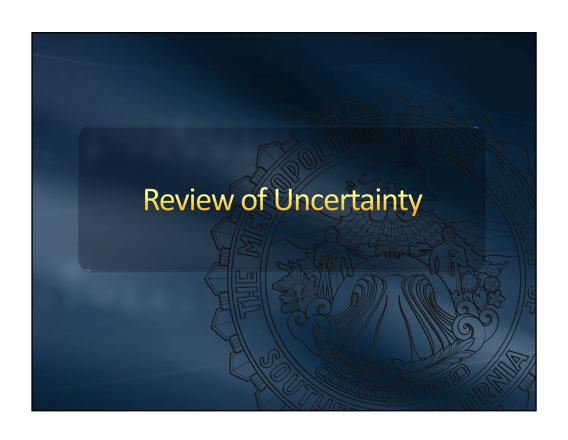


Overview

- General review of uncertainty
- Decision Support approaches
- Metropolitan's Robust Decision Making Framework



Types of Uncertainty

There are known knowns; there are things we know we know. We also know there are known unknowns; that is to say we know there are some things we do not know. But there are also unknown unknowns – the ones we don't know we don't know.

Known Knowns

- Official Demographic projections
- Project parameters
- Project yields
- Historical weather patterns
- Other?

Known Unknowns

- Project losses
- Changes in project parameters
- Regulatory Changes
- Shifts in demographics
- Economic boom and bust
- Climate Change

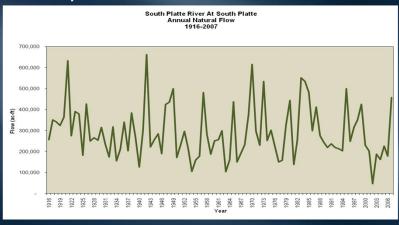
Unknown Unknowns

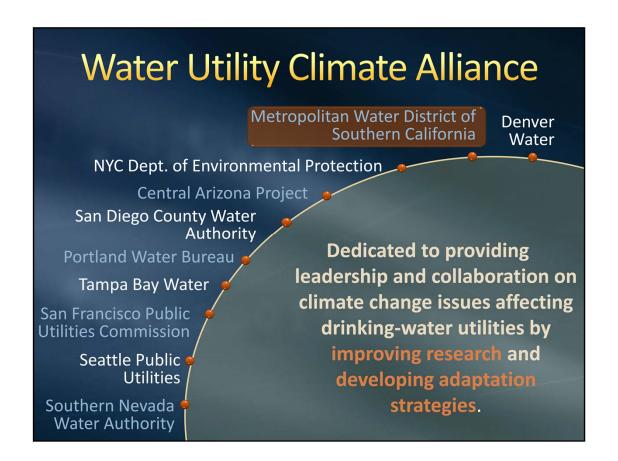
I don't know and neither do you, because that's the basic idea of unknown unknowns



Traditional Water Supply Planning

- Based on observed weather and hydrology
- Assumes historic variability, history repeats, stationary climate





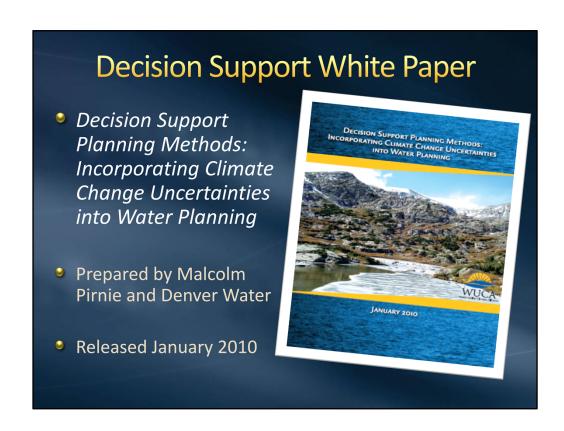
Further details:

- Delivers water to 42 million Americans
 - •CAP 3-4 Million
 - Tampa 2.4 million
- •Collaboration with nationwide large regional/municipal water districts

WUCA Decision Support Objectives

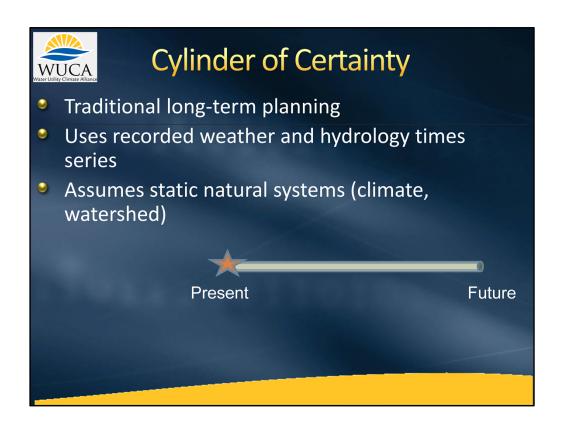
- 1. Aid in the transition from stationary to uncertainty based planning methods.
- 2. Bridge the gap between projections and the need to make decisions.
- 3. Identify, understand, and evaluate decision support methods to incorporate climate uncertainties into planning.
- 4. Raise awareness of decision support needs and promote research to improve methods.

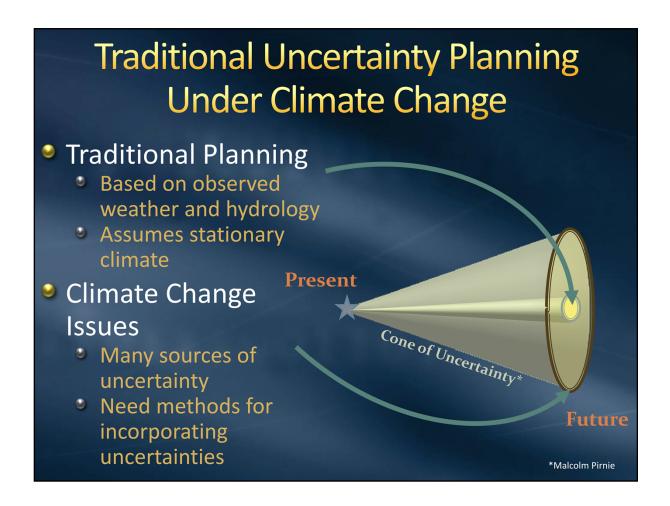
WUCA



Five Planning Methods Evaluated

- Classic decision analysis familiar but requires estimates of probabilities
- Scenario planning relatively simply but only a few scenarios can be considered
- Robust Decision Making considers many uncertainties but is highly computational and requires outside expertise
- Real Options Perth, Australia is using this, but not yet written up
- Financial, Insurance, Portfolio planning





In the short term (5 to 10 year? we are stuck with lots of uncertainty

Not used to dealing with that much uncertainty Need new methods.

Need to look elsewhere for methods



RAND corporation.

Committee had presentation.

Used for Inland Empire

MWD and Denver exploring.

Seven Steps to Adaptation to Climatic Uncertainty

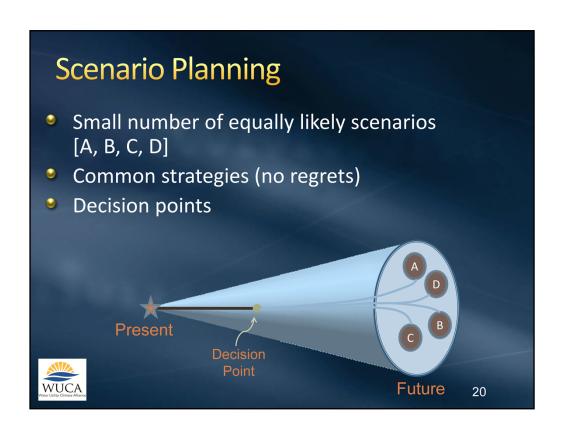
- 1. Deny Uncertainty
- 2. Debate Uncertainty
- 3. Investigate Uncertainty
- 4. Attempt to Reduce Uncertainty
- 5. Accept Uncertainty
- 6. Plan for Uncertainty
- 7. Adapt to Uncertainty



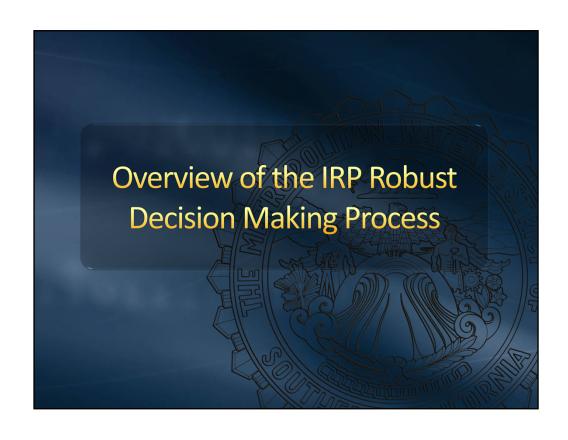
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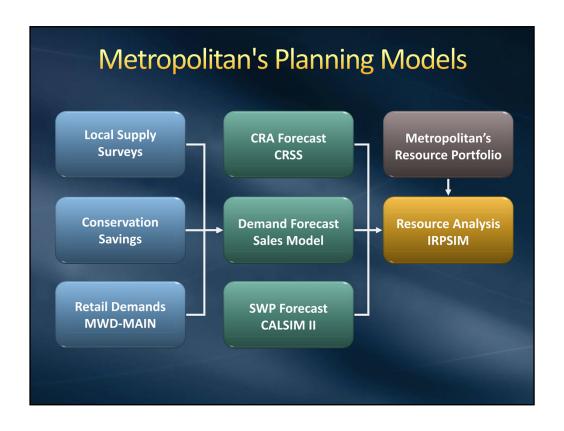












What is IRPSIM Good For?

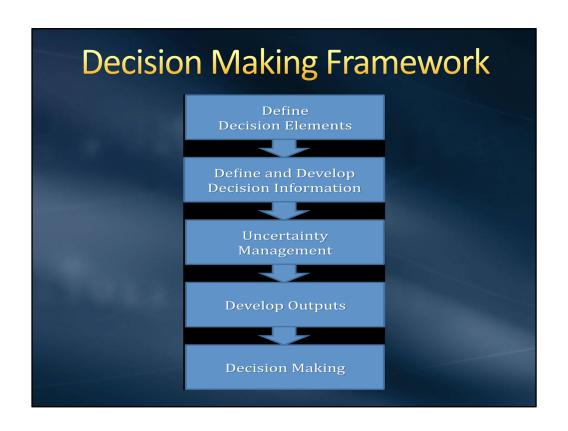
- Estimating the effectiveness of a water resource mix
- Estimating benefits of new resources
- Estimating benefits of storage
- Determining the effects of additional demands
- Applying ranges of uncertainty to forecasted variables

IRPSIM Summary

- Inputs
 - 30 Supply Sources and Programs
 - 10 Demand Categories
 - 20 Storage and Transfer Programs
 - 1000+ Supporting Variables
 - 24 Operational Stages
- Outputs
 - 50 Year Simulation
 - 83 Hydrologic Traces

50 Years x 83 Traces x 1000 Variables x 24 Stages ≈ 100 Million Calculations

Simulation Run Time... 8 seconds!



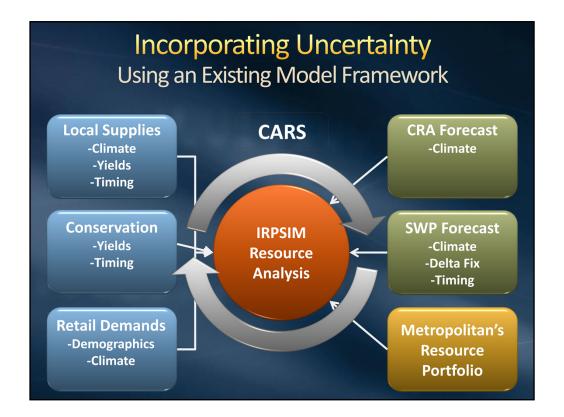


Diagram shows standard planning model framework Uncertainty is introduced by replacing standard forecasts

Local Supplies – Climate sensitive local supply forecasts are impacted (i.e. LAA, surface production)

±20% variation in yield of forecasted development Timing of forecasted development delayed up to 10 years

Conservation – Demographics influence quantity/density/rate of replacement of devices???

±20% variation in yield of forecasted development Timing of forecasted development delayed up to 20 years

Retail Demand – Demographic patterns impact weather normal retail demands Forecast of "climate bumps" that impact range of retail demands

CRA Forecast – RAND CORDS modeling estimated climate impacts on CRA supplies

SWP Forecast – SEC WEAP modeling forecasted climate impacts on delta exports
WEAP modeling adjusted to estimate no, partial, and full delta fix
Timing of Delta fix delayed up to 30 years

CARs – Computer Assisted Reasoning system

Defining Future Uncertainties Factors and Ranges		
H	Factor	Range of Uncertainty
	Demographic Changes	4 Scenarios: Balanced Growth, Baseline Growth, Periurban Growth, High Growth
	Climate Conditions	12 Climate Scenarios: 6 GCMs x 2 Emissions Scenarios used by IPCC
7	Bay-Delta Conditions	3 Scenarios: No Delta Fix, Partial Delta Fix, Full Delta Fix
	Local Resource Yields	±20% Variation in Groundwater, Recycling, Groundwater Recovery, Conservation
	Project Implementation Timing	Delays: 0-10 years Desalination & Recycling, 0-20 years Conservation, 0-30 years Delta Fix

Demands

Balanced Growth: IAS, lower projected growth, economic slowdown inland, increased density

Baseline Growth: IRP, SCAG rtp12 SanDAG???

Periurban Growth: IAS, Growth rates similar to Baseline but concentrated inland

High Growth: IAS, Higher growth rates than baseline in all regions

Climate

GCMs: cnrm_cm3, gfdl_cm2, micro3_2_medres, mpi_echam5, ncar_ccsm3_0, ncar_pcm1 Emissions: A2, B1

Representative sample provides a sufficiently wide range to test IRP sensitivity to climate change

Result in supplies ranging from 93.7% to 104.7% of historical

Bay-Delta

No Fix: Current conditions with climate change

Partial Fix: 10% less than Full Fix

Full Fix: Current conditions with climate change, 2022 fix in proportion to 2011 reliability

report -> 2005 reliability report

Local Resource Yields

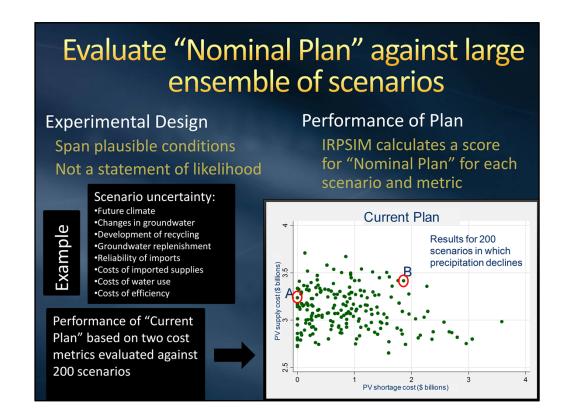
80-120% of IRP forecast, each resource varied independently

Implementation Timing

Schedule of buildup shifted into the future, each resource varied independently

Analytical Steps

- 1. Configure IRPSIM modeling suite to reflect "Nominal Plan"
- 2. Evaluate "Nominal Plan" against large ensemble of scenarios
- 3. Identify and characterize key vulnerabilities
- 4. Develop more robust strategies
- 5. Evaluate new strategies against ensemble of scenarios
- 6. Present key performance tradeoffs (versus uncertainty and multiple metrics)



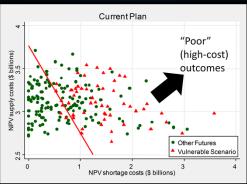
Identify and characterize key vulnerabilities

Performance thresholds for each metric define outcomes "good enough"

Statistical tools characterize the scenarios that lead to "poor" outcomes

Summarize robustness across metrics

 Counts of "poor" outcomes for each metric



Three concurrent conditions lead to about half of poor outcomes

- 1. Warming and drying climate
- 2. Declines in groundwater percolation
- 3. Strong climate impacts on imports

Evaluate new strategies against ensemble of scenarios **New strategies** Will have fewer and possibly different vulnerabilities Will be more robust across more Robustness of four strategies performance metrics For three performance metrics Example Output M2 Strategies ranked by # of high cost outcomes Strat 1 UWMP + DYY and recycling Strat 2 UWMP with updates UWMP + DYY and recycling with updates Static plans Strat 3 UWMP + efficiency UWMP + efficiency with updates Strat 4

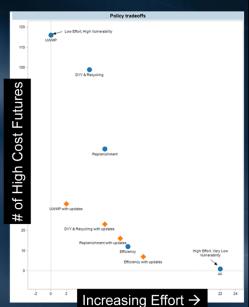
Number of scenarios (PV total costs >\$3.75 billion)

Present key performance tradeoffs

No strategy is perfect

- No strategy will eliminate ALL vulnerabilities
- No strategy will perform equally well across ALL metrics

Final tradeoffs permit Metropolitan to weigh risks and performance across metrics

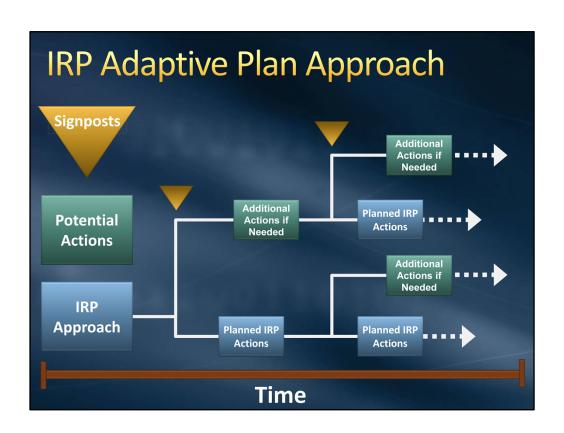


Analytical Approach

- Analyzed +6,900 combinations of uncertainty
- Used "scenario discovery" to identify where IRP goals were not met
 - Net Balance
 - Total Storage
- Used statistical methods to determined common areas of vulnerability

Summary of RDM Conclusions

- The IRP approach is vulnerable when two or more uncertainties turn out unfavorably
- Key uncertainties to monitor
 - Future Delta conditions
 - Demographic trends
 - Groundwater yields
 - Climate Conditions



Signposts for Monitoring

Demographics

- Growth Rates
- Growth Areas
- Housing Growth
- Density Trends
- Employment

Local Supplies

- Adjudications
- Water Quality
- Regulations
- Stormwater/Urban Runoff
- New Projects
- Reduced Yield

Bay-Delta

- Environmental
- Ecosystem Restoration
- New Facilities
- Operations

Climate Change

- Climate Trends
- Precipitation
- Temperature
- Global Modeling
- Downscaling

Summary of RDM for Metropolitan

- Developed by RAND Corporation
- Supports decision-making under deeply uncertain conditions
- Process involves data, modeling, and analytics
- Evaluates planning scenarios against a wide range of future conditions
- Identifies when and why scenarios to fail to meet planning goals
- Helps develop signposts and monitoring criteria for adaptive management

