costs incurred to meet average or base demands and costs incurred to meet peak demands. The Commodity/Demand approach was modified for its application to Metropolitan's rate structure by adding a separate cost classification for costs related to providing standby service. Analysis of system operating data indicated that a modified Commodity/Demand approach was most appropriate for developing Metropolitan's cost of service classification bases.

Step 4 - Allocation Of Costs To Rate Design Elements

The allocation of costs to the rate design elements depends on the purpose for which the cost was incurred and the manner in which the member agencies use the Metropolitan system. For example, costs incurred to meet average system demands are typically recovered by dollar per acre-foot rates and are allocated based on the volume of water purchased by each agency. Rates that are levied on the amount or volume of water delivered are commonly referred to as volumetric rates as the customer's costs vary with the volume of water purchased. Costs incurred to meet peak distribution demands (referred to in this report as demand costs) are recovered through a peaking charge (the Capacity Charge) and are allocated to agencies based on their peak summer demand behavior. Costs incurred to provide standby service in the event of an emergency are referred to here as standby costs. Differentiating between costs for average usage and peak usage is just one example of how the cost of service process allows for the design of rates and charges that improves overall customer equity and efficiency. Figure 1 summarizes the cost of service process.

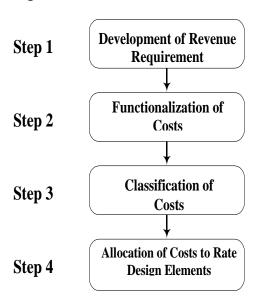


Figure 1. The Cost of Service Process

1.2 Revenue Requirements

The estimated revenue requirements presented in this report are for FY 2014/15. Throughout the report, FY 2014/15 is used as the "test year" to demonstrate the application of the cost of service process. Schedule 1 summarizes the FY 2014/15 revenue requirement by the major budget line items used in Metropolitan's budgeting process. Current estimates indicate Metropolitan's annual expenditures (including capital financing costs, but not construction outlays financed with bond proceeds, if any) will total approximately \$1.640 billion in FY 2014/15.

The rates and charges do not have to cover this entire amount. Metropolitan generates a significant amount of revenue from interest income, hydroelectric power sales and miscellaneous income. These internally generated revenues are referred to as revenue offsets and are expected to generate about \$46 million in FY 2014/15. It is expected that Metropolitan will also generate about \$90 million in ad valorem property tax revenues (assuming that ad valorem tax rates are maintained at 0.0035% of assessed valuation). Property tax revenues are used to pay for a portion of Metropolitan's general obligation bond debt service, and a portion of Metropolitan's obligation to pay for debt service on bonds issued to fund the State Water Project (SWP), and other SWP costs. The total revenue offsets for FY 2014/15 are estimated to be around \$136 million. Therefore, the revenue required from rates and charges is the difference between the total costs and the revenue offsets, or \$1.504 billion. Given an effective date of January 1, 2015, the rates and charges recommended in this report, combined with rates and charges effective through December 31, 2014 will generate a total of \$1.479 billion in 2014/15.

All of Metropolitan's costs fall under the broad categories of Departmental Costs or General District Requirements. Departmental Costs include budgeted items identified with specific organizational groups. General District Requirements consist of requirements associated with the Colorado River

Aqueduct (CRA), SWP, the capital financing costs associated with the Capital Investment Plan (CIP), and Water Management Programs. General District Requirements also include reserve fund transfers required by bond covenants and Metropolitan's Administrative Code.

When considered in total, General District Requirements make up approximately 71 percent of the absolute value of the allocated costs. The largest component of the revenue requirement relates to the capital financing program at \$564 million, which makes up approximately 32 percent of Metropolitan's FY 2015/16 revenue requirements. Capital financing costs include pay-as-you-go funding of the CIP at \$238 million. Metropolitan's SWP costs is the second largest component of the revenue requirement at \$496 million, constituting approximately 28 percent of the revenue requirement. Metropolitan's SWP contract requires Metropolitan to pay its allocated share of the capital, minimum operations, maintenance, power and replacement costs incurred to develop and convey its water supply entitlement, irrespective of the quantity of water Metropolitan takes delivery of in any given year. Departmental O&M costs at \$386 million make up 22 percent of the total revenue requirement in FY 2014/15. Water System Operations is the largest single component of the Departmental Costs and accounts for 12 percent of the revenue requirements. Water System Operations responsibilities include operating and maintaining Metropolitan's pumping, storage, treatment, and hydroelectric facilities, as well as the CRA and other conveyance and supply facilities.

Schedule 1. Revenue Requirements (by budget line item)

	Fiscal Year Ending	% of Revenue		
	2015	Requirements (1)		
Departmental Operations & Maintenance				
Office of the General Manager & Human Resources	\$ 25,604,438	1.4%		
External Affairs	17,056,198	1.0%		
Water System Operations	212,855,716	12.0%		
Chief Financial Officer	8,956,070	0.5%		
Business Technology & Engineering Services	83,901,805	4.7%		
Real Property Development & Mgmt	5,307,024	0.3%		
Water Resource Management	16,328,333	0.9%		
Ethics Department	992,272	0.1%		
General Counsel	12,369,676	0.7%		
Audit Department	2,877,181	0.2%		
Total	386,248,712	21.8%		
General District Requirements				
State Water Project	495,708,877	27.9%		
Colorado River Aqueduct Power	29,178,396	1.6%		
Supply Programs	65,524,620	3.7%		
Demand Management	62,160,118	3.5%		
Capital Financing Program	564,258,865	31.8%		
Operating Equipment and Leases	27,462,998	1.5%		
Increase (Decrease) in Required Reserves	9,200,000	0.5%		
Total	1,253,493,874	70.6%		
Revenue Offsets	(135,753,166)	7.6%		
Net Revenue Requirements	\$ 1,503,989,419	100.0%		

⁽¹⁾ Given as a percentage of the absolute values of total dollars allocated. Totals may not foot due to rounding

1.3 Service Function Costs

Several major service functions result in the delivery of water to Metropolitan's member agencies. These include the supply itself, the conveyance capacity and energy used to move the supply, storage of water, distribution of supplies within Metropolitan's system, and treatment of these supplies. Metropolitan's rate structure recovers the majority of the cost of providing these functions through rates and charges.

The functional categories developed for Metropolitan's cost of service process are consistent with the AWWA rate setting guidelines, a standard chart of accounts for utilities developed by the National Association of Regulatory Utility Commissioners (NARUC), and the National Council of Governmental Accounting. Because all water utilities are not identical, the rate structure reflects Metropolitan's unique physical, financial, and institutional characteristics, as permitted under the AWWA guidelines.

A key goal of functional allocation is to maximize the degree to which rates and charges reflect the costs of providing different types of service. For functional allocation to be of maximum benefit, two criteria must be kept in mind when establishing functional categories.

- The categories should correlate charges for different types of service with the costs of providing those different types of service; and
- Each function should include reasonable allocation bases by which costs may be allocated.

Each of the functions developed for the cost of service process is described below.

- Supply. This function includes costs for those SWP and CRA facilities and programs that relate to maintaining and developing supplies to meet the member agencies' demands. For example, Metropolitan's supply related costs include investments in the Conservation Agreement with the Imperial Irrigation District and the Palo Verde Irrigation District (PVID) Program from the Colorado River supply programs. The SWP programs include transfer programs such as Kern Delta Program, Semitropic Water Storage Program, Yuba Accord Program, and the Arvin-Edison Water Storage Program. Costs for in-basin programs within Metropolitan's service area, such as Conjunctive Use Programs are also included.
- Conveyance and Aqueduct. This function includes the capital, operations, maintenance, and overhead costs for SWP and CRA facilities that convey water through Metropolitan's internal distribution system. Variable power costs for the SWP and CRA are also considered to be Conveyance and Aqueduct costs but are separately reported under a "power" sub-function. Conveyance and Aqueduct facilities can be distinguished from Metropolitan's other facilities primarily by the fact that they do not typically include direct connections to the member agencies. For purposes of this study, the Inland Feeder Project functions as an extension of the SWP East Branch and is therefore considered a Conveyance and Aqueduct facility as well.
- Storage. Storage costs include the capital financing, operating, maintenance, and overhead costs for Diamond Valley Lake, Lake Mathews, Lake Skinner, and five smaller regulatory reservoirs within the distribution system. Metropolitan's larger storage facilities are operated to provide: (1) emergency storage in the event of an earthquake or similar system outage; (2) drought storage that produces additional supplies during times of shortage; and (3) regulatory storage to balance system demands and supplies and provide for operating

flexibility. To reasonably allocate the costs of storage capacity among member agencies, the storage service function is categorized into sub-functions of emergency, drought, and regulatory storage.

- *Treatment*. This function includes capital financing, operating, maintenance, and overhead costs for Metropolitan's five treatment plants and is considered separately from other costs so that treated water service may be priced separately.
- *Distribution*. This function includes capital financing, operating, maintenance, and overhead costs for the "in-basin" feeders, canals, pipelines, laterals, and other appurtenant works. The "in-basin" facilities are distinguished from Conveyance and Aqueduct facilities at the point of connection to the SWP, Lake Mathews, and other major turnouts along the CRA facilities.
- *Demand Management*. A separate demand management service function has been used to clearly identify the cost of Metropolitan's investments in local resources like conservation, recycling, and desalination.
- Administrative and General (A&G). These costs occur in each of the Groups' departmental budgets and reflect overhead costs that cannot be directly functionalized. The cost-of-service process allocates A&G costs to the service functions based on the labor costs of non-A&G dollars allocated to each function.
- *Hydroelectric*. Hydroelectric costs include the capital financing, operating, maintenance, and overhead costs incurred to operate the 16 small hydroelectric plants located throughout the water distribution system.

1.3.1 Functional Allocation Bases

The functional allocation bases are used to allocate costs to the various service functions. The primary functional allocation bases used in the cost-of-service process are listed below.

- Direct assignment
- Net Book Value plus Work-In-Progress
- Prorating in proportion to other allocations
- Manager analysis
- Prior year results

Schedule 2 summarizes the amounts of total cost allocated using each of the above types of allocation bases.

Schedule 2. Summary of Functional Allocations by Type of Allocation Basis

		Estimated for	% of Allocated		
Primary Functional Allocation Bases		FY 2015	Dollars		
Direct Assignment	\$	914,717,554	51.5%		
Net Book Value/Work in Progress		609,268,845	34.3%		
Prorating		75,619,026	4.3%		
Manager Analysis		35,097,356	2.0%		
Prior-Year Results		75,268,351	4.2%		
Other	\$	65,524,620	3.7%		
Total Dollars Allocated	\$	1,775,495,752	100.0%		
Portion of Above Allocations Relating to:					
Revenue Requirements before Offsets		1,639,742,586			
Revenue Offsets		135,753,166			
Total Dollars Allocated	\$	1,775,495,752			

Each of the primary allocation bases is discussed in detail in the remainder of this section. Discussion of each allocation basis includes examples of costs allocated using that particular basis.

(a) Direct assignment

Direct assignment makes use of a clear and direct connection between a revenue requirement and the function being served by that revenue requirement. Directly assigned costs typically include: Costs associated with specific treatment plants, purely administrative costs, and certain distribution and conveyance departmental costs. Examples of costs that are directly assigned to specific functional categories are given below.

- * Water System Operations Group departmental costs for treatment plants are directly assigned to treatment.
- * Transmission charges for State Water Contract are directly assigned to conveyance SWP.

(b) Net Book Value Plus Work-In-Progress

Capital financing costs, including debt service and funding replacements and refurbishments from operating revenues, comprise about 32 percent of Metropolitan's annual revenue requirements. One approach would be to allocate payments on each debt issue in direct proportion to specific project expenditures made using bond proceeds. But, this approach would result in a high degree of volatility in relative capital cost allocations from year to year. The approach used in this analysis is one widely used in water industry cost of service studies. Capital and debt-related costs (including repair and replacement costs paid from current revenues) are allocated on the basis of the relative net book values of fixed assets plus work in progress for assets under construction within each functional category. This approach produces capital cost allocations that are consistent with the functional distribution of assets. Also, since the allocation basis is tied to fixed asset records rather than debt payment records, the resulting allocations are more reflective of the true useful lives of assets. Use of net book values as an allocation basis provides an improved matching of functional costs with asset lives. A listing of fixed asset net book values summarized by asset function is shown in Schedule 3.

Schedule 3. Net Book Value and Work in Progress Allocation Base

	NBV for	% of Total		
Functional Categories	FY 2015	NBV		
Source of Supply	\$ 30,700,042	0.4%		
Conveyance & Aqueduct	1,821,106,630	21.4%		
Storage	2,163,558,220	25.4%		
Treatment	2,640,203,625	31.0%		
Distribution	1,415,131,452	16.6%		
Administrative & General	324,056,000	3.8%		
Hydroelectric	133,033,516	1.6%		
Total Fixed Assets Net Book Value	\$ 8,527,789,487	100.0%		

Totals may not foot due to rounding

In most instances, the cost-of-service process uses net book value *plus* work-in-progress to develop allocation bases for debt and capital costs. Examples of revenue requirements allocated using these net book value and work-in-progress allocations are shown below.

- * Revenue Bond Debt Service: allocated using Net Book Value plus Work In Progress.
- * Annual deposit of operating revenue to replacement and refurbishment fund: allocated using Net Book Value plus Work In Progress.

To calculate the relative percentage of fixed assets in each functional category, Metropolitan staff conducted a detailed analysis of historical accounting records and built a database of fixed asset accounts that contains records for all facilities currently in service and under construction. Each facility was sorted into the major service function that best represented the facilities primary purpose and was then further categorized into the appropriate sub-functions described earlier.

(c) Prorating in proportion to other allocations

Utility cost of service studies frequently contain line items for which it would be difficult to identify an allocation basis specific to that line item. In these cases, the most logical allocation basis is often a prorata blend of allocation results calculated for other revenue requirements in the same departmental group, or general category. Reasonable prorata allocations are based on a logical nexus between a cost and the purpose which it serves. For example: Human Resources Section costs are allocated using all labor costs, since Human Resources spends its time and resources attending to the labor force.

(d) Manager analyses

The functional interrelationships of some organizational units are so complex and/or dynamic that reliable allocation bases can only be developed with extensive input from the organization's managers. In these cases, managers use their firsthand knowledge of the organization's internal operations to generate a functional analysis of departmental costs. For example, Fleet Services Unit costs are allocated to treatment, storage, conveyance and distribution based on vehicle count by location.

(e) Prior year results

If available, accounting data for the prior fiscal year by appropriation are used to functionalize Departmental O&M costs for several units or sections. Many of the appropriations parallel the service functions used in the cost of service. For example, Conveyance and Distribution Section costs are allocated to distribution, hydroelectric, and conveyance functions based on the prior year accounting data by appropriation.

A summary of the functional allocation results is shown in Schedules 4 and 5. Schedule 4 provides a breakdown of the revenue requirement for FY 2014/15 into the major service functions and subfunctions prior to the redistribution of administrative and general costs. Schedule 5 serves as a cross-reference summarizing how the budget line items are distributed among the service functions. The largest functional component of Metropolitan's revenue requirement is the Conveyance and Aqueduct function, which constitutes approximately 36 percent of the allocated revenue requirement.

Schedule 4. Revenue Requirement (by service function)

Schedule 4. Revenue Requirement						
	Fiscal Year Ending	% of Allocated				
Functional Categories	2015	Dollars (1)				
Source of Supply						
CRA	\$ 47,179,569	3.1%				
SWP	101,113,391	6.7%				
Other Supply	11,737,880	0.8%				
Total	160,030,840	10.6%				
Conveyance & Aqueduct						
CRA						
CRA Power (net of sales)	42,658,601	2.8%				
CRA All Other	52,900,831	3.5%				
SWP						
SWP Power	184,405,126	12.2%				
SWP All Other	175,793,315	11.6%				
Other Conveyance & Aqueduct	96,833,789	6.4%				
Total	552,591,662	36.5%				
Storage						
Storage Costs Other Than Power						
Emergency	74,027,834	4.9%				
Drought	62,292,494	4.1%				
Regulatory	18,505,694	1.2%				
Wadsworth plant pumping/generation	(1,425,574)	0.1%				
Total	153,400,448	10.3%				
Treatment						
Jensen	61,635,381	4.1%				
Weymouth	61,107,678	4.0%				
Diemer	60,989,576	4.0%				
Mills	32,024,649	2.1%				
Skinner	69,323,310	4.6%				
Total	285,080,594	18.8%				
Distribution	161,188,182	10.7%				
Demand Management	72,652,536	4.8%				
Hydroelectric	(2,765,349)	0.2%				
Administrative & General	121,810,506	8.1%				
Total Functional Allocations:	\$ 1,503,989,419	100.0%				

⁽¹⁾ Given as a percentage of the absolute values of total dollars allocated. Totals may not foot due to rounding

Schedule 5. Service Function Revenue Requirements (by budget line item)

Fiscal Year Ending	Source of	Conveyance &		Water			Demand	Hydro	Administrative	Total \$
2015	Supply	Aqueduct	Storage	Quality Treatment		Distribution	Management	Electric	& General	Allocated
Departmental Operations & Maintenance										
Office of the General Manager & Human Resources	\$ 1,207,446	\$ 8,890,537	\$ 804,377	\$ -	\$ 4,405,392	\$ 3,016,462	\$ 371,837	\$ 293,525	\$ 6,614,861	\$ 25,604,438
External Affairs	-	-	-	-	-	-	2,899,604	-	14,156,594	17,056,198
Water System Operations	12,395,861	37,908,946	3,483,044	-	96,038,409	56,738,335	8,181	5,343,427	939,514	212,855,716
Chief Financial Officer	-	-	-	-	-	-	-	-	8,956,070	8,956,070
Business Technology & Engineering Services	2,452,792	10,624,123	9,094,017	-	17,749,543	10,786,617	722,436	1,033,366	31,438,910	83,901,805
Real Property Development & Mgmt	-	-	5,307,024	-	-	-	-	-	-	5,307,024
Water Resource Management	9,374,492	-	-	-	128,794	1,152,536	5,479,140	-	193,370	16,328,333
Ethics Department	-	-	-	-	-	-	-	-	992,272	992,272
General Counsel	-	-	-	-	-	-	-	-	12,369,676	12,369,676
Audit Department	-	-	-	-	-	-	-	-	2,877,181	2,877,181
Total Departmental O&M	25,430,591	57,423,606	18,688,462	-	118,322,138	71,693,950	9,481,199	6,670,318	78,538,449	386,248,712
General District Requirements										
State Water Project	78,539,665	417,169,212	-	-	-	-	-	-	-	495,708,877
Colorado River Aqueduct Power	-	29,178,396	-	-	-	-	-	-	-	29,178,396
Supply Programs	65,524,620	-	-	-	-	-	-	-	-	65,524,620
Demand Management	-	-	-	-	-	-	62,160,118	-	-	62,160,118
Capital Financing Program	1,947,949	115,551,057	137,279,956	-	174,694,545	105,782,567	-	8,441,111	20,561,681	564,258,865
Other Operating Costs	581,869	1,181,728	387,630	-	2,122,962	1,453,636	1,729,189	141,450	19,864,534	27,462,998
Increase (Decrease) in Required Reserves	-	-	-	-	-	-	-	-	9,200,000	9,200,000
Total General District Requirements	146,594,103	563,080,393	137,667,586	-	176,817,507	107,236,203	63,889,306	8,582,561	49,626,215	1,253,493,874
Revenue Offsets	(11,993,853)	(67,912,337)	(2,955,600)	-	(10,059,051)	(17,741,971)	(717,969)	(18,018,227)	(6,354,158)	(135,753,166
Net Revenue Requirements	\$ 160,030,840	\$ 552,591,662	\$ 153,400,448	\$ -	\$ 285,080,594	\$ 161,188,182	\$ 72,652,536	\$ (2,765,349)	\$ 121,810,506	\$ 1,503,989,419

1.4 Classified Costs

In the cost classification step, functionalized costs are further categorized based on the causes and behavioral characteristics of these costs. An important part of the classification process is identifying which costs are incurred to meet average demands vs. peak demands and which costs are incurred to provide standby service. As with the functional allocation process, the proposed classification process is consistent with AWWA guidelines, but has been tailored to meet Metropolitan's specific operational structure and service environment.

Two methods are discussed in the AWWA M1 Manual, Principles of Water Rates, Fees and Charges. These two methods are the Commodity/Demand method and the Base/Extra Capacity method.

In the simplest sense, these approaches offer alternative means of distinguishing between utility costs incurred to meet average or base demands and costs incurred to meet peak demands. The Commodity/Demand method allocates costs that vary with the amount of water produced to the commodity category with all other costs associated with water production allocated to the demand category. In the Base/Extra Capacity method, costs related to average demand conditions are allocated to the base category, and capacity costs associated with meeting above average demand conditions are allocated to the extra capacity category.

The Commodity/Demand approach was modified for its application to Metropolitan's rate structure by adding a separate cost classification for costs related to providing standby service. Analysis of system operating data indicated that a modified Commodity/Demand approach was most appropriate for developing Metropolitan's cost of service classification bases.

Classification categories used in the analysis include:

- Fixed demand costs
- Fixed commodity costs
- Fixed standby costs
- Variable commodity costs
- Hydroelectric costs

Demand costs are incurred to meet peak demands. Only the direct capital financing costs were included in the demand classification category. A portion of capital financing costs was included in the demand cost category because in order to meet peak demands additional physical capacity is designed into the system and, therefore, additional capital costs are incurred. Commodity costs are generally costs that tend to vary with the amount of water produced. Variable commodity costs include costs of chemicals, most power costs, and other cost components that increase or decrease in relation to the volume of water supplied. Fixed commodity costs include fixed operations and maintenance and capital financing costs that are not related to accommodating peak demands or standby service.

Standby service costs relate to Metropolitan's role in ensuring system reliability during emergencies such as an earthquake or an outage of a major facility like the Colorado River Aqueduct. The standby costs identified include the emergency storage capacity within the system, and the standby capacity within the conveyance and distribution systems.

An additional component used in Metropolitan's cost classification process is the hydroelectric component. While not a part of most water utilities' cost classification procedures, the hydroelectric classification component is necessary to segregate revenue requirements carried from the hydroelectric function established in the functional allocation process. Hydroelectric revenue requirements are later embedded in the distribution function. Any net revenues generated by the hydroelectric operations offset the distribution costs and reduce the System Access Rate. All users of the distribution system benefit proportionately from the revenue offset provided by the sale of hydroelectric energy.

Schedule 6 provides the classification percentages used to distribute the service function costs into demand, commodity and standby service classification categories. All of the supply costs are classified as fixed commodity costs. Because these particular supply costs have been incurred to provide an amount of annual reliable system yield and not to provide peak demand delivery capability or standby service, they are reasonably treated as fixed commodity costs.

Costs for the Conveyance and Aqueduct (C&A) service function are classified into demand, commodity, and standby categories. Because the capital costs for C&A were incurred to meet all three classification categories, an analysis of C&A capacity usage for the test year was used to determine that 54 percent of the available conveyance capacity varies with the quantity of water produced. A system peak factor¹ of 1.4 was applied to the annual usage to determine that 24 percent of available capacity is used to meet peak monthly deliveries to the member agencies. The remaining portion of C&A, around 22 percent, is used for standby. The same classification percentages are applied to the CRA, SWP, and Other (Inland Feeder) Conveyance and Aqueduct sub-functions. The classification shares reflect the system average use of conveyance capacity and not the usage of individual facilities. All of the Conveyance and Aqueduct energy costs for pumping water to Southern California are classified as variable commodity costs and, therefore, are not shown in Schedule 6 because they carry through the classification step.

Storage service function costs for emergency, drought and regulatory storage are also distributed to the classification categories based on the type of service provided. Emergency storage costs are classified as 100 percent standby related. Emergency storage is a prime example of a cost Metropolitan incurs to ensure the reliability of deliveries to the member agencies. In effect, through the emergency storage capacity in the system, Metropolitan is "standing by" to provide service in the event of a catastrophe such as a major earthquake that disrupts regional conveyance capacity for an extended period of time. Drought carryover storage serves to provide reliable supplies by carrying over surplus supplies from periods of above normal precipitation and snow pack to drought periods when supplies decrease. Drought storage creates supply and is one component of the portfolio of resources that result in a reliable amount of annual system supplies. As a result, drought storage is classified as a fixed commodity cost, in the same manner as Metropolitan's supply costs. Regulatory storage within the Metropolitan system provides operational flexibility in meeting peak demands and flow requirements, essentially increasing the physical distribution capacity. Therefore, regulatory storage is classified in the same manner as distribution costs.

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¹ Peak monthly deliveries to the member agencies average about 44 percent more than the average monthly deliveries.

Distribution service function costs were classified as fixed commodity by using projected sales data for the test year. During this period, 44 percent of the system distribution capacity varies with the quantity of water produced. Distribution service function costs were classified as fixed demand by using three years of recorded non-coincident peaks. The difference between the three-year average non-coincident peak and the fixed commodity flows divided by the system capacity, or 39 percent of the distribution capacity, was used to meet peak day demands. Although the Metropolitan distribution system has a great deal of operational flexibility, the total amount of distribution capacity was limited to the historical peak non-coincident² 24-hour daily flow of all the member agencies. The remaining 17 percent of distribution capacity is associated with standby service.

Treatment service function costs were also classified as fixed commodity by using projected treated deliveries to the member agencies for the test year. Treatment fixed demand percentage calculation uses system non-coincident peak factor applied to the test year usage; the remaining capacity is associated with standby service. Total treated water capacity of 4,204 cfs, the total design capacity of all the treatment plants, was used in the calculation. Administrative and general costs have been allocated to the classification categories by service function based on the ratio of classified non-A&G service function costs to total non-A&G service function costs.

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² The term "non-coincident" means that the peak day flow for each agency may or may not coincide with the peak day system flow. Both non-coincident and coincident approaches to measuring peak demands are used in rate design approaches. A non-coincident approach is used in the rate design to capture the different operating characteristics of the member agencies (e.g., the distribution system is designed to meet peak demands in different load areas within the System that have non-coincident demands due to each member agencies unique operating characteristics).

Schedule 6. Classification Percentages

	Classification Percentages				
	Fixed	Fixed	Fixed	Total %	
Function	Commodity	Demand	Standby	Classified	Comments
Source of Supply					
Colorado River Aqueduct	100%	0%	0%	100%	Supply costs classified as fixed commodity
State Water Project	100%	0%	0%	100%	Supply costs classified as fixed commodity
Conveyance & Aqueduct Colorado River Aqueduct	54%	24%	22%	100%	Demand percentage represents amount of system conveyance capacity used to meet peak demands. Commodity percentage represents amount of capacity that is a function of the amount of water delivered. Standby percentage is the remainding conveyance capacity. SWP, CRA, and Other are treated the same due to the use of a uniform system-wide System Access Rate.
State Water Project	54%	24%	22%	100%	7 to coo Figure 1
Other	54%	24%	22%	100%	
Storage	*****				
Emergency	0%	0%	100%	100%	Classifies as Standby (recovered by RTS)
Drought	100%	0%	0%	100%	Classified as fixed commodity (recovered by Supply Rates)
Regulatory	44%	39%	17%	100%	Classified the same way as distribution.
Treatment	30%	30%	40%	100%	Demand percentage represents amount of system treatment capacity used to meet peak demands. Commodity percentage represents amount of capacity that is a function of the amount of treated water delivered. Standby percentage is the remaining treatment capacity. The same classification is applied to all five treatment plants due to the use of a uniform system-wide Treatment Surcharge.
Distribution	44%	39%	17%	100%	Demand percentage represents amount of system distribution capacity used to meet peak demands. Commodity percentage represents amount of capacity that is a function of the amount of water delivered. Standby percentage is the remaining distribution capacity. The same classification is applied to all distribution facilities due to the use of a uniform system-wide System Access Rate.

A summary of cost classification results is shown in Schedule 7. The classification of the service function costs results in about 9 percent, or \$132 million of the total revenue requirements, being allocated to the demand classification category. This amount represents a reasonable estimate of the annual fixed capital financing costs incurred to meet peak demands (plus the allocated administrative and general costs). A portion of Metropolitan's property tax revenue is allocated to C&A fixed demand costs and is used to pay for the general obligation bond debt service allocated to the C&A costs, and other SWP costs. This revenue offsets the amount that needs to be recovered through rates.

Schedule 7. Service Function Revenue Requirements (by classification category)

Fiscal year ending 2015		Fixed	Fixed	Fixed	Variable	Hydroelectric	Total
Functional categories (by sub-Fuction)	D	emand	Commodity	Standby	Commodity	i iyai ocicoti io	Classified
Source of Supply							
CRA	\$	- \$	52,731,995	\$ -	\$ -	\$ -	\$ 52,731,995
SWP		-	113,013,130	-	-	-	113,013,130
Other Supply		-	13,119,277	-	-	-	13,119,277
Subtotal: Source of Supply		-	178,864,402	-	-	-	178,864,402
Conveyance & Aqueduct							
CRA							
CRA Power		-	15,537,825	-	29,703,438	-	45,241,263
CRA All Other		3,703,484	51,429,163	3,478,744	-	-	58,611,391
SWP							
SWP Power		-	-	-	190,475,288	-	190,475,288
SWP All Other		10,609,602	174,430,657	9,965,776	-	-	195,006,035
Other Conveyance & Aqueduct		21,429,554	62,684,166	21,067,153	-	-	105,180,873
Subtotal: Conveyance & Aqueduct		35,742,640	304,081,811	34,511,673	220,178,726	-	594,514,850
Storage							
Storage Costs Other Than Power							
Emergency		-	9,888,824	67,928,282	-	-	77,817,106
Drought		-	69,623,515	-	-	-	69,623,515
Regulatory		6,742,407	10,332,795	2,917,961	-	-	19,993,163
Storage Power		-	-	-	(1,472,501)	-	(1,472,501
Subtotal: Storage		6,742,407	89,845,135	70,846,243	(1,472,501)	-	165,961,284
Water Quality							
CRA		-	-	-	-	-	-
SWP		-	-	-	-	-	-
Other		-	-	-	-	-	-
Subtotal: Water Quality		-	-	-	-	-	-
Treatment		53,077,417	159,529,474	65,028,546	30,046,563	-	307,682,001
Distribution		36,695,087	123,824,538	15,880,802	-	-	176,400,426
Demand Management		-	81,202,801	-	-	-	81,202,801
Hydroelectric			<u> </u>	 	-	(636,343)	(636,343
Total Costs Classified	\$ 1	32,257,551	937,348,161	\$ 186,267,263	\$ 248,752,788	\$ (636,343)	\$ 1,503,989,419

About 62 percent of the revenue requirement (\$937 million) is classified as fixed commodity. These fixed capital and operating costs are incurred by Metropolitan to meet annual average service needs and are typically recovered by a combination of fixed charges and volumetric rates. Fixed capital costs classified to the Standby category total about \$186 million and account for about 12 percent of the revenue requirements. Standby service costs are commonly recovered by a fixed charge allocated on a reasonable representation of a customer's need for standby service. The variable commodity costs for power on the conveyance and aqueduct systems, and power, chemicals and solids handling at the treatment plants change with the amount of water delivered to the member agencies. These costs are classified as variable commodity costs, total about \$249 million, and account for about 16 percent of the total revenue requirement. Because of the variable nature of these costs, it is appropriate to recover them through volumetric rates.

2 Rates and Charges

Schedule 8 provides a cross-reference between the classified service function costs and their allocation to the rate design elements. The specifics of each rate design element are discussed in detail in the following section. Schedule 9 summarizes the rates and charges that would be effective on January 1, 2015 using the assumptions and methodology of this report. Average costs by member agency will vary depending upon an agency's RTS allocation, capacity charge and relative proportions of treated and untreated Tier 1 and Tier 2 purchases.

Schedule 8. Classified Service Function Revenue Requirements (by rate design element)

Fiscal year ending 2015				Rate Design Eleme	ents			
Service Function by Classification Category	Supply Rates	System Access Rate	Water Stewardship Rate	System Power Rate	Capacity Charge	Readiness-to- Serve Charge	Treatment Surcharge	Total Costs Allocated
Supply								
Fixed Demand	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Commodity	178,864,402	-	-	-	-	-	-	178,864,402
Fixed Standby	-	-	-	-	-	-	-	-
Variable Commodity	-	-	-	-	-	-	-	-
Hydroelectric	-	-	-	-	-	-	-	-
Subtotal: Supply	178,864,402	-	-	-	-	-	-	178,864,402
Conveyance and Aqueduct								
Fixed Demand	_	-	-	_	_	35,742,640	_	35,742,640
Fixed Commodity	_	304,081,811	_	_	_	_	_	304,081,811
Fixed Standby	_		_	_	_	34,511,673	_	34,511,673
Variable Commodity	_	_	_	220,178,726	_	04,011,070	_	220,178,726
Hydroelectric	_		_	220,170,720	_		_	220,170,720
Subtotal: Conveyance and Aqueduct	-	304,081,811	-	220,178,726	-	70,254,313	-	594,514,850
Storage Fixed Demand	_	_	_	_	6,742,407	_	_	6,742,407
Fixed Commodity	69,623,515	20,221,619	_	_	0,742,407		_	89,845,135
Fixed Standby	69,623,313	20,221,019	-	_	_	70,846,243	_	70,846,243
Variable Commodity	(4.470.504)	_	-	_	_	70,040,243	_	
	(1,472,501)	-	-	-	-	-	-	(1,472,501)
Hydroelectric Subtotal: Storage	68,151,015	20,221,619	-	-	6,742,407	70,846,243	-	165,961,284
								,,
Treatment								
Fixed Demand	-	-	-	-	-	-	53,077,417	53,077,417
Fixed Commodity	-	-	-	-	-	-	159,529,474	159,529,474
Fixed Standby	-	-	-	-	-	-	65,028,546	65,028,546
Variable Commodity	-	-	-	-	-	-	30,046,563	30,046,563
Hydroelectric	_	-	-	-	-	-	-	-
Subtotal: Treatment	-	-	-	-	-	-	307,682,001	307,682,001
Distribution								
Fixed Demand	_	_	_	_	36,695,087	_	_	36,695,087
Fixed Commodity	_	123,824,538	_	_	-	_	_	123,824,538
Fixed Standby		120,024,000	_	_	_	15,880,802		15,880,802
Variable Commodity		<u> </u>	_		_	.5,000,002	1	10,000,002
Hydroelectric		(636,343)	=	_	_	Ī	_	(636,343)
Subtotal: Distribution	-	123,188,195	-	-	36,695,087	15,880,802	-	175,764,083
		1, 11,			, ,	.,,		-, -,
Demand Management								
Fixed Demand	-	-	-	-	-	-	-	-
Fixed Commodity	-	-	81,202,801	-	-	-	-	81,202,801
Fixed Standby	-	-	-	-	-	-	-	-
Variable Commodity	-	-	-	-	-	-	-	-
Hydroelectric	-	-	-	-	-	-	-	-
Subtotal: Demand Management	-	-	81,202,801	-	-	-	-	81,202,801
Total								
Fixed Demand	-	-	-	-	43,437,494	35,742,640	53,077,417	132,257,551
Fixed Commodity	248,487,917	448,127,969	81,202,801	_			159,529,474	937,348,161
Fixed Standby				_	_	121,238,717	65,028,546	186,267,263
Variable Commodity	(1,472,501)	_	_	220,178,726	_	121,200,717	30,046,563	248,752,788
Hydroelectric	(1,472,301)	(636 343)	_	220,110,120	Ī	l -	30,040,303	
	\$ 247.015.416	(636,343)	£ 04.000.004	e 200 470 700	6 40 407 404	£ 4EC 004 057	£ 207.000.001	(636,343)
Fotal Fotals may not foot due to rounding	\$ 247,015,416	\$ 447,491,625	\$ 81,202,801	\$ 220,178,726	\$ 43,437,494	\$ 156,981,357	\$ 307,682,001	\$ 1,503,989,419

Schedule 9. Rates and Charges Summary

Effective January 1st	2014	2015	2016
Tier 1 Supply Rate (\$/AF)	\$148	\$155	\$154
Tier 2 Supply Rate (\$/AF)	\$290	\$290	\$290
System Access Rate (\$/AF)	\$243	\$253	\$257
Water Stewardship Rate (\$/AF)	\$41	\$41	\$41
System Power Rate (\$/AF)	\$161	\$125	\$137
Full Service Untreated Volumetric Cost (\$/AF) Tier 1 Tier 2	\$593 \$735	\$574 \$709	\$589 \$725
Full Service Exchange Cost (\$/AF)	\$445	\$419	\$435
Treatment Surcharge (\$/AF) Full Service Treated Volumetric Cost (\$/AF)	\$297	\$335	\$339
Tier 1	\$890	\$909	\$928
Tier 2	\$1,032	\$1,044	\$1,064
Readiness-to-Serve Charge (\$M)	\$166	\$155	\$148
Capacity Charge (\$/cfs)	\$8,600	\$10,900	\$10,500

2.1 System Access Rate (SAR)

The SAR is a volumetric³ system-wide rate levied on each acre-foot of water that moves through the MWD system. The MWD system includes MWD's right to use SWP facilities for transportation of SWP and non-SWP water. All system users (member agency or third party) pay the SAR to use Metropolitan's conveyance and distribution system. To meet the board stated objective to collect all costs in 2014/15, the SAR would increase to \$253 per acre-foot. The SAR recovers the cost of providing conveyance and distribution capacity to meet average annual demands. Current estimates indicate that the SAR revenue requirement will be about \$447 million in FY 2014/15, or 30 percent of the total revenue requirement.

2.2 Water Stewardship Rate (WSR)

The WSR would remain unchanged at \$41 per acre-foot. The WSR recovers the costs of providing financial incentives for existing and future investments in local resources including conservation and recycled water. These investments or incentive payments are identified as the "demand management" service function in the cost of service process. Demand management costs are classified as 100 percent fixed commodity costs and are estimated to be about \$81 million in FY 2014/15, about 5 percent of the revenue requirement. The WSR is a volumetric rate paid by each acre-foot of water that moves through the Metropolitan system. All system users (member agency or third parties) will pay the same proportional costs for existing and future conservation and recycling investments.

Investments in conservation, recycling, and groundwater recovery decrease the region's overall dependence on imported water supplies from environmentally sensitive areas like the Bay-Delta; increase the overall level of water supply reliability in Southern California; reduce and defer system capacity expansion costs; and create available space to be used to complete water transfers. Because conservation measures and local resource investments reduce the overall level of dependence on the imported water system, more capacity is available in existing facilities for a longer period of time. The space in the system made available by conservation and recycling is open to all system users. Similar to the public benefit charges implemented in the electric and natural gas industries in California after "open access" (customer choice of supplier) was implemented, the regional and statewide benefits of demand management are assessed to all users of the Metropolitan system, regardless of the source of the imported water supply.

The benefits of demand management programs are recognized by section 130.5 of the MWD Act, enacted by S.B. 60 (Stats. 1999, ch. 414), which requires the Metropolitan to "place increased emphasis on sustainable, environmentally sound, and cost-effective water conservation, recycling, and groundwater storage and replenishment measures." Because Metropolitan is mandated under S.B. 60 to fund water supply programs like conservation and recycling, it is appropriate to recover the costs of supporting these programs on all water moved through the system.

2.3 System Power Rate (SPR)

SPR would decrease to \$125 per acre-foot in 2015. The SPR is a volumetric rate that recovers the costs of pumping water to Southern California. The SPR recovers the cost of power for both the SWP and CRA. In FY 2014/15 the revenue requirement for the SPR is estimated to be about \$220 million, about 15 percent of the total revenue requirement.

³ A volumetric rate is a charge applied to the actual amount of water delivered.

2.4 Treatment Surcharge

The treatment surcharge would increase to \$335 per acre-foot to collect all treatment costs in 2014/15. The treatment surcharge is a system-wide volumetric rate set to recover the cost of providing treated water service. The treatment surcharge revenue requirement is expected to be about \$308 million in FY 2014/15, almost 21 percent of the total revenue requirement. The treatment surcharge recovers all costs associated with providing treated water service, including commodity, demand and standby related costs. Significant capital improvements at Metropolitan's five treatment plants, such as the Ozone Retrofit Program at Weymouth, as well as refurbishments and improvement programs at all five treatment plants result in additional capital financing costs being allocated to the treatment surcharge.

2.5 Capacity Charge

The Capacity Charge would increase to \$10,900 per cubic-foot-second of capacity during calendar year 2015. The increase is due to the increase in pay-as-you-go funding of the CIP, and the increase in the fixed demand classification factor. The capacity charge is levied on the maximum summer day demand placed on the distribution system between May 1 and September 30 for a three-calendar year period. The three-year period ending December 31, 2013 is used to levy the capacity charge effective January 1, 2015 through December 31, 2015. Demands measured for the purposes of billing the capacity charge include all firm demand including wheeling service and exchanges.

The capacity charge is intended to pay for the cost of peaking capacity on Metropolitan's distribution system, while providing an incentive for local agencies to decrease their use of the Metropolitan system to meet peak day demands and to shift demands into lower use time periods particularly October through April. Over time, a member agency will benefit from local supply investments and operational strategies that reduce its peak day demand on the system in the form of a lower total capacity charge. The estimated capacity charge to be paid by each member agency in calendar year 2015 is included in Schedule 10.

Schedule 10. Capacity Charge (by member agency)

	(1)	30)	Rate (\$/cfs):		
	C	Calendar Yea	r		\$10,900
					Calendar Year
					2015 Capacity
AGENCY	2011	2012	2013	3-Year Peak	Charge
Anaheim	39.3	38.3	31.3	39.3	\$428,370
Beverly Hills	31.5	32.7	30.8	32.7	\$356,430
Burbank	21.4	20.9	19.7	21.4	\$233,260
Calleguas	210.1	224.0	228.7	228.7	\$2,492,830
Central Basin	79.2	74.5	73.6	79.2	\$863,280
Compton	2.4	2.3	2.9	2.9	\$31,610
Eastern	190.9	237.2	267.4	267.4	\$2,914,660
Foothill	19.0	17.6	18.9	19.0	\$207,100
Fullerton	27.4	24.4	20.0	27.4	\$298,660
Glendale	49.0	41.5	44.9	49.0	\$534,100
Inland Empire	138.0	126.7	153.9	153.9	\$1,677,510
Las Virgenes	43.4	41.9	43.2	43.4	\$473,060
Long Beach	59.9	60.4	66.9	66.9	\$729,210
Los Angeles	329.0	512.9	767.1	767.1	\$8,361,390
MWDOC	390.1	401.1	381.9	401.1	\$4,371,990
Pasadena	50.6	52.1	52.5	52.5	\$572,250
San Diego CWA	760.7	961.5	967.4	967.4	\$10,544,660
San Fernando	1.6	2.8	4.9	4.9	\$53,410
San Marino	1.3	5.3	6.1	6.1	\$66,490
Santa Ana	20.0	19.2	19.6	20.0	\$218,000
Santa Monica	21.1	19.7	22.7	22.7	\$247,430
Three Valleys	122.7	133.0	178.6	178.6	\$1,946,740
Torrance	35.5	36.2	34.1	36.2	\$394,580
Upper San Gabriel	20.4	15.2	16.1	20.4	\$222,360
West Basin	214.6	222.6	230.2	230.2	\$2,509,180
Western MWD	179.3	193.7	198.6	198.6	\$2,164,740
Total	3,058.4	3,517.8	3,882.0	3,937.0	\$42,913,300

2.6 Readiness-to-Serve Charge

The costs of providing standby service, such as emergency storage, are recovered by the RTS. Metropolitan's costs for providing emergency storage capacity within the system are estimated to be about \$71 million in FY 2014/15. In addition, to simplify the rate design by reducing the number of separate charges, the demand and standby related costs identified for the conveyance and aqueduct service function, and standby costs for the distribution function, are also allocated to the RTS. These costs are estimated to be about \$86 million in FY 2014/15. The RTS would decrease to \$155 million in calendar year 2015. The decrease is due to the decrease in the standby classification factor which outweighs the increase in pay-as-you go funding of the CIP.

The RTS is allocated to the member agencies based on each agency's proportional share of a ten-year rolling average of all firm deliveries (including water transfers and exchanges that use Metropolitan system capacity). A ten-year rolling average leads to a relatively stable RTS allocation that

reasonably represents an agency's potential long-term need for standby service under different demand conditions. Member agencies that so choose may have a portion of their total RTS obligation offset by standby charge collections levied by Metropolitan on behalf of the member agency. The estimated RTS for each member agency for calendar year 2015 is shown in Schedule 11.

Schedule 11. Readiness-to-Serve Charge (by member agency)

Water rate \$89.41/acre-foo					
Member Agency	Rolling Ten-Year Average Firm Deliveries (Acre-Feet) FY2003/04 - FY2012/13	RTS Share	12 months @ \$155 million per year (1/15- 12/15)		
Anaheim	22,572	1.30%	\$ 2,018,023		
Beverly Hills	11,524	0.66%	1,030,303		
Burbank	12,642	0.73%	1,130,250		
Calleguas MWD	109,981	6.34%	9,832,939		
Central Basin MWD	56,302	3.25%	5,033,716		
Compton	2,538	0.15%	226,939		
Eastern MWD	97,935	5.65%	8,755,983		
Foothill MWD	10,373	0.60%	927,397		
Fullerton	10,147	0.59%	907,174		
Glendale	20,503	1.18%	1,833,087		
Inland Empire Utilities Agency	60,010	3.46%	5,365,197		
Las Virgenes MWD	22,797	1.31%	2,038,157		
Long Beach	34,315	1.98%	3,067,942		
Los Angeles	289,350	16.69%	25,869,602		
Municipal Water District of Orange County	222,281	12.82%	19,873,182		
Pasadena	21,669	1.25%	1,937,298		
San Diego County Water Authority	393,731	22.71%	35,201,860		
San Fernando	138	0.01%	12,320		
San Marino	1,002	0.06%	89,567		
Santa Ana	13,509	0.78%	1,207,774		
Santa Monica	11,001	0.63%	983,517		
Three Valleys MWD	68,167	3.93%	6,094,516		
Torrance	18,845	1.09%	1,684,843		
Upper San Gabriel Valley MWD	17,081	0.99%	1,527,158		
West Basin MWD	131,114	7.56%	11,722,387		
Western MWD	74,144	4.28%	6,628,867		
MWD Total	1,733,668	100.00%	\$ 155,000,000		

Totals may not foot due to rounding

2.7 Purchase Order

The Purchase Order determines the amount of water that can be purchased at the Tier 1 rate. The existing Amended and Restated Purchase Order agreements presently in effect expire December 31, 2014. The Purchase Order will be addressed in the second half of 2014.

2.8 Tier 2 supply rate

The Tier 2 Supply Rate reflects Metropolitan's cost of purchasing water transfers north of the Delta. The Tier 2 Supply Rate encourages the member agencies and their customers to maintain existing

local supplies and develop cost-effective local supply resources and conservation. The Tier 2 Supply Rate would remain at its current level of \$290 per acre-foot. At an expected average sales level of 1.75 million acre-feet, it is estimated that no acre-feet will be sold at the Tier 2 Supply Rate.

2.9 Tier 1 supply rate

The total revenue requirement for the supply service function is about \$247 million in FY 2014/15. The Tier 1 Supply Rate would be increased to \$155 per acre-foot in 2015. The Tier 1 Supply Rate is simply calculated as the amount of the total supply revenue requirement that is not recovered by the Tier 2 Supply Rate divided by the estimated amount of Tier 1 water sales. At an expected demand level of about 1.75 MAF, it is estimated that Metropolitan will sell 1.57 MAF at the Tier 1 Supply Rate in 2014/15.

The two-tier pricing approach is closely linked to the Purchase Order and a base level of demand. The 2015 Tier 1 Annual Limit for all member agencies will be provided to the Board later in 2014.

3 Sales

Staff estimates of water sales used for developing the rate recommendation were based on current member agency demands and information and an expectation that demands will trend to levels expected under normal weather conditions. Since 1989/90, total sales have averaged about 2.00 MAF per year, ranging from a high of around 2.5 MAF in 1989/90 to a low of about 1.5 MAF in 1997/98. In 2014/15, water sales are projected to be 1.75 MAF. Treated water sales are projected to be 910 TAF in 2014/15 and Exchanges 181 TAF.

4 Proof of Revenue

Based on expected sales of 1.75 MAF the expected revenues would be about \$24.7 million lower than the total revenue requirement, if the rates and charges were in effect the entire test year period. The cost-of-service allocation assuming a full twelve months of revenue is used to allocate costs among the various rate elements, but should not be interpreted as over- or under-collection during a given fiscal year. However, because the recommended rates do not take effect until January 1, 2015, the expected revenues for 2014/15 will be about \$24.9 million lower than the total revenue requirement in 2014/15. The total revenue requirement includes a \$2.1 million increase in the required reserves for the Revenue Remainder Fund. Draws from the Water Stewardship Fund and Treatment Surcharge Stabilization Fund are \$9.5 million and \$4.4 million respectively in 2014/15. Accounting for these adjustments, the required draw from reserves is almost \$9 million in 2014/15.

Schedule 12. FY 2014/15 Proof of Revenue if Rates Effective for Full Test Year (\$ millions)

	Revenues if Rates	Revenue	Difference	% Over (Under)
	Effective July 1st	Requirements	Difference	Collected
Supply	243.2	247.0	(3.8)	-2%
System Access Rate	442.8	447.5	(4.7)	-1%
Water Stewardship Rate	71.8	81.2	(9.5)	-12%
System Power Rate	218.8	220.2	(1.4)	-1%
Treatment Surcharge	304.9	307.7	(2.8)	-1%
Readiness-to-serve Charge	155.0	157.0	(2.0)	-1%
Capacity Charge	42.9	43.4	(0.5)	-1%
Total	1,479.2	1,504.0	(24.7)	-2%

Schedule 13. FY 2014/15 Proof of Revenue if Rates Effective January 1 (\$ millions)

	Revenues if Rates	Revenue	Difference	% Over (Under)
	Effective Jan 1	Requirements	Difference	Collected
Supply	237.1	247.0	(10.0)	-4%
System Access Rate	433.0	447.5	(14.5)	-3%
Water Stewardship Rate	71.8	81.2	(9.5)	-12%
System Power Rate	253.7	220.2	33.6	15%
Treatment Surcharge	285.9	307.7	(21.7)	-7%
Readiness-to-serve Charge	160.5	157.0	3.5	2%
Capacity Charge	37.1	43.4	(6.3)	-15%
Total	1,479.1	1,504.0	(24.9)	-2%

Metropolitan Water District of Southern California

Fiscal Year 2015/16 Cost of Service Option 2

April 2014

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1 Cost of Service

Prior to discussing the specific rates and charges that make up the rate structure, it is important to understand the cost of service process that supports the rates and charges. The purpose of the cost of service process is to: (1) identify which costs should be recovered through rates and charges; (2) organize Metropolitan's costs into service functions; (3) classify service function costs on the basis for which the cost was incurred; and (4) allocate costs to rate elements. The purpose of sorting Metropolitan's costs in a manner that reflects the type of service provided (e.g., supply vs. conveyance), the characteristics of the cost (e.g., fixed or variable) and the reason why the cost was incurred (e.g., to meet peak or average demand) is to create logical cost of service "building blocks". The building blocks can then be arranged to design rates and charges with a reasonable nexus between costs and benefits.

1.1 Cost of Service Process

The general cost of service process involves the four basic steps outlined below.

Step 1 - Development Of Revenue Requirements

In the revenue requirement step, the costs that Metropolitan must recover through rates and charges, after consideration of revenue offsets, are identified. The cash needs approach, an accepted industry practice for government-owned utilities, has historically been used in identifying Metropolitan's revenue requirements and was applied for the purposes of this study. Under the cash needs approach, revenue requirements include operating costs and annual requirements for meeting financed capital items (debt service, funding of replacement and refurbishment from operating revenues, etc.).

Step 2 – Identification Of Service Function Costs

In the functional allocation step, revenue requirements are allocated to different categories based on the operational functions served by each cost. The functional categories are identified in such a way as to allow the development of logical allocation bases. The functional categories used in the cost of service process include:

- Supply
- Conveyance and Aqueduct
- Storage
- Treatment
- Distribution
- Demand Management
- Administrative and General
- Hydroelectric

In order to provide more finite functional allocation, many of these functional categories are subdivided into more detailed sub-functions in the cost of service process. For example, costs for the Supply and Conveyance and Aqueduct functions are further subdivided into the sub-functions State Water Project (SWP), Colorado River Aqueduct (CRA), and Other. Similarly, costs in the Storage function are broken down into the sub-functions Emergency Storage, Drought Carryover Storage, and Regulatory Storage.

Step 3 - Classification Of Costs

In the cost classification step, functionalized costs are separated into categories according to their causes and behavioral characteristics. Proper cost classification is critical in developing a rate structure that recovers costs in a manner consistent with the causes and behaviors of those costs. Under American Water Works Association (AWWA) guidelines, cost classification may be done using either the Base/Extra-Capacity approach or the Commodity/Demand approach. In the simplest sense, these approaches offer alternative means of distinguishing between utility costs incurred to meet average or base demands and costs incurred to meet peak demands. The Commodity/Demand approach was modified for its application to Metropolitan's rate structure by adding a separate cost classification for costs related to providing standby service. Analysis of system operating data indicated that a modified Commodity/Demand approach was most appropriate for developing Metropolitan's cost of service classification bases.

Step 4 - Allocation Of Costs To Rate Design Elements

The allocation of costs to the rate design elements depends on the purpose for which the cost was incurred and the manner in which the member agencies use the Metropolitan system. For example, costs incurred to meet average system demands are typically recovered by dollar per acre-foot rates and are allocated based on the volume of water purchased by each agency. Rates that are levied on the amount or volume of water delivered are commonly referred to as volumetric rates as the customer's costs vary with the volume of water purchased. Costs incurred to meet peak distribution demands (referred to in this report as demand costs) are recovered through a peaking charge (the Capacity Charge) and are allocated to agencies based on their peak summer demand behavior. Costs incurred to provide standby service in the event of an emergency are referred to here as standby costs. Differentiating between costs for average usage and peak usage is just one example of how the cost of service process allows for the design of rates and charges that improves overall customer equity and efficiency. Figure 1 summarizes the cost of service process.

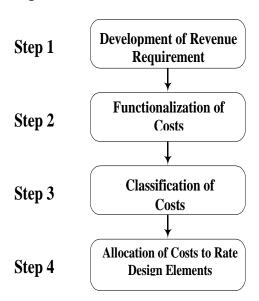


Figure 1. The Cost of Service Process

1.2 Revenue Requirements

The estimated revenue requirements presented in this report are for FY 2015/16. Throughout the report, FY 2015/16 is used as the "test year" to demonstrate the application of the cost of service process. Schedule 1 summarizes the FY 2015/16 revenue requirement by the major budget line items used in Metropolitan's budgeting process. Current estimates indicate Metropolitan's annual expenditures (including capital financing costs, but not construction outlays financed with bond proceeds, if any) will total approximately \$1.642 billion in FY 2015/16.

The rates and charges do not have to cover this entire amount. Metropolitan generates a significant amount of revenue from interest income, hydroelectric power sales and miscellaneous income. These internally generated revenues are referred to as revenue offsets and are expected to generate about \$58 million in FY 2015/16. It is expected that Metropolitan will also generate about \$92 million in ad valorem property tax revenues (assuming that ad valorem tax rates are maintained at 0.0035% of assessed valuation). Property tax revenues are used to pay for a portion of Metropolitan's general obligation bond debt service, a portion of Metropolitan's obligation to pay for debt service on bonds issued to fund the State Water Project (SWP), and other SWP costs. The total revenue offsets for FY 2015/16 are estimated to be around \$150 million. Therefore, the revenue required from rates and charges is the difference between the total costs and the revenue offsets, or \$1.493 billion. Given an effective date of January 1, 2016, the rates and charges recommended in this report, combined with rates and charges effective through December 31, 2015 will generate a total of \$1.484 billion in 2015/16.

All of Metropolitan's costs fall under the broad categories of Departmental Costs or General District Requirements. Departmental Costs include budgeted items identified with specific organizational groups. General District Requirements consist of requirements associated with the Colorado River

Aqueduct (CRA), SWP, the capital financing costs associated with the Capital Investment Plan (CIP), and Water Management Programs. General District Requirements also include reserve fund transfers required by bond covenants and Metropolitan's Administrative Code.

When considered in total, General District Requirements make up approximately 70 percent of the absolute value of the allocated costs. The largest component of the revenue requirement relates to the capital financing program at \$524 million, which makes up approximately 29 percent of Metropolitan's FY 2015/16 revenue requirements. Capital financing costs include pay-as-you-go funding of the CIP at \$200 million. Metropolitan's SWP costs is the second largest component of the revenue requirement at \$515 million, constituting approximately 29 percent of the revenue requirement. Metropolitan's SWP contract requires Metropolitan to pay its allocated share of the capital, minimum operations, maintenance, power and replacement costs incurred to develop and convey its water supply entitlement, irrespective of the quantity of water Metropolitan takes delivery of in any given year. Departmental O&M costs at \$391 million make up 22 percent of the total revenue requirement in FY 2015/16. Water System Operations is the largest single component of the Departmental Costs and accounts for 12 percent of the revenue requirements. Water System Operations responsibilities include operating and maintaining Metropolitan's pumping, storage, treatment, and hydroelectric facilities, as well as the CRA and other conveyance and supply facilities.

Schedule 1. Revenue Requirements (by budget line item)

	Fiscal Year Ending	% of Revenue
	2016	Requirements (1)
Departmental Operations & Maintenance		
Office of the General Manager & Human Resources	\$ 25,768,710	1.4%
External Affairs	17,188,600	1.0%
Water System Operations	215,676,523	3 12.0%
Chief Financial Officer	9,187,432	2 0.5%
Business Technology & Engineering Services	84,984,360	0 4.7%
Real Property Development & Mgmt	5,289,803	0.3%
Water Resource Management	16,340,75	5 0.9%
Ethics Department	990,943	0.1%
General Counsel	12,598,62	1 0.7%
Audit Department	2,925,708	0.2%
Total	390,951,46	6 21.8%
General District Requirements		
State Water Project	515,004,362	2 28.7%
Colorado River Áqueduct Power	36,503,152	2 2.0%
Supply Programs	66,451,886	3.7%
Demand Management	61,654,768	3.4%
Capital Financing Program	524,707,370	29.3%
Operating Equipment and Leases	26,634,780	1.5%
Increase (Decrease) in Required Reserves	20,300,000	1.1%
Total	1,251,256,317	7 69.8%
Revenue Offsets	(149,525,98	8.3%
Net Revenue Requirements	\$ 1,492,681,803	3 100.0%

⁽¹⁾ Given as a percentage of the absolute values of total dollars allocated. Totals may not foot due to rounding

1.3 Service Function Costs

Several major service functions result in the delivery of water to Metropolitan's member agencies. These include the supply itself, the conveyance capacity and energy used to move the supply, storage of water, distribution of supplies within Metropolitan's system, and treatment of these supplies. Metropolitan's rate structure recovers the majority of the cost of providing these functions through rates and charges.

The functional categories developed for Metropolitan's cost of service process are consistent with the AWWA rate setting guidelines, a standard chart of accounts for utilities developed by the National Association of Regulatory Utility Commissioners (NARUC), and the National Council of Governmental Accounting. Because all water utilities are not identical, the rate structure reflects Metropolitan's unique physical, financial, and institutional characteristics, as permitted under the AWWA guidelines.

A key goal of functional allocation is to maximize the degree to which rates and charges reflect the costs of providing different types of service. For functional allocation to be of maximum benefit, two criteria must be kept in mind when establishing functional categories.

- The categories should correlate charges for different types of service with the costs of providing those different types of service; and
- Each function should include reasonable allocation bases by which costs may be allocated.

Each of the functions developed for the cost of service process is described below.

- Supply. This function includes costs for those SWP and CRA facilities and programs that relate to maintaining and developing supplies to meet the member agencies' demands. For example, Metropolitan's supply related costs include investments in the Conservation Agreement with the Imperial Irrigation District and the Palo Verde Irrigation District (PVID) Program from the Colorado River supply programs. The SWP programs include transfer programs such as Kern Delta Program, Semitropic Water Storage Program, Yuba Accord Program, and the Arvin-Edison Water Storage Program. Costs for in-basin programs within Metropolitan's service area, such as Conjunctive Use Programs are also included.
- Conveyance and Aqueduct. This function includes the capital, operations, maintenance, and overhead costs for SWP and CRA facilities that convey water through Metropolitan's internal distribution system. Variable power costs for the SWP and CRA are also considered to be Conveyance and Aqueduct costs but are separately reported under a "power" sub-function. Conveyance and Aqueduct facilities can be distinguished from Metropolitan's other facilities primarily by the fact that they do not typically include direct connections to the member agencies. For purposes of this study, the Inland Feeder Project functions as an extension of the SWP East Branch and is therefore considered a Conveyance and Aqueduct facility as well.
- Storage. Storage costs include the capital financing, operating, maintenance, and overhead costs for Diamond Valley Lake, Lake Mathews, Lake Skinner, and five smaller regulatory reservoirs within the distribution system. Metropolitan's larger storage facilities are operated to provide: (1) emergency storage in the event of an earthquake or similar system outage; (2) drought storage that produces additional supplies during times of shortage; and (3) regulatory storage to balance system demands and supplies and provide for operating

flexibility. To reasonably allocate the costs of storage capacity among member agencies, the storage service function is categorized into sub-functions of emergency, drought, and regulatory storage.

- *Treatment*. This function includes capital financing, operating, maintenance, and overhead costs for Metropolitan's five treatment plants and is considered separately from other costs so that treated water service may be priced separately.
- Distribution. This function includes capital financing, operating, maintenance, and overhead
 costs for the "in-basin" feeders, canals, pipelines, laterals, and other appurtenant works. The
 "in-basin" facilities are distinguished from Conveyance and Aqueduct facilities at the point of
 connection to the SWP, Lake Mathews, and other major turnouts along the CRA facilities.
- *Demand Management*. A separate demand management service function has been used to clearly identify the cost of Metropolitan's investments in local resources like conservation, recycling, and desalination.
- Administrative and General (A&G). These costs occur in each of the Groups' departmental budgets and reflect overhead costs that cannot be directly functionalized. The cost-of-service process allocates A&G costs to the service functions based on the labor costs of non-A&G dollars allocated to each function.
- *Hydroelectric*. Hydroelectric costs include the capital financing, operating, maintenance, and overhead costs incurred to operate the 16 small hydroelectric plants located throughout the water distribution system.

1.3.1 Functional Allocation Bases

The functional allocation bases are used to allocate costs to the various service functions. The primary functional allocation bases used in the cost-of-service process are listed below.

- Direct assignment
- Net Book Value plus Work-In-Progress
- Prorating in proportion to other allocations
- Manager analysis
- Prior year results

Schedule 2 summarizes the amounts of total cost allocated using each of the above types of allocation bases.

Schedule 2. Summary of Functional Allocations by Type of Allocation Basis

		Estimated for	% of Allocated
Primary Functional Allocation Bases		FY 2016	Dollars
Direct Assignment	\$	955,842,911	53.3%
Net Book Value/Work in Progress		570,851,933	31.9%
Prorating		87,548,935	4.9%
Manager Analysis		35,315,288	2.0%
Prior-Year Results		75,722,811	4.2%
Other	\$	66,451,886	3.7%
Total Dollars Allocated	\$	1,791,733,765	100.0%
Portion of Above Allocations Relating to:			
Revenue Requirements before Offsets		1,642,207,784	
Revenue Offsets		149,525,981	
Total Dollars Allocated	\$	1,791,733,765	

Each of the primary allocation bases is discussed in detail in the remainder of this section. Discussion of each allocation basis includes examples of costs allocated using that particular basis.

(a) Direct assignment

Direct assignment makes use of a clear and direct connection between a revenue requirement and the function being served by that revenue requirement. Directly assigned costs typically include: Costs associated with specific treatment plants, purely administrative costs, and certain distribution and conveyance departmental costs. Examples of costs that are directly assigned to specific functional categories are given below.

- * Water System Operations Group departmental costs for treatment plants are directly assigned to treatment.
- * Transmission charges for SWP are directly assigned to conveyance.

(b) Net Book Value Plus Work-In-Progress

Capital financing costs, including debt service and funding replacements and refurbishments from operating revenues, comprise about 30 percent of Metropolitan's annual revenue requirements. One approach would be to allocate payments on each debt issue in direct proportion to specific project expenditures made using bond proceeds. But, this approach would result in a high degree of volatility in relative capital cost allocations from year to year. The approach used in this analysis is one widely used in water industry cost of service studies. Capital and debt-related costs (including repair and replacement costs paid from current revenues) are allocated on the basis of the relative net book values of fixed assets plus work in progress for assets under construction within each functional category. This approach produces capital cost allocations that are consistent with the functional distribution of assets. Also, since the allocation basis is tied to fixed asset records rather than debt payment records, the resulting allocations are more reflective of the true useful lives of assets. Use of net book values as an allocation basis provides an improved matching of functional costs with asset lives. A listing of fixed asset net book values summarized by asset function is shown in Schedule 3.

Schedule 3. Net Book Value and Work in Progress Allocation Base

		NBV for	% of Total		
Functional Categories		FY 2016	NBV		
Source of Supply	\$	30,274,044	0.4%		
Conveyance & Aqueduct		1,809,704,101	20.9%		
Storage		2,140,326,295	24.7%		
Treatment		2,752,343,054	31.8%		
Distribution		1,455,183,855	16.8%		
Administrative & General		332,149,508	3.8%		
Hydroelectric		129,745,901	1.5%		
Total Fixed Assets Net Book Value	\$	8,649,726,758	100.0%		

In most instances, the cost-of-service process uses net book value *plus* work-in-progress to develop allocation bases for debt and capital costs.

Examples of revenue requirements allocated using these net book value and work-in-progress allocations are shown below.

- * Revenue Bond Debt Service: allocated using Net Book Value plus Work In Progress.
- * Annual deposit of operating revenue to replacement and refurbishment fund: allocated using Net Book Value plus Work In Progress.

To calculate the relative percentage of fixed assets in each functional category, Metropolitan staff conducted a detailed analysis of historical accounting records and built a database of fixed asset accounts that contains records for all facilities currently in service and under construction. Each facility was sorted into the major service function that best represented the facilities primary purpose and was then further categorized into the appropriate sub-functions described earlier.

(c) Prorating in proportion to other allocations

Utility cost of service studies frequently contain line items for which it would be difficult to identify an allocation basis specific to that line item. In these cases, the most logical allocation basis is often a prorata blend of allocation results calculated for other revenue requirements in the same departmental group, or general category. Reasonable prorata allocations are based on a logical nexus between a cost and the purpose which it serves. For example: Human Resources Section costs are allocated using all labor costs, since Human Resources spends its time and resources attending to the labor force.

(d) Manager analyses

The functional interrelationships of some organizational units are so complex and/or dynamic that reliable allocation bases can only be developed with extensive input from the organization's

managers. In these cases, managers use their firsthand knowledge of the organization's internal operations to generate a functional analysis of departmental costs. For example, Fleet Services Unit costs are allocated to treatment, storage, conveyance and distribution based on vehicle count by location.

(e) Prior year results

If available, accounting data for the prior fiscal year by appropriation are used to functionalize Departmental O&M costs for several units or sections. Many of the appropriations parallel the service functions used in the cost of service. For example, Conveyance and Distribution Section costs are allocated to distribution, hydroelectric, and conveyance functions based on the prior year accounting data by appropriation.

A summary of the functional allocation results is shown in Schedules 4 and 5. Schedule 4 provides a breakdown of the revenue requirement for FY 2015/16 into the major service functions and subfunctions prior to the redistribution of administrative and general costs. Schedule 5 serves as a cross-reference summarizing how the budget line items are distributed among the service functions. The largest functional component of Metropolitan's revenue requirement is the Conveyance and Aqueduct function, which constitutes approximately 37 percent of the allocated revenue requirement.

Schedule 4. Revenue Requirement (by service function)

Schedule 4. Revenue Requirement (I	Fiscal Year Ending	% of Allocated		
Functional Categories	2016	Dollars (1)		
Source of Supply		()		
CRA	\$ 49,575,433	3.3%		
SWP	96,955,478	6.5%		
Other Supply	11,549,652	0.8%		
Total	158,080,563	10.5%		
Conveyance & Aqueduct				
CRA				
CRA Power (net of sales)	48,857,741	3.3%		
CRA All Other	52,080,163	3.5%		
SWP				
SWP Power	193,118,636	12.9%		
SWP All Other	182,217,774	12.1%		
Other Conveyance & Aqueduct	87,325,182	5.8%		
Total	563,599,496	37.5%		
Storage				
Storage Costs Other Than Power				
Emergency	67,282,079	4.5%		
Drought	56,490,770	3.8%		
Regulatory	16,934,890	1.1%		
Wadsworth plant pumping/generation	(1,520,282)	0.1%		
Total	139,187,457	9.5%		
Treatment				
Jensen	60,100,094	4.0%		
Weymouth	62,617,040	4.2%		
Diemer	58,833,160	3.9%		
Mills	30,538,485	2.0%		
Skinner	65,594,211	4.4%		
Total	277,682,991	18.5%		
Distribution	155,425,021	10.3%		
Demand Management	71,686,825	4.8%		
Hydroelectric	(3,212,856)	0.2%		
Administrative & General	130,232,305	8.7%		
Total Functional Allocations:	\$ 1,492,681,803	100.0%		

⁽¹⁾ Given as a percentage of the absolute values of total dollars allocated.

Totals may not foot due to rounding

Schedule 5. Service Function Revenue Requirements (by budget line item)

Fiscal Year Ending	Source of	Conveyance &		Water			Demand	Hydro	Administrative	Total \$
2016	Supply	Aqueduct	Storage	Quality	Treatment	Distribution	Management	Electric	& General	Allocated
Departmental Operations & Maintenance										
Office of the General Manager & Human Resources	\$ 1,203,318	\$ 8,964,397	\$ 792,987	\$ -	\$ 4,419,717	\$ 3,027,311	\$ 370,259	\$ 293,646	\$ 6,697,083	\$ 25,768,716
External Affairs	-	-	-	-	-	-	2,897,383	-	14,291,223	17,188,606
Water System Operations	12,546,789	38,317,628	3,528,311	-	97,792,705	57,158,424	8,160	5,370,823	953,683	215,676,523
Chief Financial Officer	-	-	-	-	-	-	-	-	9,187,432	9,187,432
Business Technology & Engineering Services	2,496,064	10,644,224	8,988,988	-	18,315,713	11,055,946	735,770	1,032,911	31,714,743	84,984,360
Real Property Development & Mgmt	-	-	5,289,803	-	-	-	-	-	-	5,289,803
Water Resource Management	9,380,797	-	-	-	128,775	1,152,505	5,485,083	-	193,594	16,340,755
Ethics Department	-	-	-	-	-	-	-	-	990,943	990,943
General Counsel	-	-	-	-	-	-	-	-	12,598,621	12,598,621
Audit Department	-	-	-	-	-	-	-	-	2,925,708	2,925,708
Total Departmental O&M	25,626,969	57,926,248	18,600,089	-	120,656,910	72,394,186	9,496,655	6,697,379	79,553,028	390,951,466
General District Requirements										
State Water Project	78,539,665	436,464,698	-	-	-	-	-	-	-	515,004,362
Colorado River Aqueduct Power	-	36,503,152	-	-	-	-	-	-	-	36,503,152
Supply Programs	66,451,886	-	-	-	-	-	-	-	-	66,451,886
Demand Management	-	-	-	-	-	-	61,654,768	-	-	61,654,768
Capital Financing Program	1,754,848	104,900,282	124,064,940	-	166,961,885	100,251,448	-	7,520,777	19,253,190	524,707,370
Other Operating Costs	620,797	1,264,620	409,105	-	2,280,150	1,561,802	1,741,018	151,493	18,605,795	26,634,780
Increase (Decrease) in Required Reserves	-	•	-		-	-	-	-	20,300,000	20,300,000
Total General District Requirements	147,367,196	579,132,751	124,474,045	-	169,242,035	101,813,250	63,395,786	7,672,270	58,158,985	1,251,256,317
Revenue Offsets	(14,913,602)	(73,459,503)	(3,886,678)	-	(12,215,955)	(18,782,415)	(1,205,615)	(17,582,506)	(7,479,708)	(149,525,981)
Net Revenue Requirements	\$ 158,080,563	\$ 563,599,496	\$ 139,187,457	\$ -	\$ 277,682,991	\$ 155,425,021	\$ 71,686,825	\$ (3,212,856)	\$ 130,232,305	\$ 1,492,681,803

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1.4 Classified Costs

In the cost classification step, functionalized costs are further categorized based on the causes and behavioral characteristics of these costs. An important part of the classification process is identifying which costs are incurred to meet average demands vs. peak demands and which costs are incurred to provide standby service. As with the functional allocation process, the proposed classification process is consistent with AWWA guidelines, but has been tailored to meet Metropolitan's specific operational structure and service environment.

Two methods are discussed in the AWWA M1 Manual, Principles of Water Rates, Fees and Charges. These two methods are the Commodity/Demand method and the Base/Extra Capacity method.

In the simplest sense, these approaches offer alternative means of distinguishing between utility costs incurred to meet average or base demands and costs incurred to meet peak demands. The Commodity/Demand method allocates costs that vary with the amount of water produced to the commodity category with all other costs associated with water production allocated to the demand category. In the Base/Extra Capacity method, costs related to average demand conditions are allocated to the base category, and capacity costs associated with meeting above average demand conditions are allocated to the extra capacity category.

The Commodity/Demand approach was modified for its application to Metropolitan's rate structure by adding a separate cost classification for costs related to providing standby service. Analysis of system operating data indicated that a modified Commodity/Demand approach was most appropriate for developing Metropolitan's cost of service classification bases.

Classification categories used in the analysis include:

- Fixed demand costs
- Fixed commodity costs
- Fixed standby costs
- Variable commodity costs
- Hydroelectric costs

Demand costs are incurred to meet peak demands. Only the direct capital financing costs were included in the demand classification category. A portion of capital financing costs was included in the demand cost category because in order to meet peak demands additional physical capacity is designed into the system and, therefore, additional capital costs are incurred. Commodity costs are generally costs that tend to vary with the amount of water produced. Variable commodity costs include costs of chemicals, most power costs, and other cost components that increase or decrease in relation to the volume of water supplied. Fixed commodity costs include fixed operations and maintenance and capital financing costs that are not related to accommodating peak demands or standby service.

Standby service costs relate to Metropolitan's role in ensuring system reliability during emergencies such as an earthquake or an outage of a major facility like the Colorado River Aqueduct. The standby costs identified include the emergency storage capacity within the system, and the standby capacity within the conveyance and distribution systems.

An additional component used in Metropolitan's cost classification process is the hydroelectric component. While not a part of most water utilities' cost classification procedures, the hydroelectric classification component is necessary to segregate revenue requirements carried from the hydroelectric function established in the functional allocation process. Hydroelectric revenue requirements are later embedded in the distribution function. Any net revenues generated by the hydroelectric operations offset the distribution costs and reduce the System Access Rate. All users of the distribution system benefit proportionately from the revenue offset provided by the sale of hydroelectric energy.

Schedule 6 provides the classification percentages used to distribute the service function costs into demand, commodity and standby service classification categories. All of the supply costs are classified as fixed commodity costs. Because these particular supply costs have been incurred to provide an amount of annual reliable system yield and not to provide peak demand delivery capability or standby service, they are reasonably treated as fixed commodity costs.

Costs for the Conveyance and Aqueduct (C&A) service function are classified into demand, commodity, and standby categories. Because the capital costs for C&A were incurred to meet all three classification categories, an analysis of C&A capacity usage for the test year was used to determine that 54 percent of the available conveyance capacity varies with the quantity of water produced. A system peak factor¹ of 1.4 was applied to the annual usage to determine that 24 percent of available capacity is used to meet peak monthly deliveries to the member agencies. The remaining portion of C&A, around 22 percent, is used for standby. The same classification percentages are applied to the CRA, SWP, and Other (Inland Feeder) Conveyance and Aqueduct sub-functions. The classification shares reflect the system average use of conveyance capacity and not the usage of individual facilities. All of the Conveyance and Aqueduct energy costs for pumping water to Southern California are classified as variable commodity costs and, therefore, are not shown in Schedule 6 because they carry through the classification step.

Storage service function costs for emergency, drought and regulatory storage are also distributed to the classification categories based on the type of service provided. Emergency storage costs are classified as 100 percent standby related. Emergency storage is a prime example of a cost Metropolitan incurs to ensure the reliability of deliveries to the member agencies. In effect, through the emergency storage capacity in the system, Metropolitan is "standing by" to provide service in the event of a catastrophe such as a major earthquake that disrupts regional conveyance capacity for an extended period of time. Drought carryover storage serves to provide reliable supplies by carrying over surplus supplies from periods of above normal precipitation and snow pack to drought periods when supplies decrease. Drought storage creates supply and is one component of the portfolio of resources that result in a reliable amount of annual system supplies. As a result, drought storage is classified as a fixed commodity cost, in the same manner as Metropolitan's supply costs. Regulatory storage within the Metropolitan system provides operational flexibility in meeting peak demands and flow requirements, essentially increasing the physical distribution capacity. Therefore, regulatory storage is classified in the same manner as distribution costs.

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¹ Peak monthly deliveries to the member agencies average about 44 percent more than the average monthly deliveries.

Distribution service function costs were classified as fixed commodity by using projected sales data for the test year. During this period, 44 percent of the system distribution capacity varies with the quantity of water produced. Distribution service function costs were classified as fixed demand by using three years of recorded non-coincident peaks. The difference between the three-year average non-coincident peak and the commodity flows divided by the system capacity, or 39 percent of the distribution capacity, was used to meet peak day demands. Although the Metropolitan distribution system has a great deal of operational flexibility, the total amount of distribution capacity was limited to the historical peak non-coincident² 24-hour daily flow of all the member agencies. The remaining 17 percent of distribution capacity is associated with standby service.

Treatment service function costs were also classified as fixed commodity by using projected treated deliveries to the member agencies for the test year. Treatment fixed demand percentage calculation uses system non-coincident peak factor applied to the test year usage; the remaining capacity is associated with standby service. Total treated water capacity of 4,204 cfs, the total design capacity of all the treatment plants, was used in the calculation. Administrative and general costs have been allocated to the classification categories by service function based on the ratio of classified non-A&G service function costs to total non-A&G service function costs.

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² The term "non-coincident" means that the peak day flow for each agency may or may not coincide with the peak day system flow. Both non-coincident and coincident approaches to measuring peak demands are used in rate design approaches. A non-coincident approach is used in the rate design to capture the different operating characteristics of the member agencies (e.g., the distribution system is designed to meet peak demands in different load areas within the System that have non-coincident demands due to each member agencies unique operating characteristics).

Schedule 6. Classification Percentages

	Classification Percentages				
	Fixed	Fixed	Fixed	Total %	
Function	Commodity	Demand	Standby	Classified	Comments
Source of Supply					
Colorado River Aqueduct	100%	0%	0%	100%	Supply costs classified as fixed commodity
State Water Project	100%	0%	0%	100%	Supply costs classified as fixed commodity
Conveyance & Aqueduct					
Colorado River Aqueduct	54%	24%	22%	100%	Demand percentage represents amount of system conveyance capacity used to meet peak demands. Commodity percentage represents amount of capacity that is a function of the amount of water delivered. Standby percentage is the remainding conveyance capacity. SWP, CRA, and Other are treated the same due to the use of a uniform system-wide System Access Rate.
State Water Project	54%	24%	22%	100%	
Other	54%	24%	22%	100%	
Storage					
Emergency	0%	0%	100%	100%	Classifies as Standby (recovered by RTS)
Drought	100%	0%	0%	100%	Classified as fixed commodity (recovered by Supply Rates)
Regulatory	44%	39%	17%	100%	Classified the same way as distribution.
Treatment	30%	30%	40%	100%	Demand percentage represents amount of system treatment capacity used to meet peak demands. Commodity percentage represents amount of capacity that is a function of the amount of treated water delivered. Standby percentage is the remaining treatment capacity. The same classification is applied to all five treatment plants due to the use of a uniform system-wide Treatment Surcharge.
Distribution	44%	39%	17%	100%	Demand percentage represents amount of system distribution capacity used to meet peak demands. Commodity percentage represents amount of capacity that is a function of the amount of water delivered. Standby percentage is the remaining distribution capacity. The same classification i applied to all distribution facilities due to the use of a uniform system-wide System Access Rate.

A summary of cost classification results is shown in Schedule 7. The classification of the service function costs results in about 8 percent, or \$129 million of the total revenue requirements, being allocated to the demand classification category. This amount represents a reasonable estimate of the annual fixed capital financing costs incurred to meet peak demands (plus the allocated administrative and general costs). A portion of Metropolitan's property tax revenue is allocated to C&A fixed demand costs and is used to pay for the general obligation bond debt service allocated to the C&A costs, and other SWP costs. This revenue offsets the amount that needs to be recovered through rates.

Schedule 7. Service Function Revenue Requirements (by classification category)

Fiscal year ending 2016		Fixed	Fixed	Fixed	Variable	Lludraalaatria	Total
Functional categories (by sub-Fuction)	D	emand	Commodity	Standby	Commodity	Hydroelectric	Classified
Source of Supply							
CRA	\$	- 9	\$ 55,791,153	\$ - ;	\$ -	\$ -	\$ 55,791,153
SWP		-	109,111,663	-	-	-	109,111,663
Other Supply		-	12,997,737	-	-	-	12,997,737
Subtotal: Source of Supply		-	177,900,553	-	-	-	177,900,553
Conveyance & Aqueduct							
CRA							
CRA Power		-	14,828,297	-	37,086,408	-	51,914,705
CRA All Other		3,401,553	51,553,290	3,193,839	-	-	58,148,682
SWP							
SWP Power		-	-	-	200,722,567	-	200,722,567
SWP All Other		11,680,500	180,832,482	10,967,237	-	-	203,480,219
Other Conveyance & Aqueduct		18,851,062	57,612,241	19,151,556	-	-	95,614,858
Subtotal: Conveyance & Aqueduct	;	33,933,115	304,826,310	33,312,632	237,808,975	-	609,881,031
Storage							
Storage Costs Other Than Power							
Emergency		-	9,907,404	61,453,531	-	-	71,360,935
Drought		-	63,573,529	-	-	-	63,573,529
Regulatory		6,193,449	9,567,940	2,679,297	-	-	18,440,686
Storage Power		-	-	-	(1,580,142)	-	(1,580,142
Subtotal: Storage		6,193,449	83,048,873	64,132,828	(1,580,142)	-	151,795,008
Water Quality							
CRA		-	-	-	-	-	-
SWP		-	-	-	-	-	-
Other		-	-	-	-	-	-
Subtotal: Water Quality		-	-	-	-	-	-
Treatment		49,842,505	158,318,283	62,604,898	31,266,608	-	302,032,294
Distribution	;	34,773,794	121,628,131	15,043,205	-	-	171,445,130
Demand Management		-	80,674,851	-	-	-	80,674,85
Hydroelectric		-	-	-	-	(1,047,063)	
Total Costs Classified	\$ 1:	24,742,863	926,397,000	\$ 175,093,562	\$ 267,495,441	\$ (1,047,063)	\$ 1,492,681,803

About 62 percent of the revenue requirement (\$926 million) is classified as fixed commodity. These fixed capital and operating costs are incurred by Metropolitan to meet annual average service needs and are typically recovered by a combination of fixed charges and volumetric rates. Fixed capital costs classified to the Standby category total about \$175 million and account for about 12 percent of the revenue requirements. Standby service costs are commonly recovered by a fixed charge allocated on a reasonable representation of a customer's need for standby service. The variable commodity costs for power on the conveyance and aqueduct systems, and power, chemicals and solids handling at the treatment plants change with the amount of water delivered to the member agencies. These costs are classified as variable commodity costs, total about \$267 million, and account for about 18 percent of the total revenue requirement. Because of the variable nature of these costs, it is appropriate to recover them through volumetric rates.

2 Rates and Charges

Schedule 8 provides a cross-reference between the classified service function costs and their allocation to the rate design elements. The specifics of each rate design element are discussed in detail in the following section. Schedule 9 summarizes the rates and charges that would be effective on January 1, 2016 using the assumptions and methodology of this report. Average costs by member agency will vary depending upon an agency's RTS allocation, capacity charge and relative proportions of treated and untreated Tier 1 and Tier 2 purchases.

Schedule 8. Classified Service Function Revenue Requirements (by rate design element)

Fiscal year ending 2016				Rate Design Eleme	ents			
Service Function by Classification Category	Supply Rates	System Access Rate	Water Stewardship Rate	System Power Rate	Capacity Charge	Readiness-to- Serve Charge	Treatment Surcharge	Total Costs Allocated
Supply								
Fixed Demand	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Commodity	177,900,553	-	-	-	-	-	-	177,900,55
Fixed Standby	-	-	-	-	-	-	-	-
Variable Commodity	-	-	-	-	-	-	-	-
Hydroelectric	-	-	-	-	-	-	-	-
Subtotal: Supply	177,900,553	-	-	-	-	-	-	177,900,55
Conveyance and Aqueduct								
Fixed Demand	_	-	-	-	_	33,933,115	_	33,933,11
Fixed Commodity	_	304,826,310	_	_	_	_	_	304,826,31
Fixed Standby	_		_	_	_	33,312,632	_	33,312,63
Variable Commodity	_	_	_	237,808,975	_	55,512,552	_	237,808,97
Hydroelectric	_	_	_	257,000,575	_	l _	_	201,000,01
Subtotal: Conveyance and Aqueduct	-	304,826,310	-	237,808,975	-	67,245,747	-	609,881,03
Storage								
Fixed Demand	_	_	-	_	6,193,449	_	_	6,193,44
Fixed Commodity	63,573,529	19,475,344	_	_		_	_	83,048,87
Fixed Standby	00,070,023	13,473,344		_	_	64,132,828	_	64,132,82
Variable Commodity	(1,580,142)		_		1	04,132,020		(1,580,14
Hydroelectric	(1,360,142)	_	_	_	_	-		(1,500,14
Subtotal: Storage	61,993,387	19,475,344	-	-	6,193,449	64,132,828	-	151,795,00
Treatment								
Fixed Demand				_	_	_	49,842,505	49,842,50
Fixed Commodity		-	_	-	_			
	-	-	-	-	-	-	158,318,283	158,318,28
Fixed Standby	-	-	-	-	-	-	62,604,898	62,604,89
Variable Commodity	-	-	-	-	-	-	31,266,608	31,266,60
Hydroelectric Subtotal: Treatment		-	-	-	-	-	302,032,294	302,032,29
District of the								
Distribution		1				1		
Fixed Demand	-	404.005 :::	· -	-	34,773,794	-	-	34,773,79
Fixed Commodity	-	121,628,131	-	-	-	· ·	-	121,628,13
Fixed Standby	-	-	-	-	-	15,043,205	-	15,043,20
Variable Commodity	-	-	-	-	-	-	-	-
Hydroelectric	-	(1,047,063)	-	-	-	-	-	(1,047,06
Subtotal: Distribution	-	120,581,068	-	-	34,773,794	15,043,205	-	170,398,06
Demand Management								
Fixed Demand	-	-	-	-	-	-	-	-
Fixed Commodity	-	-	80,674,851	-	-	-	-	80,674,85
Fixed Standby	-	-	-	-	-	-	-	-
Variable Commodity	-	-	-	-	-	-	-	-
Hydroelectric	-	-	-	-	-		-	-
Subtotal: Demand Management	-	-	80,674,851	-	-	-	-	80,674,85
Total								
Fixed Demand	-	-	-	-	40,967,243	33,933,115	49,842,505	124,742,86
Fixed Commodity	241,474,082	445,929,785	80,674,851	-	-	-	158,318,283	926,397,00
Fixed Standby	-	-	-	-	-	112,488,664	62,604,898	175,093,56
Variable Commodity	(1,580,142)	-	-	237,808,975	_	_	31,266,608	267,495,4
Hydroelectric	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(1,047,063)	l -		_	_		(1,047,06
Total	\$ 239,893,940		\$ 80,674,851	\$ 237,808,975	\$ 40,967,243	\$ 146,421,779	\$ 302,032,294	

Schedule 9. Rates and Charges Summary

Effective January 1st	•	2015	2016
Tier 1 Supply Rate (\$/AF)	\$148	\$155	\$154
Tier 2 Supply Rate (\$/AF)	\$290	\$290	\$290
System Access Rate (\$/AF)	\$243	\$253	\$257
Water Stewardship Rate (\$/AF)	\$41	\$41	\$41
System Power Rate (\$/AF)	\$161	\$125	\$137
Full Service Untreated Volumetric Cost (\$/AF) Tier 1 Tier 2	\$593 \$735	\$574 \$709	\$589 \$725
Full Service Exchange Cost (\$/AF)	\$445	\$419	\$435
Treatment Surcharge (\$/AF) Full Service Treated Volumetric Cost (\$/AF)	\$297	\$335	\$339
Tier 1 Tier 2	\$890 \$1,032	\$909 \$1,044	\$928 \$1,064
Readiness-to-Serve Charge (\$M)	\$166	\$155	\$148
Capacity Charge (\$/cfs)	\$8,600	\$10,900	\$10,500

2.1 System Access Rate (SAR)

The SAR is a volumetric³ system-wide rate levied on each acre-foot of water that moves through the MWD system. The MWD system includes MWD's right to use SWP facilities for transportation of SWP and non-SWP water. All system users (member agency or third party) pay the SAR to use Metropolitan's conveyance and distribution system. To meet the board stated objective to collect all costs in 2015/16, the SAR would increase to \$257 per acre-foot. The SAR recovers the cost of providing conveyance and distribution capacity to meet average annual demands. Current estimates indicate that the SAR revenue requirement will be about \$445 million in FY 2015/16, or 30 percent of the total revenue requirement.

³ A volumetric rate is a charge applied to the actual amount of water delivered.

2.2 Water Stewardship Rate (WSR)

The WSR would remain unchanged at \$41 per acre-foot. The WSR recovers the costs of providing financial incentives for existing and future investments in local resources including conservation and recycled water. These investments or incentive payments are identified as the "demand management" service function in the cost of service process. Demand management costs are classified as 100 percent fixed commodity costs and are estimated to be about \$81 million in FY 2015/16, about 5 percent of the revenue requirement. The WSR is a volumetric rate paid by each acre-foot of water that moves through the Metropolitan system. All system users (member agency or third parties) will pay the same proportional costs for existing and future conservation and recycling investments.

Investments in conservation, recycling, and groundwater recovery decrease the region's overall dependence on imported water supplies from environmentally sensitive areas like the Bay-Delta; increase the overall level of water supply reliability in Southern California; reduce and defer system capacity expansion costs; and create available space to be used to complete water transfers. Because conservation measures and local resource investments reduce the overall level of dependence on the imported water system, more capacity is available in existing facilities for a longer period of time. The space in the system made available by conservation and recycling is open to all system users. Similar to the public benefit charges implemented in the electric and natural gas industries in California after "open access" (customer choice of supplier) was implemented, the regional and statewide benefits of demand management are assessed to all users of the Metropolitan system, regardless of the source of the imported water supply.

The benefits of demand management programs are recognized by section 130.5 of the MWD Act, enacted by S.B. 60 (Stats. 1999, ch. 414), which requires the Metropolitan to "place increased emphasis on sustainable, environmentally sound, and cost-effective water conservation, recycling, and groundwater storage and replenishment measures." Because Metropolitan is mandated under S.B. 60 to fund water supply programs like conservation and recycling, it is appropriate to recover the costs of supporting these programs on all water moved through the system.

2.3 System Power Rate (SPR)

SPR would increase to \$137 per acre-foot in 2016. The SPR is a volumetric rate that recovers the costs of pumping water to Southern California. The SPR recovers the cost of power for both the SWP and CRA. In FY 2015/16 the revenue requirement for the SPR is estimated to be about \$238 million, about 16 percent of the total revenue requirement.

2.4 Treatment Surcharge

The treatment surcharge would increase to \$339 per acre-foot to collect all treatment costs in 2015/16. The treatment surcharge is a system-wide volumetric rate set to recover the cost of providing treated water service. The treatment surcharge revenue requirement is expected to be about \$302 million in FY 2015/16, almost 20 percent of the total revenue requirement. The treatment surcharge recovers all costs associated with providing treated water service, including commodity, demand and standby related costs. Significant capital improvements at Metropolitan's five treatment plants, such as the Ozone Retrofit Program at Weymouth, as well as refurbishments and improvement programs at all five treatment plants result in additional capital financing costs being allocated to the treatment surcharge.

2.5 Capacity Charge

The Capacity Charge would decrease to \$10,500 per cubic-foot-second of capacity during calendar year 2016. The decrease is due to the decrease in pay-as-you-go funding of the CIP. The capacity charge is levied on the maximum summer day demand placed on the distribution system between May 1 and September 30 for a three-calendar year period. The three-year period ending December 31, 2014 is used to levy the capacity charge effective January 1, 2016 through December 31, 2016. Demands measured for the purposes of billing the capacity charge include all firm demand, including wheeling service and exchanges.

The capacity charge is intended to pay for the cost of peaking capacity on Metropolitan's distribution system, while providing an incentive for local agencies to decrease their use of the Metropolitan system to meet peak day demands and to shift demands into lower use time periods particularly October through April. Over time, a member agency will benefit from local supply investments and operational strategies that reduce its peak day demand on the system in the form of a lower total capacity charge. The estimated capacity charge to be paid by each member agency in calendar year 2016 will be provided to the Board in April 2015.

2.6 Readiness-to-Serve Charge

The costs of providing standby service, such as emergency storage, are recovered by the RTS. Metropolitan's costs for providing emergency storage capacity within the system are estimated to be about \$64 million in FY 2015/16. In addition, to simplify the rate design by reducing the number of separate charges, the demand and standby related costs identified for the conveyance and aqueduct service function, and standby costs for the distribution function, are also allocated to the RTS. These costs are estimated to be about \$82 million in FY 2015/16. The RTS would decrease to \$148 million in calendar year 2016. The decrease is due to the decrease in pay-as-you go funding of the CIP.

The RTS is allocated to the member agencies based on each agency's proportional share of a ten-year rolling average of all firm deliveries (including water transfers and exchanges that use Metropolitan system capacity). A ten-year rolling average leads to a relatively stable RTS allocation that reasonably represents an agency's potential long-term need for standby service under different demand conditions. Member agencies that so choose may have a portion of their total RTS obligation offset by standby charge collections levied by Metropolitan on behalf of the member agency. The detailed schedule with an estimate of each agency's RTS obligation for calendar year 2016 will be provided to the Board in April 2015.

2.7 Purchase Order

The Purchase Order determines the amount of water that can be purchased at the Tier 1 rate. The existing Amended and Restated Purchase Order agreements presently in effect expire December 31, 2014. The Purchase Order will be addressed in the second half of 2014.

2.8 Tier 2 supply rate

The Tier 2 Supply Rate reflects Metropolitan's cost of purchasing water transfers north of the Delta. The Tier 2 Supply Rate encourages the member agencies and their customers to maintain existing local supplies and develop cost-effective local supply resources and conservation. The Tier 2 Supply Rate would remain at its current level of \$290 per acre-foot. At an expected average sales level of 1.75 million acre-feet, it is estimated that no acre-feet will be sold at the Tier 2 Supply Rate.

2.9 Tier 1 supply rate

The total revenue requirement for the supply service function is about \$240 million in FY 2015/16. The Tier 1 Supply Rate would decrease to \$154 per acre-foot in 2016. The Tier 1 Supply Rate is simply calculated as the amount of the total supply revenue requirement that is not recovered by the Tier 2 Supply Rate divided by the estimated amount of Tier 1 water sales. At an expected demand level of about 1.75 MAF, it is estimated that Metropolitan will sell about 1.57 MAF at the Tier 1 Supply Rate in 2015/16. The two-tier pricing approach is closely linked to the Purchase Order and a base level of demand. The 2016 Tier 1 Annual Limit for all member agencies will be provided to the Board in April 2015.

3 Sales

Staff estimates of water sales used for developing the rate recommendation were based on current member agency demands and information and an expectation that demands will trend to levels expected under normal weather conditions. Since 1989/90, total sales have averaged about 2.00 MAF per year, ranging from a high of around 2.5 MAF in 1989/90 to a low of about 1.5 MAF in 1997/98. In 2015/16, water sales are projected to be 1.75 MAF. Treated water sales are projected to be 898 TAF in 2015/16, and Exchanges 179 TAF.

4 Proof of Revenue

Based on expected sales of 1.75 MAF the expected revenues would be about \$4.1 million higher than the total revenue requirement, if the rates and charges were in effect the entire test year period. The cost-of-service allocation assuming a full twelve months of revenue is used to allocate costs among the various rate elements, but should not be interpreted as over- or under-collection during a given fiscal year. However, because the recommended rates do not take effect until January 1, 2016, the expected revenues for 2015/16 will be about \$8.6 million lower than the total revenue requirement in 2015/16. The total revenue requirement includes a \$2.6 million increase in the required reserves for the Revenue Remainder Fund. Draws from the Water Stewardship Fund are \$8.9 million and deposits to the Treatment Surcharge Stabilization Fund \$0.3 million in 2015/16. Accounting for these adjustments, the deposit to reserves is almost \$2.7 million in 2015/16.

Schedule 10. FY 2015/16 Proof of Revenue if Rates Effective for Full Test Year (\$ millions)

	Revenues if Rates	Revenue	Difference	% Over (Under)
	Effective July 1st	Requirements	Dillelelice	Collected
Supply	241.9	239.9	2.0	1%
System Access Rate	449.8	444.9	4.9	1%
Water Stewardship Rate	71.8	80.7	(8.9)	-11%
System Power Rate	239.8	237.8	1.9	1%
Treatment Surcharge	304.3	302.0	2.3	1%
Readiness-to-serve Charge	148.0	146.4	1.6	1%
Capacity Charge	41.3	41.0	0.4	1%
Total	1,496.8	1,492.7	4.1	0%

Totals may not foot due to rounding

Schedule 11. FY 2015/16 Proof of Revenue if Rates Effective January 1 (\$ millions)

	Revenues if Rates	Revenue	Difference	% Over (Under)
	Effective Jan 1	Requirements	Difference	Collected
Supply	242.8	239.9	2.9	1%
System Access Rate	445.8	444.9	0.9	0%
Water Stewardship Rate	71.8	80.7	(8.9)	-11%
System Power Rate	227.8	237.8	(10.0)	-4%
Treatment Surcharge	302.3	302.0	0.3	0%
Readiness-to-serve Charge	151.5	146.4	5.1	3%
Capacity Charge	42.1	41.0	1.2	3%
Total	1,484.1	1,492.7	(8.6)	-1%

Metropolitan Water District of Southern California

Fiscal Year 2014/15 Cost of Service Option 3

April 2014

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1 Cost of Service

Prior to discussing the specific rates and charges that make up the rate structure, it is important to understand the cost of service process that supports the rates and charges. The purpose of the cost of service process is to: (1) identify which costs should be recovered through rates and charges; (2) organize Metropolitan's costs into service functions; (3) classify service function costs on the basis for which the cost was incurred; and (4) allocate costs to rate elements. The purpose of sorting Metropolitan's costs in a manner that reflects the type of service provided (e.g., supply vs. conveyance), the characteristics of the cost (e.g., fixed or variable) and the reason why the cost was incurred (e.g., to meet peak or average demand) is to create logical cost of service "building blocks". The building blocks can then be arranged to design rates and charges with a reasonable nexus between costs and benefits.

1.1 Cost of Service Process

The general cost of service process involves the four basic steps outlined below.

Step 1 - Development Of Revenue Requirements

In the revenue requirement step, the costs that Metropolitan must recover through rates and charges, after consideration of revenue offsets, are identified. The cash needs approach, an accepted industry practice for government-owned utilities, has historically been used in identifying Metropolitan's revenue requirements and was applied for the purposes of this study. Under the cash needs approach, revenue requirements include operating costs and annual requirements for meeting financed capital items (debt service, funding of replacement and refurbishment from operating revenues, etc.).

Step 2 – Identification Of Service Function Costs

In the functional allocation step, revenue requirements are allocated to different categories based on the operational functions served by each cost. The functional categories are identified in such a way as to allow the development of logical allocation bases. The functional categories used in the cost of service process include:

- Supply
- Conveyance and Aqueduct
- Storage
- Treatment
- Distribution
- Demand Management
- Administrative and General
- Hydroelectric

In order to provide more finite functional allocation, many of these functional categories are subdivided into more detailed sub-functions in the cost of service process. For example, costs for the Supply and Conveyance and Aqueduct functions are further subdivided into the sub-functions State Water Project (SWP), Colorado River Aqueduct (CRA), and Other. Similarly, costs in the Storage function are broken down into the sub-functions Emergency Storage, Drought Carryover Storage, and Regulatory Storage.

Step 3 - Classification Of Costs

In the cost classification step, functionalized costs are separated into categories according to their causes and behavioral characteristics. Proper cost classification is critical in developing a rate structure that recovers costs in a manner consistent with the causes and behaviors of those costs. Under American Water Works Association (AWWA) guidelines, cost classification may be done using either the Base/Extra-Capacity approach or the Commodity/Demand approach. In the simplest sense, these approaches offer alternative means of distinguishing between utility costs incurred to meet average or base demands and costs incurred to meet peak demands. The Commodity/Demand approach was modified for its application to Metropolitan's rate structure by adding a separate cost classification for costs related to providing standby service. Analysis of system operating data indicated that a modified Commodity/Demand approach was most appropriate for developing Metropolitan's cost of service classification bases.

Step 4 - Allocation Of Costs To Rate Design Elements

The allocation of costs to the rate design elements depends on the purpose for which the cost was incurred and the manner in which the member agencies use the Metropolitan system. For example, costs incurred to meet average system demands are typically recovered by dollar per acre-foot rates and are allocated based on the volume of water purchased by each agency. Rates that are levied on the amount or volume of water delivered are commonly referred to as volumetric rates as the customer's costs vary with the volume of water purchased. Costs incurred to meet peak distribution demands (referred to in this report as demand costs) are recovered through a peaking charge (the Capacity Charge) and are allocated to agencies based on their peak summer demand behavior. Costs incurred to provide standby service in the event of an emergency are referred to here as standby costs. Differentiating between costs for average usage and peak usage is just one example of how the cost of service process allows for the design of rates and charges that improves overall customer equity and efficiency. Figure 1 summarizes the cost of service process.

Step 1

Development of Revenue Requirement

Functionalization of Costs

Classification of Costs

Allocation of Costs to Rate Design Elements

Figure 1. The Cost of Service Process

1.2 Revenue Requirements

The estimated revenue requirements presented in this report are for FY 2014/15. Throughout the report, FY 2014/15 is used as the "test year" to demonstrate the application of the cost of service process. Schedule 1 summarizes the FY 2014/15 revenue requirement by the major budget line items used in Metropolitan's budgeting process. Current estimates indicate Metropolitan's annual expenditures (including capital financing costs, but not construction outlays financed with bond proceeds, if any) will total approximately \$1.642 billion in FY 2014/15.

The rates and charges do not have to cover this entire amount. Metropolitan generates a significant amount of revenue from interest income, hydroelectric power sales and miscellaneous income. These internally generated revenues are referred to as revenue offsets and are expected to generate about \$46 million in FY 2014/15. It is expected that Metropolitan will also generate about \$90 million in ad valorem property tax revenues (assuming that ad valorem tax rates are maintained at 0.0035% of assessed valuation). Property tax revenues are used to pay for a portion of Metropolitan's general obligation bond debt service, and a portion of Metropolitan's obligation to pay for debt service on bonds issued to fund the State Water Project (SWP), and other SWP costs. The total revenue offsets for FY 2014/15 are estimated to be around \$136 million. Therefore, the revenue required from rates and charges is the difference between the total costs and the revenue offsets, or \$1.506 billion. Given an effective date of January 1, 2015, the rates and charges recommended in this report, combined with rates and charges effective through December 31, 2014 will generate a total of \$1.484 billion in 2014/15.

All of Metropolitan's costs fall under the broad categories of Departmental Costs or General District Requirements. Departmental Costs include budgeted items identified with specific organizational groups. General District Requirements consist of requirements associated with the Colorado River

Aqueduct (CRA), SWP, the capital financing costs associated with the Capital Investment Plan (CIP), and Water Management Programs. General District Requirements also include reserve fund transfers required by bond covenants and Metropolitan's Administrative Code.

When considered in total, General District Requirements make up approximately 71 percent of the absolute value of the allocated costs. The largest component of the revenue requirement relates to the capital financing program at \$566 million, which makes up approximately 32 percent of Metropolitan's FY 2015/16 revenue requirements. Capital financing costs include pay-as-you-go funding of the CIP at \$240 million. Metropolitan's SWP costs is the second largest component of the revenue requirement at \$496 million, constituting approximately 28 percent of the revenue requirement. Metropolitan's SWP contract requires Metropolitan to pay its allocated share of the capital, minimum operations, maintenance, power and replacement costs incurred to develop and convey its water supply entitlement, irrespective of the quantity of water Metropolitan takes delivery of in any given year. Departmental O&M costs at \$386 million make up 22 percent of the total revenue requirement in FY 2014/15. Water System Operations is the largest single component of the Departmental Costs and accounts for 12 percent of the revenue requirements. Water System Operations responsibilities include operating and maintaining Metropolitan's pumping, storage, treatment, and hydroelectric facilities, as well as the CRA and other conveyance and supply facilities.

Schedule 1. Revenue Requirements (by budget line item)

	Fiscal Year E	Ending	% of Revenue
	2015		Requirements (1)
Departmental Operations & Maintenance			
Office of the General Manager & Human Resources	\$ 25,	604,438	1.4%
External Affairs	17,	056,198	1.0%
Water System Operations	212,	855,716	12.0%
Chief Financial Officer	8,	956,070	0.5%
Business Technology & Engineering Services	83,	901,805	4.7%
Real Property Development & Mgmt	5,	307,024	0.3%
Water Resource Management	16,	328,333	0.9%
Ethics Department		992,272	0.1%
General Counsel	12,	369,676	0.7%
_Audit Department	2,	877,181	0.2%
Total	386,	248,712	21.7%
General District Requirements			
State Water Project	495,	708,877	27.9%
Colorado River Aqueduct Power	29,	178,396	1.6%
Supply Programs	65,	524,620	3.7%
Demand Management	62,	160,118	3.5%
Capital Financing Program	566,	258,865	31.9%
Operating Equipment and Leases	27,	462,998	1.5%
Increase (Decrease) in Required Reserves	9,	500,000	0.5%
Total	1,255,	793,874	70.6%
Revenue Offsets	(135,	772,334)	7.6%
Net Revenue Requirements	\$ 1,506,	270,251	100.0%

⁽¹⁾ Given as a percentage of the absolute values of total dollars allocated. Totals may not foot due to rounding

1.3 Service Function Costs

Several major service functions result in the delivery of water to Metropolitan's member agencies. These include the supply itself, the conveyance capacity and energy used to move the supply, storage of water, distribution of supplies within Metropolitan's system, and treatment of these supplies. Metropolitan's rate structure recovers the majority of the cost of providing these functions through rates and charges.

The functional categories developed for Metropolitan's cost of service process are consistent with the AWWA rate setting guidelines, a standard chart of accounts for utilities developed by the National Association of Regulatory Utility Commissioners (NARUC), and the National Council of Governmental Accounting. Because all water utilities are not identical, the rate structure reflects Metropolitan's unique physical, financial, and institutional characteristics, as permitted under the AWWA guidelines.

A key goal of functional allocation is to maximize the degree to which rates and charges reflect the costs of providing different types of service. For functional allocation to be of maximum benefit, two criteria must be kept in mind when establishing functional categories.

- The categories should correlate charges for different types of service with the costs of providing those different types of service; and
- Each function should include reasonable allocation bases by which costs may be allocated.

Each of the functions developed for the cost of service process is described below.

- Supply. This function includes costs for those SWP and CRA facilities and programs that relate to maintaining and developing supplies to meet the member agencies' demands. For example, Metropolitan's supply related costs include investments in the Conservation Agreement with the Imperial Irrigation District and the Palo Verde Irrigation District (PVID) Program from the Colorado River supply programs. The SWP programs include transfer programs such as Kern Delta Program, Semitropic Water Storage Program, Yuba Accord Program, and the Arvin-Edison Water Storage Program. Costs for in-basin programs within Metropolitan's service area, such as Conjunctive Use Programs are also included.
- Conveyance and Aqueduct. This function includes the capital, operations, maintenance, and overhead costs for SWP and CRA facilities that convey water through Metropolitan's internal distribution system. Variable power costs for the SWP and CRA are also considered to be Conveyance and Aqueduct costs but are separately reported under a "power" sub-function. Conveyance and Aqueduct facilities can be distinguished from Metropolitan's other facilities primarily by the fact that they do not typically include direct connections to the member agencies. For purposes of this study, the Inland Feeder Project functions as an extension of the SWP East Branch and is therefore considered a Conveyance and Aqueduct facility as well.
- Storage. Storage costs include the capital financing, operating, maintenance, and overhead costs for Diamond Valley Lake, Lake Mathews, Lake Skinner, and five smaller regulatory reservoirs within the distribution system. Metropolitan's larger storage facilities are operated to provide: (1) emergency storage in the event of an earthquake or similar system outage; (2) drought storage that produces additional supplies during times of shortage; and (3) regulatory storage to balance system demands and supplies and provide for operating

flexibility. To reasonably allocate the costs of storage capacity among member agencies, the storage service function is categorized into sub-functions of emergency, drought, and regulatory storage.

- *Treatment*. This function includes capital financing, operating, maintenance, and overhead costs for Metropolitan's five treatment plants and is considered separately from other costs so that treated water service may be priced separately.
- *Distribution*. This function includes capital financing, operating, maintenance, and overhead costs for the "in-basin" feeders, canals, pipelines, laterals, and other appurtenant works. The "in-basin" facilities are distinguished from Conveyance and Aqueduct facilities at the point of connection to the SWP, Lake Mathews, and other major turnouts along the CRA facilities.
- *Demand Management*. A separate demand management service function has been used to clearly identify the cost of Metropolitan's investments in local resources like conservation, recycling, and desalination.
- Administrative and General (A&G). These costs occur in each of the Groups' departmental budgets and reflect overhead costs that cannot be directly functionalized. The cost-of-service process allocates A&G costs to the service functions based on the labor costs of non-A&G dollars allocated to each function.
- *Hydroelectric*. Hydroelectric costs include the capital financing, operating, maintenance, and overhead costs incurred to operate the 16 small hydroelectric plants located throughout the water distribution system.

1.3.1 Functional Allocation Bases

The functional allocation bases are used to allocate costs to the various service functions. The primary functional allocation bases used in the cost-of-service process are listed below.

- Direct assignment
- Net Book Value plus Work-In-Progress
- Prorating in proportion to other allocations
- Manager analysis
- Prior year results

Schedule 2 summarizes the amounts of total cost allocated using each of the above types of allocation bases.

Schedule 2. Summary of Functional Allocations by Type of Allocation Basis

	Estimated for	% of Allocated
Primary Functional Allocation Bases	FY 2015	Dollars
Direct Assignment	\$ 915,017,554	51.5%
Net Book Value/Work in Progress	611,268,845	34.4%
Prorating	75,638,194	4.3%
Manager Analysis	35,097,356	2.0%
Prior-Year Results	75,268,351	4.2%
Other	\$ 65,524,620	3.7%
Total Dollars Allocated	\$ 1,777,814,920	100.0%
Portion of Above Allocations Relating to:		
Revenue Requirements before Offsets	1,642,042,586	
Revenue Offsets	135,772,334	
Total Dollars Allocated	\$ 1,777,814,920	

Each of the primary allocation bases is discussed in detail in the remainder of this section. Discussion of each allocation basis includes examples of costs allocated using that particular basis.

(a) Direct assignment

Direct assignment makes use of a clear and direct connection between a revenue requirement and the function being served by that revenue requirement. Directly assigned costs typically include: Costs associated with specific treatment plants, purely administrative costs, and certain distribution and conveyance departmental costs. Examples of costs that are directly assigned to specific functional categories are given below.

- * Water System Operations Group departmental costs for treatment plants are directly assigned to treatment.
- * Transmission charges for State Water Contract are directly assigned to conveyance SWP.

(b) Net Book Value Plus Work-In-Progress

Capital financing costs, including debt service and funding replacements and refurbishments from operating revenues, comprise about 32 percent of Metropolitan's annual revenue requirements. One approach would be to allocate payments on each debt issue in direct proportion to specific project expenditures made using bond proceeds. But, this approach would result in a high degree of volatility in relative capital cost allocations from year to year. The approach used in this analysis is one widely used in water industry cost of service studies. Capital and debt-related costs (including repair and replacement costs paid from current revenues) are allocated on the basis of the relative net book values of fixed assets plus work in progress for assets under construction within each functional category. This approach produces capital cost allocations that are consistent with the functional distribution of assets. Also, since the allocation basis is tied to fixed asset records rather than debt payment records, the resulting allocations are more reflective of the true useful lives of assets. Use of net book values as an allocation basis provides an improved matching of functional costs with asset lives. A listing of fixed asset net book values summarized by asset function is shown in Schedule 3.

Schedule 3. Net Book Value and Work in Progress Allocation Base

	NBV for	% of Total
Functional Categories	FY 2015	NBV
Source of Supply	\$ 30,700,042	0.4%
Conveyance & Aqueduct	1,821,106,630	21.4%
Storage	2,163,558,220	25.4%
Treatment	2,640,203,625	31.0%
Distribution	1,415,131,452	16.6%
Administrative & General	324,056,000	3.8%
Hydroelectric	133,033,516	1.6%
Total Fixed Assets Net Book Value	\$ 8,527,789,487	100.0%

Totals may not foot due to rounding

In most instances, the cost-of-service process uses net book value *plus* work-in-progress to develop allocation bases for debt and capital costs. Examples of revenue requirements allocated using these net book value and work-in-progress allocations are shown below.

- * Revenue Bond Debt Service: allocated using Net Book Value plus Work In Progress.
- * Annual deposit of operating revenue to replacement and refurbishment fund: allocated using Net Book Value plus Work In Progress.

To calculate the relative percentage of fixed assets in each functional category, Metropolitan staff conducted a detailed analysis of historical accounting records and built a database of fixed asset accounts that contains records for all facilities currently in service and under construction. Each facility was sorted into the major service function that best represented the facilities primary purpose and was then further categorized into the appropriate sub-functions described earlier.

(c) Prorating in proportion to other allocations

Utility cost of service studies frequently contain line items for which it would be difficult to identify an allocation basis specific to that line item. In these cases, the most logical allocation basis is often a prorata blend of allocation results calculated for other revenue requirements in the same departmental group, or general category. Reasonable prorata allocations are based on a logical nexus between a cost and the purpose which it serves. For example: Human Resources Section costs are allocated using all labor costs, since Human Resources spends its time and resources attending to the labor force.

(d) Manager analyses

The functional interrelationships of some organizational units are so complex and/or dynamic that reliable allocation bases can only be developed with extensive input from the organization's managers. In these cases, managers use their firsthand knowledge of the organization's internal operations to generate a functional analysis of departmental costs. For example, Fleet Services Unit costs are allocated to treatment, storage, conveyance and distribution based on vehicle count by location.

(e) Prior year results

If available, accounting data for the prior fiscal year by appropriation are used to functionalize Departmental O&M costs for several units or sections. Many of the appropriations parallel the service functions used in the cost of service. For example, Conveyance and Distribution Section costs are allocated to distribution, hydroelectric, and conveyance functions based on the prior year accounting data by appropriation.

A summary of the functional allocation results is shown in Schedules 4 and 5. Schedule 4 provides a breakdown of the revenue requirement for FY 2014/15 into the major service functions and subfunctions prior to the redistribution of administrative and general costs. Schedule 5 serves as a cross-reference summarizing how the budget line items are distributed among the service functions. The largest functional component of Metropolitan's revenue requirement is the Conveyance and Aqueduct function, which constitutes approximately 36 percent of the allocated revenue requirement.

Schedule 4. Revenue Requirement (by service function)

Schedule 4. Kevende Kequiremen	% of Allocated			
Functional Categories	Fiscal Year Ending 2015	Dollars (1)		
Source of Supply	2013	Dollars (1)		
CRA	\$ 47,179,666	3.1%		
SWP	101,113,620	6.7%		
Other Supply	11,745,034	0.8%		
Total	160,038,320	10.6%		
. Gta	100,000,020	101070		
Conveyance & Aqueduct				
CRÁ				
CRA Power (net of sales)	42,693,544	2.8%		
CRA All Other	52,957,580	3.5%		
SWP				
SWP Power	184,405,505	12.2%		
SWP All Other	175,793,803	11.6%		
Other Conveyance & Aqueduct	97,165,413	6.4%		
Total	553,015,844	36.5%		
Storage				
Storage Costs Other Than Power				
Emergency	74,268,554	4.9%		
Drought	62,494,118	4.1%		
Regulatory	18,566,117	1.2%		
Wadsworth plant pumping/generation	(1,425,574)	0.1%		
Total	153,903,215	10.3%		
Treatment				
Jensen	61,764,040	4.1%		
Weymouth	61,245,447	4.0%		
Diemer	61,122,789	4.0%		
Mills	32,076,406	2.1%		
Skinner	69,485,654	4.6%		
Total	285,694,336	18.9%		
	104 545 400	40.70/		
Distribution	161,517,186	10.7%		
Demand Management	72,652,686	4.8%		
Hydroelectric	(2,734,423)	0.2%		
Administrative & General	122,183,088	8.1%		
Total Functional Allocations:	\$ 1,506,270,251	100.0%		

⁽¹⁾ Given as a percentage of the absolute values of total dollars allocated.

Totals may not foot due to rounding

Schedule 5. Service Function Revenue Requirements (by budget line item)

Fiscal Year Ending	Source of	Conveyance &		Water			Demand	Hydro	Administrative	Total \$
2015	Supply	Aqueduct	Storage	Quality	Treatment	Distribution	Management	Electric	& General	Allocated
Departmental Operations & Maintenance										
Office of the General Manager & Human Resources	\$ 1,207,446	\$ 8,890,537	\$ 804,377	\$ -	\$ 4,405,392	\$ 3,016,462	\$ 371,837	\$ 293,525	\$ 6,614,861	\$ 25,604,438
External Affairs	-	-	-	-	-	-	2,899,604	-	14,156,594	17,056,198
Water System Operations	12,395,861	37,908,946	3,483,044	-	96,038,409	56,738,335	8,181	5,343,427	939,514	212,855,716
Chief Financial Officer	-	-	-	-	-	-	-	-	8,956,070	8,956,070
Business Technology & Engineering Services	2,452,792	10,624,123	9,094,017	-	17,749,543	10,786,617	722,436	1,033,366	31,438,910	83,901,805
Real Property Development & Mgmt	-	-	5,307,024	-	-	-	-	-	-	5,307,024
Water Resource Management	9,374,492	-	-	-	128,794	1,152,536	5,479,140	-	193,370	16,328,333
Ethics Department	-	-	-	-	-	-	-	-	992,272	992,272
General Counsel	-	-	-	-	-	-	-	-	12,369,676	12,369,676
Audit Department	-	-	-	-	-	-	-	-	2,877,181	2,877,181
Total Departmental O&M	25,430,591	57,423,606	18,688,462	-	118,322,138	71,693,950	9,481,199	6,670,318	78,538,449	386,248,712
General District Requirements										
State Water Project	78,539,665	417,169,212	-	-	-	-	-	-	-	495,708,877
Colorado River Aqueduct Power	-	29,178,396	-	-	-	-	-	-	-	29,178,396
Supply Programs	65,524,620	-	-	-	-	-	-	-	-	65,524,620
Demand Management	-	-	-	-	-	-	62,160,118	-	-	62,160,118
Capital Financing Program	1,955,149	115,978,156	137,787,370	-	175,313,745	106,114,454	-	8,472,311	20,637,681	566,258,865
Other Operating Costs	581,869	1,181,728	387,630	-	2,122,962	1,453,636	1,729,189	141,450	19,864,534	27,462,998
Increase (Decrease) in Required Reserves	-	-	-	-	-	-	-	-	9,500,000	9,500,000
Total General District Requirements	146,601,303	563,507,492	138,175,000	-	177,436,707	107,568,090	63,889,306	8,613,761	50,002,215	1,255,793,874
Revenue Offsets	(11,993,574)	(67,915,254)	(2,960,246)	-	(10,064,509)	(17,744,854)	(717,820)	(18,018,502)	(6,357,576)	(135,772,334
Net Revenue Requirements	\$ 160,038,320	\$ 553,015,844	\$ 153,903,215	\$ -	\$ 285,694,336	\$ 161,517,186	\$ 72,652,686	\$ (2,734,423)	\$ 122,183,088	\$ 1,506,270,251

1.4 Classified Costs

In the cost classification step, functionalized costs are further categorized based on the causes and behavioral characteristics of these costs. An important part of the classification process is identifying which costs are incurred to meet average demands vs. peak demands and which costs are incurred to provide standby service. As with the functional allocation process, the proposed classification process is consistent with AWWA guidelines, but has been tailored to meet Metropolitan's specific operational structure and service environment.

Two methods are discussed in the AWWA M1 Manual, Principles of Water Rates, Fees and Charges. These two methods are the Commodity/Demand method and the Base/Extra Capacity method.

In the simplest sense, these approaches offer alternative means of distinguishing between utility costs incurred to meet average or base demands and costs incurred to meet peak demands. The Commodity/Demand method allocates costs that vary with the amount of water produced to the commodity category with all other costs associated with water production allocated to the demand category. In the Base/Extra Capacity method, costs related to average demand conditions are allocated to the base category, and capacity costs associated with meeting above average demand conditions are allocated to the extra capacity category.

The Commodity/Demand approach was modified for its application to Metropolitan's rate structure by adding a separate cost classification for costs related to providing standby service. Analysis of system operating data indicated that a modified Commodity/Demand approach was most appropriate for developing Metropolitan's cost of service classification bases.

Classification categories used in the analysis include:

- Fixed demand costs
- Fixed commodity costs
- Fixed standby costs
- Variable commodity costs
- Hydroelectric costs

Demand costs are incurred to meet peak demands. Only the direct capital financing costs were included in the demand classification category. A portion of capital financing costs was included in the demand cost category because in order to meet peak demands additional physical capacity is designed into the system and, therefore, additional capital costs are incurred. Commodity costs are generally costs that tend to vary with the amount of water produced. Variable commodity costs include costs of chemicals, most power costs, and other cost components that increase or decrease in relation to the volume of water supplied. Fixed commodity costs include fixed operations and maintenance and capital financing costs that are not related to accommodating peak demands or standby service.

Standby service costs relate to Metropolitan's role in ensuring system reliability during emergencies such as an earthquake or an outage of a major facility like the Colorado River Aqueduct. The standby costs identified include the emergency storage capacity within the system, and the standby capacity within the conveyance and distribution systems.

An additional component used in Metropolitan's cost classification process is the hydroelectric component. While not a part of most water utilities' cost classification procedures, the hydroelectric classification component is necessary to segregate revenue requirements carried from the hydroelectric function established in the functional allocation process. Hydroelectric revenue requirements are later embedded in the distribution function. Any net revenues generated by the hydroelectric operations offset the distribution costs and reduce the System Access Rate. All users of the distribution system benefit proportionately from the revenue offset provided by the sale of hydroelectric energy.

Schedule 6 provides the classification percentages used to distribute the service function costs into demand, commodity and standby service classification categories. All of the supply costs are classified as fixed commodity costs. Because these particular supply costs have been incurred to provide an amount of annual reliable system yield and not to provide peak demand delivery capability or standby service, they are reasonably treated as fixed commodity costs.

Costs for the Conveyance and Aqueduct (C&A) service function are classified into demand, commodity, and standby categories. Because the capital costs for C&A were incurred to meet all three classification categories, an analysis of C&A capacity usage for the test year was used to determine that 54 percent of the available conveyance capacity varies with the quantity of water produced. A system peak factor¹ of 1.4 was applied to the annual usage to determine that 24 percent of available capacity is used to meet peak monthly deliveries to the member agencies. The remaining portion of C&A, around 22 percent, is used for standby. The same classification percentages are applied to the CRA, SWP, and Other (Inland Feeder) Conveyance and Aqueduct sub-functions. The classification shares reflect the system average use of conveyance capacity and not the usage of individual facilities. All of the Conveyance and Aqueduct energy costs for pumping water to Southern California are classified as variable commodity costs and, therefore, are not shown in Schedule 6 because they carry through the classification step.

Storage service function costs for emergency, drought and regulatory storage are also distributed to the classification categories based on the type of service provided. Emergency storage costs are classified as 100 percent standby related. Emergency storage is a prime example of a cost Metropolitan incurs to ensure the reliability of deliveries to the member agencies. In effect, through the emergency storage capacity in the system, Metropolitan is "standing by" to provide service in the event of a catastrophe such as a major earthquake that disrupts regional conveyance capacity for an extended period of time. Drought carryover storage serves to provide reliable supplies by carrying over surplus supplies from periods of above normal precipitation and snow pack to drought periods when supplies decrease. Drought storage creates supply and is one component of the portfolio of resources that result in a reliable amount of annual system supplies. As a result, drought storage is classified as a fixed commodity cost, in the same manner as Metropolitan's supply costs. Regulatory storage within the Metropolitan system provides operational flexibility in meeting peak demands and flow requirements, essentially increasing the physical distribution capacity. Therefore, regulatory storage is classified in the same manner as distribution costs.

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¹ Peak monthly deliveries to the member agencies average about 44 percent more than the average monthly deliveries.

Distribution service function costs were classified as fixed commodity by using projected sales data for the test year. During this period, 44 percent of the system distribution capacity varies with the quantity of water produced. Distribution service function costs were classified as fixed demand by using three years of recorded non-coincident peaks. The difference between the three-year average non-coincident peak and the fixed commodity flows divided by the system capacity, or 39 percent of the distribution capacity, was used to meet peak day demands. Although the Metropolitan distribution system has a great deal of operational flexibility, the total amount of distribution capacity was limited to the historical peak non-coincident² 24-hour daily flow of all the member agencies. The remaining 17 percent of distribution capacity is associated with standby service.

Treatment service function costs were also classified as fixed commodity by using projected treated deliveries to the member agencies for the test year. Treatment fixed demand percentage calculation uses system non-coincident peak factor applied to the test year usage; the remaining capacity is associated with standby service. Total treated water capacity of 4,204 cfs, the total design capacity of all the treatment plants, was used in the calculation. Administrative and general costs have been allocated to the classification categories by service function based on the ratio of classified non-A&G service function costs to total non-A&G service function costs.

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² The term "non-coincident" means that the peak day flow for each agency may or may not coincide with the peak day system flow. Both non-coincident and coincident approaches to measuring peak demands are used in rate design approaches. A non-coincident approach is used in the rate design to capture the different operating characteristics of the member agencies (e.g., the distribution system is designed to meet peak demands in different load areas within the System that have non-coincident demands due to each member agencies unique operating characteristics).

Schedule 6. Classification Percentages

	Classifi	cation Percenta	ages		
	Fixed	Fixed	Fixed	Total %	
Function	Commodity	Demand	Standby	Classified	Comments
Source of Supply					
Colorado River Aqueduct	100%	0%	0%	100%	Supply costs classified as fixed commodity
State Water Project	100%	0%	0%	100%	Supply costs classified as fixed commodity
Conveyance & Aqueduct					
Colorado River Aqueduct	54%	24%	22%	100%	Demand percentage represents amount of system conveyance capacity used to meet peak demands. Commodity percentage represents amount of capacity that is a function of the amount of water delivered. Standby percentage is the remainding conveyance capacity. SWP, CRA, and Other are treated the same due to the use of a uniform system-wide System Access Rate.
State Water Project	54%	24%	22%	100%	
Other	54%	24%	22%	100%	
Storage					
Emergency	0%	0%	100%	100%	Classifies as Standby (recovered by RTS)
Drought	100%	0%	0%	100%	Classified as fixed commodity (recovered by Supply Rates)
Regulatory	44%	39%	17%	100%	Classified the same way as distribution.
Treatment	30%	30%	40%	100%	Demand percentage represents amount of system treatment capacity used to meet peak demands. Commodity percentage represents amount of capacity that is a function of the amount of treated water delivered. Standby percentage is the remaining treatment capacity. The same classification is applied to all five treatment plants due to the use of a uniform system-wide Treatment Surcharge.
Distribution	44%	39%	17%	100%	Demand percentage represents amount of system distribution capacity used to meet peak demands. Commodity percentage represents amount of capacity that is a function of the amount of water delivered. Standby percentage is the remaining distribution capacity. The same classification i applied to all distribution facilities due to the use of a uniform system-wide System Access Rate.

A summary of cost classification results is shown in Schedule 7. The classification of the service function costs results in about 9 percent, or \$133 million of the total revenue requirements, being allocated to the demand classification category. This amount represents a reasonable estimate of the annual fixed capital financing costs incurred to meet peak demands (plus the allocated administrative and general costs). A portion of Metropolitan's property tax revenue is allocated to C&A fixed demand costs and is used to pay for the general obligation bond debt service allocated to the C&A costs, and other SWP costs. This revenue offsets the amount that needs to be recovered through rates.

Schedule 7. Service Function Revenue Requirements (by classification category)

Fiscal year ending 2015	Fixed	Fixed	Fixed	Variable	Hydroelectric	Total
Functional categories (by sub-Fuction)	Demand	Commodity	Standby	Commodity	Tiyar ocicoti io	Classified
Source of Supply						
CRA	-	\$ 52,737,261	\$ -	\$ -	\$ -	\$ 52,737,261
SWP	-	113,024,439	-	-	-	113,024,439
Other Supply	-	13,128,557	-	-	-	13,128,557
Subtotal: Source of Supply	-	178,890,257	-	-	-	178,890,257
Conveyance & Aqueduct						
CRA						
CRA Power	-	15,578,691	-	29,709,599	-	45,288,290
CRA All Other	3,718,516	51,468,411	3,492,844	-	-	58,679,771
SWP						
SWP Power	-	-	-	190,516,888	-	190,516,888
SWP All Other	10,612,511	174,448,012	9,968,449	-	-	195,028,972
Other Conveyance & Aqueduct	21,514,895	62,892,107	21,150,452	-	-	105,557,455
Subtotal: Conveyance & Aqueduct	35,845,923	304,387,221	34,611,745	220,226,487	-	595,071,376
Storage						
Storage Costs Other Than Power						
Emergency	-	9,889,792	68,196,663	-	-	78,086,455
Drought	-	69,855,700	-	-	-	69,855,700
Regulatory	6,769,107	10,363,084	2,929,499	-	-	20,061,689
Storage Power	-	-	-	(1,472,819)	-	(1,472,819)
Subtotal: Storage	6,769,107	90,108,576	71,126,162	(1,472,819)	-	166,531,024
Water Quality						
CRA	-	-	-	-	-	-
SWP	-	-	-	-	-	-
Other	-	-	-	-	-	-
Subtotal: Water Quality	-	-	-	-	-	-
Treatment	53,281,023	159,750,225	65,304,314	30,053,063	-	308,388,625
Distribution	36,840,397	123,996,169	15,943,594	-	-	176,780,161
Demand Management	-	81,210,910	-	-	-	81,210,910
Hydroelectric	-	-	-	-	(602,101)	(602,101)
Total Costs Classified	\$ 132,736,450	\$ 938,343,357	\$ 186,985,815	\$ 248,806,731	\$ (602,101)	\$ 1,506,270,251

About 62 percent of the revenue requirement (\$938 million) is classified as fixed commodity. These fixed capital and operating costs are incurred by Metropolitan to meet annual average service needs and are typically recovered by a combination of fixed charges and volumetric rates. Fixed capital costs classified to the Standby category total about \$187 million and account for about 12 percent of the revenue requirements. Standby service costs are commonly recovered by a fixed charge allocated on a reasonable representation of a customer's need for standby service. The variable commodity costs for power on the conveyance and aqueduct systems, and power, chemicals and solids handling at the treatment plants change with the amount of water delivered to the member agencies. These costs are classified as variable commodity costs, total about \$249 million, and account for about 16 percent of the total revenue requirement. Because of the variable nature of these costs, it is appropriate to recover them through volumetric rates.

2 Rates and Charges

Schedule 8 provides a cross-reference between the classified service function costs and their allocation to the rate design elements. The specifics of each rate design element are discussed in detail in the following section. Schedule 9 summarizes the rates and charges that would be effective on January 1, 2015 using the assumptions and methodology of this report. Average costs by member agency will vary depending upon an agency's RTS allocation, capacity charge and relative proportions of treated and untreated Tier 1 and Tier 2 purchases.

Schedule 8. Classified Service Function Revenue Requirements (by rate design element)

Fiscal year ending 2015				Rate Design Eleme	ents			
		System Access	Water			Readiness-to-		Total Costs
Service Function by Classification Category	Supply Rates	Rate	Stewardship Rate	System Power Rate	Capacity Charge	Serve Charge	Treatment Surcharge	Allocated
Supply								
Fixed Demand	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Commodity	178,890,257	-	-	-	-	-	-	178,890,257
Fixed Standby	-	-	-	-	-	-	-	-
Variable Commodity	-	-	-	-	-	-	-	-
Hydroelectric	-	-	-	-	-	-	-	i
Subtotal: Supply	178,890,257	-	-	-	-	-	-	178,890,257
Conveyance and Aqueduct								
Fixed Demand	-	-	-	-	-	35,845,923	-	35,845,923
Fixed Commodity	-	304,387,221	-	-	-	-	-	304,387,221
Fixed Standby	-	-	-	-	-	34,611,745	-	34,611,745
Variable Commodity	-	-	-	220,226,487	-	-	-	220,226,487
Hydroelectric	-	-	-	-	-	-	-	-
Subtotal: Conveyance and Aqueduct	-	304,387,221	-	220,226,487	-	70,457,668	-	595,071,376
Storage								
Fixed Demand	-		-	-	6,769,107	-	-	6,769,107
Fixed Commodity	69,855,700	20,252,875	-	-	-	-	-	90,108,576
Fixed Standby	-	-	-	-	-	71,126,162	-	71,126,162
Variable Commodity	(1,472,819)	-	-	-	-	-	-	(1,472,819)
Hydroelectric	-	-	-	-	-	-	-	•
Subtotal: Storage	68,382,881	20,252,875	-	-	6,769,107	71,126,162	-	166,531,024
Treatment								
Fixed Demand	-	-	-	-	-	-	53,281,023	53,281,023
Fixed Commodity	-	-	-	-	-	-	159,750,225	159,750,225
Fixed Standby	-	-	-	-	-	-	65,304,314	65,304,314
Variable Commodity	-	-	-	-	-	-	30,053,063	30,053,063
Hydroelectric	-	-	-	-	-	-	-	-
Subtotal: Treatment	-	-	-	-	-	-	308,388,625	308,388,625
Distribution								
Fixed Demand	-	-	-	-	36,840,397	-	-	36,840,397
Fixed Commodity	-	123,996,169	-	-	-	-	-	123,996,169
Fixed Standby	-	-	-	-	-	15,943,594	-	15,943,594
Variable Commodity	-	-	-	-	-	-	-	-
Hydroelectric	-	(602,101)	-	-	-	-	-	(602,101)
Subtotal: Distribution	-	123,394,068	-	-	36,840,397	15,943,594	-	176,178,060
Demand Management								
Fixed Demand	-	-	-	-	-	-	-	-
Fixed Commodity	-	-	81,210,910	-	-	-	-	81,210,910
Fixed Standby	-	-	-	-	-	-	-	-
Variable Commodity	-	-	-	-	-	-	-	-
Hydroelectric	-	-	-	-	-	-	-	-
Subtotal: Demand Management	-	-	81,210,910	-	-	-	-	81,210,910
Total								
Fixed Demand		-		-	43,609,504	35,845,923	53,281,023	132,736,450
Fixed Commodity	248,745,957	448,636,265	81,210,910	-	-	-	159,750,225	938,343,357
Fixed Standby	-	-	-	-	-	121,681,501	65,304,314	186,985,815
Variable Commodity	(1,472,819)	-	-	220,226,487	-	-	30,053,063	248,806,731
Hydroelectric	-	(602,101)	-	-	-	-	-	(602,101)
Total	\$ 247,273,137	\$ 448,034,164	\$ 81,210,910	\$ 220,226,487	\$ 43,609,504	\$ 157,527,424	\$ 308,388,625	\$ 1,506,270,251

Schedule 9. Rates and Charges Summary

Provided to the	0044	2045	2010
Effective January 1st	2014	2015	2016
Tier 1 Supply Rate (\$/AF)	\$148	\$157	\$154
Tier 2 Supply Rate (\$/AF)	\$290	\$290	\$290
System Access Rate (\$/AF)	\$243	\$255	\$258
Water Stewardship Rate (\$/AF)	\$41	\$41	\$41
System Power Rate (\$/AF)	\$161	\$125	\$137
Full Service Untreated Volumetric Cost (\$/AF)			
Tier 1	\$593	\$578	\$590
Tier 2	\$735	\$711	\$726
Full Service Exchange Cost (\$/AF)	\$445	\$421	\$436
Treatment Surcharge (\$/AF) Full Service Treated Volumetric Cost (\$/AF)	\$297	\$337	\$343
Tier 1	\$890	\$915	\$933
Tier 2	\$1,032	\$1,048	\$1,069
Readiness-to-Serve Charge (\$M)	\$166	\$157	\$150
Capacity Charge (\$/cfs)	\$8,600	\$11,000	\$10,700

2.1 System Access Rate (SAR)

The SAR is a volumetric³ system-wide rate levied on each acre-foot of water that moves through the MWD system. The MWD system includes MWD's right to use SWP facilities for transportation of SWP and non-SWP water. All system users (member agency or third party) pay the SAR to use Metropolitan's conveyance and distribution system. To meet the board stated objective to collect all costs in 2014/15, the SAR would increase to \$255 per acre-foot. The SAR recovers the cost of providing conveyance and distribution capacity to meet average annual demands. Current estimates indicate that the SAR revenue requirement will be about \$448 million in FY 2014/15, or 30 percent of the total revenue requirement.

2.2 Water Stewardship Rate (WSR)

The WSR would remain unchanged at \$41 per acre-foot. The WSR recovers the costs of providing financial incentives for existing and future investments in local resources including conservation and recycled water. These investments or incentive payments are identified as the "demand management" service function in the cost of service process. Demand management costs are classified as 100 percent fixed commodity costs and are estimated to be about \$81 million in FY 2014/15, about 5 percent of the revenue requirement. The WSR is a volumetric rate paid by each acre-foot of water that moves through the Metropolitan system. All system users (member agency or third parties) will pay the same proportional costs for existing and future conservation and recycling investments.

³ A volumetric rate is a charge applied to the actual amount of water delivered.

Investments in conservation, recycling, and groundwater recovery decrease the region's overall dependence on imported water supplies from environmentally sensitive areas like the Bay-Delta; increase the overall level of water supply reliability in Southern California; reduce and defer system capacity expansion costs; and create available space to be used to complete water transfers. Because conservation measures and local resource investments reduce the overall level of dependence on the imported water system, more capacity is available in existing facilities for a longer period of time. The space in the system made available by conservation and recycling is open to all system users. Similar to the public benefit charges implemented in the electric and natural gas industries in California after "open access" (customer choice of supplier) was implemented, the regional and statewide benefits of demand management are assessed to all users of the Metropolitan system, regardless of the source of the imported water supply.

The benefits of demand management programs are recognized by section 130.5 of the MWD Act, enacted by S.B. 60 (Stats. 1999, ch. 414), which requires the Metropolitan to "place increased emphasis on sustainable, environmentally sound, and cost-effective water conservation, recycling, and groundwater storage and replenishment measures." Because Metropolitan is mandated under S.B. 60 to fund water supply programs like conservation and recycling, it is appropriate to recover the costs of supporting these programs on all water moved through the system.

2.3 System Power Rate (SPR)

SPR would decrease to \$125 per acre-foot in 2015. The SPR is a volumetric rate that recovers the costs of pumping water to Southern California. The SPR recovers the cost of power for both the SWP and CRA. In FY 2014/15 the revenue requirement for the SPR is estimated to be about \$220 million, about 15 percent of the total revenue requirement.

2.4 Treatment Surcharge

The treatment surcharge would increase to \$337 per acre-foot to collect all treatment costs in 2014/15. The treatment surcharge is a system-wide volumetric rate set to recover the cost of providing treated water service. The treatment surcharge revenue requirement is expected to be about \$308 million in FY 2014/15, almost 21 percent of the total revenue requirement. The treatment surcharge recovers all costs associated with providing treated water service, including commodity, demand and standby related costs. Significant capital improvements at Metropolitan's five treatment plants, such as the Ozone Retrofit Program at Weymouth, as well as refurbishments and improvement programs at all five treatment plants result in additional capital financing costs being allocated to the treatment surcharge.

2.5 Capacity Charge

The Capacity Charge would increase to \$11,000 per cubic-foot-second of capacity during calendar year 2015. The increase is due to the increase in pay-as-you-go funding of the CIP, and the increase in the fixed demand classification factor. The capacity charge is levied on the maximum summer day demand placed on the distribution system between May 1 and September 30 for a three-calendar year period. The three-year period ending December 31, 2013 is used to levy the capacity charge effective January 1, 2015 through December 31, 2015. Demands measured for the purposes of billing the capacity charge include all firm demand including wheeling service and exchanges.

The capacity charge is intended to pay for the cost of peaking capacity on Metropolitan's distribution system, while providing an incentive for local agencies to decrease their use of the Metropolitan system to meet peak day demands and to shift demands into lower use time periods particularly October through April. Over time, a member agency will benefit from local supply investments and operational strategies that reduce its peak day demand on the system in the form of a lower total capacity charge. The estimated capacity charge to be paid by each member agency in calendar year 2015 is included in Schedule 10.

Schedule 10. Capacity Charge (by member agency)

	(1)	May 1 through	n September	30)	Rate (\$/cfs):
		Calendar Year			\$11,000
					Calendar Year
					2015 Capacity
AGENCY	2011	2012	2013	3-Year Peak	Charge
Anaheim	39.3	38.3	31.3	39.3	\$432,300
Beverly Hills	31.5	32.7	30.8	32.7	\$359,700
Burbank	21.4	20.9	19.7	21.4	\$235,400
Calleguas	210.1	224.0	228.7	228.7	\$2,515,700
Central Basin	79.2	74.5	73.6	79.2	\$871,200
Compton	2.4	2.3	2.9	2.9	\$31,900
Eastern	190.9	237.2	267.4	267.4	\$2,941,400
Foothill	19.0	17.6	18.9	19.0	\$209,000
Fullerton	27.4	24.4	20.0	27.4	\$301,400
Glendale	49.0	41.5	44.9	49.0	\$539,000
Inland Empire	138.0	126.7	153.9	153.9	\$1,692,900
Las Virgenes	43.4	41.9	43.2	43.4	\$477,400
Long Beach	59.9	60.4	66.9	66.9	\$735,900
Los Angeles	329.0	512.9	767.1	767.1	\$8,438,100
MWDOC	390.1	401.1	381.9	401.1	\$4,412,100
Pasadena	50.6	52.1	52.5	52.5	\$577,500
San Diego CWA	760.7	961.5	967.4	967.4	\$10,641,400
San Fernando	1.6	2.8	4.9	4.9	\$53,900
San Marino	1.3	5.3	6.1	6.1	\$67,100
Santa Ana	20.0	19.2	19.6	20.0	\$220,000
Santa Monica	21.1	19.7	22.7	22.7	\$249,700
Three Valleys	122.7	133.0	178.6	178.6	\$1,964,600
Torrance	35.5	36.2	34.1	36.2	\$398,200
Upper San Gabriel	20.4	15.2	16.1	20.4	\$224,400
West Basin	214.6	222.6	230.2	230.2	\$2,532,200
Western MWD	179.3	193.7	198.6	198.6	\$2,184,600
Total	3,058.4	3,517.8	3,882.0	3,937.0	\$43,307,000

Totals may not foot due to rounding

2.6 Readiness-to-Serve Charge

The costs of providing standby service, such as emergency storage, are recovered by the RTS. Metropolitan's costs for providing emergency storage capacity within the system are estimated to be about \$71 million in FY 2014/15. In addition, to simplify the rate design by reducing the number of

separate charges, the demand and standby related costs identified for the conveyance and aqueduct service function, and standby costs for the distribution function, are also allocated to the RTS. These costs are estimated to be about \$86 million in FY 2014/15. The RTS would decrease to \$157 million in calendar year 2015. The decrease is due to the decrease in the standby classification factor which outweighs the increase in pay-as-you go funding of the CIP.

The RTS is allocated to the member agencies based on each agency's proportional share of a ten-year rolling average of all firm deliveries (including water transfers and exchanges that use Metropolitan system capacity). A ten-year rolling average leads to a relatively stable RTS allocation that reasonably represents an agency's potential long-term need for standby service under different demand conditions. Member agencies that so choose may have a portion of their total RTS obligation offset by standby charge collections levied by Metropolitan on behalf of the member agency. The estimated RTS for each member agency for calendar year 2015 is shown in Schedule 11.

Schedule 11. Readiness-to-Serve Charge (by member agency)

	Water rate \$90.56/acre-foot					
Member Agency	Rolling Ten-Year Average Firm Deliveries (Acre-Feet) FY2003/04 - FY2012/13	RTS Share	12 months @ \$157 million per year (1/15- 12/15)			
Anaheim	22,572	1.30%	\$ 2,044,062			
Beverly Hills	11,524	0.66%	1,043,598			
Burbank	12,642	0.73%	1,144,834			
Calleguas MWD	109,981	6.34%	9,959,815			
Central Basin MWD	56,302	3.25%	5,098,667			
Compton	2,538	0.15%	229,867			
Eastern MWD	97,935	5.65%	8,868,964			
Foothill MWD	10,373	0.60%	939,364			
Fullerton	10,147	0.59%	918,879			
Glendale	20,503	1.18%	1,856,740			
Inland Empire Utilities Agency	60,010	3.46%	5,434,425			
Las Virgenes MWD	22,797	1.31%	2,064,456			
Long Beach	34,315	1.98%	3,107,528			
Los Angeles	289,350	16.69%	26,203,404			
Municipal Water District of Orange County	222,281	12.82%	20,129,611			
Pasadena	21,669	1.25%	1,962,296			
San Diego County Water Authority	393,731	22.71%	35,656,077			
San Fernando	138	0.01%	12,479			
San Marino	1,002	0.06%	90,722			
Santa Ana	13,509	0.78%	1,223,358			
Santa Monica	11,001	0.63%	996,208			
Three Valleys MWD	68,167	3.93%	6,173,155			
Torrance	18,845	1.09%	1,706,583			
Upper San Gabriel Valley MWD	17,081	0.99%	1,546,864			
West Basin MWD	131,114	7.56%	11,873,644			
Western MWD	74,144	4.28%	6,714,401			
MWD Total	1,733,668	100.00%	\$ 157,000,000			

2.7 Purchase Order

The Purchase Order determines the amount of water that can be purchased at the Tier 1 rate. The existing Amended and Restated Purchase Order agreements presently in effect expire December 31, 2014. The Purchase Order will be addressed in the second half of 2014.

2.8 Tier 2 supply rate

The Tier 2 Supply Rate reflects Metropolitan's cost of purchasing water transfers north of the Delta. The Tier 2 Supply Rate encourages the member agencies and their customers to maintain existing local supplies and develop cost-effective local supply resources and conservation. The Tier 2 Supply Rate would remain at its current level of \$290 per acre-foot. At an expected average sales level of 1.75 million acre-feet, it is estimated that no acre-feet will be sold at the Tier 2 Supply Rate.

2.9 Tier 1 supply rate

The total revenue requirement for the supply service function is about \$247 million in FY 2014/15. The Tier 1 Supply Rate would be increased to \$157 per acre-foot in 2015. The Tier 1 Supply Rate is simply calculated as the amount of the total supply revenue requirement that is not recovered by the Tier 2 Supply Rate divided by the estimated amount of Tier 1 water sales. At an expected demand level of about 1.75 MAF, it is estimated that Metropolitan will sell 1.57 MAF at the Tier 1 Supply Rate in 2014/15.

The two-tier pricing approach is closely linked to the Purchase Order and a base level of demand. The 2015 Tier 1 Annual Limit for all member agencies will be provided to the Board later in 2014.

3 Sales

Staff estimates of water sales used for developing the rate recommendation were based on current member agency demands and information and an expectation that demands will trend to levels expected under normal weather conditions. Since 1989/90, total sales have averaged about 2.00 MAF per year, ranging from a high of around 2.5 MAF in 1989/90 to a low of about 1.5 MAF in 1997/98. In 2014/15, water sales are projected to be 1.75 MAF. Treated water sales are projected to be 910 TAF in 2014/15 and Exchanges 181 TAF.

4 Proof of Revenue

Based on expected sales of 1.75 MAF the expected revenues would be about \$16.2 million lower than the total revenue requirement, if the rates and charges were in effect the entire test year period. The cost-of-service allocation assuming a full twelve months of revenue is used to allocate costs among the various rate elements, but should not be interpreted as over- or under-collection during a given fiscal year. However, because the recommended rates do not take effect until January 1, 2015, the expected revenues for 2014/15 will be about \$22.2 million lower than the total revenue requirement in 2014/15. The total revenue requirement includes a \$2.4 million increase in the required reserves for the Revenue Remainder Fund. Draws from the Water Stewardship Fund and Treatment Surcharge

Stabilization Fund are \$9.5 million and \$4.4 million respectively in 2014/15. Accounting for these adjustments, the required draw from reserves is almost \$6 million in 2014/15.

Schedule 12. FY 2014/15 Proof of Revenue if Rates Effective for Full Test Year (\$ millions)

	Revenues if Rates	Revenue	Difference	% Over (Under)
	Effective July 1st	Requirements	Dillefelice	Collected
Supply	246.3	246.3 247.3 (1		0%
System Access Rate	446.3	448.0	(1.8)	0%
Water Stewardship Rate	71.8	81.2	(9.5)	-12%
System Power Rate	218.8	220.2	(1.5)	-1%
Treatment Surcharge	306.7	308.4	(1.7)	-1%
Readiness-to-serve Charge	157.0	157.5	(0.5)	0%
Capacity Charge	43.3	43.6	(0.3)	-1%
Total	1,490.1	1,506.3	(16.2)	-1%

Totals may not foot due to rounding

Schedule 13. FY 2014/15 Proof of Revenue if Rates Effective January 1 (\$ millions)

	Revenues if Rates	Revenue	Difference	% Over (Under)
	Effective Jan 1	Requirements	Difference	Collected
Supply	238.5	247.3	(8.8)	-4%
System Access Rate	434.6	448.0	(13.4)	-3%
Water Stewardship Rate	71.8	81.2	(9.5)	-12%
System Power Rate	253.7	220.2	33.5	15%
Treatment Surcharge	286.8	308.4	(21.6)	-7%
Readiness-to-serve Charge	161.5	157.5	4.0	3%
Capacity Charge	37.3	43.6	(6.3)	-15%
Total	1,484.1	1,506.3	(22.2)	-1%

Metropolitan Water District of Southern California

Fiscal Year 2015/16 Cost of Service Option 3

April 2014

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1 Cost of Service

Prior to discussing the specific rates and charges that make up the rate structure, it is important to understand the cost of service process that supports the rates and charges. The purpose of the cost of service process is to: (1) identify which costs should be recovered through rates and charges; (2) organize Metropolitan's costs into service functions; (3) classify service function costs on the basis for which the cost was incurred; and (4) allocate costs to rate elements. The purpose of sorting Metropolitan's costs in a manner that reflects the type of service provided (e.g., supply vs. conveyance), the characteristics of the cost (e.g., fixed or variable) and the reason why the cost was incurred (e.g., to meet peak or average demand) is to create logical cost of service "building blocks". The building blocks can then be arranged to design rates and charges with a reasonable nexus between costs and benefits.

1.1 Cost of Service Process

The general cost of service process involves the four basic steps outlined below.

Step 1 - Development Of Revenue Requirements

In the revenue requirement step, the costs that Metropolitan must recover through rates and charges, after consideration of revenue offsets, are identified. The cash needs approach, an accepted industry practice for government-owned utilities, has historically been used in identifying Metropolitan's revenue requirements and was applied for the purposes of this study. Under the cash needs approach, revenue requirements include operating costs and annual requirements for meeting financed capital items (debt service, funding of replacement and refurbishment from operating revenues, etc.).

Step 2 – Identification Of Service Function Costs

In the functional allocation step, revenue requirements are allocated to different categories based on the operational functions served by each cost. The functional categories are identified in such a way as to allow the development of logical allocation bases. The functional categories used in the cost of service process include:

- Supply
- Conveyance and Aqueduct
- Storage
- Treatment
- Distribution
- Demand Management
- Administrative and General
- Hydroelectric

In order to provide more finite functional allocation, many of these functional categories are subdivided into more detailed sub-functions in the cost of service process. For example, costs for the Supply and Conveyance and Aqueduct functions are further subdivided into the sub-functions State Water Project (SWP), Colorado River Aqueduct (CRA), and Other. Similarly, costs in the Storage function are broken down into the sub-functions Emergency Storage, Drought Carryover Storage, and Regulatory Storage.

Step 3 - Classification Of Costs

In the cost classification step, functionalized costs are separated into categories according to their causes and behavioral characteristics. Proper cost classification is critical in developing a rate structure that recovers costs in a manner consistent with the causes and behaviors of those costs. Under American Water Works Association (AWWA) guidelines, cost classification may be done using either the Base/Extra-Capacity approach or the Commodity/Demand approach. In the simplest sense, these approaches offer alternative means of distinguishing between utility costs incurred to meet average or base demands and costs incurred to meet peak demands. The Commodity/Demand approach was modified for its application to Metropolitan's rate structure by adding a separate cost classification for costs related to providing standby service. Analysis of system operating data indicated that a modified Commodity/Demand approach was most appropriate for developing Metropolitan's cost of service classification bases.

Step 4 - Allocation Of Costs To Rate Design Elements

The allocation of costs to the rate design elements depends on the purpose for which the cost was incurred and the manner in which the member agencies use the Metropolitan system. For example, costs incurred to meet average system demands are typically recovered by dollar per acre-foot rates and are allocated based on the volume of water purchased by each agency. Rates that are levied on the amount or volume of water delivered are commonly referred to as volumetric rates as the customer's costs vary with the volume of water purchased. Costs incurred to meet peak distribution demands (referred to in this report as demand costs) are recovered through a peaking charge (the Capacity Charge) and are allocated to agencies based on their peak summer demand behavior. Costs incurred to provide standby service in the event of an emergency are referred to here as standby costs. Differentiating between costs for average usage and peak usage is just one example of how the cost of service process allows for the design of rates and charges that improves overall customer equity and efficiency. Figure 1 summarizes the cost of service process.

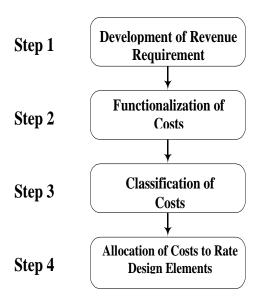


Figure 1. The Cost of Service Process

1.2 Revenue Requirements

The estimated revenue requirements presented in this report are for FY 2015/16. Throughout the report, FY 2015/16 is used as the "test year" to demonstrate the application of the cost of service process. Schedule 1 summarizes the FY 2015/16 revenue requirement by the major budget line items used in Metropolitan's budgeting process. Current estimates indicate Metropolitan's annual expenditures (including capital financing costs, but not construction outlays financed with bond proceeds, if any) will total approximately \$1.651 billion in FY 2015/16.

The rates and charges do not have to cover this entire amount. Metropolitan generates a significant amount of revenue from interest income, hydroelectric power sales and miscellaneous income. These internally generated revenues are referred to as revenue offsets and are expected to generate about \$58 million in FY 2015/16. It is expected that Metropolitan will also generate about \$92 million in ad valorem property tax revenues (assuming that ad valorem tax rates are maintained at 0.0035% of assessed valuation). Property tax revenues are used to pay for a portion of Metropolitan's general obligation bond debt service, a portion of Metropolitan's obligation to pay for debt service on bonds issued to fund the State Water Project (SWP), and other SWP costs. The total revenue offsets for FY 2015/16 are estimated to be around \$150 million. Therefore, the revenue required from rates and charges is the difference between the total costs and the revenue offsets, or \$1.502 billion. Given an effective date of January 1, 2016, the rates and charges recommended in this report, combined with rates and charges effective through December 31, 2015 will generate a total of \$1.494 billion in 2015/16.

All of Metropolitan's costs fall under the broad categories of Departmental Costs or General District Requirements. Departmental Costs include budgeted items identified with specific organizational groups. General District Requirements consist of requirements associated with the Colorado River

Aqueduct (CRA), SWP, the capital financing costs associated with the Capital Investment Plan (CIP), and Water Management Programs. General District Requirements also include reserve fund transfers required by bond covenants and Metropolitan's Administrative Code.

When considered in total, General District Requirements make up approximately 70 percent of the absolute value of the allocated costs. The largest component of the revenue requirement relates to the capital financing program at \$535 million, which makes up approximately 30 percent of Metropolitan's FY 2015/16 revenue requirements. Capital financing costs include pay-as-you-go funding of the CIP at \$210 million. Metropolitan's SWP costs is the second largest component of the revenue requirement at \$515 million, constituting approximately 29 percent of the revenue requirement. Metropolitan's SWP contract requires Metropolitan to pay its allocated share of the capital, minimum operations, maintenance, power and replacement costs incurred to develop and convey its water supply entitlement, irrespective of the quantity of water Metropolitan takes delivery of in any given year. Departmental O&M costs at \$391 million make up 22 percent of the total revenue requirement in FY 2015/16. Water System Operations is the largest single component of the Departmental Costs and accounts for 12 percent of the revenue requirements. Water System Operations responsibilities include operating and maintaining Metropolitan's pumping, storage, treatment, and hydroelectric facilities, as well as the CRA and other conveyance and supply facilities.

Schedule 1. Revenue Requirements (by budget line item)

	Fis	cal Year Ending	% of Revenue
		2016	Requirements (1)
Departmental Operations & Maintenance			
Office of the General Manager & Human Resources	\$	25,768,716	1.4%
External Affairs		17,188,606	1.0%
Water System Operations		215,676,523	12.0%
Chief Financial Officer		9,187,432	0.5%
Business Technology & Engineering Services		84,984,360	4.7%
Real Property Development & Mgmt		5,289,803	0.3%
Water Resource Management		16,340,755	0.9%
Ethics Department		990,943	0.1%
General Counsel		12,598,621	0.7%
Audit Department		2,925,708	0.2%
Total		390,951,466	21.7%
General District Requirements			
State Water Project		515,004,362	28.6%
Colorado River Aqueduct Power		36,503,152	2.0%
Supply Programs		66,451,886	3.7%
Demand Management		61,654,768	3.4%
Capital Financing Program		534,707,370	29.7%
Operating Equipment and Leases		26,634,780	1.5%
Increase (Decrease) in Required Reserves		19,600,000	1.1%
Total		1,260,556,317	70.0%
Revenue Offsets		(149,699,116)	8.3%
Net Revenue Requirements	\$	1,501,808,668	100.0%

⁽¹⁾ Given as a percentage of the absolute values of total dollars allocated. Totals may not foot due to rounding

1.3 Service Function Costs

Several major service functions result in the delivery of water to Metropolitan's member agencies. These include the supply itself, the conveyance capacity and energy used to move the supply, storage of water, distribution of supplies within Metropolitan's system, and treatment of these supplies. Metropolitan's rate structure recovers the majority of the cost of providing these functions through rates and charges.

The functional categories developed for Metropolitan's cost of service process are consistent with the AWWA rate setting guidelines, a standard chart of accounts for utilities developed by the National Association of Regulatory Utility Commissioners (NARUC), and the National Council of Governmental Accounting. Because all water utilities are not identical, the rate structure reflects Metropolitan's unique physical, financial, and institutional characteristics, as permitted under the AWWA guidelines.

A key goal of functional allocation is to maximize the degree to which rates and charges reflect the costs of providing different types of service. For functional allocation to be of maximum benefit, two criteria must be kept in mind when establishing functional categories.

- The categories should correlate charges for different types of service with the costs of providing those different types of service; and
- Each function should include reasonable allocation bases by which costs may be allocated.

Each of the functions developed for the cost of service process is described below.

- Supply. This function includes costs for those SWP and CRA facilities and programs that relate to maintaining and developing supplies to meet the member agencies' demands. For example, Metropolitan's supply related costs include investments in the Conservation Agreement with the Imperial Irrigation District and the Palo Verde Irrigation District (PVID) Program from the Colorado River supply programs. The SWP programs include transfer programs such as Kern Delta Program, Semitropic Water Storage Program, Yuba Accord Program, and the Arvin-Edison Water Storage Program. Costs for in-basin programs within Metropolitan's service area, such as Conjunctive Use Programs are also included.
- Conveyance and Aqueduct. This function includes the capital, operations, maintenance, and overhead costs for SWP and CRA facilities that convey water through Metropolitan's internal distribution system. Variable power costs for the SWP and CRA are also considered to be Conveyance and Aqueduct costs but are separately reported under a "power" sub-function. Conveyance and Aqueduct facilities can be distinguished from Metropolitan's other facilities primarily by the fact that they do not typically include direct connections to the member agencies. For purposes of this study, the Inland Feeder Project functions as an extension of the SWP East Branch and is therefore considered a Conveyance and Aqueduct facility as well.
- Storage. Storage costs include the capital financing, operating, maintenance, and overhead costs for Diamond Valley Lake, Lake Mathews, Lake Skinner, and five smaller regulatory reservoirs within the distribution system. Metropolitan's larger storage facilities are operated to provide: (1) emergency storage in the event of an earthquake or similar system outage; (2) drought storage that produces additional supplies during times of shortage; and (3) regulatory storage to balance system demands and supplies and provide for operating

flexibility. To reasonably allocate the costs of storage capacity among member agencies, the storage service function is categorized into sub-functions of emergency, drought, and regulatory storage.

- *Treatment*. This function includes capital financing, operating, maintenance, and overhead costs for Metropolitan's five treatment plants and is considered separately from other costs so that treated water service may be priced separately.
- *Distribution*. This function includes capital financing, operating, maintenance, and overhead costs for the "in-basin" feeders, canals, pipelines, laterals, and other appurtenant works. The "in-basin" facilities are distinguished from Conveyance and Aqueduct facilities at the point of connection to the SWP, Lake Mathews, and other major turnouts along the CRA facilities.
- *Demand Management*. A separate demand management service function has been used to clearly identify the cost of Metropolitan's investments in local resources like conservation, recycling, and desalination.
- Administrative and General (A&G). These costs occur in each of the Groups' departmental budgets and reflect overhead costs that cannot be directly functionalized. The cost-of-service process allocates A&G costs to the service functions based on the labor costs of non-A&G dollars allocated to each function.
- *Hydroelectric*. Hydroelectric costs include the capital financing, operating, maintenance, and overhead costs incurred to operate the 16 small hydroelectric plants located throughout the water distribution system.

1.3.1 Functional Allocation Bases

The functional allocation bases are used to allocate costs to the various service functions. The primary functional allocation bases used in the cost-of-service process are listed below.

- Direct assignment
- Net Book Value plus Work-In-Progress
- Prorating in proportion to other allocations
- Manager analysis
- Prior year results

Schedule 2 summarizes the amounts of total cost allocated using each of the above types of allocation bases.

Schedule 2. Summary of Functional Allocations by Type of Allocation Basis

		Estimated for	% of Allocated
Primary Functional Allocation Bases		FY 2016	Dollars
Direct Assignment	\$	955,142,911	53.0%
Net Book Value/Work in Progress		580,851,933	32.2%
Prorating		87,722,070	4.9%
Manager Analysis		35,315,288	2.0%
Prior-Year Results		75,722,811	4.2%
Other	\$	66,451,886	3.7%
Total Dollars Allocated	\$	1,801,206,900	100.0%
Portion of Above Allocations Relating to:			
Revenue Requirements before Offsets		1,651,507,784	
Revenue Offsets		149,699,116	
Total Dollars Allocated	\$	1,801,206,900	

Each of the primary allocation bases is discussed in detail in the remainder of this section. Discussion of each allocation basis includes examples of costs allocated using that particular basis.

(a) Direct assignment

Direct assignment makes use of a clear and direct connection between a revenue requirement and the function being served by that revenue requirement. Directly assigned costs typically include: Costs associated with specific treatment plants, purely administrative costs, and certain distribution and conveyance departmental costs. Examples of costs that are directly assigned to specific functional categories are given below.

- * Water System Operations Group departmental costs for treatment plants are directly assigned to treatment.
- * Transmission charges for SWP are directly assigned to conveyance.

(b) Net Book Value Plus Work-In-Progress

Capital financing costs, including debt service and funding replacements and refurbishments from operating revenues, comprise about 30 percent of Metropolitan's annual revenue requirements. One approach would be to allocate payments on each debt issue in direct proportion to specific project expenditures made using bond proceeds. But, this approach would result in a high degree of volatility in relative capital cost allocations from year to year. The approach used in this analysis is one widely used in water industry cost of service studies. Capital and debt-related costs (including repair and replacement costs paid from current revenues) are allocated on the basis of the relative net book values of fixed assets plus work in progress for assets under construction within each functional category. This approach produces capital cost allocations that are consistent with the functional distribution of assets. Also, since the allocation basis is tied to fixed asset records rather than debt payment records, the resulting allocations are more reflective of the true useful lives of assets. Use of net book values as an allocation basis provides an improved matching of functional costs with asset lives. A listing of fixed asset net book values summarized by asset function is shown in Schedule 3.

	NBV for	% of Total
Functional Categories	FY 2016	NBV
Source of Supply	\$ 30,274,044	0.4%
Conveyance & Aqueduct	1,809,704,10	1 20.9%
Storage	2,140,326,295	24.7%
Treatment	2,752,343,054	31.8%
Distribution	1,455,183,855	16.8%
Administrative & General	332,149,508	3.8%
Hydroelectric	129,745,90°	1.5%
Total Fixed Assets Net Book Value	\$ 8,649,726,758	100.0%

Totals may not foot due to rounding

In most instances, the cost-of-service process uses net book value *plus* work-in-progress to develop allocation bases for debt and capital costs.

Examples of revenue requirements allocated using these net book value and work-in-progress allocations are shown below.

- * Revenue Bond Debt Service: allocated using Net Book Value plus Work In Progress.
- * Annual deposit of operating revenue to replacement and refurbishment fund: allocated using Net Book Value plus Work In Progress.

To calculate the relative percentage of fixed assets in each functional category, Metropolitan staff conducted a detailed analysis of historical accounting records and built a database of fixed asset accounts that contains records for all facilities currently in service and under construction. Each facility was sorted into the major service function that best represented the facilities primary purpose and was then further categorized into the appropriate sub-functions described earlier.

(c) Prorating in proportion to other allocations

Utility cost of service studies frequently contain line items for which it would be difficult to identify an allocation basis specific to that line item. In these cases, the most logical allocation basis is often a prorata blend of allocation results calculated for other revenue requirements in the same departmental group, or general category. Reasonable prorata allocations are based on a logical nexus between a cost and the purpose which it serves. For example: Human Resources Section costs are allocated using all labor costs, since Human Resources spends its time and resources attending to the labor force.

(d) Manager analyses

The functional interrelationships of some organizational units are so complex and/or dynamic that reliable allocation bases can only be developed with extensive input from the organization's

managers. In these cases, managers use their firsthand knowledge of the organization's internal operations to generate a functional analysis of departmental costs. For example, Fleet Services Unit costs are allocated to treatment, storage, conveyance and distribution based on vehicle count by location.

(e) Prior year results

If available, accounting data for the prior fiscal year by appropriation are used to functionalize Departmental O&M costs for several units or sections. Many of the appropriations parallel the service functions used in the cost of service. For example, Conveyance and Distribution Section costs are allocated to distribution, hydroelectric, and conveyance functions based on the prior year accounting data by appropriation.

A summary of the functional allocation results is shown in Schedules 4 and 5. Schedule 4 provides a breakdown of the revenue requirement for FY 2015/16 into the major service functions and subfunctions prior to the redistribution of administrative and general costs. Schedule 5 serves as a cross-reference summarizing how the budget line items are distributed among the service functions. The largest functional component of Metropolitan's revenue requirement is the Conveyance and Aqueduct function, which constitutes approximately 37 percent of the allocated revenue requirement.

Schedule 4. Revenue Requirement (by service function)

Schedule 4. Revenue Requirement	<u>`</u>				
	Fiscal Year Ending	% of Allocated			
Functional Categories	2016	Dollars (1)			
Source of Supply					
CRA	\$ 49,574,843	3.3%			
SWP	96,954,181	6.4%			
Other Supply	11,583,936	0.8%			
Total	158,112,960	10.5%			
Conveyance & Aqueduct					
CRA					
CRA Power (net of sales)	49,029,263	3.2%			
CRA All Other	52,363,760	3.5%			
SWP					
SWP Power	193,116,337	12.8%			
SWP All Other	182,214,861	12.1%			
Other Conveyance & Aqueduct	88,925,404	5.9%			
Total	565,649,625	37.4%			
Storage					
Storage Costs Other Than Power					
Emergency	68,446,709	4.5%			
Drought	57,463,479	3.8%			
Regulatory	17,229,366	1.1%			
Wadsworth plant pumping/generation	(1,520,282)	0.1%			
Total	141,619,272	9.6%			
Treatment					
Jensen	60,746,471	4.0%			
Weymouth	63,388,281	4.2%			
Diemer	59,498,236	3.9%			
Mills	30,788,895	2.0%			
Skinner	66,387,052	4.4%			
Total	280,808,934	18.6%			
Distribution	157,077,485	10.4%			
Demand Management	71,685,973	4.7%			
Hydroelectric	(3,065,507)	0.2%			
Administrative & General	129,919,925	8.6%			
Total Functional Allocations:	\$ 1,501,808,668	100.0%			
	, .,55.,555,566				

⁽¹⁾ Given as a percentage of the absolute values of total dollars allocated.

Totals may not foot due to rounding

Schedule 5. Service Function Revenue Requirements (by budget line item)

Fiscal Year Ending	Source of	Conveyance &		Water			Demand	Hydro	Administrative	Total \$
2016	Supply	Aqueduct	Storage	Quality	Treatment	Distribution	Management	Electric	& General	Allocated
Departmental Operations & Maintenance										
Office of the General Manager & Human Resources	\$ 1,203,318	\$ 8,964,397	\$ 792,987	\$ -	\$ 4,419,717	\$ 3,027,311	\$ 370,259	\$ 293,646	\$ 6,697,083	\$ 25,768,716
External Affairs	-	-	-	-	-	-	2,897,383	-	14,291,223	17,188,606
Water System Operations	12,546,789	38,317,628	3,528,311	-	97,792,705	57,158,424	8,160	5,370,823	953,683	215,676,523
Chief Financial Officer	-	-	-	-	-	-	-	-	9,187,432	9,187,432
Business Technology & Engineering Services	2,496,064	10,644,224	8,988,988	-	18,315,713	11,055,946	735,770	1,032,911	31,714,743	84,984,360
Real Property Development & Mgmt	-	-	5,289,803	-	-	-	-	-	-	5,289,803
Water Resource Management	9,380,797	-	-	-	128,775	1,152,505	5,485,083	-	193,594	16,340,755
Ethics Department	-	-	-	-	-	-	-	-	990,943	990,943
General Counsel	-	-	-	-	-	-	-	-	12,598,621	12,598,621
Audit Department	-	-	-	-	-	-	-	-	2,925,708	2,925,708
Total Departmental O&M	25,626,969	57,926,248	18,600,089	-	120,656,910	72,394,186	9,496,655	6,697,379	79,553,028	390,951,466
General District Requirements										
State Water Project	78,539,665	436,464,698	-	-	-	-	-	-	-	515,004,362
Colorado River Aqueduct Power	-	36,503,152	-	-	-	-	-	-	-	36,503,152
Supply Programs	66,451,886	-	-	-	-	-	-	-	-	66,451,886
Demand Management	-	-	-	-	-	-	61,654,768	-	-	61,654,768
Capital Financing Program	1,789,848	106,992,491	126,539,384	-	170,143,885	101,933,794	-	7,670,777	19,637,190	534,707,370
Other Operating Costs	620,797	1,264,620	409,105	-	2,280,150	1,561,802	1,741,018	151,493	18,605,795	26,634,780
Increase (Decrease) in Required Reserves	-	-	-	-	-	-	-	-	19,600,000	19,600,000
Total General District Requirements	147,402,196	581,224,960	126,948,489	-	172,424,035	103,495,596	63,395,786	7,822,270	57,842,985	1,260,556,317
Revenue Offsets	(14,916,205)	(73,501,583)	(3,929,306)	-	(12,272,012)	(18,812,297)	(1,206,468)	(17,585,156)	(7,476,089)	(149,699,116)
Net Revenue Requirements	\$ 158,112,960	\$ 565,649,625	\$ 141,619,272	\$ -	\$ 280,808,934	\$ 157,077,485	\$ 71,685,973	\$ (3,065,507)	\$ 129,919,925	\$ 1,501,808,668

1.4 Classified Costs

In the cost classification step, functionalized costs are further categorized based on the causes and behavioral characteristics of these costs. An important part of the classification process is identifying which costs are incurred to meet average demands vs. peak demands and which costs are incurred to provide standby service. As with the functional allocation process, the proposed classification process is consistent with AWWA guidelines, but has been tailored to meet Metropolitan's specific operational structure and service environment.

Two methods are discussed in the AWWA M1 Manual, Principles of Water Rates, Fees and Charges. These two methods are the Commodity/Demand method and the Base/Extra Capacity method.

In the simplest sense, these approaches offer alternative means of distinguishing between utility costs incurred to meet average or base demands and costs incurred to meet peak demands. The Commodity/Demand method allocates costs that vary with the amount of water produced to the commodity category with all other costs associated with water production allocated to the demand category. In the Base/Extra Capacity method, costs related to average demand conditions are allocated to the base category, and capacity costs associated with meeting above average demand conditions are allocated to the extra capacity category.

The Commodity/Demand approach was modified for its application to Metropolitan's rate structure by adding a separate cost classification for costs related to providing standby service. Analysis of system operating data indicated that a modified Commodity/Demand approach was most appropriate for developing Metropolitan's cost of service classification bases.

Classification categories used in the analysis include:

- Fixed demand costs
- Fixed commodity costs
- Fixed standby costs
- Variable commodity costs
- Hydroelectric costs

Demand costs are incurred to meet peak demands. Only the direct capital financing costs were included in the demand classification category. A portion of capital financing costs was included in the demand cost category because in order to meet peak demands additional physical capacity is designed into the system and, therefore, additional capital costs are incurred. Commodity costs are generally costs that tend to vary with the amount of water produced. Variable commodity costs include costs of chemicals, most power costs, and other cost components that increase or decrease in relation to the volume of water supplied. Fixed commodity costs include fixed operations and maintenance and capital financing costs that are not related to accommodating peak demands or standby service.

Standby service costs relate to Metropolitan's role in ensuring system reliability during emergencies such as an earthquake or an outage of a major facility like the Colorado River Aqueduct. The standby costs identified include the emergency storage capacity within the system, and the standby capacity within the conveyance and distribution systems.

An additional component used in Metropolitan's cost classification process is the hydroelectric component. While not a part of most water utilities' cost classification procedures, the hydroelectric classification component is necessary to segregate revenue requirements carried from the hydroelectric function established in the functional allocation process. Hydroelectric revenue requirements are later embedded in the distribution function. Any net revenues generated by the hydroelectric operations offset the distribution costs and reduce the System Access Rate. All users of the distribution system benefit proportionately from the revenue offset provided by the sale of hydroelectric energy.

Schedule 6 provides the classification percentages used to distribute the service function costs into demand, commodity and standby service classification categories. All of the supply costs are classified as fixed commodity costs. Because these particular supply costs have been incurred to provide an amount of annual reliable system yield and not to provide peak demand delivery capability or standby service, they are reasonably treated as fixed commodity costs.

Costs for the Conveyance and Aqueduct (C&A) service function are classified into demand, commodity, and standby categories. Because the capital costs for C&A were incurred to meet all three classification categories, an analysis of C&A capacity usage for the test year was used to determine that 54 percent of the available conveyance capacity varies with the quantity of water produced. A system peak factor¹ of 1.4 was applied to the annual usage to determine that 24 percent of available capacity is used to meet peak monthly deliveries to the member agencies. The remaining portion of C&A, around 22 percent, is used for standby. The same classification percentages are applied to the CRA, SWP, and Other (Inland Feeder) Conveyance and Aqueduct sub-functions. The classification shares reflect the system average use of conveyance capacity and not the usage of individual facilities. All of the Conveyance and Aqueduct energy costs for pumping water to Southern California are classified as variable commodity costs and, therefore, are not shown in Schedule 6 because they carry through the classification step.

Storage service function costs for emergency, drought and regulatory storage are also distributed to the classification categories based on the type of service provided. Emergency storage costs are classified as 100 percent standby related. Emergency storage is a prime example of a cost Metropolitan incurs to ensure the reliability of deliveries to the member agencies. In effect, through the emergency storage capacity in the system, Metropolitan is "standing by" to provide service in the event of a catastrophe such as a major earthquake that disrupts regional conveyance capacity for an extended period of time. Drought carryover storage serves to provide reliable supplies by carrying over surplus supplies from periods of above normal precipitation and snow pack to drought periods when supplies decrease. Drought storage creates supply and is one component of the portfolio of resources that result in a reliable amount of annual system supplies. As a result, drought storage is classified as a fixed commodity cost, in the same manner as Metropolitan's supply costs. Regulatory storage within the Metropolitan system provides operational flexibility in meeting peak demands and flow requirements, essentially increasing the physical distribution capacity. Therefore, regulatory storage is classified in the same manner as distribution costs.

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¹ Peak monthly deliveries to the member agencies average about 44 percent more than the average monthly deliveries.

Distribution service function costs were classified as fixed commodity by using projected sales data for the test year. During this period, 44 percent of the system distribution capacity varies with the quantity of water produced. Distribution service function costs were classified as fixed demand by using three years of recorded non-coincident peaks. The difference between the three-year average non-coincident peak and the commodity flows divided by the system capacity, or 39 percent of the distribution capacity, was used to meet peak day demands. Although the Metropolitan distribution system has a great deal of operational flexibility, the total amount of distribution capacity was limited to the historical peak non-coincident² 24-hour daily flow of all the member agencies. The remaining 17 percent of distribution capacity is associated with standby service.

Treatment service function costs were also classified as fixed commodity by using projected treated deliveries to the member agencies for the test year. Treatment fixed demand percentage calculation uses system non-coincident peak factor applied to the test year usage; the remaining capacity is associated with standby service. Total treated water capacity of 4,204 cfs, the total design capacity of all the treatment plants, was used in the calculation. Administrative and general costs have been allocated to the classification categories by service function based on the ratio of classified non-A&G service function costs.

² The term "non-coincident" means that the peak day flow for each agency may or may not coincide with the peak day system flow. Both non-coincident and coincident approaches to measuring peak demands are used in rate design approaches. A non-coincident approach is used in the rate design to capture the different operating characteristics of the member agencies (e.g., the distribution system is designed to meet peak demands in different load areas within the System that have non-coincident demands due to each member agencies unique operating characteristics).

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Schedule 6. Classification Percentages

	Classifi	ication Percenta	ages		
	Fixed	Fixed	Fixed	Total %	
Function	Commodity	Demand	Standby	Classified	Comments
Source of Supply					
Colorado River Aqueduct	100%	0%	0%	100%	Supply costs classified as fixed commodity
State Water Project	100%	0%	0%	100%	Supply costs classified as fixed commodity
Conveyance & Aqueduct Colorado River Aqueduct	54%	24%	22%	100%	Demand percentage represents amount of system conveyance capacity used to meet peak demands. Commodity percentage represents amount of capacity that is a function of the amount of water delivered. Standby percentage is the remainding conveyance capacity. SWP, CRA, and Other are treated the same due to the use of a uniform system-wide System Access Rate.
State Water Project	54%	24%	22%	100%	7 to coo Figure 1
Other	54%	24%	22%	100%	
Storage	*****				
Emergency	0%	0%	100%	100%	Classifies as Standby (recovered by RTS)
Drought	100%	0%	0%	100%	Classified as fixed commodity (recovered by Supply Rates)
Regulatory	44%	39%	17%	100%	Classified the same way as distribution.
Treatment	30%	30%	40%	100%	Demand percentage represents amount of system treatment capacity used to meet peak demands. Commodity percentage represents amount of capacity that is a function of the amount of treated water delivered. Standby percentage is the remaining treatment capacity. The same classification is applied to all five treatment plants due to the use of a uniform system-wide Treatment Surcharge.
Distribution	44%	39%	17%	100%	Demand percentage represents amount of system distribution capacity used to meet peak demands. Commodity percentage represents amount of capacity that is a function of the amount of water delivered. Standby percentage is the remaining distribution capacity. The same classification is applied to all distribution facilities due to the use of a uniform system-wide System Access Rate.

A summary of cost classification results is shown in Schedule 7. The classification of the service function costs results in about 8 percent, or \$127 million of the total revenue requirements, being allocated to the demand classification category. This amount represents a reasonable estimate of the annual fixed capital financing costs incurred to meet peak demands (plus the allocated administrative and general costs). A portion of Metropolitan's property tax revenue is allocated to C&A fixed demand costs and is used to pay for the general obligation bond debt service allocated to the C&A costs, and other SWP costs. This revenue offsets the amount that needs to be recovered through rates.

Schedule 7. Service Function Revenue Requirements (by classification category)

Fiscal year ending 2016	Fixed	F	ixed	Fixed	Variable	Hydroelectric		Total
Functional categories (by sub-Fuction)	Demand	Con	nmodity	Standby	Commodity	nyui delecti ic		Classified
Source of Supply								
CRA	\$ -	\$	55,748,977	\$ - :	\$ -	\$ -	\$	55,748,977
SWP	-	10	09,029,016	-	-	-		109,029,016
Other Supply	-		13,026,618	-	-	-		13,026,618
Subtotal: Source of Supply	-	1	77,804,611	-	-	-		177,804,611
Conveyance & Aqueduct								
CRA								
CRA Power	-		15,014,059	-	37,062,970	-		52,077,028
CRA All Other	3,469,482		51,686,959	3,257,746	-	-		58,414,186
SWP								
SWP Power	-		-	-	200,612,875	-		200,612,875
SWP All Other	11,669,919	18	80,696,160	10,957,727	-	-		203,323,806
Other Conveyance & Aqueduct	19,212,192		58,557,039	19,517,807	-	-		97,287,038
Subtotal: Conveyance & Aqueduct	34,351,593	30	05,954,216	33,733,281	237,675,845	-		611,714,934
Storage								
Storage Costs Other Than Power								
Emergency	-		9,900,032	62,626,966	-	-		72,526,998
Drought	-		64,620,076	-	-	-		64,620,076
Regulatory	6,311,647		9,702,832	2,730,536	-	-		18,745,014
Storage Power	-		-	-	(1,579,297)	-		(1,579,297)
Subtotal: Storage	6,311,647		84,222,940	65,357,501	(1,579,297)	-		154,312,791
Water Quality								
CRA	-		-	-	-	-		-
SWP	-		-	-	-	-		-
Other	-		-	-	-	-		-
Subtotal: Water Quality	-		-	-	-	-		-
Treatment	50,760,413	1	59,237,171	63,910,523	31,249,894	-		305,158,001
Distribution	35,437,427	1:	22,333,950	15,330,889	-	-		173,102,266
Demand Management	-		80,613,863	-	-	-		80,613,863
Hydroelectric						(897,798)	<u> </u>	(897,798)
Total Costs Classified	\$ 126,861,080	\$ 93	30,166,752	\$ 178,332,193	\$ 267,346,441	\$ (897,798)	\$	1,501,808,668

About 62 percent of the revenue requirement (\$930 million) is classified as fixed commodity. These fixed capital and operating costs are incurred by Metropolitan to meet annual average service needs and are typically recovered by a combination of fixed charges and volumetric rates. Fixed capital costs classified to the Standby category total about \$178 million and account for about 12 percent of the revenue requirements. Standby service costs are commonly recovered by a fixed charge allocated on a reasonable representation of a customer's need for standby service. The variable commodity costs for power on the conveyance and aqueduct systems, and power, chemicals and solids handling at the treatment plants change with the amount of water delivered to the member agencies. These costs are classified as variable commodity costs, total about \$267 million, and account for about 18 percent of the total revenue requirement. Because of the variable nature of these costs, it is appropriate to recover them through volumetric rates.

2 Rates and Charges

Schedule 8 provides a cross-reference between the classified service function costs and their allocation to the rate design elements. The specifics of each rate design element are discussed in detail in the following section. Schedule 9 summarizes the rates and charges that would be effective on January 1, 2016 using the assumptions and methodology of this report. Average costs by member agency will vary depending upon an agency's RTS allocation, capacity charge and relative proportions of treated and untreated Tier 1 and Tier 2 purchases.

Schedule 8. Classified Service Function Revenue Requirements (by rate design element)

Fiscal year ending 2016				Rate Design Eleme	ents			
Service Function by Classification Category	Supply Rates	System Access Rate	Water Stewardship Rate	System Power Rate	Capacity Charge	Readiness-to- Serve Charge	Treatment Surcharge	Total Costs Allocated
Supply								
Fixed Demand	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Commodity	177,804,611	-	-	-	-	-	-	177,804,611
Fixed Standby	-	-	-	-	-	-	-	-
Variable Commodity	-	-	-	-	-	-	-	-
Hydroelectric	-	-	-	-	-	-	-	-
Subtotal: Supply	177,804,611	-	-	=	=	-	-	177,804,611
Conveyance and Aqueduct								
Fixed Demand	-	-	-	-	-	34,351,593	-	34,351,593
Fixed Commodity	_	305,954,216	-	-	_	-	_	305,954,216
Fixed Standby	_	· · · -	-	_	_	33,733,281	_	33,733,281
Variable Commodity	_	_	_	237,675,845	_	_	_	237,675,845
Hydroelectric	_	_	_		_	_	_	
Subtotal: Conveyance and Aqueduct	-	305,954,216	-	237,675,845	-	68,084,873	-	611,714,934
Storage								
Fixed Demand	-	-	-	-	6,311,647	-	-	6,311,647
Fixed Commodity	64,620,076	19,602,865	-	_	_	-	_	84,222,940
Fixed Standby	- , , , , ,		_	_	_	65,357,501	_	65,357,501
Variable Commodity	(1,579,297)	_	_	_	_	-	_	(1,579,297
Hydroelectric	(1,070,207)	_	_	_	_	_	_	(1,010,201
Subtotal: Storage	63,040,778	19,602,865	-	-	6,311,647	65,357,501	-	154,312,791
Treatment								
Fixed Demand	_	_	_	_	_	_	50,760,413	50,760,413
Fixed Commodity	_	_	_	_	_	_	159,237,171	159,237,171
Fixed Standby		_		_	_		63,910,523	63,910,523
Variable Commodity		_	_	_		_	31,249,894	31,249,894
	1	_	_	<u> </u>		_	31,249,094	31,249,094
Hydroelectric Subtotal: Treatment	-	-	-	-	-	-	305,158,001	305,158,001
Distribution								
Fixed Demand					35,437,427			35,437,427
Fixed Commodity	-	122,333,950	-	-	35,437,427	_	-	122,333,950
	1	122,333,950	-	<u> </u>	_	45.000.000	Ī -	
Fixed Standby	-	· -	-	-	-	15,330,889	· -	15,330,889
Variable Commodity	-	(007.700)	-	-	-	-	-	-
Hydroelectric Subtotal: Distribution	-	(897,798) 121,436,152	-	-	35,437,427	15,330,889	-	(897,798 172,204,468
Demand Management				l			l	
Fixed Demand	-	l -	-	l -	-	-	·	
Fixed Commodity	-	l -	80,613,863	l -	-	-	l -	80,613,863
Fixed Standby	-	-	-	· -	-	-	·	-
Variable Commodity	-	-	-	-	-	-	-	-
Hydroelectric	-	-	- 80,613,863	-	-	-	-	- 80,613,863
Subtotal: Demand Management	_	·	50,013,863	_	-]	·	00,013,003
Total							l	
Fixed Demand	-	-	-	-	41,749,074	34,351,593	50,760,413	126,861,080
Fixed Commodity	242,424,687	447,891,031	80,613,863	-	-	-	159,237,171	930,166,752
Fixed Standby	,	-		-	-	114,421,670	63,910,523	178,332,193
	(4.570.007)	1		237,675,845	_	, ,,	31,249,894	267,346,441
Variable Commodity	(1,5/9.29/)							
Variable Commodity Hydroelectric	(1,579,297)	(897,798)	_	237,073,043	_	_	31,243,034	(897,798

Schedule 9. Rates and Charges Summary

Effective January 1st	ľ	2015	2016
	_		
Tier 1 Supply Rate (\$/AF)	\$148	\$157	\$154
Tier 2 Supply Rate (\$/AF)	\$290	\$290	\$290
The 2 Supply Rate (\$771)	Ψ230	Ψ230	Ψ230
System Access Rate (\$/AF)	\$243	\$255	\$258
, ,			
Water Stewardship Rate (\$/AF)	\$41	\$41	\$41
		.	A
System Power Rate (\$/AF)	\$161	\$125	\$137
Full Service Untreated Volumetric Cost (\$/AF)			
Tier 1	\$593	\$578	\$590
Tier 2	\$735	\$711	\$726
	*****	****	**=*
Full Service Exchange Cost (\$/AF)	\$445	\$421	\$436
Treatment Surcharge (\$/AF)	\$297	\$337	\$343
Full Service Treated Volumetric Cost (\$/AF)			
Tier 1	\$890	\$915	\$933
Tier 2	\$1,032	\$1,048	\$1,069
Poodings to Sarvo Charge (\$M)	\$166	¢157	\$150
Readiness-to-Serve Charge (\$M)	Φ100	\$157	φ150
Capacity Charge (\$/cfs)	\$8,600	\$11,000	\$10,700

2.1 System Access Rate (SAR)

The SAR is a volumetric³ system-wide rate levied on each acre-foot of water that moves through the MWD system. The MWD system includes MWD's right to use SWP facilities for transportation of SWP and non-SWP water. All system users (member agency or third party) pay the SAR to use Metropolitan's conveyance and distribution system. To meet the board stated objective to collect all costs in 2015/16, the SAR would increase to \$258 per acre-foot. The SAR recovers the cost of providing conveyance and distribution capacity to meet average annual demands. Current estimates indicate that the SAR revenue requirement will be about \$447 million in FY 2015/16, or 30 percent of the total revenue requirement.

³ A volumetric rate is a charge applied to the actual amount of water delivered.

2.2 Water Stewardship Rate (WSR)

The WSR would remain unchanged at \$41 per acre-foot. The WSR recovers the costs of providing financial incentives for existing and future investments in local resources including conservation and recycled water. These investments or incentive payments are identified as the "demand management" service function in the cost of service process. Demand management costs are classified as 100 percent fixed commodity costs and are estimated to be about \$81 million in FY 2015/16, about 5 percent of the revenue requirement. The WSR is a volumetric rate paid by each acre-foot of water that moves through the Metropolitan system. All system users (member agency or third parties) will pay the same proportional costs for existing and future conservation and recycling investments.

Investments in conservation, recycling, and groundwater recovery decrease the region's overall dependence on imported water supplies from environmentally sensitive areas like the Bay-Delta; increase the overall level of water supply reliability in Southern California; reduce and defer system capacity expansion costs; and create available space to be used to complete water transfers. Because conservation measures and local resource investments reduce the overall level of dependence on the imported water system, more capacity is available in existing facilities for a longer period of time. The space in the system made available by conservation and recycling is open to all system users. Similar to the public benefit charges implemented in the electric and natural gas industries in California after "open access" (customer choice of supplier) was implemented, the regional and statewide benefits of demand management are assessed to all users of the Metropolitan system, regardless of the source of the imported water supply.

The benefits of demand management programs are recognized by section 130.5 of the MWD Act, enacted by S.B. 60 (Stats. 1999, ch. 414), which requires the Metropolitan to "place increased emphasis on sustainable, environmentally sound, and cost-effective water conservation, recycling, and groundwater storage and replenishment measures." Because Metropolitan is mandated under S.B. 60 to fund water supply programs like conservation and recycling, it is appropriate to recover the costs of supporting these programs on all water moved through the system.

2.3 System Power Rate (SPR)

SPR would increase to \$137 per acre-foot in 2016. The SPR is a volumetric rate that recovers the costs of pumping water to Southern California. The SPR recovers the cost of power for both the SWP and CRA. In FY 2015/16 the revenue requirement for the SPR is estimated to be about \$238 million, about 16 percent of the total revenue requirement.

2.4 Treatment Surcharge

The treatment surcharge would increase to \$343 per acre-foot to collect all treatment costs in 2015/16. The treatment surcharge is a system-wide volumetric rate set to recover the cost of providing treated water service. The treatment surcharge revenue requirement is expected to be about \$305 million in FY 2015/16, almost 20 percent of the total revenue requirement. The treatment surcharge recovers all costs associated with providing treated water service, including commodity, demand and standby related costs. Significant capital improvements at Metropolitan's five treatment plants, such as the Ozone Retrofit Program at Weymouth, as well as refurbishments and improvement programs at all five treatment plants result in additional capital financing costs being allocated to the treatment surcharge.

2.5 Capacity Charge

The Capacity Charge would decrease to \$10,700 per cubic-foot-second of capacity during calendar year 2016. The decrease is due to the decrease in pay-as-you-go funding of the CIP. The capacity charge is levied on the maximum summer day demand placed on the distribution system between May 1 and September 30 for a three-calendar year period. The three-year period ending December 31, 2014 is used to levy the capacity charge effective January 1, 2016 through December 31, 2016. Demands measured for the purposes of billing the capacity charge include all firm demand, including wheeling service and exchanges.

The capacity charge is intended to pay for the cost of peaking capacity on Metropolitan's distribution system, while providing an incentive for local agencies to decrease their use of the Metropolitan system to meet peak day demands and to shift demands into lower use time periods particularly October through April. Over time, a member agency will benefit from local supply investments and operational strategies that reduce its peak day demand on the system in the form of a lower total capacity charge. The estimated capacity charge to be paid by each member agency in calendar year 2016 will be provided to the Board in April 2015.

2.6 Readiness-to-Serve Charge

The costs of providing standby service, such as emergency storage, are recovered by the RTS. Metropolitan's costs for providing emergency storage capacity within the system are estimated to be about \$65 million in FY 2015/16. In addition, to simplify the rate design by reducing the number of separate charges, the demand and standby related costs identified for the conveyance and aqueduct service function, and standby costs for the distribution function, are also allocated to the RTS. These costs are estimated to be about \$84 million in FY 2015/16. The RTS would decrease to \$150 million in calendar year 2016. The decrease is due to the decrease in pay-as-you go funding of the CIP.

The RTS is allocated to the member agencies based on each agency's proportional share of a ten-year rolling average of all firm deliveries (including water transfers and exchanges that use Metropolitan system capacity). A ten-year rolling average leads to a relatively stable RTS allocation that reasonably represents an agency's potential long-term need for standby service under different demand conditions. Member agencies that so choose may have a portion of their total RTS obligation offset by standby charge collections levied by Metropolitan on behalf of the member agency. The detailed schedule with an estimate of each agency's RTS obligation for calendar year 2016 will be provided to the Board in April 2015.

2.7 Purchase Order

The Purchase Order determines the amount of water that can be purchased at the Tier 1 rate. The existing Amended and Restated Purchase Order agreements presently in effect expire December 31, 2014. The Purchase Order will be addressed in the second half of 2014.

2.8 Tier 2 supply rate

The Tier 2 Supply Rate reflects Metropolitan's cost of purchasing water transfers north of the Delta. The Tier 2 Supply Rate encourages the member agencies and their customers to maintain existing local supplies and develop cost-effective local supply resources and conservation. The Tier 2 Supply Rate would remain at its current level of \$290 per acre-foot. At an expected average sales level of 1.75 million acre-feet, it is estimated that no acre-feet will be sold at the Tier 2 Supply Rate.

2.9 Tier 1 supply rate

The total revenue requirement for the supply service function is about \$241 million in FY 2015/16. The Tier 1 Supply Rate would decrease to \$154 per acre-foot in 2016. The Tier 1 Supply Rate is simply calculated as the amount of the total supply revenue requirement that is not recovered by the Tier 2 Supply Rate divided by the estimated amount of Tier 1 water sales. At an expected demand level of about 1.75 MAF, it is estimated that Metropolitan will sell about 1.57 MAF at the Tier 1 Supply Rate in 2015/16. The two-tier pricing approach is closely linked to the Purchase Order and a base level of demand. The 2016 Tier 1 Annual Limit for all member agencies will be provided to the Board in April 2015.

3 Sales

Staff estimates of water sales used for developing the rate recommendation were based on current member agency demands and information and an expectation that demands will trend to levels expected under normal weather conditions. Since 1989/90, total sales have averaged about 2.00 MAF per year, ranging from a high of around 2.5 MAF in 1989/90 to a low of about 1.5 MAF in 1997/98. In 2015/16, water sales are projected to be 1.75 MAF. Treated water sales are projected to be 898 TAF in 2015/16, and Exchanges 179 TAF.

4 Proof of Revenue

Based on expected sales of 1.75 MAF the expected revenues would be about \$3.1 million higher than the total revenue requirement, if the rates and charges were in effect the entire test year period. The cost-of-service allocation assuming a full twelve months of revenue is used to allocate costs among the various rate elements, but should not be interpreted as over- or under-collection during a given fiscal year. However, because the recommended rates do not take effect until January 1, 2016, the expected revenues for 2015/16 will be about \$8 million lower than the total revenue requirement in 2015/16. The total revenue requirement includes a \$1.9 million increase in the required reserves for the Revenue Remainder Fund. Draws from the Water Stewardship Fund are \$8.9 million in 2015/16. Accounting for these adjustments, the deposit to reserves is almost \$2.8 million in 2015/16.

Schedule 10. FY 2015/16 Proof of Revenue if Rates Effective for Full Test Year (\$ millions)

	Revenues if Rates	Revenue	Difference	% Over (Under)
	Effective July 1st	Requirements	Difference	Collected
Supply	241.9	240.8	1.1	0%
System Access Rate	451.5	447.0	4.5	1%
Water Stewardship Rate	71.8	80.6	(8.9)	-11%
System Power Rate	239.8	237.7	2.1	1%
Treatment Surcharge	307.9	305.2	2.7	1%
Readiness-to-serve Charge	150.0	148.8	1.2	1%
Capacity Charge	42.1	41.7	0.4	1%
Total	1,505.0	1,501.8	3.1	0%

Totals may not foot due to rounding

Schedule 11. FY 2015/16 Proof of Revenue if Rates Effective January 1 (\$ millions)

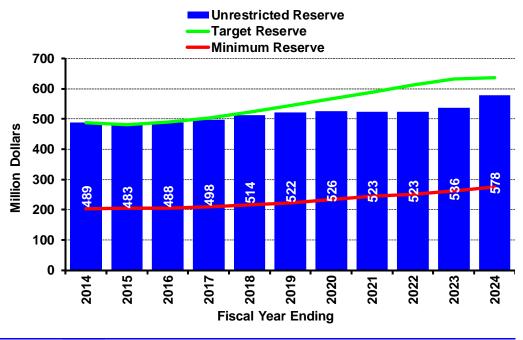
	Revenues if Rates	Revenue	Difference	% Over (Under)		
	Effective Jan 1	Requirements		Collected		
Supply	244.6	240.8	3.8	2%		
System Access Rate	448.5	447.0	1.5	0%		
Water Stewardship Rate	71.8	80.6	(8.9)	-11%		
System Power Rate	227.8	237.7	(9.9)	-4%		
Treatment Surcharge	304.9	305.2	(0.2)	0%		
Readiness-to-serve Charge	153.5	148.8	4.7	3%		
Capacity Charge	42.7	41.7	1.0	2%		
Total	1.493.8	1.501.8	(8.0)	-1%		

Ten-Year Financial Forecast

The ability to ensure a reliable supply of high quality water for Metropolitan's 26 member agencies depends on the Metropolitan's ongoing ability to fund operations and maintenance, maintain and augment local and imported water supplies, fund replacements and refurbishment of existing infrastructure, and invest in system improvements. This ten-year plan supports long range resource, capital investment and operational planning. As such, it includes a forecast of future costs and the revenues

necessary to support operations and investments in infrastructure and resources that are derived from the 2010 Update to the Integrated Resources Plan (2010 IRP Update) and other planning processes while conforming to Metropolitan's financial policies. These financial policies, which address reserve levels, financial indicators, and capital funding strategies, ensure sound financial management and fiscal stability for Metropolitan.

Figure 7. Projected Rate Increases, Reserves and Financial Indicators



Ave Rate Increase	5%	1.5%	1.5%	3.0%	3.0%	3.5%	5.0%	5.0%	5.0%	5.0%	5.0%
Sales, MAF	1.97	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75
CIP, \$M	200	245	268	275	281	284	293	304	312	317	313
PAYGO, \$M	125	245	221	200	204	201	176	182	187	190	188
Rev. Bond Cvg	2.7	2.0	2.0	2.0	2.0	2.1	2.2	2.4	2.6	2.7	2.9
Fixed Chg Cvg	2.0	1.6	1.6	1.6	1.6	1.6	1.5	1.5	1.5	1.4	1.4
Inflation	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
AV Taxes, \$M	81	90	92	94	96	99	101	103	105	108	110
BDCP, \$M	•		•	15	24	46	91	148	204	259	302

Figure 7 summarizes the financial metrics of the ten-year financial forecast. The ten-year forecast includes a rate forecast, based on Metropolitan's existing cost-of-service and rate

structure. The forecast shows that the overall increase in water rates and charges will vary from 1.5 percent to 5 percent over the next ten years.

Table 9 shows the projected unbundled water rates and charges. Components of the rate structure may increase at different rates depending on the costs recovered. The full-service treated Tier 1 water rate is estimated to

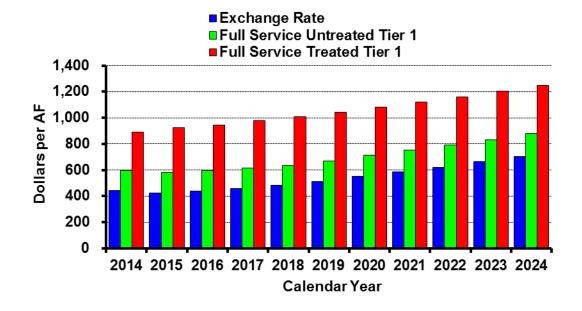
be approximately \$1,233 per acre-foot by January 1, 2024, compared to \$890 per acre-foot on January 1, 2014, an average increase of 3.3 percent per year over the ten-year period.

Table 9. Projected Water Rates and Charges

Rates and Charges Effective January 1st	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Tier 1 Supply Rate (\$/AF)	\$148	\$158	\$156	\$156	\$156	\$156	\$160	\$164	\$168	\$171	\$176
Tier 2 Supply Rate (\$/AF)	\$290	\$290	\$290	\$290	\$290	\$290	\$290	\$290	\$290	\$290	\$290
System Access Rate (\$/AF)	\$243	\$257	\$259	\$268	\$278	\$291	\$308	\$328	\$351	\$373	\$398
Water Stewardship Rate (\$/AF)	\$41	\$41	\$41	\$41	\$41	\$41	\$41	\$41	\$41	\$41	\$41
System Power Rate (\$/AF)	\$161	\$126	\$138	\$150	\$164	\$179	\$200	\$215	\$226	\$243	\$258
Full Service Untreated Volumetric Cost (\$/AF)											
Tier 1	\$593	\$582	\$594	\$615	\$639	\$667	\$709	\$748	\$786	\$828	\$873
Tier 2	\$735	\$714	\$728	\$749	\$773	\$801	\$839	\$874	\$908	\$947	\$987
Exchange	\$445	\$424	\$438	\$459	\$483	\$511	\$549	\$584	\$618	\$657	\$697
Treatment Surcharge (\$/AF)	\$297	\$341	\$348	\$358	\$360	\$360	\$360	\$360	\$360	\$360	\$360
Full Service Treated Volumetric Cost (\$/AF)	·	, i	·	·		·	·	i i			
Tier 1	\$890	\$923	\$942	\$973	\$999	\$1,027	\$1,069	\$1,108	\$1,146	\$1,188	\$1,233
Tier 2	\$1,032	\$1,055	\$1,076	\$1,107	\$1,133	\$1,161	\$1,199	\$1,234	\$1,268	\$1,307	\$1,347
Readiness-to-Serve Charge (\$M)	\$166	\$158	\$153	\$153	\$154	\$158	\$169	\$189	\$214	\$236	\$260
Capacity Charge (\$/cfs)	\$8,600	\$11,100	\$10,900	\$10,900	\$11,500	\$12,100	\$12,100	\$12,100	\$12,200	\$12,400	\$12,500

Figure 8 shows the volumetric cost per acre-foot for Tier 1 Full Service untreated water, Tier 1 Full Service treated water, and untreated Exchange Water delivered pursuant to the 2003 Amended and Restated Exchange Agreement between Metropolitan and SDCWA.

Figure 8. Projected volumetric Rates

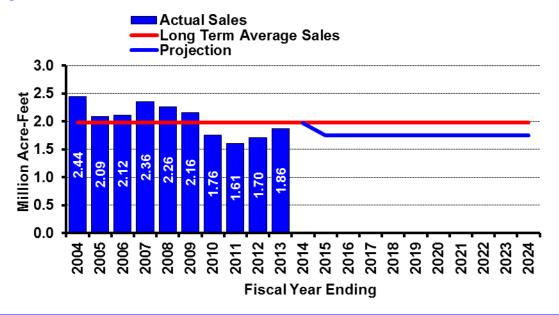


These estimated rate increases result from increasing investments for the SWP and the BDCP, investments in reliability through conservation and local resources, system improvements to water treatment, investments to maintain the conveyance and distribution system, and increasing operating and maintenance costs. Annual expenditures, excluding funding of the Capital Investment Plan (CIP), are expected to increase from \$1.4 billion in FY 2014/15 to \$2.0 billion by FY 2023/24, or an annual average increase of about 4 percent. Metropolitan's share of the costs for the Bay Delta Conservation Plan (BDCP) is expected to increase to about \$300 million by FY 2023/24. During this same period, capital investments are expected to be about \$2.9 billion. To finance these capital

investments, the ten-year forecast anticipates funding 100 percent of the CIP from PAYGo and Replacement and Refurbishment (R&R) funds for the first three fiscal years, then transitioning to funding 60% of the CIP from water sales revenues, or PAYGo. The balance of the CIP, or \$0.7 billion, would be financed by issuing revenue bond debt.

Consistent with the 2010 IRP Update, future growth in retail demands is expected to be met either by the development of local supply resources or by conservation efforts necessary to meet the state mandate to reduce per capita retail water use by 20 percent by 2020. These impacts result in flat projected annual water sales over the ten-year period of 1.75 MAF, as shown in Figure 9.





SOURCES OF FUNDS

Revenues

<u>Volumetric water revenues</u> are expected to increase from \$1.3 billion in FY 2014/15 to \$1.8 billion in FY 2023/24. This increase is due to anticipated rate increases.

<u>Fixed water charges</u> (Readiness-to-Serve and Capacity Charge) are expected to increase from about \$199.5 million in FY 2014/15 to \$297.0 million in FY 2023/24.

Property tax revenue is expected to increase from \$90.2 million in FY 2014/15 to \$110.2 million in FY 2023/24. This projection assumes the Board maintains the ad valorem tax rate at .0035 percent of assessed valuations. By FY 2023/24 almost all of the revenues are used to pay SWP costs, which would include Metropolitan's share of BDCP costs.

<u>Power sales</u> from Metropolitan's hydroelectric power recovery plants and excess CRA power are projected to average about \$20.9 million per year over this period.

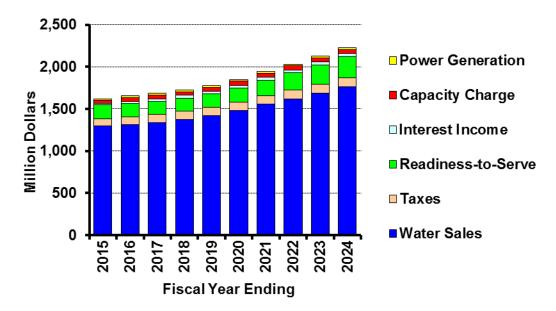
Interest income is projected to increase from \$16.2 million in FY 2014/15 to \$36.8 million in FY 2023/24 as a result of increased balances and higher average returns of

1.2 percent to 2.5 percent from FY 2014/15 to FY 2023/24.

Overall, volumetric water revenues continue to approximate 80% of total revenues throughout the period.

Forecasted revenues by major category are shown in Figure 10.

Figure 10. Revenue Forecast



Other Funding Sources

Other sources of funds include withdrawals from bond construction funds, Refurbishment and Replacement (R&R) Fund, General Fund, Water Stewardship Fund (WSF), Treatment Surcharge Stabilization Fund (TSSF), Water Rate Stabilization Fund (WRSF), and Revenue Remainder Fund.

USES OF FUNDS

Over the next ten years, total uses of funds are projected to range from \$1.9 billion to \$2.6 billion.

Expenses

Expenses are grouped into six major categories: SWP, O&M, demand management programs, CRA power costs, supply programs, and debt service & PAYGo funding. Figure 11 illustrates the general trends in expenses over the ten-year period from FY 2014/15 to FY 2023/24. Figure 12 shows the comparison of FY 2014/15 to FY 2023/24 in terms of the contribution of expenses to the total.

Figure 11. Expenditure Forecast

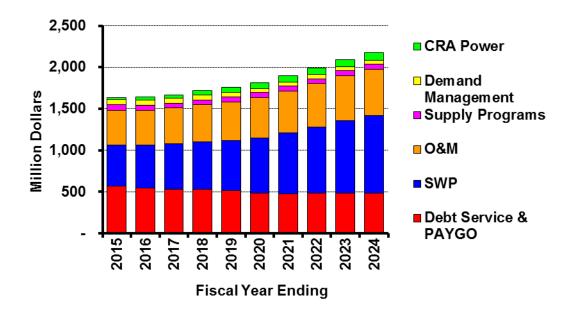
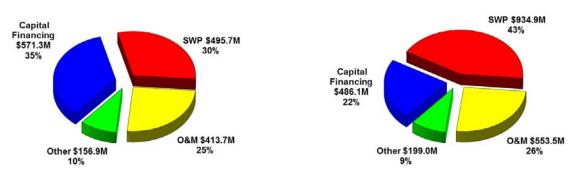


Figure 12. Expenditure Forecast, Contribution by Major Area

FY 2014/15: \$1.64B FY 2023/24: \$2.17B



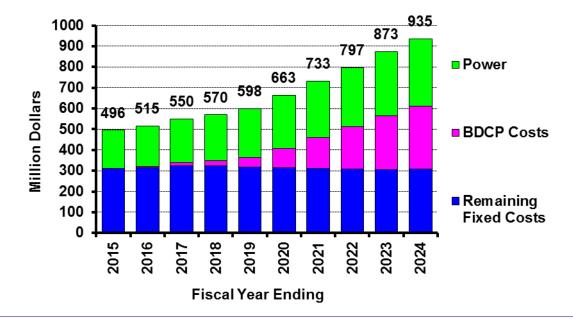
State Water Project

SWP expenditures are projected to increase from \$496 million in FY 2014/15 to \$935 million in FY 2023/24. The projection assumes the BDCP moves forward. These costs account for \$302.0 million in FY 2023/24. The remainder of the fixed costs is based upon information provided by the DWR, and is associated with Transportation Capital and Minimum Operations & Maintenance, and the Delta Water Supply Capital and Minimum Operations & Maintenance. After adjusting downward in FY 2013/14, variable SWP power costs are projected to increase steadily beginning in FY 2014/15.

Power costs will vary depending on the price of electricity, total system deliveries, storage operations, and the amount of water pumped on the SWP. Increasing costs affecting the SWP include the cost of emissions allowance purchases directly and indirectly, the cost of adding renewable energy to the SWP power portfolio, and the cost of using the California Independent System Operator grid to transmit power from generation sources to the SWP load locations. Net flows through the SWP that incur power are expected to average 923 TAF per year.

The total SWP costs are shown in Figure 13.



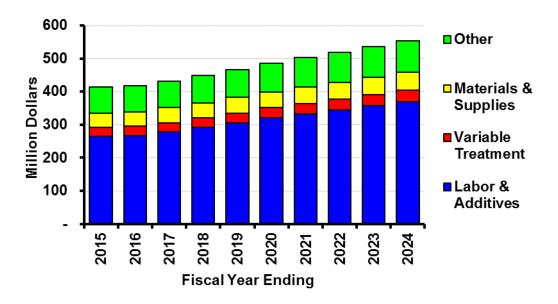


Operations and Maintenance

O&M costs in FY 2023/24 are projected to be \$553.5 million. This represents an average annual increase of 3.3 percent from FY 2014/15 as a result of increasing labor, benefits, and treatment costs. During this time frame, inflation is assumed to be 2.5 percent. Items that are driving overall O&M costs up more rapidly than the rate of inflation include

rising benefit costs for pensions and medical costs for active and retired employees. In addition, the ten-year forecast assumes Metropolitan fully funds the annual required contribution to meet future retiree medical costs (OPEB) much like promised retirement benefits, rather than paying for retiree medical costs on a pay-as-you-go basis.

Figure 14. O&M Forecast



Demand Management

Demand management costs include funding for the local resource programs (LRP) and Conservation Credit Program (CCP) are projected to decrease from \$62.2 million in FY 2014/15 to \$45.9 million in FY 2023/24. The LRP costs are projected to decrease from \$42.2 million in FY 2014/15 to \$25.9 million in FY 2023/24. The yield from the LRP is expected to decrease from 275 TAF in FY 2014/15 to 184 TAF in FY 2016/17 as more projects become cost effective when compared to Metropolitan's water rates. The CCP costs are projected to remain at \$20.0 million throughout the ten-year period and provide continued funding of residential, commercial, and outdoor conservation programs. These programs reduce the need to transport water into the Metropolitan service area or within Metropolitan's distribution system.

CRA Power Costs

CRA Power costs are projected to increase from \$29 million in FY 2014/15 to \$90 million in FY 2023/24. Power costs will

vary depending on the price of electricity, total system deliveries, storage operations, and the amount of water pumped on the CRA.

Colorado River diversions are expected to average 909 TAF from FY 2016/17 to FY 2023/24.

Water Transfers and Supply Programs

Supply programs vary slightly throughout the ten-year period from \$65.5 million in FY 2014/15 to \$63.2 million in FY 2023/24. The estimates represent expenditures for expected conditions. If extreme weather conditions are experienced, these cost estimates could be much higher or lower. If higher than normal demand is coupled with lower than normal supply, supply program costs could be more than four times higher. The proposed deposit of approximately \$150 million of projected reserves over the target into a water transfer and management fund in FY 2013/14 will help ensure sufficient funds are available for these programs in the near term.

Capital Investment Plan

Metropolitan will be investing in infrastructure necessary to treat, store, and deliver water. Many of these investments will be required to repair and replace aging facilities, or Rehabilitation & Replacements (R&R). The ten-year projected CIP through FY 2023/24 is estimated at \$2.9 billion. The major elements of the ten-year projected capital program are shown in Table 10. This table shows the CIP

by major service function, driver and funding source. The CIP continues to reflect the deferral of facility expansion. The CIP focuses on projects that enhance reliability or provide an adequate return on investment while focusing on necessary refurbishment and replacement of aging infrastructure.

Figure 15 shows the funding source for the ten-year CIP.

Table 10. CIP Ten-Year Forecast and Funding Sources (dollars in millions)

Fiscal Year Ending	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
Fiscal real Eliding	Proposed	Proposed	Forecast	iotai							
Major Service Functions											
Supply	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Conveyance & Aqueduct	27.2	22.3	27.2	46.3	46.1	44.6	44.2	63.0	58.0	59.6	438.4
Storage	12.2	12.6	2.0	-	-	-	-	-	-	-	26.8
Distribution	43.5	51.6	69.8	112.7	135.7	157.6	191.6	178.8	199.4	204.1	1,344.8
Treatment	126.1	148.7	121.4	95.1	79.3	73.8	57.3	58.8	48.4	49.7	858.5
Administrative & General	28.1	30.4	50.4	26.5	23.2	16.7	11.0	11.4	11.7	-	209.4
Hydroelectric	8.2	2.3	4.1	0.5	0.1	0.7	0.1	-	-	-	15.9
Total	245.4	267.9	274.8	281.1	284.4	293.4	304.1	312.0	317.4	313.4	2,893.8
By Driver											
Efficiency	-	0.2	0.8	4.0	1.7	0.0	-	-	-	-	6.7
Infrastructure	193.5	212.3	240.4	269.3	279.2	292.0	304.1	312.0	317.4	313.4	2,733.6
Regulatory	7.4	10.1	12.3	1.5	-	-	-	-	-	-	31.3
Supply	1.1	-	-	-	-	-	-	-	-	-	1.1
Water Quality	43.5	45.3	21.2	6.2	3.5	1.4	0.0	-	-	-	121.1
Total	245.4	267.9	274.8	281.1	284.4	293.4	304.1	312.0	317.4	313.4	2,893.8
By System Improvements and R&R											
System Improvements	106.8	105.7	116.2	58.2	34.8	26.6	12.8	13.2	12.3	-	486.5
Rehabilitation and Replacements	138.6	162.1	158.6	222.9	249.6	266.8	291.3	298.8	305.1	313.4	2,407.3
Total	245.4	267.9	274.8	281.1	284.4	293.4	304.1	312.0	317.4	313.4	2,893.8
Funding Sources											
Bonds	-	-	-	45.2	83.4	117.4	122.1	125.0	127.4	125.4	745.8
R&R Fund	-	46.9	74.8	31.9	-	-	-	-	-	-	153.5
PAYGO	245.4	221.0	200.0	204.0	201.0	176.0	182.0	187.0	190.0	188.0	1,994.4
Total	\$ 245.4	\$ 267.9	\$ 274.8	\$ 281.1	\$ 284.4	\$ 293.4	\$ 304.1	\$ 312.0	\$ 317.4	\$ 313.4	\$ 2,893.8

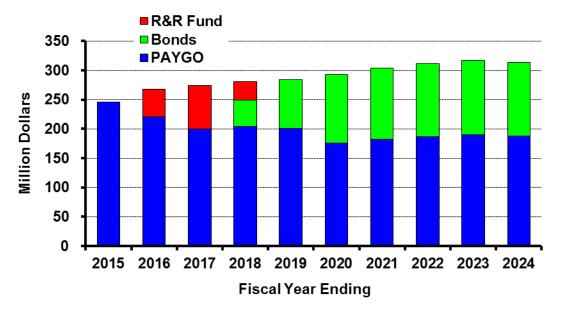


Figure 15. CIP Ten-Year Forecast and Funding Sources (dollars in millions)

The CIP will be funded from a combination of bond proceeds and operating revenues. In order to mitigate future increases in water rates, provide financial flexibility, and support Metropolitan's high credit ratings including maintaining revenue bond debt service and fixed charge coverage ratios, it is proposed that 60 percent of the CIP be funded from current revenues. This level of CIP funding is appropriate given that the 80 percent of the ten-year CIP is identified as R&R projects. Bond funded expenditures will include a combination of variable and fixed rate debt. Debt has been structured to mitigate near-term rate impacts and smooth out long-term debt service. Variable rate debt is used to mitigate interest cost over the long term, while mitigating interest rate exposure.

Debt Financing

As shown in Table 10, it is anticipated that there will be about \$2.9 billion of capital expenditures over this period. Of this, \$745.8 million, or 26 percent of future capital expenditures, are anticipated to be funded by

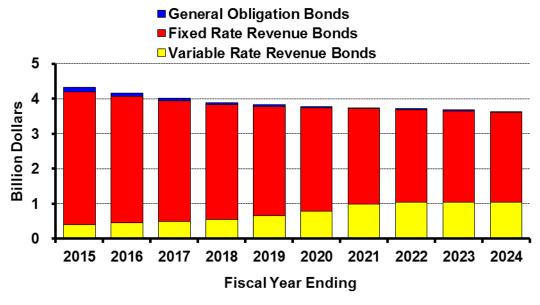
debt proceeds. Outstanding revenue bond debt currently represents \$4.5 billion, or 63 percent of Metropolitan's \$6.8 billion equity as of June 30, 2013. Metropolitan may not have outstanding revenue bond debt in amounts greater than 100 percent of its equity.

Total outstanding debt is illustrated in Figure 16. Total outstanding debt is estimated to decrease to \$3.7 billion by FY 2023/24.

Metropolitan's variable rate debt as a percentage of total revenue bond debt is projected to increase to 29 percent over this time period as fixed rate debt is retired and new variable rate debt is issued. The appropriate amount of variable rate debt will continue to be monitored and adjusted depending on market rates, financing needs, available short-term investments, and fund levels in the investment portfolio with which variable rate interest exposure can be hedged.

General Obligation (GO) bond debt service will decrease from \$23.2 million to \$2.5 million per year as voter approved indebtedness matures.

Figure 16. Outstanding Debt



Other Obligations

The forecast accounts for required transfers to and from operating funds to meet revenue bond covenants and board policies. Over the next ten years, as costs continue to increase (most notably the reserve requirements for

O&M Fund and State Water Contract Fund), the annual required transfer is estimated to average about \$32.0 million per year.

FUND BALANCES AND RESERVES

As shown in Figure 16, over the next ten years, total fund balances are projected to increase to \$1.63 billion in FY 2023/24.

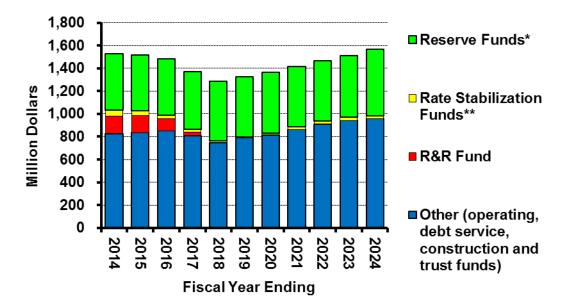


Figure 16. End of Year Fund Balances

- * includes Water Rate Stabilization Fund and Revenue Remainder Fund.
- ** includes Water Stewardship Fund and Treatment Surcharge Stabilization Fund.

FINANCIAL RATIOS

Metropolitan's financial objective is to maintain a minimum revenue bond coverage ratio of 2.0 times. The revenue bond coverage ratio is projected to be 2.0 times in FY 2014/15 and increase to 2.9 times in FY 2023/24. Revenue bond debt service coverage is the primary indicator of credit quality and is equal to the ratio of net operating revenues to revenue bond debt service.

Fixed charge coverage measures the amount by which net-operating revenues "cover" all recurring fixed costs including SWC capital obligations. This is a broader ratio than the revenue bond coverage ratio and is one measure used to gauge Metropolitan's overall financial strength. Metropolitan's financial policy goal is to maintain a minimum fixed charge coverage ratio of 1.2 times. For FY 2014/15 through FY 2023/24, the fixed charge coverage is projected to decrease from 1.6 times to 1.4 times. Table 11 summarizes uses and sources of funds over the ten-year period.

Table 11. Ten-Year Financial Forecast, Sources and Uses of Funds (dollars in millions)

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Fiscal Year Ending	Projected	Proposed	Proposed	Forecast							
USES OF FUNDS											
Expenses											
State Water Contract	\$ 426.0	\$ 495.7	\$ 515.0	\$ 549.6	\$ 569.8	\$ 598.4	\$ 663.0	\$ 733.0	\$ 797.1	\$ 873.2	\$ 934.9
Supply Programs	76.5	65.5	66.5	59.6	54.9	56.5	57.9	58.9	60.2	61.7	63.2
Colorado River Power	24.9	29.2	36.5	39.3	52.2	59.4	68.9	76.0	81.3	86.3	89.8
Debt Service	369.0	325.8	324.7	327.2	327.0	316.5	311.4	297.7	298.2	297.2	298.1
Demand Management	53.6	62.2	61.7	59.8	59.3	58.5	48.7	48.2	48.4	45.8	45.9
Departmental O&M	336.1	359.7	363.3	377.0	392.7	409.2	426.3	440.6	455.5	471.0	486.9
Treatment Chemicals, Solids & Power	26.4	26.6	27.6	27.7	28.4	29.4	30.7	32.1	32.8	33.5	34.2
Other O&M	128.0	27.5	26.6	27.3	28.0	28.7	29.4	30.1	30.9	31.7	32.5
Sub-total Expenses	1,440.6	1,392.1	1,421.9	1,467.5	1,512.3	1,556.5	1,636.2	1,716.8	1,804.5	1,900.4	1,985.5
Capital Investment Plan	200.0	245.4	267.9	274.8	281.1	284.4	293.4	304.1	312.0	317.4	313.4
Fund Deposits											
Water Transfer Fund	95.0	-	-	-	-	-	-	-	-	-	-
R&R and General Fund	225.0	245.4	221.0	200.0	204.0	201.0	176.0	182.0	187.0	190.0	188.0
Revenue Bond Construction	-	-	-	-	-	16.3	-	7.5	0.3	-	-
Water Stewardship Fund	14.1	-	-	-	-	-	2.1	2.0	1.4	4.3	3.8
Treatment Surcharge Stabilization Fund	-	-	0.4	0.9	0.8	-	5.3	6.9	1.0	-	-
Interest for Construction & Trust Funds	0.2	0.1	0.4	0.7	0.9	1.0	1.2	1.2	1.3	1.4	1.5
Increase in Required Reserves	8.6	9.9	18.2	19.2	10.2	33.1	41.8	49.9	53.5	43.9	39.9
Increase in Water Rate Stabilization Fur	-	-	4.3	6.9	9.2	0.6	-	-	-	2.5	28.5
Sub-total Fund Deposits	342.9	255.5	244.3	227.7	225.1	252.0	226.4	249.6	244.6	242.1	261.7
TOTAL USES OF FUNDS	\$ 1,983.5	\$ 1,893.0	\$ 1,934.1	\$1,970.0	\$2,018.4	\$2,092.9	\$2,155.9	\$2,270.5	\$2,361.1	\$2,460.0	\$2,560.6
SOURCES OF FUNDS											
Revenues											
Taxes	\$ 81.1	\$ 90.2	\$ 92.2	\$ 94.3	\$ 96.4	\$ 98.6	\$ 100.8	\$ 103.1	\$ 105.4	\$ 107.8	\$ 110.2
Annexations	-	-	-	-	-	-	-	-	-	-	-
Interest Income	7.7	16.2	27.9	33.8	32.7	32.7	33.4	34.1	35.1	35.9	36.8
Hydro Power	17.0	19.3	18.9	20.0	20.5	20.7	21.6	21.0	21.7	22.2	22.7
Fixed Charges (RTS & Capacity Charge	182.1	199.5	198.8	195.9	197.6	202.5	211.1	226.6	249.3	273.4	297.0
Water Sales Revenue	1,437.5	1,290.0	1,308.4	1,331.8	1,370.5	1,414.8	1,473.8	1,547.9	1,611.7	1,678.6	1,751.4
Miscellaneous Revenue	6.1	10.2	11.3	12.0	12.3	12.7	13.4	14.2	14.6	15.1	16.0
Bond Proceeds	-	-	-	-	39.9	99.7	109.7	129.6	129.1	129.0	119.0
Sub-total Revenues	1,731.7	1,625.4	1,657.5	1,687.8	1,769.9	1,881.7	1,963.8	2,076.6	2,166.9	2,262.0	2,353.1
Fund Withdrawals											
R&R and General Fund	130.0	245.4	267.9	274.8	235.9	201.0	176.0	182.0	187.0	190.0	188.0
Bond Funds for Construction	70.0	-	-	-	5.3	-	7.7	-	-	3.5	10.9
Water Stewardship Fund	-	9.5	8.8	7.4	7.3	8.1	-	-	-	-	-
Treatment Surcharge Stabilization Fund	0.5	4.4	-	-	-	2.2	-	-	-	4.5	8.6
Decrease in Required Reserves	-	-	-	-	-	-	-	-	-	-	-
Decrease in Rate Stabilization Fund	51.3	8.4	-	-	-	-	8.4	11.9	7.2	-	-
Sub-total Fund Withdrawals	251.8	267.6	276.6	282.2	248.5	211.3	192.1	193.9	194.2	197.9	207.5
TOTAL SOURCES OF FUNDS	\$ 1,983.5	\$ 1,893.0	\$ 1,934.1	\$1,970.0	\$2,018.4	\$2,092.9	\$2,155.9	\$2,270.5	\$2,361.1	\$2,460.0	\$2,560.6
Fiscal Year Sales & Exchange (MAF)	1.97	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75

Table 12. Ten-Year Financial Forecast, Coverage Ratios and Fund Balances (dollars in millions)

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Fiscal Year Ending	Projected	Proposed	Proposed	Forecast							
RATIOS											
Fixed Charge Coverage	2.0	1.6	1.6	1.6	1.6	1.6	1.5	1.5	1.5	1.4	1.4
Revenue Bond Coverage	2.7	2.0	2.0	2.0	2.0	2.1	2.2	2.4	2.6	2.7	2.9
Var. Rate Debt as % of Rev. Bond Debt	9%	10%	11%	12%	14%	17%	21%	26%	28%	29%	29%
RESTRICTED FUNDS EOY balance											
General Fund	116.1	116.1	116.1	116.1	116.1	116.1	116.1	116.1	116.1	116.1	116.1
Water Transfer Fund	119.9	119.9	119.9	60.0	-	-	-	-	-	-	-
Other	591.0	598.2	616.3	632.7	632.1	674.8	698.4	747.3	795.4	826.7	843.9
Sub-total Restricted Funds	827.0	834.2	852.3	8.808	748.2	790.9	814.5	863.4	911.5	942.8	960.0
UNRESTRICTED FUNDS EOY balance											
Reserve Funds (1)	496.1	490.5	495.3	505.7	521.3	529.5	532.8	530.7	530.6	543.6	585.4
Treatment Surcharge Stabilization Fund	4.4	0.0	0.5	1.4	2.2	0.0	5.3	12.3	13.3	8.8	0.2
Water Stewardship Fund	48.2	38.8	30.0	22.7	15.3	7.2	9.3	11.3	12.8	17.1	20.8
R&R Fund	153.5	153.5	106.7	31.9	-	-	-	-	-	-	-
General Fund	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9
Sub-total Unrestricted Funds	703.1	683.8	633.4	562.5	539.7	537.7	548.4	555.2	557.5	570.4	607.4
TOTAL FUNDS	\$ 1,530.1	\$ 1,518.0	\$ 1,485.7	\$1,371.3	\$1,287.9	\$1,328.6	\$1,362.9	\$1,418.6	\$1,469.0	\$1,513.2	\$1,567.4

Totals may not foot due to rounding.
(1) includes Water Rate Stabilization Fund and Revenue Remainder Fund.

THE METROPOLITAN WATER DISTRICT OF SOUTHERN CALIFORNIA

	RESOLUTION	
-		

RESOLUTION OF THE BOARD OF DIRECTORS
OF THE METROPOLITAN WATER DISTRICT OF
SOUTHERN CALIFORNIA
FIXING AND ADOPTING WATER RATES
TO BE EFFECTIVE JANUARY 1, 2015 AND 2016

WHEREAS, the Board of Directors ("Board") of The Metropolitan Water District of Southern California ("Metropolitan"), pursuant to Sections 133 and 134 of the Metropolitan Water District Act (the "Act"), is authorized to fix such rate or rates for water that, so far as practicable, will result in revenue which, together with revenue from any water standby or availability service charge or assessment, will pay the operating expenses of Metropolitan, provide for repairs and maintenance, provide for payment of the purchase price or other charges for property or services or other rights acquired by Metropolitan, and provide for the payment of the interest and principal of its bonded debt; and

WHEREAS, on March 12, 2002, the Board adopted Resolution 8805, "Resolution Of The Board Of Directors Of The Metropolitan Water District Of Southern California Fixing And Adopting Rates And Charges For Fiscal Year 2002/03 And To Direct Further Actions In Connection Therewith", adopting a new structure for Metropolitan's water rates and charges in order to enhance Metropolitan's fiscal stability and ability to ensure the region's long-term water supply while reasonably and fairly allocating the cost of providing service to its member agencies; and

WHEREAS, the rate structure adopted by Resolution 8805 was the product of a three-year process that included a strategic planning process commenced by the Board in July 1998, discussions with member agencies, retail agencies and other stakeholders and numerous meetings of Metropolitan's Board, Audit, Budget and Finance Committee, Budget, Finance and Investment Committee and Subcommittee on Rate Structure Implementation; and

WHEREAS, development of the rate structure adopted by Resolution 8805 included Strategic Plan Policy Principles adopted by the Board on December 14, 1999 to provide a framework for the development of a revised rate structure; a Composite Rate Structure Framework adopted by the Board on April 11, 2000 (the "Rate Structure Framework"); a Rate Structure Action Plan adopted by the Board on December 12, 2000; and study of (i) a detailed rate design proposal presented in December 2000 (the "December 2000 Proposal") developed from the Rate Structure Framework and (ii) an alternative rate structure proposal presented in

September 2001 (the "Proposal") that addressed concerns which were raised about the December 2000 Proposal; and

WHEREAS, by Resolution 8774, "Resolution Of The Board Of Directors Of The Metropolitan Water District Of Southern California To Approve Rate Structure Proposal And To Direct Further Actions In Connection Therewith," adopted October 16, 2001, the Board approved the Proposal, which unbundled water rates and charges to reflect the different services provided by Metropolitan, and determined that the Proposal (i) was consistent with the Board's Strategic Plan Policy Principles, (ii) addressed issues raised during the consideration of the December 2000 Proposal, (iii) furthered Metropolitan's strategic objectives of ensuring the region's long term water supply reliability through encouragement of sound and efficient water resources management, water conservation, and accommodating a water transfer market, and (iv) enhanced the fiscal stability of Metropolitan; and

WHEREAS, by Resolution 8774, the Board directed the General Manager to (i) prepare a report on the Proposal describing each of the rates and charges and the cost of service process used to develop the rates and charges and (ii) utilize the Proposal as the basis for determining Metropolitan's revenue requirements and recommending rates to become effective January 1, 2003, in accordance with Metropolitan's annual rate-setting procedure under the Administrative Code; and

WHEREAS, on January 7, 2002, the General Manager presented to the Budget, Finance and Investment Committee (formerly the Audit, Budget and Finance Committee) a detailed report describing each of the rates and charges and the supporting cost of service process, dated December 2001 (the "Cost of Service Report"), that (i) described the rate structure process and design; (ii) identified revenue requirements; (iii) showed the costs of major service functions that Metropolitan provides to its member agencies, (iv) classified these service function costs based on the use of and benefit from the Metropolitan system to create a logical nexus between the costs and the revenues required from each of the rates and charges; and (iv) set forth the rates and charges necessary to defray such costs; and

WHEREAS, by Resolution 8805 the Board found and determined that the cost of service process reasonably and fairly: (i) identified revenue requirements; (ii) allocated costs to the service functions that Metropolitan provides to its member agencies; (iii) classified service function costs based upon use of and benefit from Metropolitan's system, and (iv) allocated costs to rates and charges based upon customary water industry standards; and

WHEREAS, by Resolution 8805 the Board found and determined that the water rates and charges were supported by the cost of service process and that such rates and charges reasonably and fairly allocated the costs of providing service of Metropolitan's water system to its member agencies and third-party transporters of water, if any; and

WHEREAS, the Board received the Final Report on Rates and Charges, dated June 28, 2002, that (i) described the rate structure process and design; (ii) identified revenue requirements; (iii) showed the costs of major service functions that Metropolitan provides to its member agencies, (iv) classified these service function costs based on the use of and benefit of the Metropolitan system to create a logical nexus between the costs and the revenues required

from each of the rates and charges; and (iv) set forth the rates and charges necessary to defray such costs; and

WHEREAS, Metropolitan's water rates approved by the Board thereafter (on March 11, 2003, March 9, 2004, March 8, 2005, March 14, 2006, April 10, 2007, March 11, 2008, April 14, 2009, April 14, 2010 and April 10, 2012) have utilized the unbundled water rate elements in the rate structure approved by Resolution 8774 and implemented by Resolution 8805 and

WHEREAS, the cost of service process supporting Metropolitan's water rates approved by the Board on March 11, 2003 and in following years is consistent with the cost of service process described in the Cost of Service Report. Raftelis Financial Consultants, Inc. ("RFC"), the firm engaged in 1998 to perform a comprehensive cost of service study and assist in the development of the rate structure, confirmed to the Board in a report dated April 6, 2010, that the fiscal year 2010/11 cost of service report presented to the Board in January 2010 was accurate and consistent with the Cost of Service Report and that the fiscal year 2010/11 cost of service report and rate methodology was consistent with water industry best practices and complies with cost of service and rate guidelines in the American Water Work's Association's Manual M-1, *Principles of Water Rates, Fees and Charges*; and

WHEREAS, in San Diego County Water Authority v. Metropolitan Water District of Southern California, et al., San Francisco Superior Court Case Nos. CPF-10-510830 and CPF-12-512466, the San Diego County Water Authority challenged Metropolitan's water rates adopted on April 13, 2010 and April 10, 2012, and Metropolitan is defending such challenges; and

WHEREAS, Metropolitan maintains that its rate structure and such rates are appropriate. There is no final judgment in either of the cases, and Metropolitan does not anticipate a final judgment in the near term; and

WHEREAS, on January 30, 2014, the General Manager and Chief Financial Officer provided to the Board and the public a board letter describing the proposed biennial budget for fiscal years 2014/15 and 2015/16, identifying key assumptions, addressing key circumstances such as current state drought conditions, use of projected water rate stabilization reserves over the reserve target and continued suspension of the ad valorem rate restrictions under Section 124.5 of the MWD Act to allow Metropolitan to maintain the current ad valorem tax rate, incorporating a ten-year financial forecast; determining anticipated total revenues and revenues anticipated to be derived from water sales and firm revenue sources required during fiscal years 2014/15 and 2015/16, identifying revenue requirements for that period and recommending rates consistent with cost of service principles to be effective January 1, 2015 and January 1, 2016, and charges to be imposed in fiscal years 2014/15 and 2015/16, and explaining that costs and revenues may be at variance with forecasts and variations will be addressed, for example by contributions to, or withdraws from, financial reserves maintained for this purpose; and

WHEREAS, the proposed rates and the cost of service studies supporting the rate proposal also utilize the unbundled water rate elements in the rate structure approved by Resolution 8774 and implemented by Resolution 8805; and

WHEREAS, the January 30, 2014, board letter included a summary of the biennial budget for fiscal years 2014/15 and 2015/16, a ten-year financial forecast and detailed reports for fiscal years 2014/15 and 2015/16 describing the recommended rates and charges and the supporting cost of service that (i) describe the rate structure process and design, (ii) identify revenue requirements; (iii) show the costs of major service functions that Metropolitan provides to its member agencies, (iv) classify these service function costs based on the use of and benefit from the Metropolitan system to create a logical nexus between the costs and the revenues required from each of the rates and charges, and (iv) set forth the specific rates and charges necessary to defray such costs; and

WHEREAS, the detailed proposed departmental biennial budget for fiscal years 2014/15 and 2015/16 was distributed to the Board and the public on February 4, 2014; and

WHEREAS, on February 10, 2014, the Chief Financial Officer presented to the Finance and Insurance Committee of Metropolitan's Board the proposed biennial budget for fiscal years 2014/15 and 2015/16, ten-year financial forecast, determination of anticipated total revenues and of revenues anticipated to be derived from water sales and firm revenue sources required during fiscal years 2014/15 and 2015/16, and his recommendation for rates to be effective January 1, 2015 and January 1, 2016, and charges to be imposed in fiscal years 2014/15 and 2015/16; and

WHEREAS, Board workshops and discussions regarding the proposed budget and future water rates and charges were held on February 25, 2014, and at the Finance and Insurance Committee on February 10, March 10, and April 7, 2014; and

WHEREAS, on March 10, 2014, the Chief Financial Officer presented to the Finance and Insurance Committee the biennial budget summary and three separate options for water rates and charges to be established for fiscal years 2014/15 and 2015, the staff recommendation presented on February 10, 2014, and two alternative proposals developed pursuant to suggestions from members of the Board; and

WHEREAS, on March 7, 2014, the capital investment plan appendix to the detailed proposed departmental biennial budget for fiscal years 2014/15 and 2015/16 was distributed to the Board and the public, providing detailed information on proposed capital projects and capital improvement costs, and on March 10, 2014, the Engineering and Operations Committee received a presentation summarizing the proposed biennial Capital Investment Plan budget; and

WHEREAS, the Board conducted a public hearing at its regular meeting on March 11, 2014, at which interested parties were given the opportunity to present their views regarding the proposed water rates and charges; and

WHEREAS, notice of the public hearing was published prior to the hearing in various newspapers of general circulation within Metropolitan's service area; and

WHEREAS, Metropolitan received written comments regarding the proposed water rates and charges, which, together with Metropolitan's responses, have been provided to the Board and the public; and

WHEREAS, on March 27, 2014, the General Manager and Chief Financial Officer provided to the Board and the public a board letter describing the updated recommendations for the biennial budget for fiscal years 2014/15 and 2015/16; determination of total revenues and of revenues to be derived from water sales and firm revenue sources required during fiscal years 2014/15 and 2015/16, and recommended rates to be effective January 1, 2015 and January 1, 2016, and charges to be imposed in fiscal years 2014/15 and 2015/16, and; and

WHEREAS, the March 27, 2014 board letter also described the two alternative proposals for rates to be effective January 1, 2015 and January 1, 2016, and charges to be imposed in fiscal years 2014/15 and 2015/16 that were suggested by Board members and presented in Board workshops and committee meetings and

WHEREAS, the March 27, 2014 board letter included the biennial budget summary, tenyear financial forecast and detailed reports on the rates and charges and the supporting cost of service that (i) describe the rate structure process and design, (ii) identify revenue requirements; (iii) show the costs of major service functions that Metropolitan provides to its member agencies, (iv) classify these service function costs based on the use of and benefit from the Metropolitan system to create a logical nexus between the costs and the revenues required from each of the rates and charges, and (v) set forth the specific rates and charges necessary to defray such costs. A separate detailed report was provided for the staff recommendation and each of the two alternative proposals for each of the fiscal years 2014/15 and 2015/16; and

WHEREAS, on April 7, 2014, the Chief Financial Officer presented to the Finance and Insurance Committee of Metropolitan's Board the proposed biennial budget for fiscal years 2014/15 and 2015/16 and ten-year financial forecast, determination of total revenues and of revenues to be derived from water sales and firm revenue sources required during fiscal years 2014/15 and 2015/16, and the staff recommendation and alternative proposals for rates to be effective January 1, 2015 and January 1, 2016, and charges to be imposed in fiscal years 2014/15 and 2015/16, explaining that actual revenues and expenses may vary from budgeted amounts for a variety of reasons, and that Administrative Code Section 5202(e) contemplates variation in actuals to budget and provides policy guidance to the Board, and that Metropolitan's financial obligations may include liabilities and future commitments, such as retiree obligations and debt service, that are not reflected in the budget but that can be addressed in a fiscally prudent manner to reduce future obligations and keep future rate increases reasonable within the policy guidance provided by Administrative Code Section 5202(e); and

WHEREAS, each of the meetings of the Board were conducted in accordance with the Brown Act (commencing at Section 54950 of the Government Code), for which due notice was provided and at which quorums were present and acting throughout; and

WHEREAS, all board letters, reports, presentations and other documents referred to in this Resolution may be viewed by Board members and the public on Metropolitan's web page at http://www.mwdh2o.com or in the office of the Board Executive Secretary;

NOW, THEREFORE, the Board of Directors of The Metropolitan Water District of Southern California does hereby resolve, determine and order as follows:

Section 1. That the Board of Directors of The Metropolitan Water District of Southern California hereby fixes and adopts the following water rates, to be effective on January 1, 2015 and January 1, 2016 as shown in the table below, in order to enhance Metropolitan's fiscal stability and ability to ensure the region's long-term water supply while reasonably and fairly allocating the cost of providing service to its member agencies and other users of Metropolitan's system:

		Opti	ion 1	Opti	on 2	Opti	on 3
Effective January 1st	2014	2015	2016	2015	2016	2015	2016
Tier 1 Supply Rate (\$/AF)	\$148	\$158	\$156	\$155	\$154	\$157	\$154
Tier 2 Supply Rate (\$/AF)	\$290	\$290	\$290	\$290	\$290	\$290	\$290
System Access Rate (\$/AF)	\$243	\$257	\$259	\$253	\$257	\$255	\$258
Water Stewardship Rate (\$/AF)	\$41	\$41	\$41	\$41	\$41	\$41	\$41
System Power Rate (\$/AF)	\$161	\$126	\$138	\$125	\$137	\$125	\$137
Full Service Untreated Volumetric Cost (\$/AF) Tier 1 Tier 2	\$593 \$735	\$582 \$714	\$594 \$728	\$574 \$709	\$589 \$725	\$578 \$711	\$590 \$726
Full Service Exchange Cost (\$/AF)	\$445	\$424	\$438	\$419	\$435	\$421	\$436
Treatment Surcharge (\$/AF) Full Service Treated Volumetric Cost (\$/AF)	\$297	\$341	\$348	\$335	\$339	\$337	\$343
Tier 1 Tier 2	\$890 \$1,032	\$923 \$1,055	\$942 \$1,076	\$909 \$1,044	\$928 \$1,064	\$915 \$1,048	\$933 \$1,069
Readiness-to-Serve Charge (\$M)	\$166	\$158	\$153	\$155	\$148	\$157	\$150
Capacity Charge (\$/cfs)	\$8,600	\$11,100	\$10,900	\$10,900	\$10,500	\$11,000	\$10,700

Table 1. Rates and Charges by Option

Section 2. The Board finds and determines that the rates specified in Section 1 utilize the unbundled water rate and charge elements of the rate structure approved by Resolution 8774 and implemented by Resolution 8805, and that the cost of service process supporting the rates and charges specified in Section 1 is the cost of service process described in the Cost of Service Report.

Section 3. The Board finds and determines that the cost of service process reasonably, fairly and proportionately: (i) identifies revenue requirements; (iii) shows the costs of major service functions that Metropolitan provides to its member agencies, (iii) allocates costs to the service functions that Metropolitan provides to its member agencies and other users of

Metropolitan's system; (iv) classifies service function costs based upon use of and benefit from Metropolitan's system, and (v) allocates costs to rates and charges based upon customary water industry standards. Accordingly, the Board finds that the cost of service process supports the rates and charges by creating a logical nexus between the costs and the revenues required and the rates and charges necessary to defray Metropolitan's costs of providing its services and for use of its water system.

- **Section 4.** The Board finds and determines that the rates specified in Section 1 are fixed by the Board pursuant to Sections 133 and 134 of the Act, and, so far as practicable, will result in revenue which, together with revenue from water standby or availability service charges or assessments, will pay the operating expenses of Metropolitan, provide for repairs and maintenance, provide for payment of the purchase price or other charges for property or services or other rights acquired by Metropolitan, and provide for the payment of the interest and principal of its bonded debt. Actual revenues and expenses may vary from budgeted amounts for a variety of reasons, and Administrative Code Section 5202(e) contemplates variation in actuals to budget and provides policy guidance to the Board, and the Board finds and determines that Metropolitan's financial obligations may include liabilities and future commitments, such as retiree obligations and debt service, that are not reflected in the budget but that can be addressed in a fiscally prudent manner to reduce future obligations and keep future rate increases reasonable within the policy guidance provided by Administrative Code Section 5202(e).
- **Section 5.** The Board finds and determines that the each of the rates specified in Section 1 does not exceed the reasonable and necessary cost of providing the product or service for which the rate is charged and that the per-acre-foot rates fairly apportion such costs among member agencies and other users of Metropolitan's system according to their burden on or benefit from Metropolitan's water system.
- **Section 6.** The Board finds and determines that the respective per-acre-foot rates specified in Section 1 are paid for the corresponding products or services and use of its water system, that Metropolitan provides such products or services directly to the member agencies or other users of Metropolitan's system that pay such rates, and that such products or services are not provided to those not charged.
- **Section 7.** The Board finds and determines that each of the rates specified in Section 1 is imposed for the purpose of paying said cost of service and is not levied for general revenue purposes.
- **Section 8.** The General Manager and the General Counsel are hereby authorized to do all things necessary and desirable to accomplish the purposes of this Resolution, including, without limitation, the commencement or defense of litigation.
- **Section 9.** This Board finds that approval of the rates and charges as provided in this Resolution is not defined as a Project under the California Environmental Quality Act (CEQA), because they involve continuing administrative activities, such as general policy and procedure making (Section 15378(b)(2) of the State CEQA Guidelines). In addition, the proposed actions are not subject to CEQA because they involve the creation of government funding mechanisms or other government fiscal activities, which do not involve any commitment to any specific

project which may result in a potentially significant physical impact on the environment (Section 15378(b)(4) of the State CEQA Guidelines).

Section 10. If any provision of this is held invalid, that invalidity shall not affect other provisions of this Resolution which can be given effect without the invalid portion or application, and to that end the provisions of this Resolution are severable.

I HEREBY CERTIFY that the foregoing is a full, true and correct copy of a Resolution adopted by the Board of Directors of The Metropolitan Water District of Southern California, at its meeting held on April 8, 2014.

Secretary of the Board of Directors of The Metropolitan Water District of Southern California

THE METROPOLITAN WATER DISTRICT OF SOUTHERN CALIFORNIA

	RESOLUTION
-	

RESOLUTION OF THE BOARD OF DIRECTORS OF THE METROPOLITAN WATER DISTRICT OF SOUTHERN CALIFORNIA FIXING AND ADOPTING A READINESS-TO-SERVE CHARGE EFFECTIVE JANUARY 1, 2015

WHEREAS, at its meeting on October 16, 2001, the Board of Directors ("Board") of The Metropolitan Water District of Southern California ("Metropolitan") approved a rate structure proposal described in Board Letter 9-6 dated October 16, 2001, including a readiness-to-serve charge; and

WHEREAS, providing firm revenue sources is a goal of such rate structure; and

WHEREAS, the amount of revenue to be raised by the readiness-to-serve charge shall be as determined by the Board and allocation of the readiness-to-serve charge among member public agencies shall be in accordance with the method established by the Board; and

WHEREAS, the readiness-to-serve charge is a charge imposed by Metropolitan upon its member agencies, and is not a fee or charge imposed upon real property or upon persons as an incident of property ownership; and

WHEREAS, Metropolitan has legal authority to impose such readiness-to-serve charge as a water rate pursuant to Section 134 of the Metropolitan Water District Act (the "Act"), and as an availability of service charge pursuant to Section 134.5 of the Act; and

WHEREAS, under authority of Sections 133 and 134 of the Act, the Board has the authority to fix the rate or rates for water as will result in revenue which, together with other revenues, will pay Metropolitan's operating expenses and provide for payment of other costs, including payment of the interest and principal of Metropolitan's non-tax funded bonded debt; and

WHEREAS, pursuant to Resolution 8329, adopted by the Board on July 9, 1991, as amended and supplemented, proceeds of the readiness-to-serve charge and other revenues from the sale or availability of water are pledged to the payment of Metropolitan's outstanding revenue bonds and revenue bonds to be issued pursuant to Resolution 8329; and

WHEREAS, under authority of Section 134.5 of the Act, a readiness-to-serve charge imposed as an availability of service charge may be collected from the member public agencies within Metropolitan, or may be imposed as a standby charge against individual parcels within Metropolitan's service area; and

WHEREAS, under such authority, the water standby charge may be imposed on each acre of land or each parcel of land less than an acre within Metropolitan to which water is made available for any purpose by Metropolitan, whether the water is actually used or not; and

WHEREAS, certain member public agencies of Metropolitan have opted in prior fiscal years to provide collection of all or a portion of their readiness-to-serve charge obligation through a Metropolitan water standby charge imposed on parcels within those member agencies; and

WHEREAS, Metropolitan is willing to comply with the requests of member public agencies opting to have Metropolitan continue to levy water standby charges within their respective territories, on the terms and subject to the conditions contained herein; and

WHEREAS, on February 10, 2014, the the General Manager presented to the Finance and Insurance Committee of Metropolitan's Board his proposed biennial budget for fiscal years 2014/15 and 2015/16, determination of total revenues and of revenues to be derived from water sales and firm revenue sources required during the fiscal years 2014/15 and 2015/16, and detailed reports for each fiscal year describing each of the proposed rates and charges and the supporting cost of service process, dated April 2014, that (i) describe the rate structure process and design, (ii) identify revenue requirements; (iii) show the costs of major service functions that Metropolitan provides to its member agencies, (iv) classify these service functions costs based on the use of and benefit from the Metropolitan system to create a logical nexus between the costs and the revenues required from each of the rates and charges, and (v) set forth the rates and charges necessary to defray such costs; and

WHEREAS, the Finance and Insurance Committee of the Board conducted a public hearing on its proposed rates and charges for 2015 and 2016 at its regular meeting on March 10, 2014, at which interested parties were given the opportunity to present their views regarding the proposed rates and charges; and

WHEREAS, notice of the public hearing on the proposed rates and charges was published prior to the hearing in various newspapers of general circulation within Metropolitan's service area; and

WHEREAS, based on the feedback received from board workshops held on February 10, 2014, and March 10, 2014, and at the February 25, 2014 meeting of the Finance and Insurance Committee, the General Manager presented three alternative recommendations for rates and charges on April 8, 2014; and

WHEREAS, updated cost of service reports, dated April 2014, for the three options included in the General Manager's recommendations for rates and charges were presented to the Board; and

WHEREAS, on April 8, 2014, the Board considered the three alternative recommendations for rates and charges, approved the biennial budget for fiscal years 2014/15 and 2015/16 and adopted recommended water rates and charges for 2015 and 2016; and

WHEREAS, the readiness-to-serve charge applicable to each member public agency, the method of its calculation, and the specific data used in its determination are as specified in the Engineer's Report dated April 2014 (the "Engineer's Report"); and

WHEREAS, the Engineer's Report reflects the range of costs provided in the updated cost of service reports; and

WHEREAS, each of the meetings of the Board were conducted in accordance with the Brown Act (commencing at Section 54950 of the Government Code), for which due notice was provided and at which quorums were present and acting throughout;

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NOW, THEREFORE, the Board of Directors of The Metropolitan Water District of Southern California does hereby resolve, determine and order as follows:

- **Section 1.** That the Board of Directors of Metropolitan hereby fixes and adopts a readiness-to-serve charge for the period from January 1, 2015 through December 31, 2015.
- **Section 2.** That said readiness-to-serve charge shall be in an amount sufficient to provide for payment of debt service and other appropriately allocated costs, for capital expenditures for infrastructure projects needed to provide standby service, and peak conveyance service needs.
- **Section 3.** That such readiness-to-serve charge for January 1, 2015 through and including December 31, 2015 shall be the water rate as specified in Section 5 for the rate option selected by the Board, which shall be charged on a historic basis for each acre-foot of water, excluding water used for purposes of replenishing local storage and agriculture as defined by the Administrative Code, included in Metropolitan's average water deliveries to its member agencies for the applicable ten-year period identified in Section 5 below. The aggregate readiness-to-serve charge for the period from January 1, 2015 through and including December 31, 2015 shall be as specified in Section 5 for the rate option selected by the Board.
- **Section 4.** That in the alternative, and without duplication, the readiness-to-serve charge shall be an availability of service charge pursuant to Section 134.5 of the Act.
- **Section 5.** That the readiness-to-serve charge for January 1, 2015 through December 31, 2015 shall be allocated among the member public agencies in proportion to the average of deliveries through Metropolitan's system (in acre-feet) to each member public agency during the ten-year period ending June 30, 2013. Metropolitan sales of reclaimed water under the Local Projects Program, groundwater under the Groundwater Recovery Program, and deliveries under the Replenishment and Interim Agricultural Water Service Programs are not included in the readiness-to-serve charge water sales calculation. The allocation of the readiness-to-serve charge among member agencies is based on sales data recorded by Metropolitan and shall be conclusive in the absence of manifest error.

The amount of the readiness-to-serve charge to be imposed on each member public agency effective January 1, 2015, is as follows:

Table 1

Option 1: Calendar Year 2015 Readiness-To-Serve Charge

	Water rate \$91.14/acre-fo						
Member Agency	Rolling Ten-Year Average Firm Deliveries (Acre-Feet) FY2003/04 - FY2012/13	RTS Share	12 months @ \$158 million per year (1/15- 12/15)				
Anaheim	22,572	1.30%	\$ 2,057,081				
Beverly Hills	11,524	0.66%	1,050,245				
Burbank	12,642	0.73%	1,152,126				
Calleguas MWD	109,981	6.34%	10,023,254				
Central Basin MWD	56,302	3.25%	5,131,143				
Compton	2,538	0.15%	231,331				
Eastern MWD	97,935	5.65%	8,925,454				
Foothill MWD	10,373	0.60%	945,347				
Fullerton	10,147	0.59%	924,732				
Glendale	20,503	1.18%	1,868,566				
Inland Empire Utilities Agency	60,010	3.46%	5,469,040				
Las Virgenes MWD	22,797	1.31%	2,077,605				
Long Beach	34,315	1.98%	3,127,321				
Los Angeles	289,350	16.69%	26,370,304				
Municipal Water District of Orange County	222,281	12.82%	20,257,825				
Pasadena	21,669	1.25%	1,974,794				
San Diego County Water Authority	393,731	22.71%	35,883,186				
San Fernando	138	0.01%	12,559				
San Marino	1,002	0.06%	91,300				
Santa Ana	13,509	0.78%	1,231,150				
Santa Monica	11,001	0.63%	1,002,553				
Three Valleys MWD	68,167	3.93%	6,212,474				
Torrance	18,845	1.09%	1,717,453				
Upper San Gabriel Valley MWD	17,081	0.99%	1,556,716				
West Basin MWD	131,114	7.56%	11,949,272				
Western MWD	74,144	4.28%	6,757,168				
MWD Total	1,733,668	100.00%	\$ 158,000,000				

Table 1

Option 2: Calendar Year 2015 Readiness-To-Serve Charge

Water rate \$89.41/acre-f						
Member Agency	Rolling Ten-Year Average Firm Deliveries (Acre-Feet) FY2003/04 - FY2012/13	RTS Share	12 months @ \$155 million per year (1/15- 12/15)			
Anaheim	22,572	1.30%	\$ 2,018,023			
Beverly Hills	11,524	0.66%	1,030,303			
Burbank	12,642	0.73%	1,130,250			
Calleguas MWD	109,981	6.34%	9,832,939			
Central Basin MWD	56,302	3.25%	5,033,716			
Compton	2,538	0.15%	226,939			
Eastern MWD	97,935	5.65%	8,755,983			
Foothill MWD	10,373	0.60%	927,397			
Fullerton	10,147	0.59%	907,174			
Glendale	20,503	1.18%	1,833,087			
Inland Empire Utilities Agency	60,010	3.46%	5,365,197			
Las Virgenes MWD	22,797	1.31%	2,038,157			
Long Beach	34,315	1.98%	3,067,942			
Los Angeles	289,350	16.69%	25,869,602			
Municipal Water District of Orange County	222,281	12.82%	19,873,182			
Pasadena	21,669	1.25%	1,937,298			
San Diego County Water Authority	393,731	22.71%	35,201,860			
San Fernando	138	0.01%	12,320			
San Marino	1,002	0.06%	89,567			
Santa Ana	13,509	0.78%	1,207,774			
Santa Monica	11,001	0.63%	983,517			
Three Valleys MWD	68,167	3.93%	6,094,516			
Torrance	18,845	1.09%	1,684,843			
Upper San Gabriel Valley MWD	17,081	0.99%	1,527,158			
West Basin MWD	131,114	7.56%	11,722,387			
Western MWD	74,144	4.28%	6,628,867			
MWD Total	1,733,668	100.00%	\$ 155,000,000			

Table 1

Option 3: Calendar Year 2015 Readiness-To-Serve Charge

Water rate \$90.56/acre-foo						
Member Agency	Rolling Ten-Year Average Firm Deliveries (Acre-Feet) FY2003/04 - FY2012/13	RTS Share	12 months @ \$157 million per year (1/15- 12/15)			
Anaheim	22.572	1.30%	\$ 2,044,062			
Beverly Hills	11,524	0.66%	1,043,598			
Burbank	12,642	0.73%	1,144,834			
Calleguas MWD	109,981	6.34%	9,959,815			
Central Basin MWD	56,302	3.25%	5,098,667			
Compton	2,538	0.15%	229,867			
Eastern MWD	97,935	5.65%	8,868,964			
Foothill MWD	10,373	0.60%	939,364			
Fullerton	10,147	0.59%	918,879			
Glendale	20,503	1.18%	1,856,740			
Inland Empire Utilities Agency	60,010	3.46%	5,434,425			
Las Virgenes MWD	22,797	1.31%	2,064,456			
Long Beach	34,315	1.98%	3,107,528			
Los Angeles	289,350	16.69%	26,203,404			
Municipal Water District of Orange County	222,281	12.82%	20,129,611			
Pasadena	21,669	1.25%	1,962,296			
San Diego County Water Authority	393,731	22.71%	35,656,077			
San Fernando	138	0.01%	12,479			
San Marino	1,002	0.06%	90,722			
Santa Ana	13,509	0.78%	1,223,358			
Santa Monica	11,001	0.63%	996,208			
Three Valleys MWD	68,167	3.93%	6,173,155			
Torrance	18,845	1.09%	1,706,583			
Upper San Gabriel Valley MWD	17,081	0.99%	1,546,864			
West Basin MWD	131,114	7.56%	11,873,644			
Western MWD	74,144	4.28%	6,714,401			
MWD Total	1,733,668	100.00%	\$ 157,000,000			

Section 6. That the allocation of the readiness-to-serve charge among member agencies set forth in Section 5 above is consistent with the per-acre-foot water rates imposed pursuant to Section 3 above.

Section 7. That water conveyed through Metropolitan's system for the purposes of water transfers, exchanges or other similar arrangements shall be included in the calculation of a member agency's rolling ten-year average firm demands used to allocate the readiness-to-serve charge.

Section 8. That the readiness-to-serve charge and the amount applicable to each member public agency, the method of its calculation, and the specific data used in its determination are as specified in the adopted option based on the General Manager's four alternative options on rates and charges to be effective January 1, 2015, which forms the basis of the readiness-to-serve charge, and the corresponding cost of service report. The adopted option on rates and charges and cost of service reports are on file and available for review by interested parties at Metropolitan's headquarters.

Section 9. That except as provided in Section 11 below with respect to any readiness-to-serve charge collected by means of a Metropolitan water standby charge, the readiness-to-serve charge shall be due monthly, quarterly or semiannually as agreed upon by Metropolitan and the member agency.

Section 10. That such readiness-to-serve charge may, at the request of any member agency which elected to utilize Metropolitan's standby charge as a mechanism for collecting its readiness-to-serve charge obligation in FY 1996/97, be collected by continuing the Metropolitan water standby charge at the same rates imposed in FY 1996/97 upon land within Metropolitan's (and such member public agency's) service area to which water is made available by Metropolitan for any purpose, whether such water is used or not.

Section 11. That the proposed water standby charge, if continued, shall be collected on the tax rolls, together with the *ad valorem* property taxes which are levied by Metropolitan for the payment of pre-1978 voter-approved indebtedness. Any amounts so collected shall be applied as a credit against the applicable member agency's obligation to pay a readiness-to-serve charge. After such member agency's readiness-to-serve charge allocation is fully satisfied, any additional collections shall be credited to other outstanding obligations of such member agency to Metropolitan or future readiness-to-serve obligations of such agency or, if crediting against other outstanding obligations of a member agency to Metropolitan proves to be impracticable, may be transmitted to the member agency for application solely to the cost of capital infrastructure projects of benefit to properties within the member agency. Notwithstanding the provisions of Section 9 above, any member agency requesting to have all or a portion of its readiness-to-serve charge obligation collected through standby charge levies within its territory as provided herein shall pay any portion not collected through net standby charge collections to Metropolitan within 50 days after Metropolitan issues an invoice for remaining readiness-to-serve charges to such member agency, as provided in Administrative Code Section 4507.

Section 12. That notice is hereby given to the public and to each member public agency of The Metropolitan Water District of Southern California of the intention of Metropolitan's Board to consider and take action at its regular meeting to be held May 13, 2014 (or such other date as the Board shall hold its regular meeting in such month), on the General Manager's recommendation to continue its water standby charge for FY 2014/15 under authority of Section 134.5 of the Act on land within Metropolitan at the same rates, per acre of land, or per parcel of land less than an acre, imposed in FY 1996/97 upon land within Metropolitan's (and such member public agency's) service area. Such water standby charge will be continued as a means of collecting the readiness-to-serve charge.

Section 13. That no failure to collect, and no delay in collecting, any standby charges shall excuse or delay payment of any portion of the readiness-to-serve charge when due. All amounts collected as water standby charges shall be applied solely as credits to the readiness-to-serve charge of the applicable member

agency, with any excess collections being carried forward and credited against other outstanding obligations of such member agency to Metropolitan.

Section 14. That the readiness-to-serve charge is imposed by Metropolitan as a rate or charge on its member agencies, and is not a fee or charge imposed upon real property or upon persons as incidents of property ownership, and the water standby charge is imposed within the respective territories of electing member agencies as a mechanism for collection of the readiness-to-serve charge. In the event that the water standby charge, or any portion thereof, is determined to be an unauthorized or invalid fee, charge or assessment by a final judgment in any proceeding at law or in equity, which judgment is not subject to appeal, or if the collection of the water standby charge shall be permanently enjoined and appeals of such injunction have been declined or exhausted, or if Metropolitan shall determine to rescind or revoke the water standby charge, then no further standby charge shall be collected within any member agency and each member agency which has requested continuation of Metropolitan water standby charges as a means of collecting its readiness-to-serve charge obligation shall pay such readiness-to-serve charge obligation in full, as if continuation of such water standby charges had never been sought.

Section 15. That the General Manager and the General Counsel are hereby authorized to do all things necessary and desirable to accomplish the purposes of this Resolution, including, without limitation, the commencement or defense of litigation.

Section 16 That this Board finds that the readiness-to-serve charge and other charges provided in this Resolution are not defined as a project under CEQA because it involves continuing administrative activities, such as general policy and procedure making (Section 15378(b)(2) of the State CEQA Guidelines). In addition, the proposed action is not subject to CEQA because it involves other government fiscal activities, which do not involve any commitment to any specific project which may result in a potentially significant physical impact on the environment (Section 15378(b)(4) of the State CEQA Guidelines).

Section 17. That if any provision of this Resolution or the application to any member agency, property or person whatsoever is held invalid, that invalidity shall not affect other provisions or applications of this Resolution which can be given effect without the invalid portion or application, and to that end the provisions of this Resolution are severable.

Section 18. That the General Manager is hereby authorized and directed to take all necessary action to satisfy relevant statutes requiring notice by mailing or by publication.

Section 19. That the Board Executive Secretary is hereby directed to transmit a certified copy of this Resolution to the presiding officer of the governing body of each member public agency.

I HEREBY CERTIFY that the foregoing is a full, true and correct copy of a Resolution adopted by the Board of Directors of The Metropolitan Water District of Southern California, at its meeting held on April 8, 2014.

Secretary of the Board of Directors of The Metropolitan Water District of Southern California

THE METROPOLITAN WATER DISTRICT OF SOUTHERN CALIFORNIA ENGINEER'S REPORT

PROGRAM TO LEVY READINESS-TO-SERVE CHARGE,

INCLUDING LOCAL OPTION FOR STANDBY CHARGE, DURING FISCAL YEAR 2014/15

April 2014

BACKGROUND

The Metropolitan Water District of Southern California is a public agency with a primary purpose to provide imported water supply for domestic and municipal uses at wholesale rates to its member public agencies. More than 18 million people reside within Metropolitan's service area, which covers over 5,000 square miles and includes portions of the six counties of Los Angeles, Orange, Riverside, San Bernardino, San Diego and Ventura. Metropolitan currently provides over 50 percent of the water used within its service area.

REPORT PURPOSES

As part of its role as an imported water supplier, Metropolitan builds capital facilities and implements water management programs that ensure reliable high quality water supplies throughout its service area. The purpose of this report is to: (1) identify and describe those facilities and programs that will be financed in part by Metropolitan's readiness-to-serve (RTS) charge, and (2) describe the method and basis for levying Metropolitan's standby charge for those agencies electing to collect a portion of their RTS obligation through Metropolitan's standby charge in fiscal year 2014/15. Because the standby charge is levied and collected on a fiscal year basis the calculations in this report also are for the fiscal year, even though the RTS charge is imposed on a calendar year basis. The RTS charge for calendar year 2014 was adopted by Metropolitan's Board on April 9, 2013 and the RTS charge for 2015 will be considered by the Board on April 8, 2014.

Metropolitan levies the RTS charge on its member agencies to recover a portion of the debt service on bonds issued to finance capital facilities needed to meet existing demands on Metropolitan's system. The standby charge is levied on parcels of land within certain of Metropolitan's member agencies as a method of collecting part or all of such member agency's RTS charge obligation. The RTS charge will partially pay for the facilities and programs described in this report. The standby charge, if levied, will be utilized solely for capital payments and debt service on the capital facilities identified in this report.

METROPOLITAN'S RESPONSE TO FLUCTUATING WATER DEMANDS

To respond to fluctuating demands for water, Metropolitan and its member agencies collectively examined the available local and imported resource options in order to develop a least-cost plan that meets the reliability and quality needs of the region. The product of this intensive effort was an Integrated Resources Plan (IRP) for achieving a reliable and affordable water supply for Southern California. The major objective of the IRP was to develop a comprehensive water resources plan that ensures (1) reliability, (2) affordability, (3) water quality, (4) diversity of supply, and (5) adaptability for the region, while recognizing the environmental, institutional, and political constraints to resource development. As these constraints change over time, the IRP is periodically revisited and updated by Metropolitan and the member agencies to reflect current conditions. To meet the water supply needs of existing and future customers within its service area, Metropolitan continues to identify and develop additional water supplies to maintain the reliability of the imported water supply and delivery system. These efforts include the construction of capital facilities and implementation of demand management programs.

Capital Facilities

The capital facilities include the State Water Project (SWP), the Colorado River Aqueduct (CRA), storage facilities including Diamond Valley Lake (DVL), and additional conveyance and distribution system components. The benefits of these capital facilities are both local and system-wide, as the facilities directly contribute to the reliable delivery of water supplies throughout Metropolitan's service area.

State Water Project Benefits

In 1960, Metropolitan contracted with the California Department of Water Resources (DWR) to receive SWP supplies. Under this contract, Metropolitan is obligated to pay its portion of the construction and operation and maintenance costs of the SWP system through at least the year 2035, regardless of the quantities of project water Metropolitan takes. Metropolitan is entitled to 1.9 million acre-feet of the total SWP contract amounts of 4.2 million acre-feet. All Metropolitan member agencies benefit from the SWP supplies, which are distributed to existing customers and are available to future customers throughout Metropolitan's service area. The potential benefit of the SWP allocable to the RTS charge in fiscal year 2014/15 is shown in Table 1.

System Storage Benefits

The Metropolitan system, for purposes of meeting demands during times of shortage, regulating system flows, and to ensure system reliability in the event of a system outage, provides over 1,000,000 acre-feet of system storage capacity. DVL provides 800,000 acre-feet of storage capacity for water from the Colorado River Aqueduct and SWP, effectively doubling Southern California's previous surface water storage capacity. Water stored in system storage during above average supply conditions (surplus) provides a reserve against shortages when supply sources are limited or disrupted. System storage also preserves Metropolitan's capability to deliver water during scheduled maintenance periods, when conveyance facilities must be removed from service for rehabilitation, repair, or maintenance. The potential benefit of system storage in fiscal year 2014/15 is shown in Table 1.

Conveyance and Distribution System Benefits

Metropolitan has an ongoing commitment, through physical system improvements and the maintenance and rehabilitation of existing facilities, to maintain the reliable delivery of water throughout the entire service area. System improvement projects include additional conveyance and distribution facilities to maintain the dependable delivery of water supplies, provide alternative system delivery capacity, and enhance system operations. Conveyance and distribution system improvement benefits also include projects to upgrade obsolete facilities or equipment, or to rehabilitate or replace facilities or equipment. These projects are needed to enhance system operations, comply with new regulations, and maintain a reliable distribution system. A list of conveyance and distribution system facilities is provided in Table 3 along with the fiscal year 2014/15 estimated conveyance and distribution system benefits.

Demand Management Program Benefits

Demand management programs that could be financed by the RTS charge and standby charge include Metropolitan's participation in providing financial incentives to local agencies for the construction and development of local resource programs and conservation projects. Investments in demand side management programs like conservation, water recycling and groundwater recovery reduce the need to provide additional imported water supplies and help defer the need for additional conveyance, distribution, and storage facilities. A summary of the estimated benefits of the demand management programs as measured by Metropolitan's anticipated expenditures for these programs in fiscal year 2014/15 is shown in Table 1.

Local Resources Program

In 1982, Metropolitan's Board adopted the Local Resources Program (LRP) with the goal of developing local water resources in a cost-efficient manner. Financial incentives of up to \$250 per acre-foot are provided to member agency-sponsored projects that best help the region achieve its local resource production goals of restoring degraded groundwater resources for potable use and developing recycled supplies. In both instances, the programs provide new water supplies, which help defer the need for additional regional conveyance, distribution and storage facilities.

Combined production from participating recycling and groundwater recovery projects produced approximately 233,000 acre-feet of water in fiscal year 2012/13 with financial incentive payments of about \$36 million. Regional recycling, recovered groundwater, and desalinated seawater production are projected to be about 400,000 acre-feet per year, by year 2025. An estimate of potential benefits as measured by Metropolitan's estimated incentive payments for recycling and groundwater recovery projects is shown in Table 2.

Water Conservation

Metropolitan actively promotes water conservation programs within its service area as a cost-effective strategy for ensuring the long-term reliability of supplies and as a means of reducing the need to expand system conveyance, distribution and treatment capacity. Through the Conservation Credits Program, Metropolitan reimburses local agencies for a share of their costs of implementing conservation projects. Since fiscal year 1990/91, Metropolitan has spent over \$333 million in financial incentives to support local conservation projects.

In 1991, Metropolitan agreed to implement conservation "Best Management Practices" (BMPs). By signing the California Urban Water Conservation Council's *Memorandum of Understanding Regarding Urban Water Conservation* (amended March 10, 2004), Metropolitan committed to implement proven and reliable water conserving technologies and practices within its jurisdiction. Based on Metropolitan's IRP, the Conservation Credits Program, in conjunction with plumbing codes and other conservation efforts, has saved over 1,900,000 acre-feet since inception through fiscal year 2012/13. In order to comply with the Governor's mandate of reducing demand by 20 percent by the year 2020, Metropolitan is working on increasing its conservation efforts in the next ten years to meet that request. Conservation is a critical element of Metropolitan's demand management program, effectively increasing the reliability of existing water supplies by lessening the need to import additional water while at the same time deferring the need to expand system capacity. An estimate of the potential benefits of water conservation projects as measured by Metropolitan's incentive payments is given in Table 2.

LONG-RANGE FINANCIAL PLANNING

Metropolitan's major capital facilities are financed largely from the proceeds of revenue bond issues, which are repaid over future years. The principal source of revenue for repayment of these bonds is water sales, which is currently Metropolitan's largest source of revenue. In addition, *ad valorem* property taxes provide an additional limited revenue source, which is used to pay pre-1978 voter-approved indebtedness.

Since the passage of Article XIIIA of the California Constitution, Metropolitan has necessarily relied more on water sales revenue than on *ad valorem* property taxes for the payment of debt. Water sales have become the dominant source of revenue, not only for operation and maintenance of the vast network of facilities supplying water to Southern California, but also for replacement and improvement of capital facilities.

The increased reliance on highly variable water sales revenue increases the probability of substantial rate swings from year to year mainly resulting from changing weather patterns. The use of water rates as a primary source of revenue has placed an increasing burden on ratepayers, which might more equitably be paid in part by

assessments on land that in part derives its value from the availability of water. In December 1993, Metropolitan's Board approved a revenue structure that included additional charges to establish a commitment to Metropolitan's capital improvement program and provide revenue stability. This revenue structure included the RTS charge.

Readiness-To-Serve Charge

As noted above, Metropolitan levies the RTS charge on its member agencies to recover a portion of the debt service on bonds issued to finance capital facilities needed to meet existing demands on Metropolitan's system. The estimated potential benefits that could be paid by an RTS charge in fiscal year 2014/15 exceed \$456 million as shown in Table 1.

Although the RTS charge could be set to recover the entire potential benefit amount, the General Manager is recommending that the RTS charge only recover a portion of the total potential benefit. For fiscal year 2014/15, the amount of the total potential benefit to be recovered by the RTS charge is estimated to range from \$155,000,000 up to \$158,000,000. These funds, when combined with Metropolitan's overall financial resources, will result in greater water rate stability for all users throughout Metropolitan's service area. Consistent with the rate structure approved by the Board in October of 2001, the RTS charge for fiscal year 2014/15 is allocated to each member agency on the basis of a ten-year rolling average of historic water purchases from Metropolitan ending June 30, 2013. This average includes all deliveries used to meet firm demand (consumptive municipal industrial demands), including water transfers and exchanges. The estimated fiscal year 2014/15 RTS for each member agency is shown in Table 4.

Standby Charge Option

Metropolitan's standby charge is authorized by the State Legislature and has been levied by Metropolitan since fiscal year 1992/93. The standby charge recognizes that there are economic benefits to lands that have access to a water supply, whether or not such lands are using it. Utilization of the standby charge transfers some of the burden of maintaining Metropolitan's capital infrastructure from water rates and *ad valorem* taxes to all the benefiting properties within the service area. A fraction of the value of this benefit and of the cost of providing it can be effectively recovered, in part, through the imposition of a standby charge. The projects to be supported in part by a standby charge are capital projects that provide both local and Metropolitan-wide benefit to current landowners as well as existing water users. The estimated potential benefits system-wide are several times the amount to be recovered by means of the standby charge.

Metropolitan will levy standby charges only within the service areas of the member agencies that request that the standby charge be utilized. The standby charge for each acre or parcel of less than an acre will vary from member agency to member agency, as permitted under the legislation establishing Metropolitan's standby charge. The water standby charge for each member agency will be the same as that imposed by Metropolitan in fiscal year 1996/97 and is shown in Table 5.

The proposed standby charge includes the reimposition of water standby charges on: (1) parcels which water standby charges have been imposed in fiscal year 1996/97 and annually thereafter ("pre-1997 standby charges") and (2) parcels annexed to Metropolitan and to an electing member agency after January 1997 ("annexation standby charges"). Only land within member agencies which standby charges were imposed in fiscal year 1996/97 will be subject to the reimposition of pre-1997 standby charges for FY 2014/15. Only land annexed to Metropolitan and to an electing member public agency with respect to which standby charges were approved in accordance with the procedures of Article XIIID, Section 4 of the California Constitution will be subject to the imposition or reimposition, as applicable, of annexation standby charges for fiscal year 2014/15. Table 6 lists parcels annexed, or to be annexed, to Metropolitan and to electing member agencies during FY 2014/15, such parcels being subject to the annexation standby charge upon annexation. Parcels annexed prior to FY 2014/15 are

subject to annexation standby charges as described in the Engineer's Report for the fiscal year of their annexation. These parcels and parcels that are subject to the pre-1997 standby charges are identified in a listing filed with the Executive Secretary.

The estimated potential benefits of Metropolitan's water supply program, which could be paid by a standby charge, exceed \$456 million for fiscal year 2014/15, as shown in Table 1. An average total standby charge of about \$105.34 per acre of land or per parcel of less than one acre would be necessary to pay for the total potential program benefits. Benefits in this amount will accrue to each acre of property and parcel within Metropolitan, as these properties are eligible to use water from the Metropolitan system. Because only properties located within Metropolitan's boundaries may receive water supplies from Metropolitan (except for certain contractual deliveries as permitted under Section 131 of the Metropolitan Water District Act), any benefit received by the public at large or by properties outside of the proposed area to be annexed is merely incidental.

Table 5 shows that the distribution of standby charge revenues from the various member agencies would provide net revenue flow of approximately \$43.6 million for fiscal year 2014/15. This total amount is less than the estimated benefits shown in Table 1. Metropolitan will use other revenue sources, such as water sales revenues, readiness-to-serve charge revenues (except to the extent collected through standby charges, as described above), interest income, and revenue from sales of hydroelectric power, to pay for the remaining program benefits. Thus, the benefits of Metropolitan's investments in water conveyance, storage, distribution, and demand management programs far exceed the recommended standby charge.

Equity

The RTS charge is a firm revenue source. The revenues to be collected through this charge will not vary with sales in the current year. This charge is levied on Metropolitan's member agencies and is not a fee or charge upon real property or upon persons as an incident of property ownership. It ensures that agencies that only occasionally purchase water from Metropolitan but receive the reliability benefits of Metropolitan's system pay a greater share of the costs to provide that reliability. Within member agencies that elect to pay the RTS charge through Metropolitan's standby charges, the standby charge results in lower water rates than would otherwise be necessary due to the amount of revenue collected from lands which benefit from the availability of Metropolitan's water supply. With the standby charge, these properties are now contributing a more appropriate share of the cost of importing water to Southern California.

Metropolitan's water supply program increases the availability and reliable delivery of water throughout Metropolitan's service area. Increased water supplies benefit existing consumers and land uses through direct deliveries to consumers and properties, and through the replenishment of groundwater basins and reservoir storage as reserves against shortages due to droughts, natural emergencies, or scheduled facility shutdowns for maintenance. The benefits of reliable water supplies from the SWP, CRA, DVL, and system improvements accrue to more than 250 cities and communities within Metropolitan's six-county service area. Metropolitan's regional water system is interconnected, so water supplies from the SWP and CRA can be used throughout most of the service area and therefore benefit water users and properties system-wide.

Additional Metropolitan deliveries required in the coming fiscal year due to the demands of property development will be reduced by the implementation of demand management projects, including water conservation, water recycling, and groundwater recovery projects. As with the SWP, CRA and DVL and the conveyance and distribution facilities, demand management programs increase the future reliability of water supplies. In addition, demand management programs provide system-wide benefits by effectively decreasing the demand for imported water, which helps to defer construction of additional system conveyance and distribution capacity. However, the abilities of each member agency to implement these projects under Metropolitan's financial assistance programs vary, depending on local conditions.

A major advantage of a firm revenue source, such as a RTS charge, is that it contributes to revenue stability during times of drought or low water sales. It affords Metropolitan additional security, when borrowing funds, that a portion of the revenue stream will be unaffected by drought or by rainfall. This security will help maintain Metropolitan's historically high credit rating, which results in lower interest expense to Metropolitan, and therefore, lower overall cost to the residents of its service area.

SUMMARY

The foregoing and the attached tables describe the current benefits provided by the projects listed as mainstays to the water supply system for Metropolitan's service area. Benefits are provided to both water users and property owners. The projects represented by this report provide both local benefits as well as benefits throughout the entire service area. It is recommended, for fiscal year 2014/15, that the RTS charge be imposed with an option for local agencies to request that a standby charge be imposed on lands within Metropolitan's service area as a credit against such member agency's RTS, up to the standby charge per acre or parcel of less than one acre levied by Metropolitan within the applicable member agency for fiscal year 2014/15. The maximum standby charge would not exceed \$15 per acre of land or per parcel of less than one acre. The benefits described in this Engineer's Report exceed the recommended charge. A listing of all parcels in the service area and the proposed 2014/15 standby charge for each is available in the office of the Chief Financial Officer.

Prepared Under the Supervision of:

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Unit Manager V

Water Resource Management

Prepared Under the Supervision of:

Gary Breaux

Assistant General Manager/ Chief Financial Officer

TABLE 1

ESTIMATED DISTRIBUTION OF BENEFITS OF CONVEYANCE, STORAGE, AND DISTRIBUTION INFRASTRUCTURE, AND DEMAND MANAGEMENT PROGRAMS THAT COULD BE PAID BY RTS CHARGE

Water Conveyance, Storage, Distribution and Demand Management Programs	 stimated Potential ogram Benefits for FY2014/15	Dollars Per Parcel of 1 Acre or Less
Net Capital Payments to State Water Project (less portion paid by property taxes)	57,422,198	\$13.24
Non Tax Supported Capital Costs for System Storage ¹	139,055,904	\$32.05
Non Tax Supported Capital Costs for Conveyance and Distribution System ²	\$198,352,525	\$45.72
Sub-Total Capital Payments	\$394,830,627	\$91.01
less Estimated Standby Charge Revenues	\$ (43,571,129)	(\$10.04)
Remaining capital payments	\$351,259,498	\$80.97
Demand Management Programs: Water Recycling, Groundwater Recovery, and Water Conservation Projects	\$62,160,118	\$14.33
Sub-Total Capital Financing and Demand Management Programs Costs not Paid by Standby Charge Revenues	\$413,419,616	\$95.30
Total Benefits: Capital Financing and Demand Management Programs	\$456,990,744	\$105.34

Notes:

^[1] System storage includes Diamond Valley Lake, Lake Mathews, Lake Skinner and several other smaller surface reservoirs which provide storage for operational purposes.

^[2] Conveyance and Distribution facilities include the Colorado River Aqueduct and the pipelines, laterals, feeders and canals that distribute water throughout the service area.

TABLE 2

WATER RECYCLING, GROUNDWATER RECOVERY AND CONSERVATION PROJECTS

Project Name Payment

Water Recycling Projects

\$30,407,333

FY 2014/15

Advanced Water Purification Facility Prooject

Alamitos Barrier Reclaimed Water Project

Burbank Reclaimed Water System Expansion Project

Burbank Reclaimed Water System Expansion Project - Phase 2

Calabasas Reclaimed Water System Expansion

Capistrano Valley Non-Domestic Water System Expansion

Century/Rio Hondo Reclamation Program

City of Industry Regional Water System - Rowland

City of Industry Regional Water System - Suburban

City of Industry Regional Water System - Walnut

Decker Canyon WRP

Development of Non-Domestic Water Sys. Exp. Ladera

Direct Reuse Project Phase IIA

Dry Weather Runoff Reclamation Facility

Eastern Recycled Water Pipeline Reach 16

Eastern Regional Reclaimed Water System

EMWD Reach I Phase II

Eastern Recycled Water System Expansion Project

EVMWD Recycled Water Program

Encina Basin Water Rec. Prog - Phases I and II

Escondido Regional Reclaimed Water Project

Fallbrook Reclamation Project

Glendale Verdugo-Scholl Canyon Recl. Water Project

Glendale Water Reclamation Expansion Project

Green Acres Reclamation Project - Coastal

Green Acres Reclamation Project - MWDOC

Green Acres Reclamation Project - Santa Ana

Groundwater Replenishment System Talbert Seawater Intrusion Barrier Component

Hansen Area Water Recycling Project Phase 1

Harbor Refineries Recycled Water Project

Harbor Water Recycling Project

IEUA Regional Recycled Water Dist. System

IEUA Regional Recycled Water Dist. System Expansion

IRWD Recycled Water System Upgrade

Lakewood Water Reclamation Project

TABLE 2 (Continued)

WATER RECYCLING, GROUNDWATER RECOVERY AND CONSERVATION PROJECTS

FY 2014/15
Project Name Payment

Water Recycling Projects (continued)

Long Beach Reclamation Expansion Phase I

Los Angeles Taylor Yard Water Recycling Project

Moulton Niguel Phase 4 Reclamation System Expansion

Moulton Niguel Reclamation Project

North City Water Reclamation Project

Oceanside Water Reclamation Project

Olivenhain Recycled Project - SE Quadrant

Otay Recycled Water System

Padre Dam Reclaimed Water System Phase I

Ramona/Santa Maria Water Reclamation Project

Rancho California Reclamation Expansion

San Clemente Water Reclamation Project

San Elijo Water Reclamation System

Sepulveda Basin Water Reclamation Project

Sepulveda Basin Water Recycling Project Phase IV

Trabuco Canyon Reclamation Expansion Project

Van Nuys Area Water Recycling Project

West Basin Water Reclamation Program

TABLE 2 (Continued)

WATER RECYCLING, GROUNDWATER RECOVERY AND CONSERVATION PROJECTS

AND CONSERVATION PROJECTS	OVERT
	FY 2014/15
Project Name	Payment
	4
Groundwater Recovery Projects	\$8,828,871
Beverly Hills Desalter Burbank Lake Street GAC Plant	
Capistrano Beach Desalter	
Chino Basin Desalination Program - IEUA	
Chino Basin Desalination Program - Western	
Irvine Desalter	
Juan Well Filter Facility	
Lower Sweetwater Desalter Phase 1	
Madrona Desalter (Goldsworthy)	
Menifee Basin Desalter	
Mesa Consolidated Colored Water Treatment Facility	
Oceanside Desalter Phase I	
Oceanside Desalter Phase I and II	
Pomona Well # 37	
San Juan Desalter	
Tapo Canyon Water Treatment Plant	
Temescal Basin Desalting Facility	
Tustin Desalter	
Additonal Supplies for core resources	\$2,923,914
Conservation Projects Regionwide Residential Regionwide Commercial	\$20,000,000
Member Agency Administered/MWD Funded	
Water Incentive Savings Program	
Grants Programs - High Efficiency Clothes Washers	
Total Demand Management Programs	\$62,160,118

TARLE 3 CONVEYANCE, DISTRIBUTION, AND STORAGE SYSTEM BENEFITS

Description

Storage Facilites
GARVEY RESERVIOR OPERATION & MAINTENANCE CENTER

102677 - JENSEN, REPAIR COVER OVER RESERVOIR 1 ALAMEDA CORRIDOR, PIPELINE RELOCATION, PROTECTION

CAPITAL PROGRAM FOR PROJECTS COSTING LESS THAN \$250,000-LIVE OAK CAPITAL PROGRAM FOR PROJECTS COSTING LESS THAN \$250,000-MORRIS DAM

CHINO BASIN GROUNDWATER SERVICE CONNECTION CB-15T
CHLORINATION AND PH CONTROL FACILITIES- ORANGE COUNTY & GARVEY

CLEARING OF LAKE MATHEWS RESERVOIR AREA CONVERSION OF DEFORMATION SURVEY MONITORING AT COPPER BASIN

COPPER BASIN AND GENE WASH DAM, INSTALL SEEPAGE ALARM COPPER BASIN RESERVOIR SUPERVISORY CONTROL COPPER BASIN SEWER SYSTEM

COPONA DEL MAR RESERVOIR-REPLENISHMENT
CORONA DEL MAR RESERVOIR: CHLORINATION STATION
CRANE - LAKE MATHEWS OUTLET TOWER (ORG CONST)
DIAMOND VALLEY LAKE, CAL PLAZA CHARGES

DIAMOND VALLEY LAKE, CONSULTANT COSTS
DIAMOND VALLEY LAKE, DAM DEFORMATION MONITORING

DIAMOND VALLEY LAKE, DAIM DEPORMATION MICHITORING DIAMOND VALLEY LAKE, EAST DAM SUMP PUMP ELECTRICAL STUDY DIAMOND VALLEY LAKE, GENERAL CONSTRUCTION MGMT, 2000-2001 DIAMOND VALLEY LAKE, INUNDATION MAPS DIAMOND VALLEY LAKE, UNDERGROUND TANK CLOSURE DIAMOND VALLEY LAKE, UNDERGROUND TANK CLOSURE DIAMOND VALLEY RECREATION, EAST MARINA

DIAMOND VALLEY RECREATION, FISHERY
DIAMOND VALLEY RECREATION, MUSEUM FOUNDATION REHABILITATION

DIAMOND VALLEY RECREATION, SEARL PARKWAY IMPROVEMENTS, PHASE I DIAMOND VALLEY TRAILS PROGRAM, TRAILS DISTRICT DESIGN AND INSPECTION - MORRIS DAM DISTRICT RESERV. AQUEOUS AMMONIA FEED SYSTEM

DISTRICT RESERVOIR - LONGTERM CHEMICAL FAC CONTAINMENT
DOMESTIC WATER SUPPLY - LAKE MATHEWS (ORG CONST)
DOMESTIC WATER SYSTEM - LAKE MATHEWS (ORG CONST)
DOMESTIC WATER SYSTEM - PALOS VERDES RESERVOIR (INTERIM CONST)

DVL - SEARL PARKWAY EXTENSION - PHASE 2
DVL - SEARL PARKWAY LANDSCAPING
DVL RECREATION - ALTERNATE ACCESS ROAD
DVL RECREATION, COMMUNITY PARK AND REGIONAL AQUATIC FACILITY
DVL SECURITY ENHANCEMENT

DVL, CONSTRUCTION
DVL, CONSTRUCTION CLAIMS SUPPORT

DVL, CONSTRUCTION MANAGEMENT SERVICE DVL, CONSTRUCTION SUPERVISION DVL, CONSTRUCTION, WEST DAM FOUNDATION

DVL, DEDICATION CEREMONY

DVL. DISTURBED

DVL, DOMENIGONI PARK DVL, EAST DAM

DVL, EAST DAM EMBANKMENT DVL, EAST DAM FENCING

DVL, EAST DAM INLET OUTLET TOWER CONSTRUCTION DVL, EAST DAM LANDSCAPE SCREENING

DVL, EAST DAM NORTH RIM REMEDIATION DVL, EAST DAM P-1 FACILITIES DVL, EAST DAM SITE COMPLETION

DVL, EAST DAM STATE STREET IMPROVEMENTS

DVL. EAST DAM VERTICAL SLEEVE VALVE

DVL, EAST MARINA, PHASE 2 DVL, EXCAVATION

DVL, FIXED CONE, SPHERE DVL. GENERAL

DVL, GRADING OF CONT DVL, INSTALL NEW WATERLINE

DVL, INSI ALL NEW WATERLINE
DVL, MISC SMALL CONS
DVL, NORTH HIGH WATER ROAD
DVL, P-1 PUMPING FACILITY
DVL, PROCUREMENT
DVL, SCOTT ROAD EXTENSION

DVL, SOUTH HIGH WATER ROAD & QUARRY DVL, SPILLWAY

DVL, START UP
DVL, VALLEY-WIDE SITE ROUGH GRADING
DVL, WORK PACKAGE
DVL, WORK PACKAGE 1

DVL, WORK PACKAGE 10, INLET OUTLET WORK DVL, WORK PACKAGE 11, FOREBAY

DVL, WORK PACKAGE 11, FOREBAY
DVL, WORK PACKAGE 12, TUNNEL
DVL, WORK PACKAGE 13, P-1 PUMP OPERATIONS FACILITY
DVL, WORK PACKAGE 13, P-1 DUMP, WORK PACKAGE 14, PC-1
DVL, WORK PACKAGE 15, SITE CLEARING
DVL, WORK PACKAGE 16, GROUNDWATER MONITORING
DVL, WORK PACKAGE 17, FIELD OFFICE
DVL, WORK PACKAGE 18, TEMPORARY VISITOR CENTER
DVL, WORK PACKAGE 18, TEMPORARY VISITOR CENTER

DVL, WORK PACKAGE 19, PERMANENT VISITOR CENTER DVL, WORK PACKAGE 2, EASTSIDE PIPELINE

DVL, WORK PACKAGE 2, EASTSIDE PIPELINE
DVL, WORK PACKAGE 20, EAST DAM EXCAVATION, FOUNDATION
DVL, WORK PACKAGE 21, WEST DAM EXCAVATION, FOUNDATION
DVL, WORK PACKAGE 23, WEST RECREATION AREA
DVL, WORK PACKAGE 24, EAST RECREATION AREA
DVL, WORK PACKAGE 25, EXCAVATION
DVL, WORK PACKAGE 25, EXCAVATION
DVL, WORK PACKAGE 27, MAJOR EQUIPMENT P-1
DVL, WORK PACKAGE 27, MAJOR EQUIPMENT, GATES
DVL, WORK PACKAGE 28, MAJOR EQUIPMENT, PC-1

DVL, WORK PACKAGE 30, INSTRUMENTATION AND CONTROL SYSTEMS DVL, WORK PACKAGE 31, GEOGRAPHICAL INFO

DVL, WORK PACKAGE 32, PERMIT DVL, WORK PACKAGE 33, MAJOR EQUIPMENT, VALVES

TABLE 3 CONVEYANCE, DISTRIBUTION, AND STORAGE SYSTEM BENEFITS

Description

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Storage Facilites
DVL, WORK PACKAGE 34, EMERGENCY RELEASE
  DVL, WORK PACKAGE 35
DVL, WORK PACKAGE 36, TRANSMISSION LINE TO PC-1
  DVL, WORK PACKAGE 38, RUNOFF EROSION
DVL, WORK PACKAGE 39, SADDLE DAM FOUNDATION
 DVL, WORK PACKAGE 4, NEWPORT ROAD RELOCATION DVL, WORK PACKAGE 40
DVL, WORK PACKAGE 40
DVL, WORK PACKAGE 42, GEOTECHNICAL
DVL, WORK PACKAGE 43, MOBILIZATION
DVL, WORK PACKAGE 44, SITE DEVELOPMENT
DVL, WORK PACKAGE 47, HAZARDOUS MATERIAL
DVL, WORK PACKAGE 48, GENERAL ADMIN
DVL, WORK PACKAGE 49
DVL, WORK PACKAGE 49
DVL, WORK PACKAGE 5, SALT CREEK FLOOD CONTROL
DVL, WORK PACKAGE 52, HISTORY ARCHEOLOGY INVENTORY
DVL, WORK PACKAGE 53, PREHISTORIC ARCHEOLOGY
  DVL, WORK PACKAGE 54, PLANTS, WILDLIFE DVL, WORK PACKAGE 55, AIR QUALITY, NOISE
DVL, WORK PACKAGE 6, SURFACE WATER MITIGATION
DVL, WORK PACKAGE 6, SURFACE WATER MITIGATION
DVL, WORK PACKAGE 7, DESIGN WEST DAM ACCESS
DVL, WORK PACKAGE 8, DESIGN EAST DAM ACCESS
DVL, WORK PACKAGE 9, SADDLE DAM
DVL, WORKING INVENTORY, 80,000 ACRE FEET (10% OF CAPACITY)
  EAST DAM TUNNELS
EAST MARINA BOAT RAMP EXTENSION
 ELECTRICAL SERVICE - LAKE MATHEWS (ORG CONST)
ELECTRICAL SYSTEM - LAKE MATHEWS (ORG CONST)
ELECTRICAL SYSTEM - LAKE MATHEWS (ORG CONST)
FIRST SAN DIEGO AQUEDUCT - REPLACE PIPELINE SECTION BOTH BARRELS
FLOATING BOAT HOUSE - LAKE MATHEW
FLOOD RELEASE VALVE, MORRIS DAM & WATER SUPPLY SYSTEM,PV RESER.
FOOTBRIDGE - LAKE MATHEWS (ORG CONST)
FOOTHILL FEEDER- LIVE OAK RESERVOIR- CLAIMS
FOOTHILL FEEDER- LIVE OAK RESERVOIR- RESIDENCE
GARVEY RESERVIOR OPERATION & MAINTENANCE CENTER
GARVEY RESERVIOR OPERATION & MAINTENANCE CENTER (RETIREMENT)
GARVEY RESERVOIR - JUNCTION STRUCTURE,REPLACE VALVE # 1
GARVEY RESERVOIR- FEOATING COVER
GARVEY RESERVOIR- FLOATING COVER
GARVEY RESERVOIR- JUNCTION STRUCTURE, REPLACE VALVE #1
  GARVEY RESERVOIR- JUNCTION STRUCTURE, REPLACE VALVE #1
GARVEY RESERVOIR- JUNCTION STRUCTURE, REPLACE VALVE #1 - INTEREST
  GARVEY RESERVOIR- JUNCTION STRUCTURE, REPLACE VALVES # 4 & 5
GARVEY RESERVOIR- MODIFY DESILTING BASINS
GARVEY RESERVOIR- MODIFY DESILTING BASINS
GARVEY RESERVOIR REPAIR
GARVEY RESERVOIR, LOWER ACCESS ROAD, PAVING & DRAINS
GARVEY RESERVOIR, TWO VALVES AT JUNCTION STRUCTURE
GARVEY RESERVOIR; TWO VALVES AT JUNCTION STRUCTURE
GARVEY RESERVOIR: CONT. 565, SPEC. 412
GARVEY RESERVOIR: TWO COTTAGES WITH GARAGES
GARVEY RESERVOIR-HYPOCHLORINATION
ADVIEVE BEEEDIVICIE JUNCOLD GUINE STATION
  GARVEY RESERVOIR-HYPOCHLORINE STATION
GARVEY RESERVOIR-INLET AND OUTLET CONDUIT SYSTEM MODIFICATION
GARVEY RESERVOIR-INLET AND OUTLET CONDUIT SYSTEM MODIFIC GARVEY RESEVOIR-JUNCTION STRUCTURE REPLACE TWO VALVES GARVEY RSVR REPLACE VENTURI THROAT SECTION GARVEY RSVR-REPLACE CENETRUI THROAT SECTION HEADWORKS OF DISTRIBUTION SYSTEM LAKE MATHEWS HEADWORKS: ADDITIONAL VALVES HEADWORKS: MOTOR OPERATED SLIDE GATES HOUSE AND GARAGE AT CORONA DEL MAR RESERVOIR
  HOUSE AND GARAGE AT ORANGE COUNTY RESERVOIR
HOUSE AT PALOS VERDES RESERVOIR
HOWELL-BUNGER VALVE OPERATOR, LAKE MATHEWS, 5 VALVES 1939
HOWELL-BUNGER VALVE OPERATOR, LAKE MATHEWS, 5 VALVES 1955
HOWELL-BUNGER VALVE OPERATOR, LAKE MATHEWS, 5 VIOC - DIAMOND VALLEY LAKE
IOC - DIEMER, RESERVOIR SEISMIC UPGRADES
IOC - GARVEY RESERVOIR REPAIR
IOC - GARVEY RESERVOIR, HYPOCHLORINATION SYSTEM
IOC - LAKE MATHEWS OUTLET FACILITIES
IOC - LAKE MATHEWS WATERSHED
IOC - LAKE SKINNER BYPASS PIPELINE #2 AND #3
  IGO - DATA SAINMEN BIFASYP, REPLACE CHLORINATION SYSTEM IGC - PALOS VERDES RSVR, REPLACE CHLORINATION SYSTEM LAKE MATHEWS - REPLACE STANDBY GENERATOR LAKE MATHEWS - ELECTRICAL SYSTEM IMPROVEMENT
   LAKE MATHEWS BUILDING
   LAKE MATHEWS BUILDINGS 8 & 15, RENOVATION OF ASSEMBLY AREA AND ADMIN. BLDG.
  LAKE MATHEWS- CARPENTER AND VEHICLE MAINTENANCE BUILDING 
LAKE MATHEWS- CHLORINATION FACILITIES 
LAKE MATHEWS CHLORINATION FACILITY- REPLACE CHLORINATION EQPMT.
    AKE MATHEWS CNTRL TOWER-REPL. 45 30-INCH GATE/BUTTERFL
   LAKE MATHEWS CONTROL TOWER - REPLACE 45 10-INCH GATE VALVE
   LAKE MATHEWS DIKE
LAKE MATHEWS DIVERSION TUNNEL
   LAKE MATHEWS DIVERSION TUNNEL WALKWAY REPAIR
LAKE MATHEWS- DOCK AND BOAT SHELTER
   LAKE MATHEWS DOMESTIC FACILITIES
LAKE MATHEWS- DOMESTIC WATER SYSTEM
  LAKE MATHEWS- DOMESTIC WATER SYSTEM
LAKE MATHEWS- ELECTRICAL SYSTEM IMPROVEMENT
LAKE MATHEWS- EMERGENCY GENERATOR
LAKE MATHEWS SILLARGEMENT (SPEC NO. 505)
LAKE MATHEWS FOREBAY OUTLET STRCTR-REPL.CONCRETE BLOCK BLDG
LAKE MATHEWS FOREBAY OUTLET, CONCRETE BLDG
LAKE MATHEWS FOREBAY- REPLACE FOOTBRIDGE
LAKE MATHEWS HEADWORKS-INSTALL AIR MTRS,3 HOWELL BNGR VALVE OP.
    LAKE MATHEWS- HOUSE AND GARAGE
LAKE MATHEWS- IMPROVE MAIN SUBSTATION
    AKE MATHEWS- IMPROVEMENT OF DOMESTIC WATER & FIRE PROT. SYSTEM 
LAKE MATHEWS-LUMBER STORAGE BUILDING
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Description Storage Facilites LAKE MATHEWS -LUMBER STORAGE BUILDING - INTEREST LAKE MATHEWS LUMBER STORAGE ROOF COVER LAKE MATHEWS MAIN DAM AND SPILLWAY LAKE MATHEWS MAIN DAM SUB DRAIN SYSTEM LAKE MATHEWS MAINTENANCE BUILDING LAKE MATHEWS MAINTN.FACILITIES-REPLACE 75 KVA TRANSFORMER.SERV. LAKE MATHEWS MODIFY CHLORINATION LAKE MATHEWS- MODIFY CHLORINE STORAGE TANK FOUNDATIONS LAKE MATHEWS- MODIFY ELECTRICAL SERVICE LAKE MATHEWS MULTIPLE SPECIES RESERVE, MANAGER'S OFFICE AND RESIDENCE LAKE MATHEWS OFFICE BLDG MODIFICATIONS-AMERICANS W/ DISABILITY LAKE MATHEWS OFFICE TRAILER MODIFICATIONS-AMERICANS W/ DISABILITY LAKE MATHEWS -OPERATOR RESIDENCE LAKE MATHEWS OPERATOR RESIDENCE LAKE MATHEWS OULET TOWER LAKE MATHEWS OUTLET FACILITIES LAKE MATHEWS OUTLET TOWER-REPLACE CRANES AKE MATHEWS OUTLET TOWER-REPLACE GATE VALVES AKE MATHEWS OUTLET TOWER-REPLACE GATE VALVES (RETIREMENT) LAKE MATHEWS OUTLET TUNNEL LAKE MATHEWS OUTLET TUNNEL LAKE MATHEWS- PREFABRICATED AIRCRAFT HANGER LAKE MATHEWS- PREFABRICATED AIRCRAFT HANGER - INTEREST LAKE MATHEWS- PROPANE STORAGE TANK LAKE MATHEWS- PROPANE STORAGE TANK LAKE MATHEWS- PROPANE STORAGE TANK - INTEREST LAKE MATHEWS-REPLACE HOWELL-BUNGER VALVE OPERATORS LAKE MATHEWS-REPLACE VALVES LAKE MATHEWS-REPLACE VALVES LAKE MATHEWS RESERVOIR - RELOCATE SOUTHERLY SECURITY FENCE LAKE MATHEWS RESERVOIR-RELOCATE SOUTHERLY SECURITY FENCE LAKE MAI HEWS RESERVOIR-RELOCATE SOUTHERLY SECURITY FENCE LAKE MATHEWS RESERVOIR-RELOCATE SOUTHERLY SECURITY FENCE - INTEREST LAKE MATHEWS- SEEPAGE ALARMS LAKE MATHEWS- SEPAGE ALARMS - INTEREST LAKE MATHEWS- SPRAY PAINT BOOTH LAKE MATHEWS- WATERSHED, DRAINAGE LAKE MATHEWS, HAZEL ROAD LAKE MAI HEWS, HAZEL ROAD LAKE MATHEWS, REPLACE CHLORINATION EQUIPMENT LAKE MATHEWS, DIKE #1- INSTALL PIEZOMETERS, STAS.55+00 & 85+50 LAKE MATHEWS: VALVES AND FITTINGS IN HEADWORKS LAKE MATHEWS-CONST. CONCR. TRAFFIC BARR. WALL TO PROTECT HQ FACIL. LAKE MATTHEWS FIRE WATER LINE LAKE MATTHEWS FIRE WATER LINE LAKE PERRIS POLLUTION PREVENTION AND SOURCE WATER PROTECTION (CAPITAL PORTION) LAKE SKINNER - AERATION SYSTEM LAKE SKINNER - CHLORINATION SYSTEM OUTLET TOWER BYPASS PPLN LAKE SKINNER - CHLORINATION SYSTEM OUTLET TOWER BYPASS PPLN - INTEREST LAKE SKINNER - INSTALL OUTLET CONDUIT FLOWMETTER LAKE SKINNER (AULD VALLEY RESERVOIR) - CLAIMS LAKE SKINNER AERATOR AIR COMPRESSORS REPLACEMENT LAKE SKINNER - EQUIPMENT YARD SECURITY LAKE SKINNER - EQUIPMENT YARD SECURITY - INTEREST LAKE SKINNER FACILITIES LAKE SKINNER FACILITIES - EMPLOYEE HOUSING LAKE SKINNER FACILITIES - FENCING LAKE SKINNER FACILITIES - LANDSCAPING LAKE SKINNER FACILITIES - LANDSCAPING LAKE SKINNER FACILITIES - RELOCATE BENTON ROAD LAKE SKINNER OUTLET CONDUIT REPAIR LAKE SKINNER- PROPANE STORAGE TANK LAKE SKINNER- PROPANE STORAGE TANK LAKE SKINNER- PROPANE STORAGE TANK - INTEREST LIVE OAK RESERVOIR & RESERVOIR BYPASS SCHEDULE 264A LIVE OAK RESERVOIR SURFACE REPAIR MAINTENANCE FACILITIES, 75KVA TRANSFORMER SERVICE-LAKE MATHEWS (ORG CONST) MINOR CAPITAL PROJECTS FOR FY 1989/90 - LAKE MATHEWS MINOR CAPITAL PROJECTS FOR FY 1989/90 - PALOS VERDES RESERVOIR MINOR CAPITAL PROJECTS-LAKE SKINNER, INLET CANAL ELECTRIC FISH BARRIER MINOR CAPITAL PROJECTS-LIVE OAK RESERVOIR, DESILT BASIN IMPROVEMENTS MODIFICATION OF THE LAKE MATHEWS SERVICE WATER SYSTEM MODIFICATION OF THE LARE MATTICWS SERVICE WATER STSTEM MORRIS DAM COTTAGE MORRIS DAM- ENLARGMT. OF SPILLWAY FACLT.& UPPER FDR.VALVE MODF MORRIS DAM: ENLARGMI. OF SPILLWAY FACEL'S UPPI MORRIS DAM ROAD IMPROVEMENT MORRIS DAM, SEISMIC STABILITY REANALYSIS MORRIS DAM-REPLACE EMERGENGY POWER SYSTEM MORRIS RESERVOIR- CAPITAL OBLIGATION PAID MORRIS RESERVOIR- (JAPITAL OBLIGATION PAID MORRIS RESERVOIR- INTEREST OBLIGATION PAID O.C.RESERVOIR - IMPROVE DOMESTIC SYSTEM ORANGE COUNTY RESERVOIR -- JUNCTION STRUCTURE, REPLACE VALVE # 1 ORANGE COUNTY RESERVOIR (SPEC NO. 341) ORANGE COUNTY RESERVOIR CHLORINATION STATION ORANGE COUNTY RESERVOIR - EMBANKMENT AND SPILLWAY ORANGE COUNTY RESERVOIR- EMBANNMENT AND SPILLWAY ORANGE COUNTY RESERVOIR- BURGENCY GENERATOR ORANGE COUNTY RESERVOIR- FLOATING COVER ORANGE COUNTY RESERVOIR- HOUSE ORANGE COUNTY RESERVOIR- MODIFY DOMESTIC WATER SYSTEM ORANGE COUNTY RESERVOIR- REPLACE RESIDENCE NO. 95D ORANGE COUNTY RESERVOIR-REPLACE RESIDENCE NO. 390 RANGE COUNTY RESERVOIR-REPLACE CHLORINATION EQUIPMENT ORANGE COUNTY RESERVOIR-REPLACE CHLORINATION EQUIPMENT ORANGE COUNTY RESERVOIR-REPLACE CHLORINATION SYSTEM P V RESERVOIR-REPLACE CHLORINATION SYSTEM PALOS VERDES CHLORINATION STATION AND COTTAGE PALOS VERDES RESERVOIR PALOS VERDES RESERVOIR - INLET/OUTLET TOWER PALOS VERDES RESERVOIR - BY PASS PIPELINES PALOS VERDES RESERVOIR- FENCING AROUND PALOS VERDES RESERVOIR- REPLACE DOMESTIC WATER SYSTEM PIPING PALOS VERDES RESERVOIR SYPASS PIPELINE RELIEF STRUCTURE MODIFN. PALOS VERDES RESERVOIR, COVERING PALOS VERDES RESERVOIR, REPLACE ACCESS AND PERIMETER ROADS PALOS VERDES RESERVOIR: INCREASING ELEVATION OF SPILLWAY CREST PALOS VERDES RESERVOIR-INSTALL VALVE & CHLORINATION NOZZLE,INL.TWR

PALOS VERDES RESERVOIR-REPLACE CHLORINATION SYSTEM PAMO RESERVOIR- WATER STORAGE FEASIBIILITY STUDY

Description

Storage Facilites
PAMO RESERVOIR- WATER STORAGE FEASIBILITY STUDY- INTEREST RECORD DRAWING RESTORATION PROGRAM, CRA REPAIRS TO AZUSA CONDUIT REPI ACF 32

REPLACE 32
REPLACEMENT OF A 30 INCH GATE VALVE P.V.R.

REPLACEMENT OF A 30 INCH GATE VALVE P.V.R.
RESIDENCE # 95-D, ORANGE COUNTY RESERVOIR
RESIDENCE 45-D - CORONA DEL MAR RESERVOIR
RESIDENCE 80-D - ORANGE COUNTY RESERVOIR
RESIDENCE 90-D - LAKE MATHEW
RESIDENCE 91-D - SAN JACINTO RESERVOIR
RESIDENCE 93-D - SAN JACINTO RESERVOIR
ROADS AT LAKE MATHEWS ABOVE FLOODLINE

SAN DIEGO ACQUEDIUCT: COTTAGE AT SAN JACINTO RESERVOIR SAN JACINTO RESERVOIR - SAN DIEGO AQUEDUCT SECOND OUTLET, PALOS VERDES RESERVOIR (SPEC NO. 597) SEEPAGE CONTROL AT LAKE MATHEWS

ISEEPAGE CONTROL AT LAKE MATHEWS
TEMPORARY EMPLOYEE LABOR SETTLEMENT
VALVE - GENE RESERVOIR (REPLACED 201)
VALVE STRUCTURE MODIFICATIONS-UPPER FDR, SAN GABRIEL CROSSING (INTERIM CONST)
VALVE, TWO 36
WADSWORTH PUMP PLANT CONDUIT PROTECTION
WADSWORTH PUMP PLANT, PUMP MOTOR CONVERSION
WATER QUALITY PROJECT UPSTREAM

WATER SUPPLY SYSTEM, OPERATING TOWER, LAKE MATHEWS

Sub-total Storage facilities benefits

139,055,904

8-1

Description

Conveyance and Aqueduct Facilites ACCESS STRUCTURE, TRANSITION STRUCTURE AND MANHOLE COVER REPLACEMENT ALL PUMPING PLANTS - 230 KV & 69 KV DISCONNECTS REPLACEMENT ALL PUMPING PLANTS - 230 KV & 69 KV DISCONNECTS REPLACEMENT ALL PUMPING PLANTS - BRIDGE CRANES ALL PUMPING PLANTS - TRANSFORMER BANK BRIDGE ALLEN MCCOLLOCH PIPELINE - CORROSION INTERFERENCE MITIGATION ALLEN MCCOLLOCH PIPELINE - RIGHT OF WAY ALLEN MCCOLLOCH PIPELINE - UPDATE / MODIFY ALL BOYLE ENGINEERING DRAWINGS AMP VALVE & SERVICE CONNECTION VAULT REPAIR AQUEDUCT & PUMPING PLANT ISOLATION / ACCESS FIXTURES - STUDY AQUEDUCT & PUMPING PLANT ISOLATION GATES ARROWHEAD EAST TUNNEL CONSTRUCTION ARROWHEAD TUNNELS CLAIMS COST ARROWHEAD TUNNELS CLAIMS COST ARROWHEAD TUNNELS CONNECTOR ROAD ARROWHEAD TUNNELS CONNECTOR ROAD ARROWHEAD TUNNELS CONSTRUCTION ARROWHEAD TUNNELS ENGINEERING ARROWHEAD TUNNELS ENGINEERING ARROWHEAD TUNNELS RE-DESIGN ARROWHEAD WEST TUNNEL CONSTRUCTION AULD VALLEY CONTROL STRUCTURE AREA FACILITIES UPGRADE STUDY AUXILIARY POWER SYSTEM REHABILITATION / UPGRADES STUDY BACHELOR MOUNTAIN COMMUNICATION SITE ACQUISITION BACHELOR MOUNTAIN TELECOM SITE IMPROVEMENTS BANK TRANSFORMERS REPLACEMENT STUDY BLACK METAL MOUNTAIN - COMMUNICATIONS FACILITY UPGRADE BOX SPRINGS FEEDER REHAB PHASE III BUDGET ADJUSTMENT CABAZON RADIAL GATE FACILITY IMPROVEMENTS CABAZON RADIAL GATE FACILITY IMPROVEMENTS CAJALCO CREEK MITIGATION FLOWS CAST-IRON BLOW OFF REPLACEMENT - PHASE 4 CATHODIC PROTECTION STUDY - DESIGN AND CONSTRUCTION CCRP - BLOW-OFF VALVES PHASE 4 PROJECT CCRP - CONTINGENCY CCRP - EMERGENCY REPAIR CCRP - HEADGATE OPERATORS & CIRCUIT BREAKERS REHAB CCRP - PART 1 & 2 CCRP - HEADGATE OPERATORS & CIRCUIT BREARERS REHAB. CCRP - HEADGATE OPERATORS & CIRCUIT BREARERS REHAB. CCRP - SAND TRAP CLEANING EQUIPMENT & TRAVELING CRANE STUDY CCRP - TRANSITION & MAN-WAY ACCESS COVER REPLACEMENT - STUDY & DESIGN CCRP - TUNNELS STUDY CEPSRP - 230 KV SYSTEM SYNCHRONIZERS CEPSRP - ALL PUMPING PLANTS - CONTINGENCY & OTHER CREDITS CEPSRP - ALL PUMPING PLANTS - REPLACE 230KV 7 KANSFORMER BUSHINGS CEPSRP - ALL PUMPING PLANTS - REPLACE 230KV 7 KANSFORMER PROTECTION CEPSRP - ALL PUMPING PLANTS - REPLACE 230KV 7 KANSFORMER PROTECTION CEPSRP - SWITCHYARDS & HEAD GATES REHABILITATION CEPSRP - ALL PUMPING PLANTS - IRON MOUNTAIN - 230KV BREAKER SWITCH. INST. COLORADO RIVER AQUEDUCT - SIPHONS AND RESERVOIR OUTLETS REFURBISHMENT COLORADO RIVER AQUEDUCT - SIPHONS AND RESERVOIR OUTLETS REFURBISHMENT COLORADO RIVER AQUEDUCT CONVEYANCE RELIABILITY, PHASE II REPAIRS AND INSTRUMENTATION CONTROL SYSTEM DRAWING UPGRADE STUDY (PHASE 1) - STUDY COPPER BASIN AND GENE DAM OUTLET WORKS REHABILITATION (STUDY & DESIGN) COPPER BASIN INTERIM CHLORINATION SYSTEM COPPER BASIN INTERIM CHLORINATION SYSTEM COPPER BASIN INTERIM CHLORINATION SYSTEM COPPER BASIN OUTLET GATES RELIABILITY COPPER BASIN OUTLET, AND COPPER BASIN & GENE WASH DAM SLUICEWAYS REHABILITATION COPPER BASIN OUTLET, AND COPPER BASIN & GENE WASH DAM SLUICEWAYS REHABILITATION COPPER BASIN POWER & PHONE LINES REPLACEMENT COPPER SULFATE STORAGE AT LAKE SKINNER AND LAKE MATHEWS CORROSION CONTROL OZONE MATERIAL TEST FACILITY COST OF LAND AND RIGHT OF WAY CRA - ACCESS STRUCTURE, TRANSITION STRUCTURE AND MANHOLE COVER REPLACEMENT CRA - AQUEDUCT AND PUMPING PLANT ISOLATION GATES CRA - AUXILIARY POWER SYSTEM REHAB CRA - BANK TRANSFORMERS REPLACEMENT STUDY CRA - BANK TRANSFORMERS REPLACEMENT STUDY CRA - BLOW-OFF VALVES PHASE 4 CRA - CIRCULATING WATER SYSTEM STRAINER REPLACEMENT CRA - CIRCULATING WATER SYSTEM STRAINER REPLACEMENT CRA - CONTROL SYSTEM IMPLEMENTATION PHASE CLOSE OUT CRA - CONTROL SYSTEM IMPLEMENTATION PHASE CLOSE OUT CRA - COPVEYANCE RELIABILITY PROGRAM PART 1 & PART 2 CRA - COPPER BASIN OUTLET, AND COPPER BASIN & GENE WASH SLUICEWAYS REHABILITATION CRA - COPPER BASIN POWER & PHONE LINES REPLACEMENT CRA - CUT & COVER FORNAT WASH EXPOSURE STUDY CRA - CUT AND COVER FORNAT WASH EXPOSURE STUDY CRA - DANBYTOWER FORNAT WASH EXPOSURE STUDY CRA - DANBYTOWER FOOTER REPLACEMENT CRA - DELIVERY LINE NO. 1 SUPPORTS REHAB - FIVE PUMPING PLANTS CRA - DELIVERY LINE SAS SUIPPORTS PEHAB - CENE & INTRAKE CRA - DELIVERY LINES 2&3 SUPPORTS REHAB - GENE & INTAKE CRA - DELIVERY LINES 2&3 SUPPORTS REHAB - IRON, EAGLE, & HINDS CRA - DESERT PUMP PLANT OIL CONTAINMENT CRA - DESERT SEWER SYSTEM REHABILITATION CRA - DESERT SEWER SYSTEM REHABILITATION PROJECT CRA - DESERT WATER TANK ACCESS & SAFETY IMPROVEMENTS CRA - DESERT WATER TANK ACCESS & SAFETY IMPROVEMENTS CRA - DISCHARGE CONTAINMENT PROGRAM - INVESTIGATION CRA - DISCHARGE LINE ISOLATION GATES CRA - DWCV-4 VALVE REPLACEMENT CRA - EAGLE MOUNTAIN SAND TRAPS INFLOW STUDY CRA - ELECTRICAL/ POWER SYST REL. PROG. - IRON MTN - 230KV BREAKER SWITC. INST. CRA - GENE PUMPING PLANT MAIN TRANSFORMER AREA CRA - HINDS PUMP UNIT NO. 8 REFURBISHMENT CRA - INTAKE PUMPING PLANT - COOLING AND REJECT WATER DISCHARGE TO LAKE HAVASU CRA - INTAKE PUMPING PLANT AUTOMATION PROGRAMMING CRA - INVESTIGATION OF SIPHONS AND RESERVOIR OUTLETS CRA - IRON MTN. TUNNEL REHABILITATION CRA - INGEVIEW SIPHON EINST RABPET - REPRIE DETERIORATED JOINTS CRA - LAKEVIEW SIPHON FIRST BARREL - REPAIR DETERIORATED JOINTS CRA - MAIN PUMP MOTOR EXCITERS CRA - MAIN PUMP STUDY CRA - MOUNTAIN SIPHONS SEISMIC VULNERABILITY STUDY CRA - PUMPING PLANT RELIABILITY PROGRAM CONTINGENC'

Description

Conveyance and Aqueduct Facilites CRA - PUMPING PLANTS VULNERABILITY ASSESSMENT CRA - PUMPING WELL CONVERSION CRA - PUMPING WELL CONVERSION CRA - QUAGGA MUSSEL BARRIERS CRA - REAL PROPERTY - BOUNDARY SURVEYS CRA - RELIABILITY PROGRAM 230 KV & 69 KV DISCONNECTS REPLACEMENT STUDY (5 PLANTS) CRA - RELIABILITY PROGRAM INVESTIGATION CRA - RELIABILITY PROGRAM PHASE 6 (AQUEDUCT PHASE 6 REHAB.) - SPEC 1568 CRA - RELIABILITY PHASE II CONTINGENCY CRA - SAND TRAP CLEANING EQUIPMENT AND TRAVELING CRANE CRA - SERVICE CONNECTION DWCV-2T VALVES REPLACEMENT AND STRUCTURE CONSTRUCTION CRA - SERVICE CONNECTION DWCV-4 A, B, C, & D PLUG VALVES REPLACEMENT CRA - SIPHONS, TRANSITIONS, CANALS, AND TUNNELS REHABILITATION AND IMPROVEMENTS CRA - SUCTION & DISCHARGE LINES EXPANSION JOINT REHAB CRA - SUPERVISORY CONTROL AND DATA ACQUISITION (SCADA) SYSTEM CRA - SUPERVISORY CONTROL AND DATA ACQUISITION (SCADA) SYSTEM CRA - SWITCHYARDS AND HEAD GATES REHAB CRA - SWITCHYARDS AND HEAD GATES REHABILITATION CRA - TRANSFORMER OIL & CHEMICAL UNLOADING PAD CONTAINMENT CRA - TUNNELS VULNERABILITY STUDY - REPAIRS TO TUNNELS CRA - WEST PORTAL UPGRADE - REHAB OF STILLING WELL, SLIDE GATE OPERATORS AND RADIAL GATES CRA 2.4 KV STANDBY DIESEL ENGINE GENERATORS REPLACEMENT CRA 2.30 KV & 69 KV DISCONNECTS SWITCH REPLACEMENT CRA 2.30 KV \$575EM INTER-AGENCY OPERABILITY UPGRADES CRA 2.30 KV \$575EM INTER-AGENCY OPERABILITY UPGRADES CRA 2.30 KV & 69KV PROTECTION PANEL UPGRADE CRA 6.0 KV LEAD JACKETED CABLES CRA 6.9 KV LEAD JACKETED CABLES CRA 69KV PANEL UPGRADE CRA 69KV PANEL UPGRADE CRA ACCESS STRUCTURE, TRANSITION STRUCTURE AND MANHOLE COVERS REPLACEMENT CRA ALL PUMPING PLANTS - FLOW METER UPGRADES CRA AQUEDUCT BLOCKER GATE REPLACEMENT CRA AQUEDUCT ISOLATION GATES REPLACEMENT CRA BLACK METAL COMMUNICATION SITE II UPGRADE CRA CANAL CRACK REHAB AND EVALUATION CRA CANAL CRACK REHABILITATION CRA CANAL IMPROVEMENTS CRA CANAL IMPROVEMENTS CRA CANAL IMPROVEMENTS CRA CIRCULATING WATER SYSTEM STRAINER REPLACEMENT CRA CONDUIT FORMAT WASH EROSION REPAIRS CRA CONVEYANCE RELIABILITY PROGRAM (CCRP) - BLOW-OFF REPAIR CRA CONVEYANCE RELIABILITY PROGRAM PART 1 & PART 2 CRA COPPER BASIN AND GENE WASH DAM SLUICEWAYS CRA COPPER BASIN OUTLET CATES RELIABILITY STUDY CRA DESERT AIRFIELDS IMPROVEMENT CRA DISCHARGE CONTAINMENT PROGRAM - CONTINGENCY CRA DISCHARGE CONTAINMENT PROGRAM - CONTINGENCY CRA DISCHARGE CONTAINMENT PROGRAM - GENE & IRON DRAIN SYSTEMS CRA DISCHARGE CONTAINMENT PROGRAM - INVESTIGATION CRA DISCHARGE CONTAINMENT PROGRAM - OIL & CHEMICAL UNLOADING PAD CONTAINMENT CRA ELECTRICAL / POWER SYSTEM RELIABILITY PROGRAM (CEPSRP) CRA ENERGY EFFICIENCY IMPROVEMENTS CRA GENE PUMPING PLANT HEAVY EQUIPMENT SERVICE PIT CRA GENE STORAGE WAREHOUSE REPLACEMENT CRA HINDS PUMPING PLANT - WASH AREA UPGRADE CRA INTAKE PPLANT - POWER & COMMUNICATION LINE REPLACEMENT CRA IRON GARAGE HEAVY EQUIPMENT SERVICE PIT REPLACEMENT CRA IRON GARAGE HEAVY EQUIPMENT SERVICE PIT REPLACEMENT CRA IRON HOUSING REPLACEMENT CRA IRON GARAGE HEAVY EQUIPMENT SERVICE PIT REPLACEMENT CRA IRON HOUSING REPLACEMENT CRA IRON MOUNTAIN SUCTION JOINT REFURBISHMENT PILOT CRA MAIN PUMP & MOTOR REFURISHMENT CRA MAIN PUMP CONTROLS & INSTRUMENTATION CRA MAIN PUMP DISCHARGE VALVE REFURBISHMENT CRA MAIN PUMP MOTOR EXCITERS ASSESSMENT CRA MAIN PUMP MOTOR EXCITERS ASSESSMENT CRA MAIN PUMP STUDY CRA MAIN PUMP STUDY CRA MAIN PUMP STUDY CRA MAIN PUMPING PLANT DISCHARGE LINES, EXPANSION JOINT REPAIRS CRA MAIN PUMPING PLANT DISCHARGE LINE ISOLATION BULKHEAD COUPLING CONSTRUCTION CRA MAIN PUMPING PLANT DISCHARGE LINE SCHANGERS CRA MAIN PUMPING PLANT DISCHARGE LINE SCHANGERS CRA MAIN PUMPING PLANTS LIBRICATION SYSTEM CRA MAIN PUMPING PLANTS LUBRICATION SYSTEM CRA MAIN PUMPING PLANTS SERVICE WATER & SAND REMOVAL SYSTEM CRA MAIN TRANSFORMER REPLACEMENT/REHAB. CRA MILE 12 POWER LINE & FLOW MONITORING EQUIP. STUDY CRA PROTECTIVE SLABS CRA PUMP PLANT FLOW METER UPGRADE CRA PUMP PLANT IFLOW ME IER UPGRADE CRA PUMP PLANT SUMP PIPING REPLACEMENT STUDY CRA PUMP PLANT UNINTERRUPTABLE POWER STUDY (UPS) UPGRADE CRA PUMP PLANTS 2300KV 480 V SWITCHRACK REHAB CRA PUMP WELLS CONVERSION AND BLOW-OFF REPAIR CRA PUMPING PLANT REHABILITATION STUDY CRA PUMPING PLANT REHABILITATION STUDY CRA PUMPING PLANT RELIABILITY PROGRAM - HIGH PRESSURE COMPRESSOR REPLACEMENT CRA PUMPING PLANT RELIABILITY PROGRAM - SUCTION & DISCHARGE LINES EXPANSION JOINT STUDY CRA PUMPING PLANT SUMP SYSTEM REHABILITATION CRA PUMPING PLANT WASTEWATER SYSTEM - GENE & IRON MTN. CRA PUMPING PLANT WASTEWATER SYSTEM - INTAKE CRA PUMPING PLANT WASTEWATER SYSTEM REPLACEMENT - HINDS & EAGLE MTN. CRA PUMPING PLANTS - AUXILIARY POWER SYSTEM REPLACEMENT - HINDS & EAGLE MTN. CRA PUMPING PLANTS 230KV & 69K DISCONNECT SWITCH REPLACEMENT CRA PUMPING PLANTS ASPHALT REPLACEMENT CRA PUMPING PLANTS CRANE IMPROVEMENTS CRA PUMPING PLANTS CRANE IMPROVEMENTS CRA PUMPING PLANTS SWITCH HOUSE FAULT CURRENT PROTECTION CRA PUMPING PLANTS SWITCH HOUSE FAULT CURRENT PROTECTION CRA PUMPING PLANTS SWITCH HOUSE FAULT CURRENT PROTECTION CRA PUMPING PLANTS VULNERABILITY ASSESSMENT CRA PUMPING PLANTS WATER TREATMENT SYSTEMS REPLACEMENT CRA PUMPING PLT RELIABILITY PROGRAM, DISCHARGE LINE COUPLING INSTALLATION CRA PUMPING WELL CONVERSION CRA QUAGGA MUSSEL BARRIERS CRA RADIAL GATES AND SLIDE GATE REHABILITATION CRA RADIAL GATES AND SLIDE GATE REHABILITATION CRA RADIAL GATES REPLACEMENT CRA RELIABILITY PHASE II - PUMPING PLANTS 230KV & 69KV DISCONNECT SWITCH REPLACEMENT CRA RELIABILITY PROGRAM - DISCHARGE VALVE LUBRICATORS CRA RELIABILITY PROGRAM - MOTOR BREAKER FAULTY CURRENT STUDY (5 PLANTS) CRA RELIABILITY PROGRAM PHASE 6 (AQUEDUCT PHASE 6 REHAB.) - SPEC 1568 CRA RELIABILITY PHASE II - PUMPING PLANT SWITCH HOUSE FAULT CURRENT PROTECTION CRA SAND TRAP EQUIPMENT UPGRADES CRA SEISMIC EVALUATION - SWITCH HOUSE AND PUMP ANCHORAGE CRA SEISMIC UPGRADE OF 6.9KV SWITCH HOUSES CRA SERVICE CONNECTION DWCV-2T VALVES REPLACEMENT AND STRUCTURE CONSTRUCTION

Description

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Conveyance and Aqueduct Facilites
  CRA SERVICE CONNECTION DWCV-4 VALVES REPLACEMENT CRA SIPHON REHAB
   CRA SIPHON S, TRANSITIONS, CANALS, AND TUNNELS REHABILITATION AND IMPROVEMENTS 
CRA SWITCHRACKS & ANCILLARY STRUCTURES EROSION CONTROL 
CRA TRANSFORMER OIL AND SODIUM HYPOCHLORITE CONTAINMENT
  CRA TRANSITION STRUCTURE AND MANHOLE COVERS REPLACEMENT
CRA VILLAGES DOMESTIC WATER MAIN DISTRIBUTION REPLACEMENT STUDY
CUF DECHLORINATION SYSTEM
 CUF DECHLORINATION SYSTEM
DAM SLUICEWAYS AND OUTLETS REHABILITATION
DANBY TOWER FOOTER REPLACEMENT
DANBY TOWERS FOUNDATION REHABILITATION
DESERT FACILITIES FIRE PROTECTION SYSTEMS UPGRADE
DESERT LAND ACQUISITIONS
DESERT PUMP PLANT OIL CONTAINMENT
DESERT ROADWAY IMPROVEMENT
DESERT SEPTIC SYSTEM
DESERT SEPTIC SYSTEM
DESERT SEPTIC SYSTEM DELVARD INTATION
DESERT SEPTIC SYSTEM
DESERT SEVER SYSTEM REHABILITATION
DESERT WATER TANK ACCESS - FIRE WATER, CIRCULATING WATER, DOMESTIC WATER-STUDY
DISCHARGE LINE ISOLATION BULKHEAD COUPLINGS
DISTRIBUTION SYSTEM FACILITIES - REHABILITATION PROGRAM
DISTRIBUTION SYSTEM FACILITIES REHABILITATION PROGRAM - MAINTENANCE & STORAGE SHOP (PC-1)
DISTRIBUTION SYSTEM RELIABILITY PROGRAM - PHASE 2
DVI. INLET, OUTLET TOWER FISH SCREENS REPLACEMENT
DVI. TO SKINNER TRANSMISSION LINE STUDY
  E. THORNTON IBBETSON GUEST QUARTERS
EAGLE AND HINDS EQUIPMENT WASH AREA UPGRADE
EAGLE KITCHEN UPGRADE
   EAGLE MOUNTAIN PUMPING PLANT SCADA SYSTEM
EAGLE MOUNTAIN SAND TRAPS STUDY
EAGLE MOUNTAIN SIPHONS SEISMIC VULNERABILITY STUDY
  EAGLE MOUNTAIN SIPHONS SEISMIC VOLNERABILITY STUDY
EAGLE MTN SAND TRAPS STUDY
EAGLE ROCK ASPHALT REPAIR PROJECT
EAGLE ROCK MAIN ROOF REPLACEMENT
ENHANCED VAPOR RECOVERY UPGRADES FOR GASOLINE DISPENSERS
    ENVIRONMENTAL MITIGATION
ENVIRONMENTAL MITIGATION
ETIWANDA PIPELINE LINER REPAIR
ETIWANDA PIPELINE LINER REPAIR
ETIWANDA RESERVOIR LINER REPAIR
ETIWANDA RESERVOIR LINER REPAIR
FUTURE SYSTEM RELIABILITY PROJECTS
GARVEY RESERVOIR - AUTOMATED DATA ACQUISITION SYSTEM
GARVEY RESEVOIR AUTOMATED DATA ACQUISITION SYSTEM REPLACEMENT
GENE & INTAKE P.P. - FREQUENCY PROTECTION RELAY REPLACEMENT
GENE & INTAKE PUMPING PLANT SURGE CHAMBER OUTLET GATES RE-COATING
GENE & INTAKE PUMPING PLANTS - REPLACE UNDER FREQUENCY PROTECTION RELAY
GENE & INTAKE PUMPING PLANTS - REPLACE UNDER FREQUENCY PROTECTION RELAY
GENE AIR CONDITION
GENE AIR CONDITION
   INLAND FDR, CONTRACT 9, CONSTRUCTION OF RIVERSIDE PPLN SOUTH
INLAND FDR, OWNER CONTROLLED INSURANCE PROGRAM
INLAND FDR, REACH 4, RUSD PPLN
  INLAND FDR, REACH 4, RUSD PPLN
INLAND FDR-CNTR #1/DEVIL CYN-WATERMAN RD
INLAND FDR-CNTR #4-SOFT GRND TNL/SANTA ANA
INLAND FDR-CONT #8-PIPEL PARALLEL TO DAVIS RD
INLAND FDR-ENVIRON. MITIG.
INLAND FEEDER. RIGHT OF WAY AND EASEMENT PROCUREMENT
INLAND FEEDER CONTINGENCY
INLAND FEEDER COST OF LAND AND RIGHT OF WAY
INLAND FEEDER ROST OF LAND AND RIGHT OF WAY
INLAND FEEDER ROST OF LAND AND RIGHT OF WAY
INLAND FEEDER ROST OF LAND AND RIGHT OF WAY
INLAND FEEDER ROST OF LAND AND RIGHT OF WAY
   INLAND FEEDER GROUNDWATER MONITORING
INLAND FEEDER HIGHLAND PIPELINE CLAIMS COST
INLAND FEEDER HIGHLAND PIPELINE CONSTRUCTION
   INLAND FEEDER HIGHLAND PIPELINE DESIGN
INLAND FEEDER MENTONE PIPELINE CONSTRUCTION
INLAND FEEDER MENTONE PIPELINE DESIGN
  INLAND FEEDER MENTONE PIPELINE DESIGN
INLAND FEEDER MENTONE PIPELINE RUSD CONSTRUCTION
INLAND FEEDER MENTONDE PIPELINE RUSD CONSTRUCTION
INLAND FEEDER PROGRAM REMAINING BUDGET/CONTINGENCY
INLAND FEEDER PROJECT MANAGEMENT SUPPORT
INLAND FEEDER PROJECT MANAGEMENT SUPPORT
INLAND FEEDER RAISE BURIED STRUCTURES AND REALIGN DAVIS RD.
INLAND FEEDER RAISE BURIED STRUCTURES AND REALIGN DAVIS RD.
INLAND FEEDER RIVERSIDE BADLANDS TUNNEL CONSTRUCTION
INLAND FEEDER RIVERSIDE NORTH PIPELINE DESIGN
INLAND FEEDER RIVERSIDE NORTH PIPELINE DESIGN
INLAND FEEDER STUDIES
    INLAND FEEDER STUDIES
    NILAND FEEDER UNDERGROUND STORAGE TANK REMOVAL & ABOVEGROUND STORAGE TANK INSTALLATION INLAND FEEDER, ARROWHEAD EAST TUNNEL INLAND FEEDER, ARROWHEAD TUNNELS CONSTRUCTION
  INLAND FEEDER, ARROWHEAD TONNELS CONSTRUCTION
INLAND FEEDER, CONTRACT #5, OPAL AVENUE PORTAL / BADLANDS TUNNEL
INLAND FEEDER, CONTRACT #7, RIVERSIDE NORTH PIPELINE CONSTRUCTION
INLAND FEEDER, PROGRAM MANAGEMENT
INLAND FEEDER/SBMWD HIGHLAND INTERTIE BYPASS LINE REHAB
INSULATION JOINT TEST STATIONS
  INTAKE POWER AND COMMUNICATIONS LINE RELOCATION INTAKE PPLANT - POWER & COMMUNICATION LINE REPLACEMENT
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Description

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Conveyance and Aqueduct Facilites
INTAKE PUMPING PLANT - COOLING AND REJECT WATER DISCHARGE TO LAKE HAVASU INTAKE PUMPING PLANT AUTOMATION PROGRAMMING
    INTAKE PUMPING PLANT INSTRUMENTATION REPLACEMENT
INTAKE PUMPING PLANT INSTRUMENTATION REPLACEMENT & AUTOMATION
INTAKE PUMPING PLANT INSTRUMENTATION REPLACEMENT & AUTOMATION (4 PLANTS)
   INTAKE PUMPING PLANT INSTRUMENTATION REPLACEMENT & AUTOMATIC
INTAKE PUMPING PLANT POWER & COMMUNICATION LINE REPLACEMENT
INTAKE PUMPING PLANT SCADA SYSTEM
INTAKE PUMPING PLANT STANDBY GENERATOR REPLACEMENT
IRON MOUNTAIN GENERATOR REPLACEMENT
IRON MOUNTAIN PUMPING PLANT
IRON MOUNTAIN PUMPING PLANT
IRON MOUNTAIN PUMPING PLANT DELIVERY LINE NO. 1 RELINING
IRON MOUNTAIN PUMPING PLANT HOUSING REPLACEMENT
IRON MOUNTAIN PUMPING PLANT SCADA SYSTEM
IRON MOUNTAIN PUMPING PLANT SCADA SYSTEM
IRON MOUNTAIN SERVICE DIT BELIADI ILTATION
   IKON MOUNTAIN POMPING PLANT SCAUD SYSTEM
IRON MOUNTAIN SERVICE PIT REHABILITATION
JULIAN HINDS PUMPING PLANT DELIVERY PIPE EXPANSION JOINT PHASE 2 REPAIRS
JULIAN HINDS PUMPING PLANT DELIVERY PIPE EXPANSION JOINT PHASE I REPAIR
LAKE MATHEWS FOREBAY & HEADWORK FACILITY & EQUIPMENT
LAKE MATHEWS FOREBAY WALKWAY REPAIRS
     LAKE MATHEWS ICS
      LAKE MATHEWS INTERIM CHLORINATION SYSTEM
LAKE SKINNER - OUTLET CONDUIT FLOWMETER INSTALLATION
     LAKE SKINNER - VOTLET CONDUIT FLOWWIETER INSTALLATION
LAKE SKINNER BYPASS PIPELINE NO. 2 CATHODIC PROTECTION
LAKE SKINNER OUTLET CONDUIT
LAKEVIEW PIPELINE LEAK REPAIR AT STA. 2510+49
   LANEVIEW PIPELINE LEAR REPAIR AT $1 is. 2510449
LAVERNE FACILITIES - EMERGENCY GENERATOR
LAVERNE FACILITIES - MATERIAL TESTING
LOWER FEEDER EROSION PROTECTION
MAGAZINE CANYON - VALVE REPLACEMENT FOR SAN FERNADO TUNNEL (STATION 778+80)
MAGAZINE CANYON OIL & WATER SEPARATOR
MAGAZINE CANYON OIL/WATER SEPARATOR
IMAGAZINE CANYON OIL WATER SEPARATOR
MAGAZINE CANYON OIL/WATER SEPARATOR
MAGAZINE CANYON OIL/WATER SEPARATOR
MAGAZINE CANYON OIL/WATER SEPARATOR
MAPES LAND ACQUISTION
MENTONE PPLUN, RUSD, DEFENSE OF CLAIM
MILE 12 FLOW AND CHLORINE MONITORING STATION UPGRADES
MILE 12 POWER LINE & FLOW MONITORING EQUIPMENT STUDY
MINDR CAP FY 2011/12
MOTOR BREAKER FAULTY (5 PPLANTS)
NEWHALL TUNNEL - REPAIR STEEL LINER
NEWHALL TUNNEL - UPGRADE LINER SYSTEM
NITROGEN STORAGE STUDY AT DYL, INLAND FEEDER PC-1, AND LAKE MATHEWS
OC 44 SERVICE CONNECTIONS & EOC#2 METER ACCESS ROAD REPAIR
OC 88 PUMP PLANT FIRE PROTECTION STUDY
OC-71 SERVICE CONNECTIONS REPAIRS
OLINDA PCS FACILITY REHABILITATION AND UPGRADE
OLINDA PRESSURE CONTROL STRUCTURE FACILITY REHABILITATION AND UPGRADE
ORANGE COUNTY 44 SERVICE CONNECTIONS & EOC#2 METER ACCESS ROAD REPAIR
ORANGE COUNTY 88 PUMP PLANT FIRE PROTECTION STUDY
OWNER CONTROLLED INSURANCE PROGRAM
PALO VERDE VALLEY LAND PURCHASE - 16,000 ACRES
PALOS VERDES SEEDED PEHABILITATION OF DOMINGUEZ CHANNEL
     PALO VERDE VALLEY LAND PURCHASE - 16,000 ACRES
PALOS VERDES FEEDER REHABILITATION OF DOMINGUEZ CHANNEL
PALOS VERDES RESERVOIR SPILLWAY MODIFICATION
   PROJECT MANAGEMENT SUPPORT
PUDDINGSTONE RADIAL GATE REHABILITATION
PURCHASE OF LAND AND RIGHT OF WAY
QUAGGA MUSSEL STUDY
    R&R FOR CRA
REPAIR UPPER FEEDER LEAKING EXPANDSION JOINT
 REPAIR UPPER FEEDER LEAKING EXPANDSION JOINT
REPAIRS TO TUNNELS
RIALTO FEEDER REPAIR @ STA. 3662+23
RIALTO FEEDER REPAIR @ STA. 3662+23
RIALTO FEEDER REPAIR @ TO ANOMALOUS PIPE SECTION
RIVERSIDE BADLANDS TUNNEL CONSTRUCTION
RIVERSIDE BADLANDS TUNNEL CONSTRUCTION
RIVERSIDE BRANCH - ALESSANDRO BLVD. LEFT LAND TURN LANE
RIVERSIDE BRANCH - CONSTRUCTION OF CONTROL PANEL DISPLAY WALL
RIVERSIDE NORTH PIPELINE DESIGN & CONSTRUCTION
RIVERSIDE SOUTH PIPELINE CONSTRUCTION
SAN DIEGO PIPEI INS PEPAIR AT STATION 12684-67
 RIVERSIDE SOUTH PIPELINE CONSTRUCTION
SAN DIEGO PIPELINE REPAIR AT STATION 1268+57
SAN FERNANDO TUNNEL STATION 778+80 VALVE REPLACEMENT
SAN GABRIEL TOWER SEISMIC ASSESSIMENT
SAN GABRIEL TOWER SLIDE GATE REHABILITATION
SAN JACINTO TUNNEL EAST ADIT REHABILITATION
SAN JACINTO TUNNEL, WEST PORTAL
SAN JOAQUIN RESERVOIR - NEW DESIGN
SAN JOAQUIN RESERVOIR IMPROVEMENT: FLOATING COVER
   SAN JOAQUIN RESERVOIR IMPROVEMENTS
SAN JOAQUIN RESERVOIR IMPROVEMENTS STUDY
SAND TRAP CLEANING EQUIPMENT AND TRAVELING CRANE STUDY
   SANTA ANA RIVER BRIGDE SEISMIC RETROFIT
SANTIAGO TOWER ACCESS ROAD UPGRADE
SANTIAGO TOWER PATROL ROAD REPAIR
    SD5 REPAIR
  SUB REPAIR
SECOND LOWER FEEDER CARBON FIBER REPAIRS
SECOND LOWER FEEDER STRAY CURRENT MITIGATION SYSTEMS REFURBISHMENT
SECURITY FENCING AT OC-88 PUMPING PLANT
SEISMIC EVALUATION OF CRA STRUCTURES
    SEISMIC PROGRAM
    SEISMIC UPGRADE OF 11 FACILITIES OF THE CONVEYANCE & DISTRIBUTION SYSTEM 
SEPULVEDA FEEDER CORROSION INTERFERENCE MITIGATION
 SEPULVEDA FEEDER CORROSION INTERFERENCE MITIGATION
SEPULVEDA FEEDER REPAIR AT STATION 1099
SEPULVEDA FEEDER STRAY CURRENT MITIGATION SYSTEM REFURBISHMENT
SERVICE CONNECTION & EOCF #2 METER ACCESS ROAD UPGRADE & BETTERMENT
SERVICE CONNECTION DWCV-2T VALVES REPLACEMENT AND STUCTURE CONSTRUCTION
SKINNER BR - IMPROVE CABAZON RADIAL GATE FACILITY
SKINNER BI-TRATION PLANT HELIPAD UPGRADE
SUCTION & DISCHARGE LINES EXPANSION JOINT STUDY
SWITCHYARDS AND HEAD GATES REHAB
TEMESCAL HYDRO-ELECTRIC PLANT ACCESS POAD LIBERADE
     TEMESCAL HYDRO-ELECTRIC PLANT ACCESS ROAD UPGRADE
TEMESCAL POWER PLANT ACCESS ROAD PAVING
TRANSFORMER OIL & CHEMICAL UNLOADING PAD CONTAINMENT
         RANSFORMER OIL AND SODIUM HYPOCHLORITE CONTAINMENT PROJECT
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Description

Description

Conveyance and Aqueduct Facilites
U.S. BUREAU OF LAND MANAGEMENT LAND ACQUISITION
UPPER FEEDER CATHODIC PROTECTION SYSTEM
UPPER FEEDER GATES REHABILITATION PROJECTS
UPPER FEEDER LEAKING EXPANDSION JOINT REPAIR
UPPER FEEDER LEAKING EXPANDSION JOINT REPAIR
UPPER FEEDER SCHEDULES 2S
VALLEY BRANCH - PIPELINE CORROSION TEST STATION
WEST VALLEY FEEDER #2 CATHODIC PROTECTION SYSTEM REHABILITATION
WEYMOUTH WATER TREATMENT PLANT - NORTH PERIMETER WALL
WHITE WATER SIPHON PROTECTION
WHITEWATER SIPHON PROTECTION
WHITEWATER SIPHON PROTECTION STRUCTURE
WHITEWATER SIPHONS EROSION PROTECTION

Sub-total Conveyance and Aqueduct facilities benefits

107,399,399

Description

<u>Distribution Facilites</u> 104568 - SITE 3 SECOND LOWER FEEDER URGENT REPAIRS - FINAL DESIGN

42° CONICAL PLUG VALVE REPLACEMENT
ACCUSONIC FLOW METER UPGRADE
ACCUSTIC FIBER OPTIC MONITORING OF PCCP LINES
ALAMEDA CORRIDOR PIPELINE

ALL FACILITIES - WATER DISCHARGE ELIMINATION ALL FACILITIES INSPECTION AND REPLACEMENT OF CRITICAL VACUUM VALVES

ALL FACILITIES, INSPECTION AND REPLACEMENT OF CRITICAL VACUUM VALVES
ALL FEEDERS - MANHOLE LOCKING DEVICE RETROFIT
ALL PUMPING PLANTS - INSTALL HYPOCHLORINATION STATIONS
ALLEN MCCOLLOCH PIPELINE 2010 REFURBISHMENT
ALLEN MCCOLLOCH PIPELINE CATHODIC PROTECTION

ALLEN MCCOLLOCH PIPELINE INTERCONNECTIONS
ALLEN MCCOLLOCH PIPELINE INTERCONNECTIONS
ALLEN MCCOLLOCH PIPELINE EOCAL CONTROL MODIFICATIONS
ALLEN MCCOLLOCH PIPELINE REPAIR
ALLEN MCCOLLOCH PIPELINE REPAIR - CARBON FIBER LINING REPAIR

ALLEN MCCOLLOCH PIPELINE REPAIR - CARBON FIBER LINING REPAIR
ALLEN MCCOLLOCH PIPELINE REPAIR - SERVICE CONNECTIONS UPGRADES
ALLEN MCCOLLOCH PIPELINE REPAIR - STATION 276+63
ALLEN MCCOLLOCH PIPELINE REPAIR - SURGE SUPPRESSION SYSTEM AT OC88A
ALLEN MCCOLLOCH PIPELINE REPAIR - VALVE ACTUATOR REPLACEMENTS
ALLEN MCCOLLOCH PIPELINE REPAIR SERVICE CONNECTIONS SIMPLIFICATION
ALLEN MCCOLLOCH PIPELINE STRUCTURE - ROOF SLAB REPAIRS
ALLEN MCCOLLOCH PIPELINE STRUCTURE - ROOF SLAB REPAIRS

ALLEN-MCCOLLOCH CORROSION/INTERFERENCE MITIGATION, STATION 719+34 TO 1178+02 ALLEN-MCCOLLOCH PIPELINE

ALLEN-MCCOLLOCH PIPELINE PCCP REHABILITATION
ALLEN-MCCOLLOCH PIPELINE REFURBISHMENT - STAGE 2

ALLEN-MCCOLLOCH PIPELINE REFURBISHMENT - STAGE 2
ALLEN-MCCOLLOCH PIPELINE VALVE AND SERVICE CONNECTION VAULT REPAIRS
AMP - SERVICE CONNECTIONS UPGRADES
AMP - VALVE ACTUATOR REPLACEMENTS
AMP COMPLETION RESOLUTION RIGHT OF WAY ISSUES
AMR - RTU UPGRADE - PHASE 2
ANODE WELL REPLACEMENT FOR ORANGE COUNTY AND RIALTO FEEDERS
ARROW HIGHWAY PROPERTY DEVELOPMENT
ASPHALT REPAIRS TO PERIMETER OF SEPULVEDA PCS
ASSESS THE CONDITION OF METROPOLITAN'S PRESTRESSED CONCRETE CYLINDER PIPE
ASSESS THE CONDITIONS OF MET'S

ASSESS THE CONDITIONS OF MET'S
ASSESSMENT OF PRESTRESSED CONCRETE CYLINDER PIPELINES - PHASE 3

AULD VALLEY CONTROL STRUCTURE AREA FACILITIES AUTOMATED RESERVOIR WATER QUALITY MONITORING

AUTOMATIC METER READING SYSTEM - RTU UPGRADE PHASE 2 AUTOMATIC METER READING SYSTEM UPGRADE AUTOMATION COMMUNICATION UPGRADE

AUTOMATION DOCUMENTATION UPGRADE
AUTOMATION DOCUMENTATION SURVEY F/A
BAR 97- ENHANCED AREA VEHICLE TESTING
BATTERY MONITORING SYSTEM FOR AUTOMATIC METER READING SYSTEM
BIXBY VALVE REPLACEMENT

BLACK METAL MOUNTAIN ELECTRICAL TRANSFORMER BOX SPRINGS FEEDER BROKEN BACK REPAIR BOX SPRINGS FEEDER BROKEN BACK REPAIR PHASE I BOX SPRINGS FEEDER PHASE 3 AND 4 ENVIRONMENTAL MONITORING

BOX SPRINGS FEEDER REPAIR - PHASE II BOX SPRINGS FEEDER REPAIRS PHASE 3 AND PHASE 4

BUDGET ADJUSTMENT

BUUGET AUJUSTMENT C&D CRANE INSTALLATION AT OC-88 PUMPING PLANT CAJALCO CREEK DAM MANHOLE COVER RETROFIT CAJALCO CREEK DETENTION DAM SPILLWAY ACCESS ROAD CALABASAS FEEDER CARBON FIBER /BROKEN BACK REPAIR

CALABASAS FEEDER INTERFERENCE MITIGATION CALABASAS FEEDER PCCP REHABILITATION

CALABASAS FEEDER REPAIR, STUDY
CAPITAL PROGRAM FOR PROJECTS COSTING LESS THAN \$250,000 FOR FY 2010/11

CAPITAL PROGRAM FOR PROJECTS COSTING LESS THAN \$250,000 FOR FY 2010/11
CAPITAL PROJECTS COSTING LESS THAN \$250,000 FOR FY2008-09
CASA LOMA AND SAN DIEGO CANAL LINING STUDY - PART 2
CASA LOMA SIPHON BARREL 1 & 2 DVL AND SD CANAL FLOW METER REPLACEMENT
CATHODIC PROTECTION FOR THE FOOTHILL FEEDER
CATHODIC PROTECTION SYSTEM UPGRADES
CCP-PHASE 2 CONSTRUCTION
CDSRP - DISCHARGE ELIMINATION

CDSRP - ENTRAINED AIR IN UPPER FEEDER PIPELINE STUDY CDSRP - SEPULVEDA FEEDER REPAIRS

COSRP - SEPULVEDA TEADER REFAIRS
COSRP - SEPULVEDA TANKS RECOATING
CENTRAL POOL AUGMENTATION - TUNNEL AND PIPELINE & RIGHT-OF-WAY ACQUISITION
CENTRAL POOL AUGMENTATION (CPA) PROGRAM - PIPELINE AND TUNNEL ALIGNMENT
CENTRAL POOL AUGMENTATION AND WATER QUALITY PROJECT (CPAWQP)

CHEMICAL INVENTORY AND USAGE REWRITE AND ELECTRICAL. SYSTEM LOG CHEMICAL UNLOADING FACILITY RETROFIT CHEVALIER FALCON MILLING MACHINE COASTAL JUNCTION REVERSE FLOW BYPASS

COASTAL PRESSURE CONTROL STRUCTURE ROOF REPLACEMENT

COLLIS VALVE REPLACEMENT
COMMUNICATIONS STRUCTURE ALARM MONITORING

COMPREHENSIVE INFORMATION SECURITY ASSESSMENT PHASE III CONSTRUCTION PHASE 2

CONTRACT & LITIGATION TASKS -CONTRACT # 1396 CONTROL SYSTEM DATA STORAGE AND REPORTING

CONTROL SYSTEM DRAWING & DOCUMENTATION UPDATE
CONTROL SYSTEM DRAWING & DOCUMENTATION UPDATE
CONTROL SYSTEM ENHANCEMENT PROGRAM (CSEP) - DIGITAL SUBNET STANDARDIZATION
CONTROL SYSTEMS AUTOMATION COMMUNICATION UPGRADE
CONTROLS COMMUNICATIONS FRAME RELAY CONVERSION - APPROPRIATED
CONVERSION OF DEFORMATION SURVEY MONITORING AT GENE WASH, COPPER BASIN, AND DIEMER BASIN 8

CONVEYANCE AND DISTRIBUTION SYSTEM REHABILITATION PROGRAM (CDSRP) - CURRENT DRAIN STATIONS COPPER BASIN ICS

COPPER BASIN SEWER SYSTEM CORONA POWER PLANT REPLACE EMERGENCY GENERATOR

CORROSION MATERIALS TESTING FACILITY SCADA UPGRADE

COVINA PRESSURECONTROL FACILITY

Description

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<u>Distribution Facilites</u>
COYOTE CREEK NORTHERN PERIMETER LANDSCAPING
COYOTE CREEN NORTHERN PERIME TER L'AINDEACHING
COYOTE PRESSURE CONTROL STRUCTURE ROOF REPLACEMENT
CPA PIPELINE & TUNNEL ALIGNMENT - NON FUNDED PORTION
CPA PIPELINE & TUNNEL ALIGNMENT - STUDY
CPA WATER TREATMENT PLANT - NON FUNDED PORTION
CPA WATER TREATMENT PLANT - RIGHT OF WAY - PHASE 2
 CPA WATER TREATMENT PLANT - STUDY
CPA WATER TREATMENT PLANT - STUDY
CPAWOP - PHASE 2
CPAWOP - STUDY AND LAND ACQUISITION - CONTINGENCY
CPAWOP - STUDY AND LAND ACQUISITION - PIPELINE & TUNNEL ALIGNMENT - STUDY
CPAWOP - STUDY AND LAND ACQUISITION - RIGHT-OF-WAY-ACQUISITION
CPAWQP - STUDY AND LAND ACQUISITION - NIGHT - OF-WAT-ACQUISITION - CONTROL OF A CONTROL OF WAY - PHASE 2 CPAWQP - STUDY AND LAND ACQUISITION - WATER TREATMENT PLANT - STUDY CRA - PC-1 EFFLUENT OPEN CHANNEL TRASH RACK CRA - PC-1 EFFLUENT OPEN CHANNEL TRASH RACK CRA CABAZON & POTRERO SHAFT COVERS
 CRA CONTROL INTEGRATION
CRA PROTECTIVE SLAB AT STATION 9704+77
UMA FROJECTIVE SLAB ALS IALIUN 9/04+//
CROSS CONNECTION PREVENTION PROGRAM - PHASE II CONSTRUCTION
CROSS CONNECTION PREVENTION PROJECT, COMPLETE PRELIMINARY DESIGN AND CEQA DOCUMENTATION
CSEP - ELECTRONIC SYSTEM LOG (ESL)
CSEP - ENERGY MANAGEMENT SYSTEM PHASE II
CSEP - ENHANCED DISTRIBUTION SYSTEM CONTROL PROJECT
CSEP - ENHANCED DISTRIBUTION SYSTEM CONTROL PROJECT
CSEP - IMPLEMENTATION
CSEP - OPERATIONS & BUSINESS DATA INTEGRATION PILOT
CSEP - OPERATIONS & BUSINESS DATA INTEGRATION PILOT
CSEP - PLANT INFLUENT REDUNDANT FLOW METERING AND SPLITTING
CSEP - PLC PHASE 2 - LIFE-CYCLE REPLACEMENT
CSEP - PLC STANDARDIZATION
CSEP - PLC STANDARDIZATION PHASE II
CSEP - POWER MANAGEMENT SYSTEM
CSEP - WATER PLANNING APPLICATION
CSED IMPLEMENTATION
 CSEP IMPLEMENTATION
 CSEP- SMART OPS (FORMERLY REAL TIME OPERATIONS SIMULATION)
CURRENT DRAIN STATIONS

DAM REHABILITATION & SAFETY IMPROVEMENTS ST. JOHN'S CANYON CHANNEL EROSION MITIGATION

DANBY TOWER FOUNDATION INVESTIGATION AND SHORT TERM MITIGATION
DEODERA PCS PAVEMENT UPGRADE & BETTERMENT
DESERT BRANCH - REPLACE STOLEN COPPER GROUND WIRE FOOTINGS/GROUNDING, AND COPPER PIPING
 DESERT BRANCH PUMP PLANT AUXILIARY (STATION SERVICE)
DESERT BRANCH, PURCHASE & INSTALL 5 PORT VIDEO CONFERENCING
DESERT BRANCH, FUNCHASE & INISTALLE FORT VIDEO COUPEREINCING
DESERT FACILITIES DOMESTIC WATER GAC SYSTEM INSTALLATION
DESERT HIGH VOLTAGE TRANSMISSION TOWERS - REPLACE COPPER GROUND WIRES ON
DETAIL SEISMIC EVALUATION OF WATER STORAGE TANK
DFP - ELIMINATE BACKUP GENERATOR TIE-BUS & INSTALL MANUAL TRANSFER SWITCH FOR CHLORINE SCRUBBER
DIEMER FILTRATION PLANT - SLOPE REPAIR
 DIEMER IRRIGATION RAW WATER CONVERSION TO INDUSTRIAL WATER DISCHARGE ELIMINATION
DIST SYS-AIR RELEASE & VAC VALVE MODS
DISTRIBUTION SYSTEM - CCPP CONSTRUCTION PACKAGES 9,11,12
DISTRIBUTION SYSTEM - STANDPIPE STRENGTHENING PROGRAM
DISTRIBUTION SYSTEM - STATIONARY CORROSION REFERENCE
DISTRIBUTION SYSTEM - STATIONARY CORROSION REFERENCE
DISTRIBUTION SYSTEM - TREATED WATER CROSS CONNECTION PREVENTION PROJECT - FINAL DESIGN & CONSTRUCTION
DISTRIBUTION SYSTEM ASSESSMENTS/UPGRADES OF LOS ANGELES COUNTY
DISTRIBUTION SYSTEM ASSESSMENTS/UPGRADES OF RIVERSIDE AND SAN DIEGO COUNTY
DISTRIBUTION SYSTEM ASSESSMENTS/UPGRADES OF SAN BERNARDINO COUNTY
DISTRIBUTION SYSTEM CONTROL & EQUIP UPGRADE - ENHANCED DISTRIB. SYSTEM AUTOMATION PHASE I
DISTRIBUTION SYSTEM EQUIPMENT & INSTRUMENTATION UPGRADES
DISTRIBUTION SYSTEM INFRASTRUCTURE PROTECTION IMPROVEMENTS FOR ORANGE COUNTY
DISTRIBUTION SYSTEM REHABILITATION PROGRAM - ASSESS THE STATE OF MWD'S DISTRIBUTION SYSTEM DISTRIBUTION SYSTEM REPLACEMENT OF AREA CONTROL SYSTEMS - WILLOWGLEN RTUS ADMINISTRATION DISTRIBUTION SYSTEM REPLACEMENT OF AREA CONTROL SYSTEMS (DSRACS)
DISTRICT WIDE - ENHANCED VAPOR RECOVERY PHASE 2 GASOLINE DISPENSING
DSRACS - OPERATIONS CONTROL CENTER - CONTRACT #1396
DSRACS - SKINNER AREA
 DSRACS - SOFTWARE DEVELOPMENT COST
DSRACS - SUFT WARE DEVELOPMENT COST
DSRACS - WEYMOUTH

DVL & CONTROL SYSTEM REPLACEMENT INVESTIGATION & PREPARATION FOR PRELIMINARY DESIGN
EAGLE EQUIPMENT WASH AREA UPGRADE
EAGLE ROCK - ASPHALT REHABILITATION
 EAGLE ROCK - FIRE PROTECTION AT THE WESTERN AREA OF THE EAGLE ROCK CONTROL CENTER PERIMETER GROUNDS
EAGLE ROCK CONTROL CENTER FIREHYDRANT
 EAGLE ROCK LATERAL INTERCONNECTION REPAIR EAGLE ROCK MAIN BUILDING ROOF REPLACEMENT - STUDY
 EAGLE ROCK OCC - REHAB CONTROL ROOM 
EAGLE ROCK OPERATIONS CONTROL CENTER
EAGLE ROCK OPERATIONS CONTROL CENTER
EAGLE ROCK RESIDENCE CONVERSION
EAGLE ROCK TOWER AND PUDDINGSTONE SPILLWAY GATES REHABILITATION
EAGLE ROCK TOWER SLIDEGATE REHABILITATION
EAST INFLUENT CHANNEL REPAIR PROJECT
EAST ORANGE COUNTY FEEDER #2 REPAIR
EASTERN AND DESERT REGIONS PLUMBING RETROFIT
EASTERN REGION PCOP JOINT MODIFICATION 2012
E-DISCOVERY STORAGE MANAGEMENT SYSTEM UPGRADE
ELECTRIC CURRENT DRAIN STATION INSTALLATIONS
F1 ECTROMAGNETIC INSPECTION OF PCOP I INES
ELECTROMAGNETIC INSPECTION OF PCCP LINES ELECTRONIC SYSTEM LOG (ESL)
ELECTRONIC SYSTEM LOG (ESL)
ENERGY MANAGEMENT SYSTEM - PHASE 2
ENHANCED DISTRIBUTION SYSTEM AUTOMATIC FLOW TRANSFERS SOFTWARE REDEVELOPMENT
ENHANCED DISTRIBUTION SYSTEM AUTOMATION PHASE I
ENHANCED DISTRIBUTION SYSTEM AUTOMATION PHASE II
EQUIPMENT UPGRADE AT THE NORTH PORTAL OF THE HOLLYWOOD TUNNEL
 ETIWANDA / RIALTO PIPELINE INTER-TIE CATHODIC PROTECTION 
ETIWANDA CAVITATION FACILITY INFRASTRUCTURE REHABILITATION
ETIWANDA CAVITATION TACILITY INFRASTRUCTURE REHABILITATION
ETIWANDA CAVITATION TEST FACILITY COMMUNICATION AND CONTROL SYSTEM REPLACEMENT
ETIWANDA HEP NEEDLE VALVE OPERATORS
ETIWANDA PIPELINE - LINING REPLACEMENT
ETIWANDA PIPELINE AND CONTROL FACILITY - RIGHT OF WAY
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Description

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Distribution Facilites
   ETIWANDA PIPELINE AND CONTROL FACILITY - AS BUILTS
ETIWANDA PIPELINE AND CONTROL FACILITY - AS BUILTS
ETIWANDA PIPELINE AND CONTROL FACILITY - CATHODIC PROTECTION
ETIWANDA PIPELINE AND CONTROL FACILITY - LANDSCAPING AND IRRIGATION
ETIWANDA PIPELINE AND CONTROL FACILITY - LANDSCAPING AND IRRIGATION
ETIWANDA PIPELINE AND CONTROL FACILITY - RESIDENCES
ETIWANDA PIPELINE AND CONTROL FACILITY - RESIDENCES
ETIWANDA RESERVOIR - EXTEND OUTLET STRUCTURE
FACILITY AND PROCESS RELIABILITY ASSESSMENT
FILTER ISOLATION GATE AND BACKWASH CONTROL WEIR COVERS MODULES 1-6
EL OWMETED MODIECYATION - LAKE SKINNIED INI ET ETIMANDA EFEL HENT & WARSIM
  FLOWMETER MODIFICATION - LAKE SKINNER INLET, ETIWANDA EFFLUENT & WADSWORTH CROSS CHANNEL FOOTHILL & SEPULVEDA FEEDER PCCP CARBON FIBER JOINT REPAIRS FOOTHILL FEEDER ADEN AVE. REHABILITATION
   FOOTHILL FEEDER ADEN AVE. REHABILITATION
FOOTHILL FEEDER CARBON FIBER REPAIR
FOOTHILL FEEDER PEPLINE REPLACEMENT PROJECT
FOOTHILL FEEDER PPELINE REPLACEMENT PROJECT
FOOTHILL FEEDER POWER PLANT EXPANSION
 FOOTHILL FEEDER POWER PLANT EXPANSION
FOOTHILL FEEDER REPAIR @ SANTA CLARITA RIVER
FOOTHILL FEEDER, CARBON FIBER REPAIRS
FOOTHILL HYDROELECTRIC RUNNER REPLACEMENT
FOOTHILL PCS - UNINTERRUPTIBLE POWER SOURCE SYSTEMS INSTALLATION
FOOTHILL PCS FLOOD PUMP INSTALLATION DESIGN DOCUMENTATION
FOOTHILL PCS INTERNAL VALVE LINERS UPGRADE
FUTURE SYSTEM RELIABILITY PROGRAM
GARVEY RESERVOIR - HYPOCHLORITE FEED SYSTEM
GARVEY RESERVOIR - HYPOCHLORITE FEED SYSTEM
GARVEY RESERVOIR - INSTALL HYPOCHLORINATION STATIONS
GARVEY RESERVOIR - LOWER ACCESS PAVING ROAD & DRAINS
GARVEY RESERVOIR HYPOCLORITE FEED SYSTEM
 GARVEY RESERVOIR SITE DRAINAGE REPAIRS AND MODIFICATIONS GENE & IRON POOLS
 GENE AIR CONDITIONING SYSTEM REPLACEMENT
GENE MESS HALL AIR CONDITIONING UNIT
GENE SPARE PARTS WAREHOUSE IMPROVEMENTS
GENE SPARE PARTS WAREHOUSE IMPROVEMENTS
GLENDALE 01 SERVICE CONNECTION REHAB
GLENDALE-01 SERVICE CONNECTION REHABILITATION AND UPGRADE
GREG AVE PCS FACILITY REHABILITATION
GREG AVENUE CONTROL STRUCTURE VALVE REPLACEMENT
 GREG AVENUE PCS CONTROL BUILDING INTERIOR REHABILITATION HINDS GARAGE ASBESTOS SHEETING REPLACEMENT
 HVAC MODIFICATIONS FOR ELECTRICAL SAFETY AND RELIABILITY HYDRAULIC MODELING PROJECT
HYDRAULIC MODELING PROJECT
HYDRAULIC MODELING PROJECT
HYDROELECTRIC PLANT CARBON DIOXIDE (CO2) FIRE SUPPRESSION SYSTEM MODIFICATIONS
IAS PROJECTS - CPA
IAS PROJECTS - DVL-SKINNER
IAS PROJECTS - MILLS SUPPLY RELIABILITY
INLAND PCSUST REMOVAL & AST INSTALLATION
INSTALL MOTION SENSORS IN NEW EXPANSION
INSTALL TEST LEADS AT FOUR LOCATIONS
INSTALL TEST LEADS AT FOUR LOCATIONS
 INSULATION JOINT TEST STATIONS
INSULATION JOINT TEST STATIONS
INTAKE PUMPING PLANT - UNDER FREQUENCY PROTECTION RELAY UPGRADE
IRON MOUNTAIN - TRANSFORMER OIL TANK RELOCATION
JENSEN DISTRIBUTION SYSTEM - REPLACEMENT OF AREA CONTROL SYSTEMS - CONTRACT # 1396
JENSEN DISTRIBUTION SYSTEM - REPLACEMENT OF AREA CONTROL SYSTEMS - CONT JENSEN FILTRATION PLANT - REPLACE ADMINISTRATION BUILDING AIR CONDITIONING JENSEN FILTRATION PLANT - ROAD RECONSTRUCTION
JENSEN FILTRATION PLANT - SANDBLASTING BOOTH PURCHASE & INSTALLATION
JENSEN FILTRATION PLANT - TRAVELING BRIDGE RETROFIT MODULE 2 & 3
LA VERNE FACILITIES - BRIDGEPORT E-2-PATH
LA VERNE FACILITIES - ENERGY CONSERVATION ECM1 - 10
LA VERNE FACILITIES - EXPANSION OF THE SANITARY SEWER
   LA VERNE FACILITIES - HAZARDOUS WASTE STORAGE
LA VERNE FACILITIES - MAIN TRANSFORMERS REPLACEMENT
  LA VERNE FACILITIES - MATERIALS TESTING LABORATORY
LA VERNE FACILITIES - REPLACEMENT OF FLOCCULATOR STUB SHAFT - BASINS 1 & 2
LA VERNE FACILITIES - REPLACEMENT OF FLOCCULATOR STUB SHAFT - BASINS
LA VERNE MACHINE SHOP - AIR CONDITIONING UNIT REPLACEMENT
LA VERNE MACHINE SHOP - REPAIR HORIZONTAL BORING MILL
LA-35 DISCHARGE STRUCTURE REPAIRS
LAKE MATHEWS - CONSTRUCTION OF BACKUP COMPUTER FACILITIES
LAKE MATHEWS - DIVERSION TUNNEL WALKWAY REPAIR
LAKE MATHEWS - FACILITY WIDE EMERGENCY WARNING AND PAGING SYSTEM
LAKE MATHEWS - FOREBAY MCC ROOF IMPROVEMENT
   AKE MATHEWS - MAIN DAM TOE SEEPAGE COLLECTION

AKE MATHEWS - MULTIPLE SPECIES MANAGER'S OFFICE & RESIDENCE
   LAKE MATHEWS - RENOVATION OF BLDGS. 8 & 15, GENERAL ASSEMBLY & ADMIN. BLDG. OFFICE AREAS
LAKE MATHEWS - RETROFIT LOWER ENTRANCE GATE SWING ARM
   LAKE MATHEWS FOREBAY MCC ROOF IMPROVEMENT 
LAKE MATHEWS MAIN DAM TOE SEEPAGE COLLECTION
 LAKE MAI HEWS MAIN DAM 10E SEEPAGE COLLECTION
LAKE MATHEWS RETROFIT LOWER ENTRANCE GATE SWING ARM
LAKE PERRIS BYPASS PIPELINE EXPLORATION
LAKE PERRIS EMERGENCY STANDBY GENERATOR AND TRANSFER SWITCH REPLACEMENT
LAKE SKINNER - AERATOR AIR COMPRESSOR REPLACEMENT
LAKE SKINNER - OUTLET TOWER VALVE REHABILITATION
LAKE SKINNER - REPLACEMENT AERATOR RING
LAKE SKINNER AERATOR AIR COMPRESSOR REPLACEMENT
LAKE SKINNER AERATOR AIR COMPRESSOR REPLACEMENT
   LAKE SKINNER DAM ROAD REHAB
LAKE SKINNER EAST BYPASS SCREENING STRUCTURES
   LAKE SKINNER OUTLET TOWER CHLORINE SYSTEM MODIFICATION 
LAKE SKINNER WEST BYPASS SCREENING STRUCTURE
 LAKE SKINNER WEST BYPASS SCREENING STRUCTURE
LAKE SKINNER WEST BYPASS SCREENING STRUCTURE REHABILITATION
LAKE VIEW PIPE LINE REPAIRS
LAKEVIEW PIPELINE - REPLACE VACUUMAIR RELEASE
LAKEVIEW PIPELINE CATHODIC PROTECTION SYSTEM
LOWER FEEDER - CATHODIC PROTECTION
LOWER FEEDER WR 33 - AREA REPAIR AND REMEDIATION
MAGAZINE CANYON CANOPY
 MAGAZINE CANYON-ISOLATION GATE JACKING FRAME MAPES LAND ACQUISTION
  MICROWAVE COMMUNICATION SITES BUILDING UPGRADE
 MIDDLE CROSS FEEDER CATHODIC PROTECTION
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Description <u>Distribution Facilites</u>
MIDDLE FEEDER - CATHODIC PROTECTION SYSTEMS MIDDLE FEEDER - NORTH CATHODIC PROTECTION SYSTEM MIDDLE FEEDER NORTH CATHODIC PROTECTION SYSTEM MILLS FILTRATION PLANT - INVESTIGATION TO RELOCATE ACCESS ROAD MINOR CAP 08/09 PLACEHOLDER MINOR CAP FY 2009/10 MINOR CAP FY 2012/13 MINOR CAP FY 2014/16 MINOR CAPITAL PROJECTS PROGRAM 07/08 - REMAINING FUNDS MOUNT OLYMPUS TUNNEL COST RIGHT-OF-WAY (ROW) MWD ROAD GUARDRAIL
NITROGEN STORAGE COMPLIANCE AT DVL, INLAND FEEDER PCS, AND LAKE MATHEWS NITROGEN STORAGE STUDY
NON PCCP LINES CONDITION INSPECTION AND ASSESSMENT NORTH PORTAL OF HOLLYWOOD TUNNEL NORTH REACH CONSTRUCTION / INSPECTION / CM NORTH REACH CONSTRUCTION/ASBUILT
NORTH REACH ENVIRONMENTAL - CONSTRUCTION
NORTH REACH ENVIRONMENTAL - CONSTRUCTION
NORTH REACH FINAL DESIGN & ADV/NTP
NORTH REACH POST DESIGN / ASBUILT
NORTH REACH PROGRAM MANAGEMENT - CONSTRUCTION NORTHERN PIPELINE ENVIRONMENTAL FINAL DESIGN NORTHERN PIPELINE RIGHT OF WAY FINAL DESIGN OAK ST. PCS ROOF REPLACEMENT OAK STREET PRESSURE CONTROL STRUCTURE ROOF REPLACEMENT - CONSTRUCTION OC 44 SERVICE CONNECTIONS & EOC#2 METER ACCESS ROAD REHAB OC FEEDER STA 1920+78 BLOWOFF STRUCTURE & RIP-RAP REPAIRS OC FEEDER STA 1920+78 BLOWOFF STRUCTURE & RIP-RAP REPAIRS
OC RESERVOIR SODIUM HYPOCHLORITE PUMP AND PIPING REPLACEMENT
OC-71 FLOW CONTROL FACILITY
OC-88 - SECURITY FENCING AT PUMP PLANT
OC-88 EMERGENCY STANDBY GENERATOR UPGRADE STUDY
OC-88 PUMP PLANT AIR COMPRESSOR UPGRADE
OC-88 PUMP STATION FLOW METER UPGRADE
OC-88 PUMPING PLANT SURGE TANKS UPGRADES
OLINDA PCS AND SANTIAGO TOWER EMERGENCY GENERATORS
OLINDA PRESSURCES MANAGEMENT APPLICATION On-CALL RESOURCES MANAGEMENT APPLICATION
OPERATIONS CONTROL CENTER AT EAGLE ROCK
OPERATIONS CONTROL CENTER UPS REPLACEMENT
OPERATIONS SCOPING STUDY ORANGE CO FDR, BLOW-OFF STRUCTURE AND ACCESS ROAD REPAIR ORANGE COUNTY - 88 PUMP PLANT AIR COMPRESSOR UPGRADE ORANGE COUNTY - 88 SECURITY FENCING AT PUMP PLANT ORANGE COUNTY C & D ELECTRICAL IMPROVEMENTS - STUDY ORANGE COUNTY C&D INSTRUMENTATION PANEL IMPROVEMENTS
ORANGE COUNTY CONVEYANCE AND DISTRIBUTION SERVICE CENTER
ORANGE COUNTY FEEDER CATHODIC PROTECTION ORANGE COUNTY FEEDER EXTENSION LINING REPAIR ORANGE COUNTY FEEDER INSPECTION ORANGE COUNTY FEEDER INTERNAL INSPECTION STUDY ORANGE COUNTY FEEDER LINING REPAIR ORANGE COUNTY FEEDER LINING REPAIR
ORANGE COUNTY FEEDER PRESSURE CONTROL STRUCTURES
ORANGE COUNTY FEEDER RELOCATION IN FULLERTON
ORANGE COUNTY FEEDER SCHEDULE 37SC CATHODIC PROTECTION
ORANGE COUNTY FEEDER STA 1920+78 BLOWOFF STRUCTURE & RIP-RAP REPAIRS
ORANGE COUNTY RESERVOIR - INSTALL HYPOCHLORINATION STATIONS
ORANGE COUNTY RESERVOIR - PIEZOMETERS & SEEPAGE MONITORING AUTOMATION
OXIDATION DEMONSTRATION PLANT CONTROL SYSTEM REPLACEMENT PALOS ALTOS FEEDER - 108TH ST.
PALOS VERDES FEEDER PCS - VALVE REPLACEMENT
PALOS VERDES RESERVOIR - INSTALL HYPOCHLORINATION STATIONS
PC-1 EFFLUENT OPEN CHANNEL TRASH RACK PC-1 EFFLUENT OPEN CHANNEL TRASH RACK PROJECT PCCP HYDRAULIC ANALYSES PERIMETER FENCING AT PLACERITA CREEK PERIME LER FENCING AT PLACERTIA CREEK
PERMANENT LEAK DETECTION/PIPELINE MONITORING SYSTEM
PERRIS PCS - UNINTERRUPTIBLE POWER SOURCE SYSTEMS INSTALLATION
PERRIS PCS ROOF REHAB
PERRIS PRESSURE CONTROL STRUCTURE ROOF REPLACEMENT PERRIS PRESSURE CONTROL STRUCTURE ROOF REPLACEMENT PERRIS PUMPBACK COVER PERRIS VALLEY PIPELINE - DESIGN-BUILD (EMWD) PERRIS VALLEY PIPELINE - GENERAL PERRIS VALLEY PIPELINE - NORTH REACH PERRIS VALLEY PIPELINE - NORTH REACH PERRIS VALLEY PIPELINE - SOUTH REACH PERRIS VALLEY PIPELINE - SUTH REACH PERRIS VALLEY PIPELINE - STUDY PERRIS VALLEY PIPELINE - TIE-IN (WMWD) PERRIS VALLEY PIPELINE - VALVES PERRIS VALLEY PIPELINE - DESIGN-BUILD (EMWD) PERRIS VALLEY PIPELINE DESIGN-BUILD (EMWD) PERRIS VALLEY PIPELINE DORTH REACH PERRIS VALLEY PIPELINE SOUTH REACH PERRIS VALLEY PIPELINE SOUTH REACH PERRIS VALLEY PIPELINE SOUTH REACH PERRIS VALLEY PIPELINE TIE-IN (WMWD) PERRIS VALLEY PIPELINE VALVES
PLACENTIA RAILROAD LOWERING PROJECT PLACERITA CREEK PERIMETER FENCING PLANT INFLUENT REDUNDANT FLOW METERING AND SPLITTING PLC REPLACEMENT PHASE II

PRESTRESSED CONCRETE CYLINDER PIPE - PHASE 2

PRESTRESSED CONCRETE CYLINDER PIPE - PHASE 2

PRESTRESSED CONCRETE CYLINDER PIPE - PHASE 3

PROGRAMATTIC ENVIRONMENTAL DOCUMENTATION OF ORANGE COUNTY

PROGRAMATTIC ENVIRONMENTAL DOCUMENTATION OF SAN BERNARDINO COUNTY PROGRAMMABLE LOGIC CONTROLLER (PLC) STANDARDIZATION PUDDINGSTONE SPILLWAY CROSS CONNECTION PV RESERVOIR HYPOCHLORITE PUMP AND PIPING REPLACEMENT R&R FOR DISTRIBUTION

RED MOUNTAIN HEP FLOOD DAMAGE

RED MOUNTAIN - OCT. 2007 FIRE DAMAGE - COMMUNICATION POWER TOWERS & METER STRUCTURES REPAIR/REPLACE (INCIDENT NO. 2007-1023-0271)

Description

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<u>Distribution Facilites</u>
RED MTN COMM. TOWER & METER STRUCTURE
   REHABILITATION OF THE GREG AVE PCS CONTROL BUILDING INTERIOR RELOCATION OF ORANGE COUNTY FEEDER
   RELOCATION OF PORTION OF ORANGE COUNTY FEEDER (MWD'S SHARE)
REMAINING PORTIONS
  REPAIRS TO THE LA-35 DISCHARGE STRUCTURE
REPLACE 2 FIRE & DOMESTIC WATER SYSTEM
  REPLACE COMMUNICATION LINE TO THE SAN GABRIEL CONTROL TOWER REPLACE COPPER GROUNDWIRES ON DESERT HIGH VOLTAGE TRANSMISSION TOWERS
  REPLACE VALVE POSITION INDICATORS
REPLACEMENT OF COMMUNICATION LINE AT SAN GABRIEL TOWER
REPLACEMENT/ RELINE AT-RISK PCCP LINES - STAGE 1
  RIALTO FEEDER BROKEN BACK REPAIR
RIALTO FEEDER VALVE STRUCTURE
 RIALTO FEEDER, REPAIRS AT SELECT LOCATIONS, STUDY
RIALTO PIPELINE - CONSTRUCTION PHASE 1
RIALTO PIPELINE - CONSTRUCTION PHASE 2
RIALTO PIPELINE IMPROVEMENTS
  RIALTO PIPELINE IMPROVEMENTS - CONSTRUCTION
  RIALTO PIPELINE IMPROVEMENTS - CONSTRUCTION PHASE III RIALTO PIPELINE IMPROVEMENTS - DESIGN PHASE 2
  RIALTO PIPELINE IMPROVEMENTS - DESIGN PHASE 2
RIALTO PIPELINE IMPROVEMENTS - DESIGN PHASE 3
RIALTO PIPELINE IMPROVEMENTS - FINAL DESIGN
RIALTO PIPELINE IMPROVEMENTS - VALVE PROCUREMENT
RIALTO PIPELINE IMPROVEMENTS PHASE 1 FINAL DESIGN
  RIALTO PIPELINE PCCP REHABILITATION
RIALTO PIPELINE REPAIR @ STA 3196+44
  RIALTO PIPELINE REPAIR AT THOMPSON CREEK
RIALTO PIPELINE REPAIRS AT STATION 3198+44
  RIALTO PIPELINE VALVE PROCUREMENT
ROBERT B. DIEMER FILTRATION PLANT - LAND ACQUISITION
ROBERT B. DIEMER FILTRATION PLANT - LAND ACQUISITION
ROOF REPLACEMENT AT SOTO ST. FACILITY
SAN DIEGO (#3) BLOWOFF TO PUMPWELL CONVERSION
SAN DIEGO CANAL - EAST & WEST BYPASS SCREENING STRUCTURES STUDY
SAN DIEGO CANAL - ELECTRICAL VAULT & CONDUCTOR REPLACEMENT
SAN DIEGO CANAL - FENCING
SAN DIEGO CANAL - INSTALL ACOUSTIC FLOW METER
SAN DIEGO CANAL - PIEZOMETER
SAN DIEGO CANAL - REPLACE SODIUM BISULFATE TANK
SAN DIEGO CANAL - SEEPAGE STUDY
SAN DIEGO CANAL SEEPAGE STUDY
SAN DIEGO CANAL SIJI IFTIE TANK REPLACEMENT
  SAN DIEGO CANAL BISULFITE TANK REPLACEMENT
SAN DIEGO CANAL LINER REPAIR
SAN DIEGO CANAL RADIAL GATE REHAB
 SAN DIEGO CANAL SEEPAGE STUDY
SAN DIEGO CANAL WEST BYPASS TRASH RACK
SAN DIEGO PIPELINE #4 VALVE REPLACEMENT
SAN DIEGO PIPELINE 1 BLOW-OFF VALVE REPLACEMENT
  SAN DIEGO PIPELINE 3 & 5 REMOTE CONTROL OF BYPASS
SAN DIEGO PIPELINE 4 AND AULD VALLEY PIPELINE CARBON FIBER REPAIRS
  SAN DIEGO PIPELINE 5 & LAKE SKINNER OUTLET REPAIR
SAN DIEGO PIPELINE 6 - PRESSURE CONTROL STRUCTURE/HYDROELECTRIC PLANT - FEASIBILITY STUDY
  SAN DIEGO PIPELINE 6 NORTH REACH, ENVIRONMENTAL MONITORING DURING CONSTRUCTION SAN DIEGO PIPELINE NO. 3 BYPASS
 SAN DIEGO PIPELINE NO. 6 - RIVERSIDE BRANCH - ETIWANDA FACILITY/DROP INLET STRUCTURE SAN DIEGO PIPELINE NO. 6 - RIVERSIDE BRANCH - PLEASANT PEAK, COMMUNICATIONS SAN DIEGO PIPELINE NO. 6 - RIVERSIDE TUNNEL CONSTRUCTION - AS BUILT SAN DIEGO PIPELINE NO. 6 - RIVERSIDE TUNNEL COST OF RIGHT OF WAY (OPTIONAL PORTAL SITE) SAN DIEGO PIPELINE NO. 6 - RIVERSIDE TUNNEL COST OF RIGHT OF WAY (OPTIONAL PORTAL SITE) SAN DIEGO PIPELINE NO. 6 - RIVERSIDE TUNNEL ENVIRONMENTAL CONSTRUCTION
 SAN DIEGO PIPELINE NO. 6 - RIVERSIDE TUNNEL ENVIRONMENTAL PRELIMINARY DESIGN SAN DIEGO PIPELINE NO. 6 - RIVERSIDE TUNNEL ENVIRONMENTAL PRELIMINARY DESIGN SAN DIEGO PIPELINE NO. 6 - RIVERSIDE TUNNEL PROGRAM MANAGEMENT SAN DIEGO PIPELINE NO. 6 - RIVERSIDE TUNNEL PROGRAM MANAGEMENT SAN DIEGO PIPELINE NO. 6 - RIVERSIDE TUNNEL RIGHT OF WAY PRELIMINARY DESIGN
SAN DIEGO PIPELINE NO. 6 - RIVERSIDE TUNNEL RIGHT OF WAY PRELIMINARY DESIGN SAN DIEGO PIPELINE NO. 6 - CONTRACT NO.1 SAN DIEGO CANAL TO MOUNT OLYMPUS SAN DIEGO PIPELINE NO. 6 - CONTRACT NO.2 MOUNT OLYMPUS TUNNEL & PORTALS SAN DIEGO PIPELINE NO. 6 - NORTH REACH CONSTRUCTION - AS BUILT SAN DIEGO PIPELINE NO. 6 - NORTH REACH ENVIRONMENTAL - CONSTRUCTION SAN DIEGO PIPELINE NO. 6 - NORTH REACH ENVIRONMENTAL PRELIMINARY DESIGN SAN DIEGO PIPELINE NO. 6 - NORTH REACH FINAL DESIGN & ADVINTP SAN DIEGO PIPELINE NO. 6 - NORTH REACH POST DESIGN & ADVINTP
  SAN DIEGO PIPELINE NO. 6 - NORTH REACH PRELIMINARY DESIGN
SAN DIEGO PIPELINE NO. 6 - NORTH REACH PROGRAM MANAGEMENT - CONSTRUCTION
 SAN DIEGO PIPELINE NO. 6 - NORTH REACH PROGRAM MANAGEMENT - CONSTRU
SAN DIEGO PIPELINE NO. 6 - NORTH REACH PROGRAM MANAGEMENT - DESIGN
SAN DIEGO PIPELINE NO. 6 - NORTH REACH RIGHT OF WAY FINAL DESIGN
SAN DIEGO PIPELINE NO. 6 - NORTH REACH RIGHT OF WAY PRELIMINARY DESIGN
SAN DIEGO PIPELINE NO. 6 - NORTHERN PIPELINE COST OF RIGHT OF WAY
SAN DIEGO PIPELINE NO. 6 - NORTHERN PIPELINE COST OF RIGHT OF WAY SAN DIEGO PIPELINE NO. 6 - NORTHERN REACH ENVIRONMENTAL FINAL DESIGN SAN DIEGO PIPELINE NO. 6 - OPERATIONS SCOPING STUDY SAN DIEGO PIPELINE NO. 6 - PIPELINE/TUNNEL STUDY - DESIGN SAN DIEGO PIPELINE NO. 6 - PIPELINE/TUNNEL STUDY - ENVIRONMENTAL SAN DIEGO PIPELINE NO. 6 - PIPELINE/TUNNEL STUDY - PROJECT MANAGEMENT SAN DIEGO PIPELINE NO. 6 - PIPELINE/TUNNEL STUDY - RIGHT OF WAY SAN DIEGO PIPELINE NO. 6 - PROJECT MANAGEMENT SAN DIEGO PIPELINE NO. 6 - RIGHT OF WAY SAN DIEGO PIPELINE NO. 6 - SOUTH REACH - PROGRAM MANAGEMENT SAN DIEGO PIPELINE NO. 6 - SOUTH REACH / TUNNEL STUDY SAN DIEGO PIPELINE NO. 6 - SOUTH REACH / TUNNEL STUDY SAN DIEGO PIPELINE NO. 6 - SOUTH REACH CONSTRUCTION / AS BUILT SAN DIEGO PIPELINE NO. 6 - SOUTH REACH CONSTRUCTION / AS BUILT SAN DIEGO PIPELINE NO. 6 - SOUTH REACH CONSTRUCTION / AS BUILT SAN DIEGO PIPELINE NO. 6 - SOUTH REACH CONSTRUCTION / AS BUILT SAN DIEGO PIPELINE NO. 6 - SOUTH REACH COST OF RIGHT OF WAY
SAN DIEGO PIPELINE NO. 6 - SOUTH REACH CONSTRUCTION / AS BUILT SAN DIEGO PIPELINE NO. 6 - SOUTH REACH COST OF RIGHT OF WAY SAN DIEGO PIPELINE NO. 6 - SOUTH REACH ENVIRONMENTAL - CONSTRUCTION SAN DIEGO PIPELINE NO. 6 - SOUTH REACH ENVIRONMENTAL FINAL DESIGN SAN DIEGO PIPELINE NO. 6 - SOUTH REACH ENVIRONMENTAL PRELIMINARY DESIGN SAN DIEGO PIPELINE NO. 6 - SOUTH REACH FINAL DESIGNADV SAN DIEGO PIPELINE NO. 6 - SOUTH REACH PRELIMINARY DESIGN SAN DIEGO PIPELINE NO. 6 - SOUTH REACH RIGHT OF WAY FINAL DESIGN SAN DIEGO PIPELINE NO. 6 - SOUTH REACH RIGHT OF WAY FINAL DESIGN
  SAN DIEGO PIPELINE NO. 6 - SOUTH REACH RIGHT OF WAY PRELIMINARY DESIGN SAN DIEGO PIPELINE NO. 6 - SOUTH REACH TUNNEL ALIGNMENT ANALYSIS
 SAN DIEGO PIPELINE NO. 6 AREA STUDY
SAN DIEGO PIPELINE NO. 6 ENVIRONMENTAL MITIGATION
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Description **Distribution Facilites** SAN DIEGO PIPELINE NO.4 & AULD VALLEY PIPELINE CARBON FIBER REPAIR STUDY SAN DIEGO PIPELINE NOS. 1AND 3 - VALVE REPLACEMENT SAN DIMAS CONTROL STRUCTURE 500 GALLONS DIESEL TANK REPLACEMENT SAN DIMAS HEP BATTERY BANK AND GENERATOR BREAKER SAN DIMAS PCS - UNINTERRUPTIBLE POWER SOURCE SYSTEMS INSTALLATION SAN FRANCISQUITO PIPELINE BLOW OFF STRUCTURE, STA 287+70, ACCESS ROAD CONSTRUCTION SAN GABRIEL TOWER SEISMIC UPGRADE SAN GABRIEL TOWER SEISMIC UPGRADE SAN GABRIEL TOWER SLIDE GATE REHABILITATION SAN JACINTO #1 AND #2 CASA LOMA FAULT CROSSING STRUCTURE UPGRADE SAN JOAQUIN RELIEF STRUCTURE FOR EASTERN ORANGE COUNTY FEEDER #2 SAN JOAQUIN RELIEF STRUCTURE FOR EASTER OF FOR #2 SAN JOAQUIN RESERVOIR, INSTALL BULKHEAD SANTA ANA RIVER BRIDGE SEISMIC RETROFIT SANTA ANA RIVER BRIDGE SEISMIC UPGRADE SANTA MONICA FEEDER RELOCATION SANTA MONICA FEEDER STATION 495+10 REHABILITATION SANTA MONICA FEEDER STATION 4954-10 REHABILITATION SANTIAGO CONTROL TOWER CATHODIC PROTECTION SANTIAGO LATERAL REPLACE MOTOR - OPERATED VALVE SANTIAGO LATERAL SECTIONALIZATION VALVE REPLACEMENT SANTIAGO LATERAL STA 2164-40 BUTTERFLY VALVE REPLACEMENT SANTIAGO PRESSURE CONTROL STRUCTURE SANTIAGO TOWER ACCESS ROAD IMPROVEMENT SCADA COMMUNICATIONS MPLS UPGRADE - AT&T REGION (MINOR CAP) SCADA SYSTEM HARDWARE UPGRADE SCADA SYSTEM HARDWARE UPGRADE SCADA SYSTEM TOSTWARE UPGRADE SCADA SYSTEM NESOFTWARE UPGRADE SCADA SYSTEM NESOFTWARE UPGRADE SCADA SYSTEM NT SOFTWARE UPGRADE SCADA SYSTEM SUPPORT PROGRAMS SD AND CASA LOMA CANALS LINING SD CANAL EAST & WEST BYPASS SCREENING STRUCTURES STUDY SD CANAL REPLACE SODIUM BISULFITE TANK SD PIPELINE 3 CULVERT ROAD REHAB SD PIPELINE 3.CULVER I ROAD REHAB SD PIPELINE 3.4, AND 5 PROTECTIVE COVER SD PIPELINE 4 EXPLORATORY EXCAVATION SD PIPELINE 5 EXPLORATORY EXCAVATION SD PIPELINE 5 EXPLORATORY EXCAVATION SD PIPELINES 3 AND 5 REMOTE CONTROL BYPASS STRUCTURE GATES AND ISOLATION VALVES SECOND LOWER & SEPULVEDA FEEDERS SCI DRAIN STATIONS SECOND LOWER CROSS FEEDER - VALVE PROCUREMENT SECOND LOWER CROSS FEEDER CONSTRUCTION SECOND LOWER CROSS FEEDER CONSTRUCTION SECOND LOWER CROSS FEEDER FINAL DESIGN SECOND LOWER FEEDER - INSTALL LINER SECOND LOWER FEEDER CATHODIC PROTECTION SYSTEM SECOND LOWER FEEDER CURRENT MITIGATION REFURBISHMENT SECOND LOWER FEEDER PCCP REHABILITATION SECOND LOWER FEEDER PCCP REPAIRS SECOND LOWER FEEDER RELIABILITY AT 3 LOCATIONS - SEISMIC STUDY SEISMIC UPGRADE OF 11 FACILITIES ON THE ALLEN MCCOLLOCH PIPELINE SELECTED PRESSURE REPLACE VALVE POSITION INDICATORS SEPILI VERDA CANYON CONTROL FACILITY WATER STORAGE TAMKS SEISMIC SEPULVEDA CANYON CONTROL FACILITY WATER STORAGE TANKS SEISMIC UPGRADE SEPULVEDA CANYON POWER PLANT TAIL RACE COATINGS SEPULVEDA CANYON TANKS EXTERIOR AND INTERIOR RECOATING SEPULVEDA FEEDER - CARBON FIBER LINER REPAIRS SEPULVEDA FEEDER CATHODIC PROTECTION SYSTEM SEPULVEDA FEEDER CORROSION/INTERFERENCE MITIGATION, STATION 950+00 TO 1170+00 SEPULVEDA FEEDER HEP AUTO PILOT SEPULVEDA FEEDER REPAIRS AT 3 SITES SEPULVEDA FEEDER REPAIRS AT 3 SITES SEPULVEDA FEEDER SOUTH CATHODIC PROTECTION SYSTEM SEPULVEDA FEEDER STATION 2002+02 TO 2273+28 STRAY CURRENT INTERFERENCE MITIGATION SEPULVEDA FEEDER STRAY CURRENT MITIGATION REFURBISHMENT SEPULVEDA PCS - PERIMETER ASPHALT REPAIRS SEPULVEDA PIPELINE PCCP REHABILITATION SERVICE CONNECTION LV-01 UPGRADES SERVICE CONNECTION OC-26 - RELOCATION OF METER CABINET, INSTRUMENT HOUSING & AIR VENT STACK SIMULATION AND MODELING APPLICATION FOR REAL TIME OPERATIONS SMART OPS SITES 1 & 2 SECOND LOWER FEEDER URGENT REPAIRS - FINAL DESIGN & PIPE FABRICATION SKINNER BRANCH - AIR INJECTION MODIFICATIONS TO RED MOUNTAIN POWER PLANT SKINNER BRANCH - AIR INJECTION MODIFICATIONS TO RED MOUNTAIN POW SKINNER BRANCH - CASA LOMA CANAL SKINNER BRANCH - CASA LOMA SIPHON BARREL ONE SKINNER BRANCH - CATWALK FOR TRAVELING MAINTENANCE BRIDGE FOR SKINNER BRANCH - FABRICATE & REPLACE THE STEMS, NUTS & KEYS SKINNER BRANCH - REPAIR MODULE 1 AND 2 FLOCCULATORS BRIDGES SKINNER DAM REMEDIATION SKINNER DISTRIBUTION SYSTEM - CONTRACT # 1396 SKINNER ELECTRICAL BUILDING HVAC UPGRADE SKINNER FILTRATION PLANT - ELEVATED SLAB IN SERVICE BLDG 1 SKINNER HELIPAD REHAB SKINNER INSULATING FLANGES AT PLANT 1 BUTTERFLY VALVES SKINNER REPLACEMENT FOR WETCELL BATTERY AND INVERTER SKINNER SCADA SERVERS RELOCATION SMART-OPS (FORMERLY RTOS) SOTO STREET FACILITY - BUILDING SEISMIC UPGRADE SOTO STREET FACILITY - REPLACE HEATING SOTO STREET FACILITY - ROOF REPLACEMENT SOUTH COUNTY PIPELINE PROTECTION AT SAN JUAN CREEK CROSSING SOUTH REACH / TUNNEL STUDY SOUTH REACH CONSTRUCTION/ASBUILT - FUTURE UNAPPROPRIATED SOUTH REACH DESIGN - FUTURE/UNAPPROPRIATED SOUTH REACH ENVIRONMENTAL - FUTURE/UNAPPROPRIATED SOUTH REACH FEASIBILITY STUDY SOUTH REACH PROJECT MANAGEMENT - FUTURE/UNAPPROPRIATED SOUTH REACH RIGHT OF WAY - FUTURE/UNAPPROPRIATED SPECIAL SERVICE BRANCH - REPLACE PLATE BENDING ST. JOHN'S CANYON CHANNEL EROSION MITIGATION SYSTEM RELIABILITY PROGRAM STSTEM RELIABILITY FROGRAM TEMESCAL POWER PLANT REPLACE EMERGENCY GENERATOR TREATED WATER CROSS CONNECTION PREVENTION - FINAL DESIGN & CONSTRUCTION TREATED WATER CROSS CONNECTION PREVENTION - UNFUNDED WORK TWO-WAY RADIO ENHANCEMENT - EMERGENCY SERVICES, FIRE CONTROL, EVACUATIO

Description

Distribution Facilites
TWO-WAY RADIO ENHANCEMENT FOR EMERGENCY SERVICES, FIRE CONTROL, EVACUATION AND BLDG. MAINTENANCE

UNDER GROUND STORAGE TANK DISPENSER SPILL CONTAINMENT & REMEDIATION UNION STATION TWO-WAY RADIO ENHANCEMENT FOR EMERGENCY SERVICES, FIRE CONTROL, EVACUATION AND BUILDING MAINTENANCE

UPGRADE CATHODIC PROTECTION RECTIFIERS
UPGRADE HOLLYWOOD TUNNEL PORTAL SLEEVE VALVE EQUIPMENT

UPGRADE SUNSET GARAGE UPPER FEEDER - SANTA ANA RIVER BRIDGE REPAIRS

UPPER FEEDER AIR ENTRAINMENT UPPER FEEDER GATE REHABILITATION

UPPER FEEDER JUNCTION STRUCTURE SEISMIC UPGRADE
UPPER FEEDER SANTA ANA RIVER DISCHARGE PAD
UPPER FEEDER SERVICE CONNECTIONS UPGRADES

UPPER NEWPORT BAY BLOW-OFF STRUCTURE REHABILITATION UPS SYSTEMS INSTALLATION AT FOOTHILL PCS

UPS SYSTEMS INSTALLATION AT PERRIS CONTROL STRUCTURE UTILITY BUSINESS ARCHITECTURE (OBJECT MAPPING/MODELING)

VACUUM AIR RELEASE VALVE RELOCATION PILOT PROGRAM
VALLEY & LOS ANGELES DISTRIBUTION VALVE POSITION DISPLAY UPGRADE

VALVE PROCUREMENT

VIDEO CONFERENCE SYSTEM UPGRADE

VIDEOCONFERENCING UPGRADE
WADSWORTH PUMPING PLANT - MODIFICATION/REPAIRS OF FIFTY-NINE 6.9KV BREAKERS/CABINETS
WADSWORTH PUMPING PLANT CONDUIT REPAIR AND PROTECTION

WADSWORTH PUMPING PLANT FOREBAY GANTRY CRANE UPGRADE WADSWORTH PUMPING PLANT RECOATING 144* YARD PIPING

WADSWORTH PUMPING PLANT STOP LOGS ADDITION - STUDY WATER DELIVERY SYSTEM AUTOMATION

WATER PLANNING APPLICATION
WATER PLANNING APPLICATION
WATER QUALITY - REMOTE MONITORING
WATER QUALITY LABORATORY BUILDING EXPANSION
WATER QUALITY MONITORING AND EVENT DETECTION SYSTEM
WATER TREATMENT PROCESS OPTIMIZATION
WEST COAST FEEDER - CATHODIC PROTECTION SYSTEMS

WEST OC FEEDER VALVE REPLACEMENT

WEST VALLEY AREA STUDY
WEST VALLEY AREA STUDY
WEST VALLEY FEEDER # 1 STAGE 2 VALVE STRUCTURE MODIFICATIONS - CONSTRUCTION
WEST VALLEY FEEDER NO. 1 ACCESS ROADS AND STRUCTURES IMPROVEMENTS
WEST VALLEY FEEDER NO. 1 VALVE STRUCTURE MODIFICATIONS

WESTERN REGION PLUMBING RETROFIT WEYM. PLT/LA VERNE FAC-BACKFLO PREV ASSY

WEYMOUTH - BUILDING NO. 4 - HAND RAIL AND STAIRS ADDITION WEYMOUTH - FLAG POLE AREA LANDSCAPE UPGRADE WEYMOUTH ASPHALT REHABILITATION

WEYMOUTH COMPRESSED AIR SYSTEM

WEYMOUTH DISTRIBUTION SYSTEM - REPLACEMENT OF AREA CONTROL SYSTEMS - CONTRACT #1396

WFP - ASPHALT REHABILITATION
WFP - COMPRESSED AIR SYSTEM IMPROVEMENT

WFP - LAND ACQUISITION WFP - PURCHASE OF REAL PROPERTY

WFP - REPAIR TO BLDG # 1 WFP - REPLACE ACTUATORS/OPERATORS/ MOTORS FOR EFFLUENT VALVE CONVERSION FILTER BEDS 1-24

WFP - WASHWATER RECLAMATION (WWRP) YORBA LINDA FDR STA 924+11 PORTAL ACCESS

YORBA LINDA FEEDER - STA 924+11 PORTAL ACCESS YORBA LINDA FEEDER BYPASS

YORBA LINDA PORTAL STRUCTURE ACCESS/TELEGRAPH CREEK BRIDGE

Sub-total Distribution facilities benefits

90.953.126 \$

Sub-total Conveyance and Distribution facilities benefits

198,352,525

TABLE 4 Option 1 FISCAL YEAR 2014/15 ESTIMATED READINESS-TO-SERVE CHARGE REVENUE

Member Agency	Rolling Ten- Year Average Firm Deliveries (Acre-Feet) FY2002/03 - FY2011/12	RTS Share	6 months @ \$166 million per year (7/14- 12/14)	Rolling Ten- Year Average Firm Deliveries (Acre-Feet) FY2003/04 - FY2012/13	RTS Share	6 months @ \$158 million per year (1/15- 6/15)	Total RTS Charge FY 2014/15
Anaheim	22,300	1.26%	1,049,687	22,572	1.30%	1,028,541	2,078,228
Beverly Hills	11,730	0.67%	552,157	11,524	0.66%	525,122	1,077,279
Burbank	12,419	0.70%	584,551	12,642	0.73%	576,063	1,160,614
Calleguas MWD	109,906	6.23%	5,173,382	109,981	6.34%	5,011,627	10,185,009
Central Basin MWD	59,023	3.35%	2,778,256	56,302	3.25%	2,565,571	5,343,827
Compton	2,659	0.15%	125,176	2,538	0.15%	115,666	240,841
Eastern MWD	95,190	5.40%	4,480,705	97,935	5.65%	4,462,727	8,943,432
Foothill MWD	10,742	0.61%	505,618	10,373	0.60%	472,673	978,291
Fullerton	10,303	0.58%	484,977	10,147	0.59%	462,366	947,343
Glendale	20,822	1.18%	980,088	20,503	1.18%	934,283	1,914,371
Inland Empire Utilities Agency	59,847	3.39%	2,817,052	60,010	3.46%	2,734,520	5,551,572
Las Virgenes MWD	22,612	1.28%	1,064,355	22,797	1.31%	1,038,803	2,103,157
Long Beach	34,705	1.97%	1,633,612	34,315	1.98%	1,563,661	3,197,273
Los Angeles	286,738	16.26%	13,497,022	289,350	16.69%	13,185,152	26,682,174
Municipal Water District of Orange County	222,903	12.64%	10,492,256	222,281	12.82%	10,128,912	20,621,169
Pasadena	22,301	1.26%	1,049,739	21,669	1.25%	987,397	2,037,136
San Diego County Water Authority	419,555	23.79%	19,748,838	393,731	22.71%	17,941,593	37,690,431
San Fernando	126	0.01%	5,940	138	0.01%	6,279	12,220
San Marino	965	0.05%	45,405	1,002	0.06%	45,650	91,055
Santa Ana	13,478	0.76%	634,404	13,509	0.78%	615,575	1,249,979
Santa Monica	11,670	0.66%	549,328	11,001	0.63%	501,277	1,050,604
Three Valleys MWD	69,362	3.93%	3,264,932	68,167	3.93%	3,106,237	6,371,169
Torrance	19,258	1.09%	906,469	18,845	1.09%	858,727	1,765,196
Upper San Gabriel Valley MWD	17,594	1.00%	828,143	17,081	0.99%	778,358	1,606,501
West Basin MWD	133,317	7.56%	6,275,375	131,114	7.56%	5,974,636	12,250,011
Western MWD	73,772	4.18%	3,472,534	74,144	4.28%	3,378,584	6,851,118
MWD Total	1,763,295	100.00%	\$ 83,000,000	1,733,668	100.00%	\$ 79,000,000	\$ 162,000,000

TABLE 4 Option 2 FISCAL YEAR 2014/15 ESTIMATED READINESS-TO-SERVE CHARGE REVENUE

Member Agency	Rolling Ten- Year Average Firm Deliveries (Acre-Feet) FY2002/03 - FY2011/12	RTS Share	6 months @ \$166 million per year (7/14- 12/14)	Rolling Ten- Year Average Firm Deliveries (Acre-Feet) FY2003/04 - FY2012/13	RTS Share	6 months @ \$155 million per year (1/15- 6/15)	Total RTS Charge FY 2014/15
Anaheim	22,300	1.26%	1,049,687	22,572	1.30%	1,009,011	2,058,699
Beverly Hills	11,730	0.67%	552,157	11,524	0.66%	515,152	1,067,308
Burbank	12,419	0.70%	584,551	12,642	0.73%	565,125	1,149,676
Calleguas MWD	109,906	6.23%	5,173,382	109,981	6.34%	4,916,469	10,089,852
Central Basin MWD	59,023	3.35%	2,778,256	56,302	3.25%	2,516,858	5,295,114
Compton	2,659	0.15%	125,176	2,538	0.15%	113,469	238,645
Eastern MWD	95,190	5.40%	4,480,705	97,935	5.65%	4,377,992	8,858,696
Foothill MWD	10,742	0.61%	505,618	10,373	0.60%	463,699	969,316
Fullerton	10,303	0.58%	484,977	10,147	0.59%	453,587	938,564
Glendale	20,822	1.18%	980,088	20,503	1.18%	916,543	1,896,632
Inland Empire Utilities Agency	59,847	3.39%	2,817,052	60,010	3.46%	2,682,599	5,499,650
Las Virgenes MWD	22,612	1.28%	1,064,355	22,797	1.31%	1,019,079	2,083,433
Long Beach	34,705	1.97%	1,633,612	34,315	1.98%	1,533,971	3,167,583
Los Angeles	286,738	16.26%	13,497,022	289,350	16.69%	12,934,801	26,431,823
Municipal Water District of Orange County	222,903	12.64%	10,492,256	222,281	12.82%	9,936,591	20,428,847
Pasadena	22,301	1.26%	1,049,739	21,669	1.25%	968,649	2,018,388
San Diego County Water Authority	419,555	23.79%	19,748,838	393,731	22.71%	17,600,930	37,349,768
San Fernando	126	0.01%	5,940	138	0.01%	6,160	12,100
San Marino	965	0.05%	45,405	1,002	0.06%	44,783	90,188
Santa Ana	13,478	0.76%	634,404	13,509	0.78%	603,887	1,238,291
Santa Monica	11,670	0.66%	549,328	11,001	0.63%	491,759	1,041,086
Three Valleys MWD	69,362	3.93%	3,264,932	68,167	3.93%	3,047,258	6,312,190
Torrance	19,258	1.09%	906,469	18,845	1.09%	842,422	1,748,891
Upper San Gabriel Valley MWD	17,594	1.00%	828,143	17,081	0.99%	763,579	1,591,722
West Basin MWD	133,317	7.56%	6,275,375	131,114	7.56%	5,861,194	12,136,568
Western MWD	73,772	4.18%	3,472,534	74,144	4.28%	3,314,434	6,786,968
MWD Total	\$ 1,763,295	100.00%	\$ 83,000,000	\$ 1,733,668	100.00%	\$ 77,500,000	\$ 160,500,000

TABLE 4 Option 3 FISCAL YEAR 2014/15 ESTIMATED READINESS-TO-SERVE CHARGE REVENUE

	Rolling Ten- Year Average			Rolling Ten- Year Average			
	Firm Deliveries		6 months @	Firm Deliveries		6 months @	
	(Acre-Feet)	D.T.O.	\$166 million	(Acre-Feet)	D.T.O.	\$157 million	Total RTS
	FY2002/03 -	RTS	per year (7/14-	FY2003/04 -	RTS	per year (1/15-	Charge FY
Member Agency	FY2011/12	Share	12/14)	FY2012/13	Share	6/15)	2014/15
Anaheim	22,300	1.26%	1,049,687	22,572	1.30%	\$ 1,022,031	2,071,718
Beverly Hills	11,730	0.67%	552,157	11,524	0.66%	521,799	1,073,955
Burbank	12,419	0.70%	584,551	12,642	0.73%	572,417	1,156,968
Calleguas MWD	109,906	6.23%	5,173,382	109,981	6.34%	4,979,908	10,153,290
Central Basin MWD	59,023	3.35%	2,778,256	56,302	3.25%	2,549,334	5,327,589
Compton	2,659	0.15%	125,176	2,538	0.15%	114,933	240,109
Eastern MWD	95,190	5.40%	4,480,705	97,935	5.65%	4,434,482	8,915,186
Foothill MWD	10,742	0.61%	505,618	10,373	0.60%	469,682	975,299
Fullerton	10,303	0.58%	484,977	10,147	0.59%	459,440	944,417
Glendale	20,822	1.18%	980,088	20,503	1.18%	928,370	1,908,458
Inland Empire Utilities Agency	59,847	3.39%	2,817,052	60,010	3.46%	2,717,213	5,534,264
Las Virgenes MWD	22,612	1.28%	1,064,355	22,797	1.31%	1,032,228	2,096,583
Long Beach	34,705	1.97%	1,633,612	34,315	1.98%	1,553,764	3,187,376
Los Angeles	286,738	16.26%	13,497,022	289,350	16.69%	13,101,702	26,598,724
Municipal Water District of Orange County	222,903	12.64%	10,492,256	222,281	12.82%	10,064,805	20,557,061
Pasadena	22,301	1.26%	1,049,739	21,669	1.25%	981,148	2,030,887
San Diego County Water Authority	419,555	23.79%	19,748,838	393,731	22.71%	17,828,039	37,576,877
San Fernando	126	0.01%	5,940	138	0.01%	6,240	12,180
San Marino	965	0.05%	45,405	1,002	0.06%	45,361	90,766
Santa Ana	13,478	0.76%	634,404	13,509	0.78%	611,679	1,246,083
Santa Monica	11,670	0.66%	549,328	11,001	0.63%	498,104	1,047,432
Three Valleys MWD	69,362	3.93%	3,264,932	68,167	3.93%	3,086,577	6,351,509
Torrance	19,258	1.09%	906,469	18,845	1.09%	853,292	1,759,761
Upper San Gabriel Valley MWD	17,594	1.00%	828,143	17,081	0.99%	773,432	1,601,575
West Basin MWD	133,317	7.56%	6,275,375	131,114	7.56%	5,936,822	12,212,197
Western MWD	73,772	4.18%	3,472,534	74,144	4.28%	3,357,201	6,829,734
MWD Total	\$ 1,763,295	100.00%	\$ 83,000,000	\$ 1,733,668	100.00%	\$ 78,500,000	\$ 161,500,000

TABLE 5

FISCAL YEAR 2014/15
ESTIMATED STANDBY CHARGE REVENUE

Member Agencies	Total Parcel Charge		Number Of Parcels Or Acres	Gross Revenues (Dollars) ¹
Anaheim	\$	8.55	69,017	\$ 590,097
Beverly Hills		-	-	-
Burbank		14.20	29,107	413,317
Calleguas MWD		9.58	258,864	2,479,920
Central Basin MWD		10.44	340,060	3,550,226
Compton		8.92	18,097	161,423
Eastern MWD		6.94	405,643	2,815,162
Foothill MWD		10.28	30,375	312,254
Fullerton		10.71	34,528	369,797
Glendale		12.23	44,915	549,316
Inland Empire Utilities Agency		7.59	253,483	1,923,939
Las Virgenes MWD		8.03	57,156	458,963
Long Beach		12.16	92,020	1,118,959
Los Angeles		-	-	-
Municipal Water District of Orange County ²		10.09	716,650	7,367,659
Pasadena		11.73	38,908	456,397
San Diego County Water Authority		11.51	1,102,717	12,692,275
San Fernando		7.87	5,117	40,272
San Marino		8.24	4,969	40,944
Santa Ana		7.88	54,217	427,231
Santa Monica		-	-	-
Three Valleys MWD		12.21	151,569	1,850,658
Torrance		12.23	40,590	496,420
Upper San Gabriel Valley MWD		9.27	211,682	1,962,293
West Basin MWD		-	-	-
Western MWD		9.23	378,506	3,493,609
MWD Total			4,338,191	\$ 43,571,129

⁽¹⁾ Estimates per FY2012/13 applied amounts

⁽²⁾ Adjusted for inclusion of Coastal MWD

TABLE 6 PARCELS SUBJECT TO ANNEXATION STANDBY CHARGES AS OF JULY 1, 2013

Annexation	Parcel Number	Acres	Proposed Standby Charge (FY 2014/15
	1 31301113111301	7.0.00	· · · · · · · · · · · · · · · · · · ·
Eastern MWD			
103rd Fringe	392-230-018	2.50	17.35
	392-230-019	2.51	17.42
	392-230-020	2.51	17.42
	392-230-023	2.28	15.82
	392-230-024	2.06	14.29
Ventura County:			
Annexation No. 95	139-0-260-055	4.50	43.11
	145-0-211-150	0.17	9.58
	145-0-211-175	0.54	9.58
Annexation No. 96	222-0-070-110	0.24	9.58
	222-0-070-185	1.96	18.78
	222-0-070-190	2.69	25.77

THE METROPOLITAN WATER DISTRICT OF SOUTHERN CALIFORNIA

RESOLUTION	

RESOLUTION OF THE BOARD OF DIRECTORS
OF THE METROPOLITAN WATER DISTRICT OF
SOUTHERN CALIFORNIA
FIXING AND ADOPTING
A CAPACITY CHARGE
EFFECTIVE JANUARY 1, 2015

WHEREAS, the Board of Directors ("Board") of The Metropolitan Water District of Southern California ("Metropolitan"), pursuant to Sections 133, 134 and 134.5 of the Metropolitan Water District Act (the "Act"), is authorized to fix such rate or rates for water as will result in revenue which, together with revenue from any water standby or availability of service charge or assessment, will pay the operating expenses of Metropolitan, provide for repairs and maintenance, provide for payment of the purchase price or other charges for property or services or other rights acquired by Metropolitan, and provide for the payment of the interest and principal of its bonded debt; and

WHEREAS, the capacity charge is a fixed fee imposed (on a dollar per cubic-foot-persecond basis) on member agencies on the amount of capacity used by such member agency and is designed to recover the cost of providing peaking capacity within the distribution system; and

WHEREAS, on February 10, 2014, the General Manager presented to the Finance and Insurance Committee of Metropolitan's Board his proposed biennial budget for fiscal years 2014/15 and 2015/16, determination of total revenues and of revenues to be derived from water sales and firm revenue sources required during the fiscal years 2014/15 and 2015/16, and detailed reports for each fiscal year describing each of the proposed rates and charges and the supporting cost of service process, dated April 2014, that (i) describe the rate structure process and design, (ii) identify revenue requirements; (iii) show the costs of major service functions that Metropolitan provides to its member agencies, (iv) classify these service functions costs based on the use of and benefit from the Metropolitan system to create a logical nexus between the costs and the revenues required from each of the rates and charges, and (v) set forth the rates and charges necessary to defray such costs; and

WHEREAS, the Metropolitan Board conducted a public hearing on its proposed rates and charges for 2015 and 2016 at its regular meeting on March 11, 2014, at which interested parties were given the opportunity to present their views regarding the proposed rates and charges; and

WHEREAS, notice of the public hearing on the proposed rates and charges was published prior to the hearing in various newspapers of general circulation within Metropolitan's service area; and

WHEREAS, based on the feedback received from board workshops held on February 25, 2014, and at the Finance and Insurance Committee on February 10 and March 10, 2014, the General Manager presented three alternative recommendations for rates and charges on March 11, 2014, with proposed cost reductions to accommodate the Board's request for lower rate increases; and

WHEREAS, updated cost of service reports, dated April 2014, for the three options included in the General Manager's recommendations for rates and charges were presented to the Board on April 8, 2014; and

WHEREAS, on April 8, 2014, the board considered the three alternative recommendations for rates and charges, approved the biennial budget for fiscal years 2014/15 and 2015/16 and adopted recommended water rates and charges for 2015 and 2016; and

WHEREAS, in adopting the rates and charges adopted on April 8, 2014, the Board determined the amount of revenue to be raised by the capacity charge in 2015 to be based on a capacity charge in such year of the amount per cubic-feet-per-second shown in Section 6 below for the rate option selected by the Board; and

WHEREAS, each of the meetings of the Board were conducted in accordance with the Brown Act (commencing at Section 54950 of the Government Code), for which due notice was provided and at which quorums were present and acting throughout; and

WHEREAS, the amount of revenue to be raised by the capacity charge shall be as determined by the Board and allocation of such charges among member public agencies shall be in accordance with the method established by the Board; and

WHEREAS, the capacity charge is a charge imposed by Metropolitan upon its member agencies, and is not a fee or charge imposed upon real property or upon persons as an incident of property ownership; and

WHEREAS, Metropolitan has legal authority to impose the capacity charge as a water rate pursuant to Sections 133 and 134 of the Metropolitan Water District Act (the "Act"); and

WHEREAS, under authority of Sections 133 and 134 of the Act, the Board has the authority to fix the rate or rates for water as will result in revenue which, together with other revenues, will pay Metropolitan's operating expenses and provide for the payment of other costs, including payment of the interest and principal of Metropolitan's non-tax funded debt; and

WHEREAS, the capacity charge is intended to recover the debt service and other appropriately allocated costs to construct, operate and maintain projects needed to meet peak demands on Metropolitan's distribution system, as shown in the Report; and

WHEREAS, in the alternative, under Section 134.5 of the Metropolitan Water District Act, an availability of service charge may be collected from the member public agencies within Metropolitan;

NOW, THEREFORE, the Board of Directors of The Metropolitan Water District of Southern California does hereby resolve, determine and order as follows:

- **Section 1.** That the Board of Directors of Metropolitan hereby fixes and adopts a capacity charge, as described below, to be effective January 1, 2015.
- **Section 2.** That the capacity charge shall be in an amount sufficient to provide for payment of the capital financing costs not paid from *ad valorem* property taxes, as well as operations, maintenance and overhead costs incurred to provide peaking capacity within Metropolitan's distribution system.
- **Section 3.** That such capacity charge effective January 1, 2015 shall be a water rate as specified in Section 6 (set in dollars per cubic-feet-per-second of the peak day capacity) for the rate option selected by the Board for capacity provided to a member agency.
- **Section 4.** That in the alternative, and without duplication, the capacity charge shall be an availability of service charge pursuant to Section 134.5 of the Act.
- **Section 5.** That the capacity charge specified in Table 1 does not exceed the reasonable and necessary cost of providing the service for which the charge is made and is fairly apportioned to each member agency in proportion to the peak day capacity utilized by each member agency. Accordingly, the Board finds and determines that the capacity charge is a reasonable fee charged according to the burden on or benefit from the use of capacity of Metropolitan's distribution system.
- **Section 6.** That the capacity charge shall be a fixed charge as shown in the following table for the rate option selected by the Board and collected from each member agency monthly, quarterly or semiannually as agreed to by Metropolitan and the member agency.

Table 1

Option 1: Calendar Year 2015 Capacity Charge

	(N	Rate (\$/cfs):			
	Calendar Year				\$11,100
					Calendar Year
					2015 Capacity
AGENCY	2011	2012	2013	3-Year Peak	Charge
Anaheim	39.3	38.3	31.3	39.3	\$436,230
Beverly Hills	31.5	32.7	30.8	32.7	\$362,970
Burbank	21.4	20.9	19.7	21.4	\$237,540
Calleguas	210.1	224.0	228.7	228.7	\$2,538,570
Central Basin	79.2	74.5	73.6	79.2	\$879,120
Compton	2.4	2.3	2.9	2.9	\$32,190
Eastern	190.9	238.1	267.4	267.4	\$2,968,140
Foothill	19.0	17.6	18.9	19.0	\$210,900
Fullerton	27.4	24.4	20.0	27.4	\$304,140
Glendale	49.0	41.5	44.9	49.0	\$543,900
Inland Empire	138.0	126.7	153.9	153.9	\$1,708,290
Las Virgenes	43.4	41.9	43.2	43.4	\$481,740
Long Beach	59.9	60.4	66.9	66.9	\$742,590
Los Angeles	329.0	512.9	767.1	767.1	\$8,514,810
MWDOC	390.1	401.1	381.9	401.1	\$4,452,210
Pasadena	50.6	52.1	52.5	52.5	\$582,750
San Diego CWA	760.7	961.5	967.4	967.4	\$10,738,140
San Fernando	1.6	2.8	4.9	4.9	\$54,390
San Marino	1.3	5.3	6.1	6.1	\$67,710
Santa Ana	20.0	19.2	19.6	20.0	\$222,000
Santa Monica	21.1	19.7	22.7	22.7	\$251,970
Three Valleys	122.7	133.0	178.6	178.6	\$1,982,460
Torrance	35.5	36.2	34.1	36.2	\$401,820
Upper San Gabriel	20.4	15.2	16.1	20.4	\$226,440
West Basin	214.6	222.6	230.2	230.2	\$2,555,220
Western MWD	179.3	193.5	198.6	198.6	\$2,204,460
Total	3,058.4	3,518.5	3,882.0	3,937.0	\$43,700,700

Table 1

Option 2: Calendar Year 2015 Capacity Charge

	۸)	30)	Rate (\$/cfs):		
	Calendar Year				\$10,900
					Calendar Year
					2015 Capacity
AGENCY	2011	2012	2013	3-Year Peak	Charge
Anaheim	39.3	38.3	31.3	39.3	\$428,370
Beverly Hills	31.5	32.7	30.8	32.7	\$356,430
Burbank	21.4	20.9	19.7	21.4	\$233,260
Calleguas	210.1	224.0	228.7	228.7	\$2,492,830
Central Basin	79.2	74.5	73.6	79.2	\$863,280
Compton	2.4	2.3	2.9	2.9	\$31,610
Eastern	190.9	237.2	267.4	267.4	\$2,914,660
Foothill	19.0	17.6	18.9	19.0	\$207,100
Fullerton	27.4	24.4	20.0	27.4	\$298,660
Glendale	49.0	41.5	44.9	49.0	\$534,100
Inland Empire	138.0	126.7	153.9	153.9	\$1,677,510
Las Virgenes	43.4	41.9	43.2	43.4	\$473,060
Long Beach	59.9	60.4	66.9	66.9	\$729,210
Los Angeles	329.0	512.9	767.1	767.1	\$8,361,390
MWDOC	390.1	401.1	381.9	401.1	\$4,371,990
Pasadena	50.6	52.1	52.5	52.5	\$572,250
San Diego CWA	760.7	961.5	967.4	967.4	\$10,544,660
San Fernando	1.6	2.8	4.9	4.9	\$53,410
San Marino	1.3	5.3	6.1	6.1	\$66,490
Santa Ana	20.0	19.2	19.6	20.0	\$218,000
Santa Monica	21.1	19.7	22.7	22.7	\$247,430
Three Valleys	122.7	133.0	178.6	178.6	\$1,946,740
Torrance	35.5	36.2	34.1	36.2	\$394,580
Upper San Gabriel	20.4	15.2	16.1	20.4	\$222,360
West Basin	214.6	222.6	230.2	230.2	\$2,509,180
Western MWD	179.3	193.7	198.6	198.6	\$2,164,740
Total	3,058.4	3,517.8	3,882.0	3,937.0	\$42,913,300

Table 1

Option 3: Calendar Year 2015 Capacity Charge

	(1)	30)	Rate (\$/cfs):		
	Calendar Year				\$11,000
					Calendar Year
					2015 Capacity
AGENCY	2011	2012	2013	3-Year Peak	Charge
Anaheim	39.3	38.3	31.3	39.3	\$432,300
Beverly Hills	31.5	32.7	30.8	32.7	\$359,700
Burbank	21.4	20.9	19.7	21.4	\$235,400
Calleguas	210.1	224.0	228.7	228.7	\$2,515,700
Central Basin	79.2	74.5	73.6	79.2	\$871,200
Compton	2.4	2.3	2.9	2.9	\$31,900
Eastern	190.9	237.2	267.4	267.4	\$2,941,400
Foothill	19.0	17.6	18.9	19.0	\$209,000
Fullerton	27.4	24.4	20.0	27.4	\$301,400
Glendale	49.0	41.5	44.9	49.0	\$539,000
Inland Empire	138.0	126.7	153.9	153.9	\$1,692,900
Las Virgenes	43.4	41.9	43.2	43.4	\$477,400
Long Beach	59.9	60.4	66.9	66.9	\$735,900
Los Angeles	329.0	512.9	767.1	767.1	\$8,438,100
MWDOC	390.1	401.1	381.9	401.1	\$4,412,100
Pasadena	50.6	52.1	52.5	52.5	\$577,500
San Diego CWA	760.7	961.5	967.4	967.4	\$10,641,400
San Fernando	1.6	2.8	4.9	4.9	\$53,900
San Marino	1.3	5.3	6.1	6.1	\$67,100
Santa Ana	20.0	19.2	19.6	20.0	\$220,000
Santa Monica	21.1	19.7	22.7	22.7	\$249,700
Three Valleys	122.7	133.0	178.6	178.6	\$1,964,600
Torrance	35.5	36.2	34.1	36.2	\$398,200
Upper San Gabriel	20.4	15.2	16.1	20.4	\$224,400
West Basin	214.6	222.6	230.2	230.2	\$2,532,200
Western MWD	179.3	193.7	198.6	198.6	\$2,184,600
Total	3,058.4	3,517.8	3,882.0	3,937.0	\$43,307,000

Section 7. That the capacity charge for each member public agency, the method of its calculation, cost allocations and other data used in its determination are as specified in the General Manager's recommendation on rates and charges to be effective January 1, 2015, and the corresponding cost of service report. Such recommendation and cost of service report are on file and available for review by interested parties at Metropolitan's headquarters.

Section 8. That the General Manager and the General Counsel are hereby authorized to do all things necessary and desirable to accomplish the purposes of this Resolution, including, without limitation, the commencement or defense of litigation.

Section 9. That this Board finds that the proposed capacity charge is not defined as a project under CEQA because it involves continuing administrative activities, such as general policy and procedure making (Section 15378(b)(2) of the State CEQA Guidelines). In addition, the proposed action is not subject to CEQA because it involves other government fiscal activities, which do not involve any commitment to any specific project which may result in a potentially significant physical impact on the environment (Section 15378(b)(4) of the State CEQA Guidelines).

Section 10. That the General Manager is hereby authorized and directed to take all necessary action to satisfy relevant statutes requiring notice by publication.

Section 11. That the Board Executive Secretary is hereby directed to transmit a certified copy of this Resolution to the presiding officer of the governing body of each member public agency.

I HEREBY CERTIFY that the foregoing is a full, true and correct copy of a Resolution adopted by the Board of Directors of The Metropolitan Water District of Southern California, at its meeting held on April 8, 2014.

Secretary of the Board of Directors of The Metropolitan Water District of Southern California